

# Annual Budget

## Fiscal Year 2016-17



Downtown Roundabout, Roseville, California

Fiscal year beginning July 1, 2016

## **City Council**

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Councilmembers:	Bonnie Gore
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# City Manager's Budget Message



## EXECUTIVE OVERVIEW

### Fiscal Summary

Roseville's fiscal position has been improving, but at a somewhat slower pace than Roseville's rebounding economy. Initial recovery from the recession meant there was lost ground to be regained. Over the past several years, sales tax revenues increased as pent-up consumer demand was satisfied, and property tax revenues increased as real estate values recovered; however this growth in revenues has shown signs of slowing down while expenses are increasing.

During the recession, the City kept service levels high by deferring millions of dollars' worth of capital improvements and maintenance, along with lowering payments to key funds such as workers' compensation and retiree health. We must look at options to replenish those funds and cover associated unfunded liabilities. At the same time, the City faces a changing legislative and regulatory environment that adds significant cost to our operations, along with increases in labor costs related to salaries, pensions, workers' compensation, and retiree healthcare.

City of Roseville Three-Year Operating Revenue Trend (in millions)			
	Actual FY2014-15	Forecast FY2015-16	Proposed FY2016-17
Sales tax	\$49.1	\$53.6	\$53.4
Property Tax	\$34.3	\$37.0	\$39.1
<i>Subtotal</i>	\$83.4	\$90.6	\$92.5
Other Operating Revenue	\$48.7	\$47.5	\$47.9
Total	\$132.1	\$138.1	\$140.4

As a data-driven organization, the City uses metrics to inform our decision-making process. This has provided for a break-even budget in FY2016-17, where operational revenues will cover operational expenses; but that doesn't fully address all of our long-term liabilities. If the City were to fully fund its long-term liabilities and the deferred maintenance that occurred since the recession, the budget would be upside down by over \$10 million per year. As a result of the slowing growth, we're continuing to look for ways to close this gap, including modifying expenses, bringing in additional revenues, and changing service levels. The City is balancing the impact of slowing growth while still paying a fair wage for our labor market and making sure we have a workforce we can afford.

City of Roseville Three-Year Operating Expense Trend (in millions)			
	Actual FY2014-15	Forecast FY2015-16	Proposed FY2016-17
Operating Expenditures	\$130.4	\$136.4	\$139.1

# City Manager's Budget Message

Projected FY2016-17 sales tax revenues of \$53.4 million and projected property tax revenues of \$39.1 million account for 66 percent of the City's FY2016-17 General Fund revenue. While sales tax in FY2016-17 is expected to slightly decline 0.42 percent (or \$224,000) compared to the FY2015-16 projections, this is due to FY2015-16 being artificially high reflecting true-up repayments from the State of California to cities and counties from sales tax revenues borrowed in previous years, also known as the "triple flip." The triple flip sunset in December 2015 will return to 1 percent allocation beginning January 2016. It is expected that future growth in sales tax revenue will be closely tied with inflationary growth. Property tax revenues are expected to grow almost 6 percent over FY2015-16 due to new homes and resales from a strong housing market.

Revenues from services such as utility billing, information technology (IT), legal services, and human resources—provided by other City departments to the enterprise funds—account for 10 percent of FY2016-17 General Fund revenues. Utility franchise fees from electric, natural gas, and cable companies comprise 6 percent of General Fund revenues. The remaining 18 percent of revenues comes from development-related fees, permits, recreation programs, business license fees, hotel/motel tax, grants, etc.

Before being able to recommend how revenues are allocated, the City must account for continued pressures on the expense side. Those include salaries, the Affordable Care Act, minimum wage increases, and PERS retirement costs. Following completion of a compensation study, the City accomplished the goal of moving salaries to labor-market median during recent labor negotiations, resulting in higher salary costs for Police personnel (sworn and non-sworn) and other miscellaneous positions. To offset these increases, Roseville Police Officers Association, Roseville Police Association, Local 39, the International Brotherhood of Electrical Workers (IBEW), and Management/Confidential approved new salary schedules for future hires that will help slow payroll growth in the future.

The FY2016-17 budget includes recommendations for eight General Fund positions, including a patrol officer, a code-enforcement officer, and other support services positions. Of the eight General Fund positions recommended, four had little or neutral impact to the bottom line as staff reduced other expenses to offset the increased salary cost. The General Fund also had four positions that transferred to other funds, such as stormwater and a reduction of 1.5 positions that were reorganizations/reclassifications making the net new position number for General Fund 2.5. The budget also recommends three new positions in the utilities. Citywide, there is a net of 9.7 new positions when all reclassifications and transfers are taken into account.

The FY2016-17 budget addresses a range of operational needs with a specific focus on the following:

- **Police services and emergency response**—Maintaining adequately staffed and trained police and fire departments, including neighborhood patrols, crime-prevention programs and emergency personnel, are vital to protecting Roseville's quality of life and maintaining rapid emergency and medical response times.
- **Streets, roads, and public facilities**—Well-maintained city streets, roads, parks and recreation centers help protect property values and maintain Roseville's quality of life. It is fiscally responsible to maintain our streets, roads, and public facilities now, so they don't deteriorate and become more costly to fix in the future.
- **Economy and jobs**—Programs that retain, attract, and help expand businesses in Roseville are important to creating jobs and a vibrant local economy.

## Economic Indicators

Looking at key economic indicators, including the labor market and residential, retail, and commercial sectors, Roseville's economy is strong. At the close of FY2015-16, residential permits for single-family homes are expected to have increased 34 percent over the previous year. In FY2016-17, a nearly 17 percent increase in permits is expected for single-family homes.

A total of \$60 million in commercial investment (\$27 million in commercial building construction valuation and \$33 million in commercial tenant improvements) will close out FY2015-16. And the City conservatively estimates a \$40 million increase in total commercial construction and tenant improvements for FY2016-17 to \$100 million, indicating a continuation in investment in Roseville's commercial sector.

Investment in FY2015-16 included a new regional office for the FBI, new Sutter medical office buildings, Life Time Fitness, Pearl Creek Apartments, Quest Technologies, and new restaurants at the Fountains at Roseville. In FY2016-17 construction continues on Top Golf, an entertainment and event venue, and a new building at 316 Vernon Street for retail, classroom space for Sierra College, and office space for City services and functions. And construction will begin on a new parking garage downtown at Washington and Oak streets.

Occupancy is increasing across all sectors in Roseville's commercial property, according to a February 2016 Co-Star report. The office sector is at 85.6 percent occupancy. Industrial space, at 92 percent occupancy, remains a premium in the city; and given the size of individual leases, the occupancy rate can swing significantly with the lease of a single tenant.

# City Manager's Budget Message

As a regional shopping destination, Roseville draws shoppers from far beyond the city limits while also offering ideal consumer demographics in close proximity for a variety of retailers. Retail space was the strongest commercial-property sector for the city, at 95.6 percent, confirming Roseville as the regional retail powerhouse.

Roseville's unemployment rate is down to 4.5 percent as of March 2016 from 6.2 percent in November 2014. Roseville continues to track parallel with, but below the State unemployment rate, which was at 5.7 percent in November 2015 and at 7.5 percent in November 2014.

## Council Priorities

The Roseville City Council established multi-year priorities in 2012 and has added to them at annual goal-setting workshops in the years since. Following are the City Council's priorities for FY2016-17, which are supported in the budget as well:

- Public safety
- Fiscal soundness
- Economic development
- Sound and stable utilities
- A great downtown
- Infrastructure
- Legislative advocacy
- Civic engagement

## COUNCIL GOAL NO. 1: PUBLIC SAFETY

Maintaining adequately staffed and trained police and fire departments, including neighborhood patrols, crime-prevention programs, and emergency personnel, is vital to protecting Roseville's quality of life and maintaining rapid emergency and medical response times. This priority is reflected in the budget, where public safety expenditures represents 69 percent of total revenues from sales and property taxes—the primary source of funding for public safety. To ensure the City maintains adequate police staffing, this year's budget includes the addition of a patrol officer to enhance coverage on the west side of town.

### Low Crime Rates and Community Policing

Even with a population increase of 9 percent since 2010, Roseville maintains one of the lowest per capita crime rates for many types of crime compared to other cities. While Roseville's crime rate, for both violent and property crimes, has been falling for the past 10 years, it increased in 2015, though still lower than our five-year average. The City's rate of property crime runs above the state average due to its large retail sector and the City's position as a relatively affluent community with a low fear of crime, adjacent to higher-crime communities.

The Police Department is committed to the principles of community-oriented policing, using partnerships and problem-solving techniques to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Rather than simply responding to crimes once they have been committed, community policing concentrates on preventing crime and eliminating the atmosphere of fear it creates. Earning the trust of the community and asking residents and businesses to be stakeholders in their own safety enables law enforcement to better understand and address both the needs of the community and the factors that contribute to crime.

In addition to patrol, the department provides a wide range of services, including criminal investigations, vice and narcotics investigations, crime suppression, traffic enforcement, youth service officers in the schools, animal control, social services and youth intervention services in partnership with the Roseville Police Activities League.

### Police Staffing Analysis for a Changing Environment

With the economy recovering, the City is growing. The City reached full-staffing of sworn personnel for the first time in five years, reflecting City Council's prioritization of this goal. The Police Department is maintaining staffing through effective and efficient hiring programs for laterals and entry level positions – both for sworn and professional staff. The City's focus is on reducing crime to ensure Roseville maintains safe neighborhoods and business districts.

Growth brings the challenge of maintaining a high level of service for a larger population and other issues that come with being a larger city. Those include maintaining adequate staffing levels to provide good response times and to be proactive in preventing crimes and disorder. A staffing analysis being completed by an outside consultant is currently underway to examine staffing needs. Set against the backdrop of the amount and type of growth projected for the City, the analysis also will factor in law enforcement trends and state actions. These include AB109, which reduced the prison population by not incarcerating offenders or releasing them early with either no mandated supervision or only local community supervision; and Proposition 47, which reduced several former felony crimes to misdemeanors and changes the options available to law enforcement officers to address crimes like shoplifting, stolen property, drug possession, and theft.

### Building Trust in our Community

The Police Department is focused on continuing to build trust in our community. The department held its first daytime Citizens Academy to ensure it is serving all segments of our community. It was well attended and the department will

# City Manager's Budget Message

be holding one daytime and one nighttime academy each year. The department also plans to implement a body camera system for operations personnel this coming year to build trust in our community and assure our residents and visitors that the Police Department is accountable. Although funding for body cameras is not included in this year's budget, the City is looking for funding opportunities for this initiative.

## **Transitioning of the Jail**

With the jail closing this past year, three employees were transitioned to other assignments that were needed within the department to serve our community. There were no layoffs. The Police Department will transition the vacated jail area to a new, much-needed workspace area for detectives and storage for property and evidence.

## **Fire Response Times and Service Levels**

Fire stations are located strategically throughout the community in order to place resources within acceptable response distance to the areas that the assigned resources are expected to serve. Response time is one of the most important measurements of fire department performance. Response times and resources are evaluated on a regular basis to ensure that the Fire Department is providing the most efficient and effective services to the community.

As the population and travel times within our response districts increase, the need has been identified for a ninth fire station in the next five years. The City must build capacity in the budget to fund the construction of the new station and the estimated \$2 million annual cost for staffing.

In March 2016 the Roseville Fire Department received reaccreditation from the Center for Public Safety Excellence. The accreditation process is a comprehensive self-assessment and evaluation model that enables the organization to examine past, current, and future service levels and internal performance and compare them to industry best practices. The accreditation is valid for a five-year period.

## **Training and Staffing Levels**

As first responders, the Fire Department's emergency preparedness is honed through a range of training. Performance capabilities for hazardous-materials response have taken on a new dimension given the increased transportation of highly volatile Bakken crude oil shipments throughout the country. Funded by Union Pacific, Roseville firefighters have attended specialized training in Colorado focused on fighting petroleum fires.

The Fire Department implemented a lateral hiring process that will bring six firefighter/paramedics to the department in June 2016 to fill current vacancies. Benefits to the new process include a shorter academy - which is a significant cost savings in personnel hours - and the ability to keep an active hiring list and hire when positions are vacant rather than waiting until there are enough vacancies to fill an academy class. This will assist with succession planning as well.

## **Relocation of Fire Station No. 1**

In FY2016-17 construction will begin on a modern facility for downtown's Fire Station No. 1. This need was identified during the visioning process for the Downtown Specific Plan and is being funded with developer fees. Since this is a relocation of existing staff, there are no additional operational funds required for the new Fire Station No. 1.

## **COUNCIL GOAL NO. 2: FISCAL SOUNDNESS**

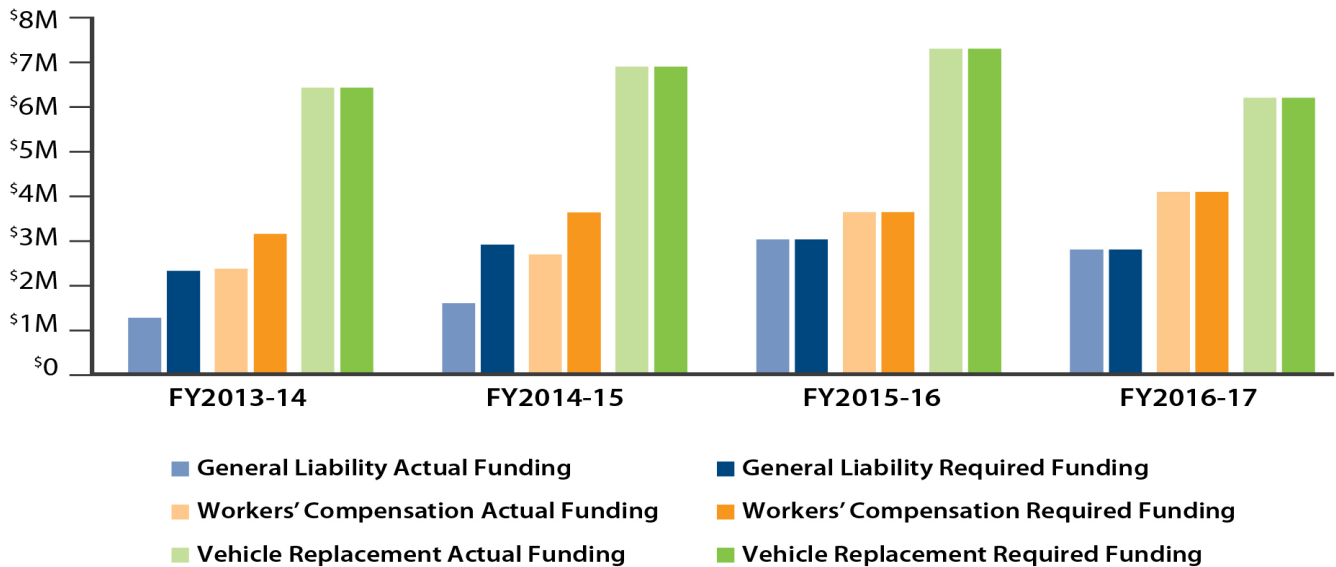
The adoption of the FY2016-17 budget marks the second year since the City implemented a strategy to balance operational revenues with operational expenses without the use of one-time funds. This balancing of resources during the development of the budget involves many compromises when funding the various needs of the City. The FY2016-17 proposed budget addresses many of these needs; and although it is balanced, it does not fully fund all of the City's obligations. With cost pressures continuing to rise and revenue increases continuing to slow, the priority in this year's budget is to pay our mandatory obligations first, such as PERS costs, debt, and salaries, and then to prioritize the remaining resources to deliver services.

In an effort to balance the budget during the recession, several categories of operating expenses were underfunded. As the economy has improved, City Council has made many proactive decisions towards reversing this trend and attaining long-term fiscal soundness. As a result, the City has successfully implemented long-term solutions in four critical areas. In last year's budget, and again in this year's budget, these four categories are now fully funded: Workers' Compensation internal service fund (ISF), the Vehicle Replacement ISF, the General Liability ISF, and the Litigation Reserve Fund (newly funded in FY2015-16).

The chart on the following page shows the required vs. actual funding levels of the three ISFs for four years. As can be seen, these three funds have now been fully funded for the last two years.

# City Manager's Budget Message

## Funding Status Comparison Internal Service Funds



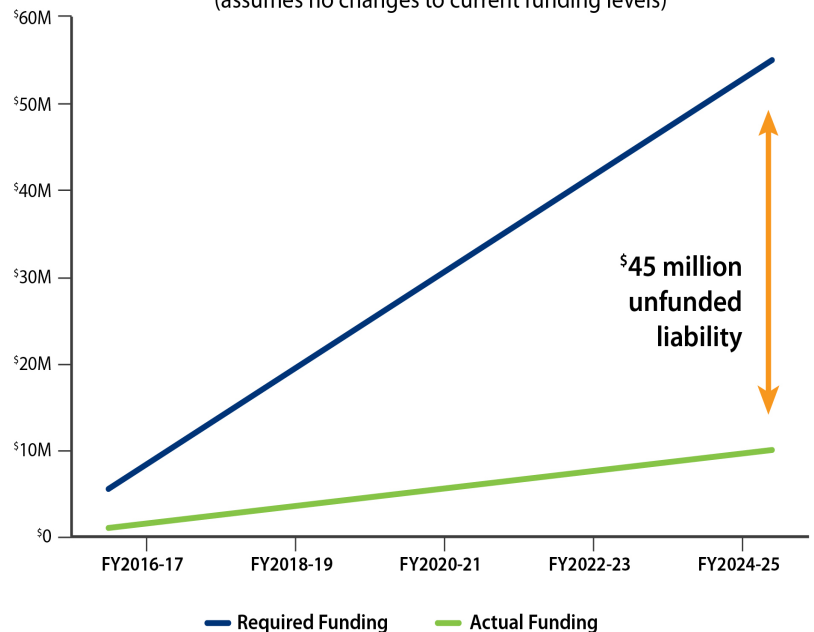
### Budget Challenges Facing the City

The following information outlines some of the challenges we are still facing and is followed with a discussion identifying what the City is doing to address them.

- Capital Improvement Plan and Rehabilitation of Assets**—Costs for infrastructure maintenance and replacement is increasing in all areas—from building maintenance to technology to capital improvements and rehabilitation. The 10-year capital improvement plan has identified approximately \$55 million of underfunded needs. The General Fund has been funding \$1 million per year when the actual funding level should be closer to \$5 million. This has resulted in deferred maintenance occurring throughout the City. The proposed FY2016-17 budget will fund \$1 million of expenses from the General Fund, and after utilizing all available resources, defer \$3.7 million to future years. The following chart shows the required vs. actual funding level of this account if we do not improve the funding in future years.

### 10-Year CIP Rehabilitation Forecast - General Fund

(assumes no changes to current funding levels)



# City Manager's Budget Message

- **Streets and Roadways**—Funding challenges for roadway infrastructure have caused the City to fall behind on its maintenance schedule for streets. Currently, roadway maintenance is about \$50 million underfunded. The gas tax is the primary funding source for streets and roadways. Gas tax rates, accrued on a per-gallon basis, were developed without an adjustment for inflation, minimizing their purchasing power with every year that passes. Gas tax revenues have fallen also due to more fuel-efficient vehicles being on the road, reducing the demand for gasoline. The City has identified an average, annual ongoing need of \$9-10 million per year. The City annually funds \$4-5 million per year from the General Fund, leaving a shortfall of \$5 million per year, or \$50 million for the next 10 years.

The FY2015-16 budget includes \$15 million for roadway maintenance which addresses 34 miles of roadway. For FY2016-17, the City is budgeting another \$7.25 million for roadway resurfacing. It should be noted that the funding levels for FY2015-16 and FY2016-17 are an anomaly and have unusually high dollar amounts due to a number of one-time factors, as well as a consolidation of multiple-year spending. These anomalies are described below:

- o The arterial resurfacing project is the combination of three years' worth of arterial resurfacing funds all rolled into one project – FY2013-14, FY2014-15, and FY2015-16.
- o In FY2013-14, due to some staffing shortages and regulatory changes regarding handicap-ramp installations and upgrades, no resurfacing was completed. That allowed the FY2013-14 funding to roll forward into future years.
- o Staff is combining the FY2014-15 Federal Regional Surface Transportation Program (RSTP) apportionment with a future apportionment being advanced from FY2017-18.
- o This summer's storm drain work has been planned for several years. Over that time, the City has accumulated over \$2 million dollars in the storm drain account for storm drain repair/upgrades.
- o The City obtained a Federal Congestion Mitigation and Air Quality (CMAQ) grant to help fund handicap-ramp improvements.
- o The Gas Tax Fund received a large repayment from a Redevelopment Agency loan.
- o Some resurfacing money that was being held in reserve pending the outcome of a State gas tax audit

was released for resurfacing after the audit's successful completion.

- o The Alternative Transportation Division was able to allocate \$5.4 million for street maintenance purposes via current and past Transportation Development Act funding years.

Funding for FY2017-18 and beyond are expected to return to the normal \$4-5 million level.

- **Citywide Parks**—Roseville has an extensive and beautiful parks system, and Council is highly motivated to maintain the high standards to which our community has become accustomed. However, funding these standards has a cost that must be considered.

The funding of parks can be grouped into two categories: funds required to build a park and funds required to maintain a park. In many instances, parks are built by developers and maintained by community fees. However, citywide parks do not fall in this category, resulting in all costs being borne by the General Fund.

Included in this budget is funding for the construction of Phase 2 of Harry Crabb Park and Phase 2 of Central Park. The expansion of the parks system to include these two parks will obligate the General Fund to an additional \$200,000 in annual maintenance costs. These additional maintenance costs are not included in this budget since the parks will be constructed during the year and thus not require maintenance costs until FY2017-18. As a result, a funding source will have to be determined at that time.

While it is fully expected that the General Fund will fund these costs in FY2017-18, further expansion of citywide parks will require the identification of additional funding strategies.

- **Labor Costs**—Since municipal government is primarily a service provider as opposed to a manufacturer, a significant portion of the City's budget is related to salary costs. As a result, any cost increases to labor have a significant impact on budgeted expenses. During the recent labor negotiations, the Council took a two-fold approach to ensuring long-term fiscal stability related to labor costs by reducing the growth of future labor expenses. This was accomplished by increasing the number of salary step or "step" increases and modifying the amount of the increase earned in each step.
  - o *Increasing the number of steps within a pay scale*—The number of steps was doubled, effectively doubling the length of time required to reach maximum pay within

# City Manager’s Budget Message

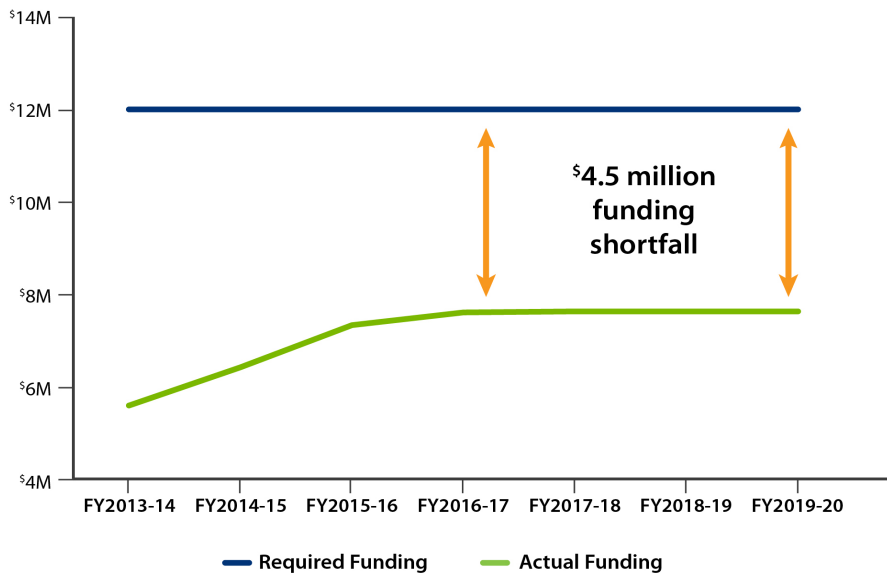
a job classification. This new schedule implements a 2.5 percent merit increase instead of 5 percent when an employee is eligible for a step increase. Going into FY2016-17, the change in the number of steps applies to Roseville Police Officers Association, Roseville Police Association, Local 39, IBEW, and Management/Confidential.

- o *New salary schedule*—During the recent negotiations, a new salary schedule for new employees to the City was created. These new pay scales were based on market surveys with the goal of targeting a median pay range. Going into FY2016-17, the schedule applies to Roseville Police Officers Association, Roseville Police Association, Local 39, IBEW, and Management/Confidential.
- **Retiree Health or “Other Post-Employment Benefits (OPEB)”**—Costs for those employees who will receive retiree health benefits are continuing to grow as healthcare premiums and Medicare costs increase. The latest actuarial report shows an unfunded liability of \$152 million. The proposed FY2016-17 budget will fund \$7.6 million toward this liability, when the actual annual amount needed to fully fund this over time is \$12 million per year. The City has taken a two-fold approach to ensuring long-term fiscal stability related to retiree health costs by funding current obligations and limiting future liabilities.
  - o *Funding current obligations*—To provide long-term sustainability for retiree medical expenses, the City

created an OPEB trust in February 2011 with an initial contribution of \$34 million. Since that time, the City has remained committed to funding this obligation by directing a certain percentage of annual salary costs to the fund. That percentage currently is three percent of total salary for the General Fund, while the utilities are funding 100 percent of their obligation. The current required payment to meet a fully funded status is 8.1 percent of salary. The trust has performed well in the equity markets, and when combined with the increased contributions, now has a fund balance of about \$55 million, which represents a 26 percent funding level.

- o *Limiting future liabilities*—As mentioned earlier, over the past year, the City has negotiated new contracts with its bargaining units, with the goal of capping unfunded liabilities and slowing payroll growth. As a result, the retiree health benefit has been eliminated for new “Tier 3” employees. These new employees are required to contribute into a Retirement Health Savings account that can be used for future medical, dental, and vision expenses after retirement. These expenses will now be funded by the retiree as opposed to the City. The following chart shows the forecast funding level for the OPEB Trust, assuming the City continues to fund at the current 3-percent level. The blue line reflects the required 8.1 percent (\$12 million) of salary funding level and the green line represents the current 3-percent (\$7.6 million) level.

**OPEB Funding Status - General Fund**  
(assumes no funding increases after FY2016-17)



# City Manager’s Budget Message

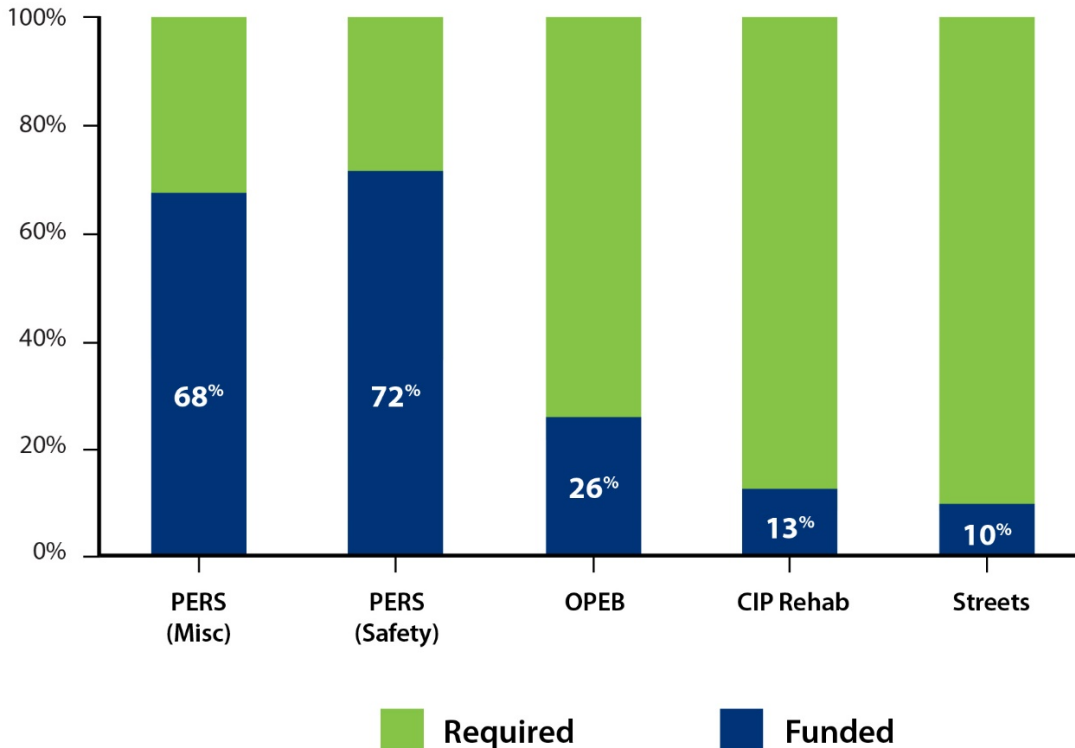
- **Pension or “PERS” Costs**—Costs for the employee pension plan are related to the:
  - o Particular retirement plans the City participates in,
  - o Annual contribution made by the City and the employees, and
  - o Returns experienced in the stock market.

The latest actuarial report identifies a \$165 million unfunded liability for “miscellaneous” (non-public safety) employees and a \$71 million unfunded liability for public safety employees for a total of \$236 million. The annual payment to PERS for pension costs is calculated by PERS and sent to its member agencies. The FY2016-17

proposed budget will fund the expected payment due to PERS for the fiscal year. Looking forward, in order to reduce, and ultimately eliminate, the unfunded liabilities that cities currently have, PERS has developed a modified payment plan that will eliminate the unfunded liability in approximately 28 years. Although PERS has identified and implemented the actions necessary to correct the unfunded liability, cities will be required to fund higher annual costs as PERS recalculates the requirements each year. As an example, the increased cost for the City of Roseville for FY2016-17 totals \$3.4 million, which includes \$2.2 million for the General Fund.

The following chart provides a summary of the various funds discussed and includes the latest actuarial information from PERS.

### Current Funding Status



# City Manager's Budget Message

- **Other Outside Influences on Labor Costs**—Proactive management of expenses continues to play a key role, especially for labor costs. Although the City has some control over salary costs, several components are outside its control, including the following:
  - o Increases in the mandated minimum wage that will add salary and benefit expenses to our compensation costs, as well as those of our vendors (which will be passed on to the City), and
  - o the Affordable Care Act, which could add healthcare expenses for temporary employees.

While difficult to forecast at this time, the FY2016-17 proposed budget will fund the expected impact of these cost increases for the fiscal year. These forecasts will be refined as the full impact is realized.

## Future Goals Toward Fiscal Soundness

- **Capital Improvement Plan and Rehabilitation of Assets**—During the FY2016-17 fiscal year, City staff will be undertaking an overhaul of the process by which it identifies and funds the ongoing replacement of assets. This effort will create an accounting system that fully accounts for all assets that the City is required to replace in future years, including when and how much they will cost. These costs will then be incorporated into the operating budgets for all appropriate departments. This effort will result in a number of important improvements to the current system:
  - o Creation of a centralized database of all assets to include life span and cost,
  - o Development of a replacement-funding mechanism for all assets,
  - o An accurate picture of the full cost of running each department,
  - o Reduction or elimination of the need for one-time exaggerated bumps in the budget, making future budgets smoother, and
  - o Reduction or elimination of last-minute scrambling for funds.
- **Internal Service Funds**—The City has successfully used the concept of an internal service fund (ISF) for certain citywide expenses. The calculation and tracking of these expenses is performed in a centralized manner, in which the identification and funding of the costs are clearly presented. These costs are funded, via the operating

budget, by the department that actually incurs the expense. An excellent example of this is the Automotive Replacement Fund (ARF).

During the FY2016-17 fiscal year, City staff will be undertaking the task of creating ISFs for the IT Department and the Building Maintenance and Facilities Division. As with the ARF, this will

- o Create an accurate assessment of the costs of delivering these services and
- o Transfer responsibility for the funding of the expenses to the operating budgets of the users of the services.

This will also provide opportunities to improve efficiency and to expand funding sources. In effect, it will transfer accountability to the departments to manage these costs and require them to thoughtfully decide if the impact of an expense increase can be absorbed in their budget. These new, accurate budget models will generate a comprehensive picture of what each city department actually costs to operate. For example, instead of funding all IT needs from a centralized fund that is not owned or funded by any operating department, an IT expense line will exist in each department's budget.

- **Cost-Recovery Fee Strategy**—Fairly allocating costs to the services provided creates value and predictability for our customers, and reimburses the City for expenses requested by a single party, as compared to the public at large. Fees in general ensure equity; those who benefit the most should pay the most, and pricing ensures that users pay appropriate fees. The City is currently determining the total cost of providing each City service and the cost-recovery target, comparing our fees with neighboring or similar jurisdictions, and recommending appropriate fees and charges based on the analysis. Once the data is collected and analyzed, these recommendations will be brought forward to the City Council for consideration. When fees are approved, the City will prepare a comprehensive fee booklet that will consolidate all fees charged for services, which are currently maintained by respective departments.

An example of this analysis is being performed in the Parks, Recreation, and Libraries Department. In alignment with its pricing policy, the City is currently evaluating strategies for recovering costs for facility expenses. One new fee being considered is a 5 percent capital improvement fee on all programs. This would help to offset the direct costs incurred by users of the facility. Based on current projections, this fee would generate \$350,000 annually toward filling the gap in our capital improvement

# City Manager's Budget Message

plan for Parks, Recreation, and Library facilities. This fee is not included in the current budget but will be evaluated during FY2016-17.

- **Increase Level of Emergency Reserves**—In accordance with City Council policy, the City maintains a reserve level of 10 percent of the General Fund's total estimated operating costs. However, increasing the emergency reserve level to at least two to three months' worth of total expenditures (16-25 percent) will strengthen the City's ability to weather economic downturns and also allow the City to achieve the lowest cost of borrowing. Although this won't happen overnight, redistributing excess funds each year from the prior year's budget will help build these reserves. Currently, the City's General Obligation Bond rating stands at AA+ from Standard & Poor's; and increasing the reserves can help the City achieve the next (and highest) rating possible of AAA, thereby lowering the City's borrowing costs.

## COUNCIL GOAL NO. 3: ECONOMIC DEVELOPMENT

Programs that retain, attract, and help expand businesses in Roseville are important to creating jobs and a vibrant local economy. Last year, work was completed on Life Time Fitness, Pearl Creek Apartments, Quest Technologies, and new restaurants at the Fountains at Roseville, and work is nearing completion on many new projects, including a new Federal Bureau of Investigation field office, new Sutter medical office buildings, Top Golf entertainment complex, and iFly indoor skydiving facility.

This coming year we expect progress toward and potential construction of the Falls Event Center, Adventist Health expansion, a new medical office building for Kaiser Permanente at Riverside Avenue and Cirby Way (to replace the current facility), a new facility for the Placer Society for the Prevention of Cruelty to Animals (SPCA), a new parking garage downtown at Washington and Oak streets, and completion of a new building at 316 Vernon Street to provide office space for City services, classroom space for Sierra college, and ground-floor retail space.

Pending funding from the State, the City may see the start of construction on Mercy Housing's 55-unit affordable housing project on Vernon Street and St. Anton Partners 80-unit affordable housing project on Pacific Street in the Historic District. In addition, City Council approved an agreement in April 2015 with Placer Valley Tourism to develop a regional multi-use sports complex in west Roseville.

Having completed an assessment of City-owned properties this past fiscal year, the City will be formalizing its property-management and property-disposal strategies.

On the residential side, staff is working on the Amoruso Ranch Specific Plan in the northwest area of the city with 2,906 residential units, and the Campus Oaks Specific Plan adjacent to Hewlett-Packard, with 948 residential units and a tech park to complement the adjacent commercial and tech facilities.

### Public-Private Partnerships

- **Advantage Roseville**—In 2012, the Roseville Community Development Corporation recruited 22 local partner companies to form a three-year public-private partnership called Advantage Roseville. The goal of Advantage Roseville is to grow Roseville's economy by attracting new businesses and by retaining and expanding existing businesses. Each of the 21 private-sector partners had committed to a \$5,000 annual contribution, matched by a \$100,000 annual contribution from the City of Roseville, the 22nd partner. In 2015, Advantage Roseville continued the program with three levels of private financial participation and a \$100,000 contribution from the City.

Since inception, the Advantage Roseville campaign has raised Roseville's brand awareness throughout the state and has participated in the attraction of approximately 2,695 new jobs with an estimated annual payroll in excess of \$90 million and capital investment associated to new construction of \$253 million. Advantage Roseville received a statewide economic-development partnership award from the California Association for Local Economic Development (CALED) in April 2016. It was previously recognized with the Public/Private Partnership Award for 2014 from the Placer County Economic Development Board for its leading role in branding and delivering business attraction, retention, and expansion services.

- **Higher Education**—Three higher education institutions are in various stages of progress with a new or expanding presence in Placer County: 1) Sierra College will be occupying a floor of the new office building under construction at 316 Vernon Street when it's completed in 2016, providing a downtown location for higher education that will bring a different demographic and steady stream of students to Roseville's downtown, 2) Warwick University, which announced its intent to build a co-campus west of the city limits, is looking for classroom space in Roseville. It plans to offer classes prior to construction, and its staff has been actively connecting with business, education, and community leaders to get an idea of the types of academic programs and amenities desired in the area, and 3) Placer County is continuing to process the Placer

# City Manager's Budget Message

Ranch Specific Plan to facilitate the development process and to further advance the project. This area, north of city limits, will be home to a new campus in the California State University system, along with 5,000 residential units and 6 million square feet of non-residential uses. It's a key part of the newly conceived Innovation Corridor, which tracks the path of the proposed 15-mile Placer Parkway that will connect Highway 65 with Highway 99 near Sacramento International Airport. The Innovation Corridor highlights three universities: Rocklin-based William Jessup University, the proposed California State University campus in Placer Ranch; and the proposed Warwick University to the west of Roseville.

- **Hotel-Conference Center**—In April 2016, the City Council approved a Request for Proposal for a hotel and conference center at a City-owned site adjacent to the Galleria. The goal is to find a partner to deliver a full-service hotel and conference center that minimizes any obligation of the City's General Fund.
- **Multi-Use Sports Complex**—In April 2015, the Roseville City Council approved an agreement with Placer Valley Tourism to construct a 55-acre multi-use sports complex in the West Roseville Specific Plan Area, funded with \$5 million from the Citywide Park Fund and approximately \$30 million in bond proceeds secured by Placer Valley Sports Complex and Tourism Marketing District. It will have 10 lighted, synthetic soccer/multi-use sports fields along with play areas, restrooms, picnic area, and a parking lot. This partnership expands economic development through sports tourism, which is expected to have an annual economic impact of \$8-12 million due to visitor spending on lodging, meals, shopping, and entertainment, while also decreasing expenses for citywide parks for both one-time construction costs and recurring maintenance costs.
- **Placer Society for the Prevention of Cruelty to Animals (SPCA) Animal Care Facility**—Since 1994, the City has contracted with the SPCA for animal shelter services since 1994. With the City's growth in population, the SPCA has experienced a significant increase in the number of Roseville animals accepted, predicating the need to expand SPCA's capacity. Currently, 88 percent of the animals processed at the Corporation Yard facility are attributable to Roseville. Over the past several years, the City has explored a number of options to accommodate this increase in demand, including partnerships with Placer County and other South Placer cities, but an agreement could not be structured that achieved each jurisdiction's unique needs.

To address this demand, SPCA initiated discussion with the City regarding a proposed long-term partnership to construct a new, larger facility on Yosemite Drive. Phase 1 of the new Yosemite Drive facility would provide an animal housing and adoption center, while initial intake and medical services would continue to be provided at the Corporation Yard facility. A future Phase 2, should it move forward, would further expand the Yosemite Drive facility to relocate the intake and medical services from the Corporation Yard facility. Estimated construction costs for Phase 1 are \$12 million, of which the City's share would be capped at \$7.6 million (from the City's Strategic Improvement Fund) or 68 percent of total cost, whichever is lower. The City and SPCA will both have an ownership share in the facility, proportionate to the amount of funding provided for Phase 1.

## Investing in Our Community

- **Increased Code Enforcement**—Several code-enforcement initiatives and ordinance amendments were implemented this past year. These included the re-establishment of the Nuisance Abatement Team, implementing a citywide complaint-tracking system, and increasing sign enforcement. In addition, the City updated the municipal code to address the following: the definition of public nuisances, parking in front yards, parking of commercial vehicles in residential-zone districts and the use of A-frame signs. These improvements to the code-enforcement operations assist in addressing citizen concerns and preserving the vitality our community.

At its goals workshop for FY2016-17, the Council discussed the importance of expanding code-enforcement efforts throughout the community. To address this priority, the FY2016-17 budget includes an additional full-time code-enforcement officer. At a ratio of one officer per 38,000 residents, this position aligns code-enforcement staffing on a per capita basis with staffing levels in other similar jurisdictions. It also allows the City to provide a timely response to complaints as the population continues to grow.

Ensuring that the older, more mature areas within the City remain safe, clean, and well-maintained was a separate but related topic identified in the Council Goals Workshop for FY2016-17. While code enforcement is a dimension of this, providing these neighborhoods with an additional service is anticipated as part of this year's budget. Similar to past efforts, it is anticipated that the code-enforcement division, in conjunction with the Police Department, will work with the community to provide one neighborhood weekend clean-up program.

# City Manager's Budget Message

- **Entrances to the City**—As mentioned at the FY2016-17 Council Goals Workshop, entrances into the City of Roseville are important to the overall aesthetics and perception residents, businesses, and visitors have of the City. The City is determining options to improve the various City entrances, starting with South Cirby and Champion Oaks, which is funded in the capital improvement plan for FY2016-17.
- **Landscape & Lighting Districts**—A significant amount of common-area landscaping throughout the city is funded through Landscape & Lighting Districts, through which property owners determine the level of service and aesthetics they desire for their neighborhoods and vote to assess themselves accordingly. Neighborhood standards vary throughout the City, and all areas have the opportunity to vote to adjust assessments.
- **Funding Housing Needs**—The Roseville Housing Authority, operated by the City of Roseville, administers the U.S. Department of Housing and Urban Development's (HUD) Housing Choice Voucher rental assistance program. Participants can also take advantage of the Roseville Housing Authority's Family Self-Sufficiency program, which provides incentives to maintain employment by offering an interest-bearing savings account with the goal of becoming financially self-sufficient. Roseville's Housing Authority was named a high performing agency by HUD for the 11th consecutive year—the highest rating available to local housing agencies. This rating gives the Authority a competitive advantage in its efforts to bring more federal funds to the Roseville community.

Currently, the Roseville Housing Authority provides safe and clean housing for 655 families through rental assistance from the Housing Choice Voucher Program, the City's single strongest tool to prevent homelessness in our city. The program brings about \$5 million a year to the Roseville economy that gets recycled through jobs and further investment.

- **Addressing Homelessness**—The City supports and collaborates with many local service providers in their mission to serve our homeless including emergency shelter, warm meals, groceries, and even basic medical needs. In addition, the City has been active in advocating with agencies at the federal level on this issue. The City's financial support and collaboration includes 15 homeless programs or organizations, three food programs, 11 adult programs, 18 children and youth programs, three home-buying and rehab programs, and six community-benefit organizations. Additionally, the City has a Red

Cross-approved Severe Weather Plan in place to provide cooling centers or warming centers in times of need. All totaled, the City administers or contributes financially over \$6 million in resources annually to provide affordable housing, assistance in the prevention of homelessness, and administration services to those in need.

In FY2015-16, the City has been participating in meetings on how to address homelessness with other jurisdictions in Placer County and with Sacramento Steps Forward, the lead agency working to end homelessness in the Sacramento region. The City has issued an RFP to develop a needs assessment for the homeless population in our community, using a collaborative, data-driven, outcomes-based approach to align the needs of the homeless with available housing and programs, to determine what resources are needed to address those needs, and to develop a database of information that can be used to assist individuals throughout their transition from homelessness.

- **Increasing the Amount of Funds Available for Community Non-Profits**—It is rare for a city to have a grant program that funds community non-profits each year. The City of Roseville's Citizens Benefit Trust (CBT) Fund was created when the City sold the Roseville Hospital in the early 1990s. The City Council decided to put the proceeds in a trust and to grant 90 percent of the interest earnings annually to non-profits for the sole purpose of improving the quality of life for the citizens of the City of Roseville.

As a government entity with the fiduciary responsibility for public funds, the City is required by law to follow three guiding principles when investing the CBT funds. In order of priority, these principles are: safety of principal, liquidity of funds, and yield. State law limits the city's investment choices to low-risk, high-grade bonds such as treasuries, federal agencies, and corporates (A rated or better) with maturities that are less than five years. No investment in equities is allowed. Over the last several years, this has resulted in significantly diminished returns due to the Federal Reserve keeping the short-term interest rate at or near zero. Due to the restricted requirements imposed on government investments related to safety of principal, the portfolio has experienced returns around 1 percent, leaving less available for grants. By changing the investment strategy allowed under state law to the City's advantage, City Council adopted a policy to extend the maturity limit from five to ten years strictly due to this fund not having any liquidity concerns that are needed to meet operating expenses. The portfolio is still investing in the same low-risk, high-grade bonds but with longer

# City Manager's Budget Message

maturities. This change has resulted in a two-fold return increase for the fund. The Grants Advisory Commission will now have twice as many funds available for granting purposes just by making this change.

- **Library Funding**—At the FY2016-17 Council Goals workshop, the Council asked staff to ensure adequate funding for the City's three libraries. The most recent Parks, Recreation and Libraries Department audit made comparisons to city libraries in California that are similar in population. They also include Yolo County because of proximity and size. For FY2013, those findings indicated that Roseville was on the low side of operational expenditures per capita and materials per capita spending. The statewide median expense per capita is \$29.28 and the average is \$47.13; Roseville is at \$26.88. When compared within our region, Roseville is right in the middle of operational expenditure and materials per capita. With high satisfaction levels in the community and because libraries are meeting operational goals despite rising costs, there is not a recommendation to increase the budget at this time. Monitoring service and satisfaction levels is ongoing and recommendations will be made as part of the budget process regarding facilities and programs as appropriate.

## COUNCIL GOAL NO. 4: SOUND AND STABLE UTILITIES

Having well-run, reliable, and low-cost City-owned utilities has proven to be an economic advantage to Roseville over the years. As a full-service city, Roseville owns and operates its own electric, water, wastewater, and solid waste utilities through Roseville Electric Utility and Environmental Utilities (EU). Key utility decisions are under the control of a single entity, which makes the planning, development and operation of utility services more efficient, synergistic, and reliable. This benefits customers with rates among the lowest in the region, the highest levels of reliability and quality with a relentless focus on planned expansion, and proactive renewal or replacement of utility assets.

### Legislation and Regulation

While the City owns and operates a number of diverse utility services, the one aspect all City utilities have in common is external regulation. Each of our utility services are highly regulated by state and federal agencies and routinely subject to legislative and judicial orders which are expensive and sometimes interfere with local control. The City deals with this reality strategically on two fronts:

- 1) The City develops and drives a comprehensive legislative and regulatory platform and the City promotes balanced and pragmatic approaches. We work hard to understand the issues, develop relationships, and advance or protect our customer's interests accordingly. The City is a leader of several legislative advocacy alliances on the regional, state, and federal level that combine the strength of their unified voice to advocate for utility customers.
- 2) While new regulations can be challenging and costly to implement, the City actively looks for opportunities that derive increased value from regulations to further benefit our customers. Because our utilities operate as integrated businesses, we can sometimes turn what might look like a daunting regulatory mandate into a synergistic business opportunity. An example of this is our organic food waste to biogas energy program currently under development that will leverage our need to divert organic solid waste against our ability to convert this waste to energy at our wastewater treatment plants.

Highlights of each utility's focus areas for FY2016-17 are listed below.

### Roseville Electric Utility

- **Community Solar**—Roseville Electric Utility is in the mid-stages of planning and building its first community solar project. The goals of the project are to allow interested customers to purchase solar electricity from the project and to provide the utility with local, renewable energy, to count towards the State of California's requirement for 50 percent renewable electricity by 2030. The preliminary site selection is adjacent to the Roseville Energy Park, as was envisioned over 10 years ago when we began construction for the power plant. Estimated completion of the community solar project is in 2017. Depending upon customer interest and demand, more community solar projects may be planned for in the future.
- **Advanced Metering Infrastructure (AMI) or "Smart Meters"**—Most homes and businesses in California have smart meters that measure multiple aspects of their electricity and natural gas usage at any time of the day or night. Smart meters can measure the time of day that energy is used, send messages to customers with information about their usage and allow customers to check usage, during the month, instead of after the fact when they receive their bill. Until recently, there was not a compelling business case for Roseville Electric Utility to install smart meters. After thorough study and evaluation, the utility has established strong business reasons to move

# City Manager's Budget Message

forward with smart meters for all electricity customers. The benefits of smart meters are: improved distribution system reliability, enhanced customer program offerings, lower operational costs, and better tools to predict and plan for customer demand. In 2016, Roseville Electric Utility will prepare a plan to install smart meters. The plan will incorporate significant public outreach efforts and activities throughout the community. Upon City Council approval, roll out of smart meters to Roseville customers is expected to begin in 2018.

- **Electric Rate Plans**—Keeping with the City Council's priority for sound and stable utilities, Roseville Electric Utility implemented a two-year rate plan that ensures cost-based, fair and equitable rates, while maintaining highly reliable service to our customers. The rate plan, which includes two rate restructuring changes, effective January 1, 2016 and 2017, includes no overall rate increases, only restructured rates to better reflect the cost of electricity services and to fairly allocate costs between fixed and variable costs. The next rate proposal is expected to be completed in 2017, with an estimated effective date of January 2018 or later.

Because of average or above average precipitation levels near the City's hydroelectric power plants, Roseville Electric Utility doesn't anticipate the need for the hydroelectric surcharge for FY2016-17. The ordinance allowing an electric surcharge was adopted in 2009 as a way to partially fund the purchase of replacement electricity that was not provided from hydroelectric resources due to lower-than-average precipitation.

## Water Utility

- **Long Term Goals**

- Effectively unwind from the four years of severe statewide drought and adjust drought stages and messaging accordingly.
- Continue water reliability planning efforts for the Ophir Water Treatment System with Placer County Water Agency and others.
- Comprehensively evolve our connection-fee program to include recycled water and water reliability projects for the future. Begin preparing for the next cycle of utility rate adjustments as needed ensuring stability across long-term financial plan and key fiscal policies.
- Stay in front of external movements, including California Water Fix, long-term water use efficiency policy, and the State Water Resources Control Board's tributary flow proceedings, to protect the City's and

region's interests while forging new partnerships and alliances to advance northern California water reliability.

- **Water Reliability**—As parts of California come out of four years of drought, it brings into sharp focus the ongoing policy attention needed to address California's ongoing water-supply challenges. Staff is developing a long-term integrated resource plan to ensure Roseville's continued water-supply reliability, focusing on regulatory change and needed water infrastructure partnerships and investments. Special emphasis is on the development of an infrastructure plan to increase access to water from Placer County Water Agency. A high certainty level in future water supplies is a key factor to continued investment in our region leading to increased economic vitality, more high-valued and diverse jobs, and a rise in our region's standard of living. Roseville continues to take a proactive stance on issues that both affect our water supply and protect our community's and our rate payers' interests. While we expect an adequate supply of surface water for the coming year, conservation measures are expected to continue, but at a reduced level.

The ordinance for the water surcharge was adopted in 2009 as well and helps address bond covenants, revenue decline, and cost increases that are impacted from drought conditions. New rate cases will consider these impacts on costs and revenues and also take into account the need for higher economic reserves in support of potential operating risk, system emergencies, and fluctuating revenue streams, ensuring both reliability in supply and consistency in rates.

- **Connection-Fee Program**—Roseville has a long standing policy that growth pays its way and brings new water supplies to benefit the entire City, not just the proposed development. In addressing the issue of paying for regional water reliability, the City continues to use a combination of developer-paid fees (through connection fees and/or community facility districts) and water-user rates as appropriate means to finance the projects. EU is currently in the planning process to review the next generation of connection fees to address water reliability and recycled water. To accomplish this, EU will be proposing a number of approaches or options internally and externally for meeting current and future needs. EU expects extensive outreach and education efforts as fees in general are sensitive, and connection fees can be difficult to understand.

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## Wastewater Utility

- **Recycled Water**—In the upcoming fiscal year, EU will initiate an effort to develop a long-term strategy to transition recycled water from the wastewater utility to the water utility. Since its inception in the 1990s, we have learned that incentivized rates for recycled water are no longer required because demand for recycled water outstrips supply, and recycled water service is now depended upon and planned like other utilities. The strategy will support recycled water service plans that include rehabilitation funding and the development of a construction fund for building major transmission, storage, and pumping infrastructure—much like how the other utilities operate.

## Solid Waste Utility

- **Waste-to-Energy Program**—In 2014, the California state legislature passed AB 1826, which requires the diversion of organics from landfills. Initial stages of these regulations will take effect mid-2016, focusing on the largest producers in the City. As a result, EU's solid waste division will collect and handle this waste stream to comply with these regulations. The City is completing the necessary outreach, rate design, and operation processes to implement this program. Coincidentally, the long-planned expansion of the Pleasant Grove Wastewater Treatment Plant is about midway through the design phase and features infrastructure to better deal with biosolids, including anaerobic digesters. It turns out that anaerobic digestion processes can be improved by 30 percent by adding organic food waste and fats, oils and grease, increasing methane gas production which can be converted to electricity (to meet or offset power needs) or compressed natural gas (CNG). As solid waste is in the process of converting its collection truck fleet to renewable CNG to meet AB 32 carbon emission regulations, this is a promising business opportunity. Furthermore, by working with regional partners in the Western Placer Waste Management Authority and the South Placer Wastewater Authority, EU might be able to avoid costly regional infrastructure improvements and benefit customers in south Placer County by leveraging and optimizing this capability. Before investing in these projects, detailed business case studies will be prepared to understand the economics of the program in addition to the traditional design and technical specifications to test these concepts.

## Utility Exploration Center

Roseville's utilities will continue the important public engagement they do through the Utility Exploration Center. In FY2016-17, the utilities are initiating the process to design

new interior exhibits and develop the IDEAScape at the Utility Exploration Center. The project is planned for completion in late summer 2018.

## COUNCIL GOAL NO. 5: A GREAT DOWNTOWN

For the better part of Roseville's first hundred years, the downtown cityscape remained constant. But for the past 15 years, changes have been profound, and they continue. Guiding development is the Downtown Specific Plan, the result of a five-year community visioning process, adopted in 2009. In 2010, Roseville City Council formally prioritized a great downtown as one of its Council Goals. Based on the specific plan, the City has completed significant projects this past year and more are underway. The next phase of transformation includes construction of a new office building, fire station, parking garage, bridges over Dry Creek, and the extension of the bike trail. Recently completed were the popular Vernon Street Town Square and roundabout at Washington Boulevard and Oak Street. Before that, Riverside Avenue and Historic Old Town debuted streetscapes, façade improvements, and public art.

- **316 Vernon Street Office Building**—The four-story, 83,000-square-foot building will be home to City offices, retail space on the ground floor, and Sierra College, which signed a five-year lease for a floor-and-a-half of the building to bring some of its academy programs to Downtown Roseville. Adding a student mix to downtown's visitors will help support businesses and promote a vibrant atmosphere. Owning the building instead of leasing it reduces the burden on the General Fund, as it is being repaid through tenant lease payments and a low-interest loan repaid by development fees.
- **Oak Street Parking Garage**—With new development and visitors, convenient parking is a need identified in the Specific Plan. A seven-level, approximately 450-stall parking garage will be located along Oak Street and Washington Boulevard, behind the Roseville Theater. The project includes an architectural style consistent with the Civic Center with a variety of exterior pedestrian improvements designed to enhance visual and physical connections between the structure and Downtown Roseville. Funding for the garage comes from redevelopment bond proceeds, public facilities fee, and a low-interest loan that will be repaid by future proceeds from the downtown development-impact fee.
- **Fire Station No. 1**—A new fire station will be constructed at Oak and Lincoln. The structure currently housing the

# City Manager's Budget Message

downtown fire station, Fire Administrative staff, and the Information Technology Department was formerly the City's jail. Its age and location pose problems for these functions, so eventually the building will be demolished, providing a development opportunity along Dry Creek. IT and Fire Administration will move to 316 Vernon Street once it's finished. Funding for the new station comes from development-impact fees.

- **Pedestrian Bridges and Bike Trails**—As envisioned by the Specific Plan, a future development would activate the creek with a mix of office, retail, restaurant, and residential uses, taking advantage of a natural creek and the adjacent citywide park. Three pedestrian bridges will soon cross Dry Creek to more easily connect downtown with Royer Park and connect the bike trail segment through downtown. Funding for these projects comes from federal, state, and local transportation grants and development-impact fees.
  - The existing Rube Nelson or “Ice House” Bridge will be lifted from its current location and placed in the Oak Street parking lot to be cleaned and painted. New planking, lighting and fencing will be added, then it will be replaced over Dry Creek at a new angle, landing on the other side of the Veterans Hall. The bike trail ending in Royer Park will be extended across the Ice House bridge and connect to Oak Street.
  - The Library Replacement Bridge will be constructed near the downtown Library, also connecting to Royer Park.
  - Extension of the bike trail from downtown to Miner's Ravine is scheduled for 2017, resulting in a continuous six-mile, off-street trail from Sierra College Boulevard to Downtown Roseville, continuing through Royer Park and Saugstad Park to Darling Way.
  - A third, larger pedestrian bridge crossing Dry Creek is planned in the middle of the other two bridges, after the current fire station is demolished. This bridge promotes two significant concepts of the Specific Plan: creating connectivity between activities on Vernon Street and events in Royer Park and providing additional event space for an active downtown scene. The width of the bridge will allow for vendors along the side during festivals and events.
- **Vernon Street Town Square**—The City has expanded programming in the Vernon Street Town Square to include events in the shoulder seasons, such as sing-a-long movie nights and cultural food events in March and April; and the City continues to bring new, local bands to the downtown. Combined with the robust schedule of about 250 events planned, the City expects to welcome more than 120,000 visitors to the town square in the upcoming year.

- **Downtown and Historic District Housing**—Pending funding from the State, the City anticipates construction to begin on Mercy Housing's 55-unit affordable housing project on Vernon Street and St. Anton Partners' 80-unit affordable housing project on Pacific Street in the Historic District. The City has pledged \$5.3 million to the Mercy project and \$4.7 million to the St. Anton Project. All of the pledged funds are derived from housing funds that are restricted solely for the development of affordable housing.
- **Roseville Community Development Corporation**—In 2010 the City Council took the strategic step of establishing the Roseville Community Development Corporation (RCDC), a private nonprofit, 501c(3), with the purpose of expanding private and public investment in Downtown Roseville. The RCDC—a separate legal entity from the City—fills a critical gap between what the public sector can do and what the private sector is willing to do to revitalize and enhance economic opportunities in the Downtown. The corporation invests in the Downtown by acquiring real estate, rehabilitating acquired properties, and tenancing these properties with tenants that promote the goals of revitalization.

At the March 2016 workshop with the RCDC and City Council, opportunities for future corporation activities were identified. The discussion at the workshop was broad-based and resulted in five distinct outcomes listed below:

- 1) Reaffirm the RCDC's role in economic development with emphasis on property rehabilitation, tenancing, and property management. Economic development will be furthered by the corporation's administration of Advantage Roseville.
- 2) Develop a tenancing and property-management plan for the 7,000 square feet of retail space in the 316 Vernon Street office building.
- 3) Develop a loan program for small businesses in the Downtown. The loan program will focus on lending which develops fixed assets or improves physical infrastructure of buildings in the Downtown.
- 4) The Council and the RCDC Board each acknowledged the value of the workshop and a desire to have an annual workshop.
- 5) Confirmed the intent to continue with a five-member RCDC Board with expertise in retail property, banking, and entrepreneurship. The creation of ad hoc committees were also encouraged.

# City Manager's Budget Message

For more information about RCDC operations, see [www.rosevillecdc.com](http://www.rosevillecdc.com).

- **Downtown Roseville Partnership**—In 2014, a Property and Business Improvement District (PBID) was voted on and approved by downtown property owners. This district substantially increases the funds available to market, promote, and improve Downtown Roseville. The PBID, known as the Downtown Roseville Partnership, plays a critical role in growing downtown businesses, attracting new businesses, and encouraging additional business development. The City contributes each year in the form of parcel assessments for City-owned property in Downtown Roseville, with a FY2014-15 assessment of \$66,518, subject to an annual increase of up to 3 percent. The Downtown Roseville Partnership has provided year-round illumination of main corridor trees along Vernon Street, installed new street banners and solar-powered BigGulp trash compactors, forged a partnership with Gathering Inn to create a guide/day porter program, contracted for leaf removal from parking bays, partnered with the RCDC and Advantage Roseville to install window clings on vacant storefronts, and created an events calendar and business directory.
- **Enhancing Rail Service between Roseville and Sacramento**—The City continues to work with Capitol Corridor Joint Powers Authority to bring additional rail service to Roseville. Over the next year, the City will be evaluating parking needs and bringing forward a memorandum of understanding to support the future addition of two more roundtrips from Roseville to Sacramento—bringing the total to three roundtrips daily. This will be the first phase of this project with the ultimate goal to establish 10 daily roundtrips. It is anticipated that the first phase will be instituted within the next three to five years.

## COUNCIL GOAL NO. 6: INFRASTRUCTURE

Well-maintained city streets, roads, parks, and recreation centers help protect property values and maintain Roseville's quality of life. It is fiscally responsible to maintain our streets and roads and fix problems now, so they don't deteriorate and become more costly to fix in the future. In addition to roads and facilities, the focus on infrastructure also includes utilities infrastructure, workforce infrastructure, and technology infrastructure.

### Capital Improvement Project (CIP) Rehabilitation

- **Facility Infrastructure**—After several years of deferring maintenance on City-owned buildings and recreation facilities, the needs are becoming more critical and will be

a priority when new expenses are considered. The City's CIP Rehab Fund should be funded annually at \$5.5 million to meet the demand, but the City can only afford to fund it at \$1 million a year. The City is evaluating strategies to increase revenues to fund this shortfall, and future budgets will need to be mindful of this obligation.

- **Technology Infrastructure**—The City of Roseville has seen a dramatic increase in the use of innovative technology to enhance city operations and services. Business changes continue to merge with digital technology reshaping the way the City operates and interacts. Roseville residents, businesses, and other key stakeholders' expectations for efficiency, transparency, and round-the-clock availability continue to rise.

To meet this growing need for technology, the City must modernize key business functions. With many of our systems reaching end of life, continued upgrades to our infrastructure will be required to support the needs of the City and its customers. The following major technology projects will be an important focus for this next fiscal year.

#### *Examples of citywide business system projects:*

- Public safety radio system replacement
- Citywide data center move to 316 Vernon Street
- Financial and human resources information system replacement
- Enterprise asset management (phase 3)
- Content management system replacement for City website

#### *Examples of departmental business system projects:*

- Utility billing system replacement
- Advanced metering infrastructure (AMI)
- Parks & Recreation registration software
- Permitting system automation (Phase 2)

In addition to the investment in our technology systems, the City collects, processes, and stores a great deal of confidential information on computers and transmits that data securely across private and public (cloud) networks. Last year, the Information Technology (IT) Department managed over \$208 million dollars in electronic business transactions. These transactions included utility billing and collections, event registration, automated clearing house (ACH), interactive voice response (IVR), Internet banking, and third-party bill processing.

Additionally, the City receives more than 19.8 million emails a year. Of those, only 10.1 million (51 percent) are valid emails—the rest contain malware or are spam or junk mail. To ensure that the City stays protected, the IT Department has layers of protections in place to monitor and defend against these faulty emails.

# City Manager's Budget Message

To protect the data we manage, the City must maintain a high degree of vigilance to increasing information security threats. The City computing network continues to experience an increase in both volume and sophistication of cyber-attacks, with 36 million threat attempts made to the City network last year. Ongoing attention is required to protect sensitive business and personal information, as well as to safeguard national security. The City will continue to focus on protecting its technology infrastructure and personal identification information to its fullest extent.

## Utility Infrastructure

Aging infrastructure is a chronic issue plaguing the United States and most of the developed world. The funding to pay for replacing the infrastructure our country and economy depend upon simply is not there at a national or statewide level. Roseville's utility infrastructure—power plants, treatment plants, power lines, pipelines, pump stations, substations and the like—are valued well into the multi-billions of dollars. While new growth pays for additional utility capacity and service extensions, the ongoing cost of proactive infrastructure maintenance, renewal, and replacement factors heavily into our bi-annual utility rate analyses. The City sets high standards and invests in high-quality materials then uses asset management practices to ensure our infrastructure is efficiently cared for and maintained. Roseville's utilities are among the few that have fully funded their infrastructure-rehabilitation program now and into the future. This means Roseville utility customers will be able to count on our utility infrastructure for many generations to come.

## Roadway Infrastructure

- **Maintenance Approach**—Maintaining the integrity of the 456 centerline miles of roadway in the City has a significant effect on quality of life and ease of doing business. The City has a carefully planned strategy for maintaining its roadways, which helps significantly with controlling expenses since cost differences between maintaining roadways and rehabilitating deteriorated roadways are quite stark: While it costs the City 25 cents per square foot to maintain a roadway, the costs increase to \$2 per square foot to repair a deteriorated road.

The City is also piloting the use of roller-compacted concrete, which will be tested at several locations in FY2016-17 where existing asphalt roadways are failing. It offers many benefits, including maintenance every 20-25 years, versus every 7-10 years for asphalt; lower cost, which helps the City close the current gas tax funding gap, while allowing the City to repair more Roseville streets; and cooler roads during the day, and brighter roads at night, due to its lighter color.

- **Funding Challenges**—As stated earlier, funding challenges for roadway infrastructure have caused the City to fall behind on its maintenance schedule for streets. Currently, roadway maintenance is about \$50 million underfunded. Gas tax rates, accrued on a per-gallon basis, were developed without an adjustment for inflation, minimizing their purchasing power with every year that passes. Gas tax revenues have fallen also due to more fuel-efficient vehicles being on the road, reducing the demand for gasoline.
- **Funding Outlook**—The City budgeted \$15 million in FY2015-16 for roadway maintenance, which addresses 34 miles of roadway. For FY2016-17, the City is budgeting another \$7.25 million for roadway resurfacing. Funding levels for FY2017-18 and beyond are expected to return to the normal \$4 million to \$5 million level.

FY2015-16 and FY2016-17 are an anomaly and have unusually high dollar amounts due to a number of factors described below:

- o The arterial resurfacing project is the combination of three years' worth of arterial resurfacing funds all rolled into one project – FY2013-14, FY2014-15, and FY2015-16.
- o In FY2013-14, due to some staffing shortages and regulatory changes regarding handicap ramp installations/upgrades, no resurfacing was completed. That allowed the FY2013-14 funding to roll forward into future years.
- o Staff is combining the FY2014-15 Federal Regional Surface Transportation Program apportionment with a future apportionment being advanced from FY2017-18.
- o This summer's storm-drain work has been planned for several years. Over that time, the City has accumulated over \$2 million dollars in the storm-drain account for repair and upgrades.
- o The City obtained a Federal Congestion Mitigation and Air Quality (CMAQ) grant to help fund handicap-ramp improvements.
- o The Gas Tax fund received a large repayment from a Redevelopment Agency loan.
- o Some resurfacing money that was being held in reserve pending the outcome of a State Gas Tax audit was released for resurfacing after the audit's successful completion.

# City Manager's Budget Message

- o The Alternative Transportation Division was able to allocate \$5.4 million for street maintenance purposes via current and past Transportation Development Act funding years.

## *Examples of roadway infrastructure projects:*

- Two aging bridges will be replaced in FY2016-17. Both the Oakridge Bridge over Linda Creek and the Industrial Bridge of Pleasant Grove Creek were deemed insufficient and in need of replacement. The majority of the funding to replace these bridges was provided by the federal government.
- The federal government is also providing part of the funding to straighten the "S" curve on Roseville Road to the south of Cirby Way. This "S" curve has seen a large number of accidents and this realignment will result in a safer roadway.

## **Workforce infrastructure**

- **Staff Expansion**—Growth in Roseville's economy, development, and population means an expansion of services. Total authorized regular full-time equivalent positions in the annual city budget for FY2016-17 is 1,146. Since the City can't afford to provide all the services it would like to or at the levels desired, we must remain strategic on expansion of core services and add staff strategically. To this end, in FY2016-17, eight positions are being added to the General Fund, including a police officer and code-enforcement officer, and other support services positions. Of the eight General Fund positions recommended, four had little or neutral impact to the bottom line as staff reduced other expenses to offset the increased salary cost. The General Fund also had four positions that transferred to other funds, such as stormwater and a reduction of 1.5 positions that were reorganizations/reclassifications making the net new position number for General Fund 2.5. The budget also recommends four new positions in the utilities. Citywide, there is a net of 9.7 new positions when all reclassifications and transfers are taken into account.
- **Succession Planning**—In 2013, approximately 40 percent of the workforce was eligible to retire, and since then the City has seen 83 retirements. As a result, the City currently has 31 percent of its workforce eligible to retire over the next three years. In response, the City has focused on succession planning to ensure continuity of service delivery and streamlining its recruitment process to be more flexible and responsive. The recruitment process has been evolving to leverage new channels of recruiting

through outreach and social media in order to reach a multi-generational workforce.

- **Creating a Welcoming, Engaged Culture**—As our city grows, our organizational culture is also evolving. We must adapt and change to provide the services and meet the changing demands that this growth brings. Three cross-departmental committees are coordinating their work to address aspects of our internal culture. In 2014, the City created an Organizational Culture & Leadership (OC&L) Committee with representatives from all departments to lead an assessment of the City's organizational culture. Three focus areas emerged from surveys of employees: internal communications, valuing employees, and developing meaningful processes and policies. The OC&L Committee is working on customer-service and core-competencies initiatives in FY2016-17. In addition, both the OC&L research as well as the Public Affairs & Communications research identified internal communications as a top priority. With additional funding in FY2015-16, the Communications Team launched an award-winning internal communications effort, including a website called "The Hub" and a monthly printed newsletter to reach field staff who don't have regular access to computers. And to support the changing culture and promote a respectful, inclusive work environment, the City's Inclusion Committee coordinated Inclusion and Diversity training for all supervisors and managers in FY2015-16; and in FY2016-17, the City will continue the training for the rest of the workforce.

## **COUNCIL GOAL NO. 7: LEGISLATIVE ADVOCACY**

Increasing costs from regulation and new legislation affect the fiscal health of the City and reduce the level of funds available for other community priorities. In just a few years, the City's visibility and influence within the region and on the state and federal level have increased, opening the door to greater engagement and dialogue with federal and state decision-makers on issues affecting the City's fiscal health. One of the highest priority efforts in FY2016-17 will continue to be the reliability of Roseville's water supply. To ensure Roseville's water reliability, the focus remains on regulatory change and water infrastructure investment.

The City Council has set a legislative platform that focuses on preserving local control, providing financial flexibility, preventing unfunded mandates, and protecting the General Fund, Enterprise Fund and local sales tax and property tax revenues. Key issues in FY2016-17 include ensuring the

# City Manager's Budget Message

tax-exempt status of municipal bonds remains in effect, monitoring new state-mandated requirements associated with the City's stormwater discharge permit requirements, and ensuring permitting processes at the state and federal level will not unnecessarily hinder the ability of development projects to gain approval.

To increase effectiveness of the City's efforts in these areas and others, the City works extensively with regional coalitions, forums, alliances, and established organizations such as Sacramento Area Council of Governments, the SacMetro Chamber of Commerce, the California Municipal Utilities Association and the Water Forum, along with ad hoc groups developed to address concerns with specific legislation. The City Council's only standing committee, the Law & Regulation Committee, offers another way people can be informed about issues affecting the Roseville community from a state and federal level.

Key issues the City is working on this year include the following:

- **Cal Water Fix (Formerly Known as the Bay Delta Conservation Plan)**—Cal Water Fix would have significant implications to the City's water supply and could interfere with future residential and commercial development undermining the City's ability to move forward with future land use decisions.
- **Water Public Goods Charge**—The City has increased concerns regarding the legislature's interest to impose a Water Public Goods Charge (SB 20) that would collect revenue from local ratepayers and monies collected would be allocated for statewide projects that have no direct benefit to Roseville's ratepayers.
- **One-Size-Fits-All approach to State's Emergency Drought Regulations**—Though the state experienced a wetter winter in 2015-16, the fair application of conservation targets remains an important issue. The City advocates that state-mandated conservation targets should consider climate, land use, and other region-specific attributes; recognize previous water supply reliability and conservation investments by the region and local community; and account for potential relief from positive weather outcomes.
- **Cost-Effective Utilities**—The ability to provide reliable and cost effective utilities to the residents and businesses of Roseville continues to be a central concern for the City as new state and federal mandates are proposed that would increase the cost of operating the utilities.
- **Federal and State Funding for Infrastructure and Transportation Projects**—Maintaining or increasing funding for these types of projects and improvements is critical for the City's ability to upgrade and maintain roadways and meet future infrastructure and transportation demands.
- **Cybersecurity**—Future state and federal laws regarding cybersecurity will continue to have implications for the City and the community. Costs for implementing new cybersecurity requirements will add significant costs to the operation of the City's information technology systems.
- **Changes to Tax-Exempt Status of Municipal Tax Bonds**—The City has significant concerns regarding the effects of proposals to alter the tax treatment of municipal bonds, including proposals to cap the exclusion for such interest, will have on local governments. The impacts of such a change would have a damaging impact to Roseville's budget, its utility customers, and the community at large.
- **Modifications to Government-Operated Mortgage Programs**—The City will remain active in understanding the changes being considered at the federal level to modify government-operated mortgage programs, tax-deductions and to write new banking regulations regarding mortgage-related lending programs. These all have the potential to impact the fragile housing recovery throughout the region and the state.
- **Challenges with State and Federal Permitting Processes**—The City has concerns with various permitting processes at both the state and federal level that impact the ability of development projects to gain approval within a reasonable amount of time.
- **Changing Economy**—The City has a focused interest in being actively engaged in discussions regarding local tax systems, leakage from internet sales, and the fundamental shift from purchasing taxable commodities to purchasing non-taxable services and the impacts these have on the City's ability to fund basic services.
- **Homelessness**—The City will remain active in addressing the needs of the City's homeless population with a primary focus of reducing the population of chronically homeless by providing solutions that address the fundamental causes of homelessness and by supporting solutions that provide permanent housing.

# City Manager's Budget Message

## COUNCIL GOAL NO. 8: CIVIC ENGAGEMENT

Strong communities spring from robust civic engagement. To build a strong community, it's important to encourage dialogue from an array of interests. For many years, the City has worked with its neighborhood associations to encourage an open dialogue that has fueled innovation and engagement. The Public Affairs & Communications Department attends monthly meetings of both the Roseville Coalition of Neighborhood Associations and the Sun City Government Affairs Committee; and the Police Department has an officer at each of the two dozen or so monthly neighborhood association meetings; and Development Services Department provides notification, overview, and presentations on new development projects as they are proposed. Development Services also provides information on ordinance updates and code-enforcement processes and procedures on a regular basis.

City representatives work with the Roseville Chamber of Commerce and various civic groups, industry associations, and public-interest forums to raise awareness of community issues and broaden the discussion on solutions. At the same time, City Council members host town hall-style meetings called "Council Coffees," where they engage in informal discussion with community members on topics of interest, ensuring another opportunity for the community to join the conversation.

The effort continues from there into the digital realm. The City's online e-notify service offers free e-mail subscriptions on a range of topics from traffic alerts and public safety to policy items. The City is actively engaged in a variety of social media channels, which also offer the opportunity for two-way interaction.

Launched in FY2014-15, the Open Data Portal offers a single website location where City data can be accessed. Initial data sets include often-requested items such as permits and crime statistics. As we expand this base to include more data such as stale-dated checks, this will provide round-the-clock access to City data and reduce the amount of time spent filling regular requests for public records.

### Looking Ahead

This budget reflects Roseville's values and priorities, which help determine where we invest our resources. It's the compass by which we navigate the City's fiscal path forward, addressing our liability and allocating resources to ensure long-term economic sustainability. An important part of the City's fiscal success has been its unwavering commitment to proactively managing expenses and ensuring it is well-positioned to address

challenges. Roseville is expanding the high levels of service we provide, working on key initiatives, and implementing policies to weather the next economic cycle. Yet we also will need to focus on our commitment to maintaining police and emergency services along with streets, roads, and facility infrastructure. Roseville will continue to look for opportunities to retain, attract, and help expand business in order to create jobs and a vibrant local economy.



Rob Jensen, City Manager





## City Council

(left to right)

Pauline Roccucci, Councilmember  
Bonnie Gore, Councilmember  
Tim Herman, Councilmember  
Susan Rohan, Vice Mayor  
Carol Garcia, Mayor

## Design Committee

Justin Caporusso  
Julie Hirota  
Mike Motroni  
Daniel Wesp

## Hearing Examiners/ Appeals Board

Mark Elmquist  
Leilani Fratis  
Bruce Hagler  
Dan Myers  
Scott Sanford  
Brian Stenklyft  
Richard Sweet  
Sharon Telles  
Sean Wallentine

## Placer Mosquito & Vector Control District

Colin Roe

## Library Board

Suzanne Dizon  
Janice Hanson  
Aldo Pineschi  
Andrew Tagg  
Patricia Wick  
(Youth Commissioner)  
Kaylee Denio

## Parks & Recreation Commission

Nick Alexander  
Scott Alvord  
Paul Frank  
Audrey Huisling  
Doyle Radford, Jr.  
Andrae Randolph  
Roy Stearns  
(Youth Commissioner)  
Logan Cole

## Personnel Board

Karen Alvord  
Richard Duran  
Scott Olsen  
Truda Pauly  
Charles Sandoval

## Planning Commission

Krista Bernasconi  
Justin Caporusso  
Julie Hirota  
Bruce Houdescheldt  
Charles Krafka  
David Larson  
Joseph McCaslin

## Public Utilities Commission

Blandon Granger  
Gretchen Hildebrand  
James McHan  
Kerry Schmitz  
John Speight  
John Vertido  
James Viele

## Roseville Grants Advisory Commission

Tina Angell  
Stephanie Dement  
Audra Flynn  
Dawn Heywood  
Grace Keller  
Eileen Speaker  
Jefferson Willoughby  
(Youth Commissioner)  
WaFeeq Ridhuan

## Senior Commission

Penny Beingessner  
Linda Braak  
Marlene Cristanelli  
Gopal Kapur  
Barbara Knapp  
Ann Walker  
Jim Williams

## Transportation Committee

Richard DeMarchi  
Joseph Horton  
Chinnaian Jawahar  
Tracy Mendonsa  
David Nelson  
Ryan Schrader  
Jeff Short  
(Youth Commissioner)  
Emily Nunez

## Economic Development Advisory Committee

Naaz Alikhan  
Eric Avery  
James Cuppet  
Stephanie Dement  
Tim Herman  
Christopher Onstott  
Colin Roe

# Awards & Achievements

## Awards & Achievements

- The Building Division has achieved compliance with the **International Accreditation Services (IAS)** criteria for Building Departments/Code Enforcement Agencies. IAS awarded reaccreditation recognizing the City's efforts to provide a high level of service in the regulatory code enforcement, building inspection and plan check processes. Upon receipt of this recognition, Roseville's Building Division is the only accredited building division in the State of California and one of only 22 accredited building departments in the Country.
- The City of Roseville, Public Works Engineering Division received a **2015 Transportation Project of the Year Award** from the American Public Works Association (APWA) for the Oak Street Roundabout Project. This award recognizes excellence in the management and administration of public works projects based upon teamwork between the managing agency, the consultant/architect/engineer, and the contractor.
- The City of Roseville, Public Works Engineering Division received the **2015 Project of the Year Award from the Western Regional Association for Pavement Preservation** for work performed to the highest standards of the industry during the 2015 Residential Street Resurfacing Project in partnership with Telfer Pavement Technologies. The award highlights and recognized those pavement preservation projects that exemplify quality, safety, and customer satisfaction.
- The City of Roseville, Public Works Engineering Division received the **Federal Emergency Management Agency's (FEMA) Community Rating System (CRS) highest rating of Class #1**. Roseville is the first and only community in the nation to receive the award. This rating allows Roseville property owners up to a 45 percent discount on their flood insurance premiums. This is the 10th year that Roseville has received this award.
- **2015 Project of the Year Award** for Aquifer Storage and Recovery Wells at Hayden Parkway and Blue Oaks in the Environmental (Water) category. The APWA Sacramento Chapter Awards Program recognizes public works projects that demonstrate excellence in management, administration, design, construction and community relations, as well as the alliance among the managing agency and the consultant/engineer/contractor who worked together to complete the project.
- The Information Technology Department received the **2015 Award for Achievement**. Municipal Information Systems Association of California (MISAC) presents this award to recognize Achievement in Information Technology practices that have exceeded local government standards.
- City of Roseville was named within the top 10 digital cities of 2015. The **2015 Digital Cities Survey Award** published by the Center for Digital Government (CDG) is an award recognizing the most technology-progressive, innovative, and smarter cities in the United States categorized by population size. The City of Roseville has been consistently recognized as one of the top digital cities over the past six years.
- Northwest Public Power Association awarded Roseville Electric Utility the **2015 Excellence in Communication**, first place award for photography, and first place in the wildcard division for Count Watts.
- The American Public Power Association awarded Roseville Electric Utility the **first place award** for the utility's **2014 Annual Report**.
- **2015 James Farrell Award of Excellence** - The James Farrell Award is presented to cities and communities that host some of the highest rated softball tournaments in the Amateur Softball Association (ASA) program. To attain the James Farrell Award of Excellence, cities must do an outstanding job of hosting ASA National Championship Tournaments. This is the ninth consecutive James Farrell award for the City of Roseville.
- The National Arbor Day Foundation recognized the City of Roseville for its commitment to sustainable urban forest management with the **33rd Tree City USA Award** and for its high level of tree care with the 20th Tree Growth Award.
- The **2015 Playful City USA** program recognizes and honors cities and towns that are taking action to ensure that children in their communities, particularly for low-income children, get the active play they need to become healthy and successful adults. Participating cities promote the importance of play and engage citizens in increasing access to and opportunities for play.
- Fleet Services received the Automotive Service Excellence's (ASE) **"Blue Seal of Excellence"** award for the 11th consecutive year in 2015.
- **2015 CALED Merit Award** for the Roseville Community Development Corporation for Economic Development Partnerships for Advantage Roseville.
- Government Finance Officers Association (GFOA) awarded the **Certificate of Achievement for Excellence in Financial Reporting** for the June 30, 2014 CAFR (Comprehensive Annual Financial Report).
- The Finance Department received the **Operating Budgeting Excellence** award from California Society of Municipal Finance Officers for the fiscal years 2015-16 budget.
- **2015 Public Relations Society of America (PRSA) Influence Award** - On October 17, Roseville received the PRSA, California Capital Chapter Influence Award in the Crisis Communication and Issues Management category for the City's Drought Management Team's communications strategy and Internal Communications Campaigns category for the work done on the internal news site, the Hub.
- In April 2015, Roseville's Environmental Utilities won the **California Municipal Utilities Association (CMUA) Resource Efficiency Award** for its water-use efficiency program in partnership with WaterSmart Software. Roseville WaterSmart Program delivers Home Water Reports (HWRs) to residential customers that include individualized recommendations to reduce their water use.

*California Society of  
Municipal Finance Officers*

*Certificate of Award*

***Operating Budget Excellence Award  
Fiscal Year 2015-2016***

*Presented to the*

***City of Roseville***

For meeting the criteria established to achieve the Operating Budget Excellence Award.

*February 23, 2016*



*Jesse Takahashi*

*Jesse Takahashi*  
CSMFO President

*Michael Gomez*

*Michael Gomez, Chair*  
Professional Standards and  
Recognition Committee

*Dedicated Excellence in Municipal Financial Reporting*

At the state level, the City's Adopted FY2015-16 Annual Budget document received the "Operating Budget Excellence Award 2015-16" from the California Society of Municipal Finance Officers (CSMFO). The CSMFO budget award process includes peer reviews of city budgets. Peer review methods are employed to maintain standards, improve performance and provide credibility.

In preparing the Adopted FY2016-17 Annual Budget document, staff has once again followed the CSMFO criteria, as well as made enhancements to the budget document. This document will be submitted to the CSMFO to be considered for the FY2016-17 budget award.

# City of Roseville



## Roseville

### Incorporation

April 10, 1909

### Government

Roseville is a charter city, operating under the council-manager form of municipal government.

### Location

405 miles north of Los Angeles, 102 miles northeast of San Francisco, and 16 miles north of Sacramento, the state capital.

### County

Roseville is Placer County's largest city.

### Area

Roseville is 43 square miles.

### Elevation

Roseville sits 165 feet above sea level.

## Administrative Staff

### City Manager

Rob Jensen

### City Attorney

Bob Schmitt

### Assistant City Manager

Dominick Casey

### Chief Financial Officer

Jay Panzica

### Central Services Director

Paul Diefenbach

### Chief Information Officer

Hong Sae

### City Clerk

Sonia A. Orozco

### Development Services Director

Kevin Payne

### Economic Development Director

Chris Robles

### Electric Utility Director

Michelle Bertolino

### Environmental Utilities Director

Richard Plecker

### Finance Director

Monty Hanks

### Fire Chief

Rick Bartee

### Human Resources Director

Gayle Satchwell

### Parks, Recreation & Libraries Director

Dion Louthan

### Police Chief

Daniel Hahn

### Public Affairs & Communications Director

Megan MacPherson

### Public Works Director/City Engineer

Rhon Herndon

## Population

As of January 1, 2016, the State Department of Finance estimated Roseville's population to be 134,073. This represents an increase of over 2,640 new residents from the previous year (Dept. of Finance statistics).

## Education

The Roseville community has clearly established education as a high priority. Over 95 percent of Roseville residents, over age 25, have a high school diploma, with approximately 39.1 percent obtaining a bachelor's degree or higher (US Census Bureau). Roseville high schools have an average drop-out rate below that of the national average of 8 percent and considerably lower than the state average of 18 percent. All three schools also have SAT averages above the national average of 1,568 and the state average of 1,487.

## Household Income

The median household income in Roseville is \$80,658 compared to the state median of \$61,489 ([www.civicsdashboards.com](http://www.civicsdashboards.com)).

## Persons Per Household

The average Roseville home has 2.7 people, which is slightly more than the county average of 2.67 persons per household (2014-15 US Census Bureau).

## Annual Growth Rate

Roseville has an annual growth rate of 4.9 percent which is higher than the state average of 3.22 percent (4/2010-7/2013 US Census Bureau).

## Future Population

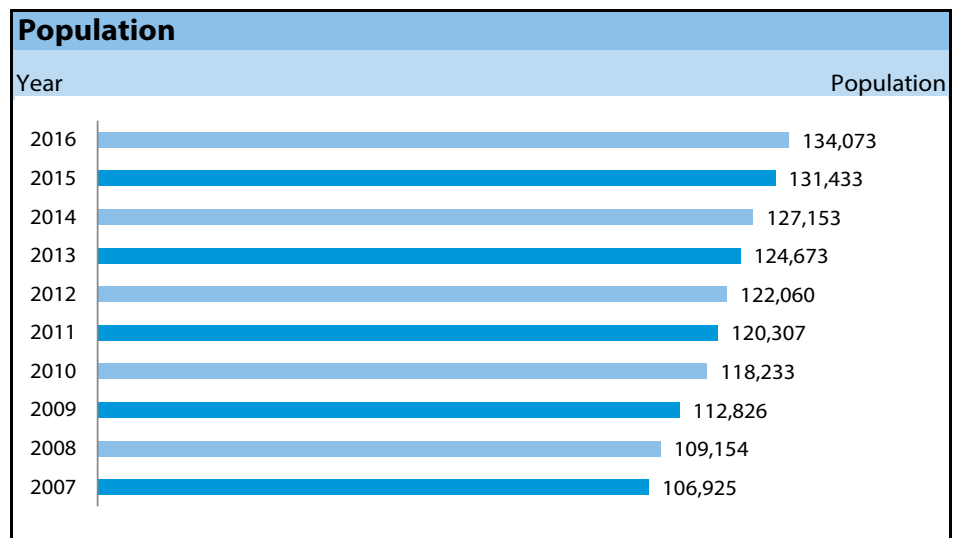
Roseville's current growth rate is much higher than the current California rate of 0.7 percent or the national rate of 0.96 percent. Placer County continues to be recognized by the Department of Finance as one of the State's fastest growing counties. Current estimates indicate the population of Roseville will surpass 144,029 around 2020 (EMSI 2015.4).

Historical Population	
Year	Residents
1910	2,608
1960	13,421
1970	18,221
1980	24,347
1990	44,685
2000	79,921
2005	102,191
2010	118,233
2015	131,433

Source: Development Services Department

Projected Population	
Year	Residents
2020	137,719
2025	143,377
2030	150,839
2035	157,889
2040	160,534

Source: Development Services Department



Source: California Department of Finance

The average persons per household in Roseville is 2.7.

Source: California Department of Finance



# Demographics

## Residential Development

### Building Permits

The City's Building Division issued 821 residential (all single family) building permits for FY2014-15. The number of building permits issued is more than the previous year's total of 681. Residential building remains well below the peak of over 2,800 permits issued in 2001 (City of Roseville, Building Division).

### Occupancy Permits

In FY2014-15, the Building Division issued 637 occupancy permits all for single-family dwellings (City of Roseville, Building Division).

### Total Housing Units

There are currently a total of 50,777 completed housing units in Roseville. Single-family units make up 76 percent of the total housing units, while apartments make up 24 percent (City of Roseville, Planning Division).

### Single-Family Residential Forecast

As of January 2015, there was an inventory of 5,960 approved single-family lots awaiting construction.

The lots are in the Stoneridge, North Roseville, Sierra Vista, and West Roseville specific plan areas (City of Roseville, Planning Division).

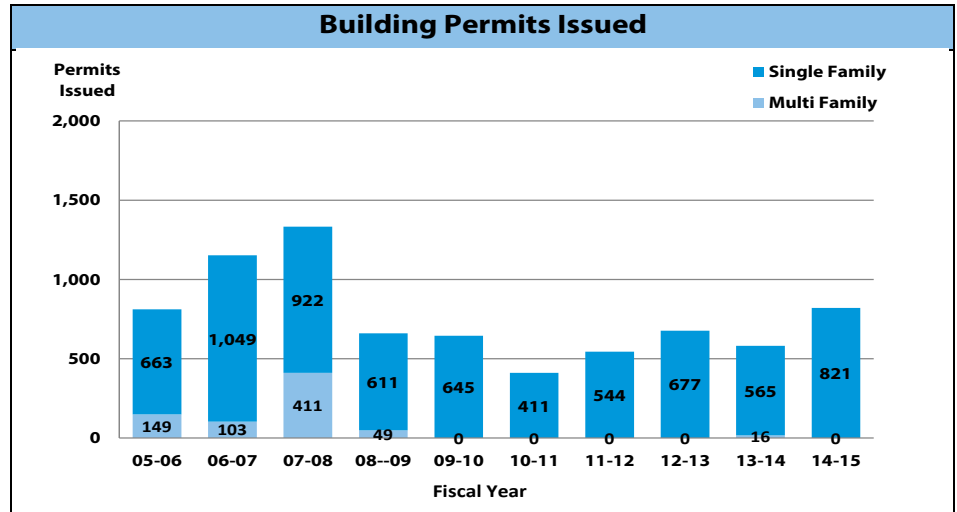
## Industrial Development

### Developed Industrial Space

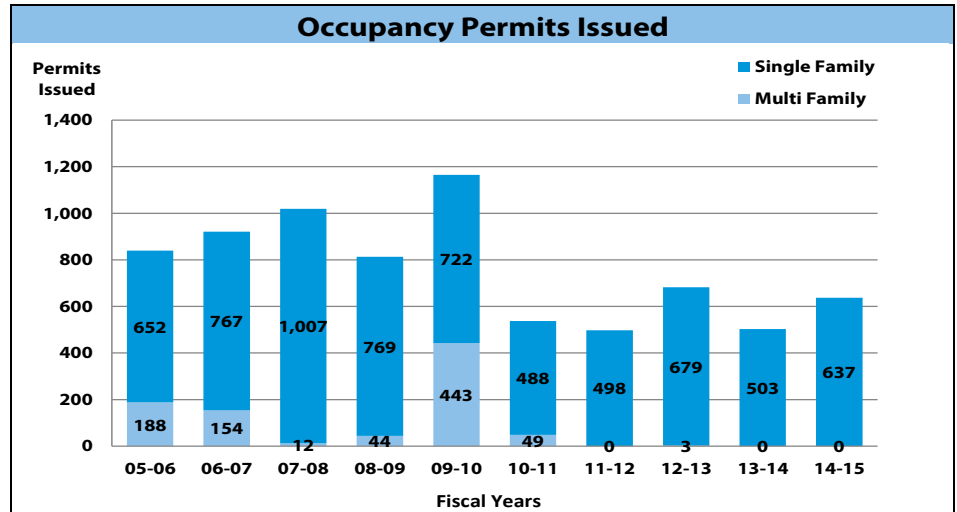
As of June 30, 2015, Roseville had a total of 10,241,492 square feet of developed industrial and warehouse space. The majority of industrial space is located in the North Industrial and Infill areas.

### Industrial Activity

Construction of industrial development has slowed over the past few years, but existing space continues to lease at a steady pace, filled by both new and expanding businesses.



Source: City of Roseville, Building Division



Source: City of Roseville, Building Division

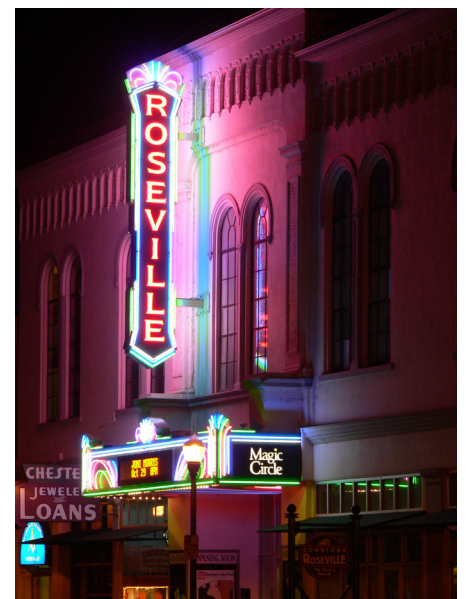
## Commercial Development

### Cost of Doing Business

The Kosmont Rose Institute identified Roseville as one of the 20 least expensive California cities in which to do business for 2015. Roseville has been on this list for 10 consecutive years. The study analyzes fees, taxes, and business incentives to determine its rankings.

### Active Business Licenses

The City of Roseville had a total of 10,772 active business licenses as of April 1, 2016. This is an increase of 759 over the year prior. This number represents all businesses with an active business license in Roseville.



## Employment

### Jobs and Employed Residents

The U.S. Department of Labor and California Employment Development Department estimate Roseville to have 76,925 jobs and a resident labor force of approximately 56,400. Labor force has increased 19.2 percent since 2010 and is projected to increase 12.7 percent from 2015 to 2020.

The Sacramento Region Business Forecast projects positive annual average job growth for seven of the Sacramento Region's 11 major sectors over the next 12 months. The most notable turnarounds are anticipated in the construction, financial activities, and leisure & hospitality sectors. Positive job growth further illustrates a recovery period in the business cycle, the level of employment remains roughly 79,000 jobs below the June 2007 economic peak.

### Unemployment Rate

California's 5.7 percent unemployment rate remains higher than the national average of 5.0 percent. However, the unemployment rate continues to trend downward. Placer County and Roseville unemployment is at 4.7 percent and 4.5 percent, respectively as of March 2016. Professional and business services have led the year-over expansion in employment growth ([www.cividdashboards.com](http://www.cividdashboards.com)).

### Roseville Businesses

Roseville hosts over 10,772 businesses. The largest industry sector is service-oriented at 45 percent. Retail businesses are second at 12.4 percent. Rounding out the top business sectors are finance, insurance and real estate (11.1 percent) and construction related businesses (8.3 percent) (ESRI Business Analyst Online).

### Top Employers

Roseville's top ten businesses, which account for over 15,813 jobs, include two top-tier health care providers, a high-tech company, retail, and the railroad industries. These businesses help solidify Roseville's status as a leader in regional employment (ESRI Business Analyst Online).



### Top Ten Largest Employers

The Permanente Medical Group & Foundation Group	4,988
Hewlett Packard	2,300
Sutter Roseville Medical Group	2,100
Union Pacific Railroad Company	1,150
Roseville City School District	1,034
Roseville Joint Union High School District	1,090
City of Roseville	1,072
PRIDE Industries	838
Adventist Health	801
Consolidated Communications	440
Total	15,813

\*job numbers include full-time and part-time positions

Source: Economic Development Department



# Budget Document Overview

Section 7.02 of the Roseville City Charter mandates and sets forth the legal requirements for the preparation and adoption of the City budget. The Finance Department - Budget Division, prepares an annual Budget Manual providing detailed instructions and assistance to each department with respect to the preparation of their particular department budgets for materials, supplies, services, and capital. The departments submit their budgets in budget item detail format. This is designed to provide for a comprehensive management control and fiscal planning system. This format is aimed at achieving goals and objectives at the operational levels that are consistent with the City Council's policies.

The General Fund budgeting process starts with an in-depth, line-by-line analysis of all operational expenses completed by the Budget Division. This review includes a three-year historical review as well as the development of a forecast for future spending requirements. Finance then works cooperatively with the Department Heads and their teams to review and discuss their findings. The forecast allots all General Fund departments with a target budget for materials and supplies based on prior years' spending history and the removal of "what-ifs" and one-time expenditures. The "what-ifs" are budgeted in a line called "General Fund Contingency". The purpose of the General Fund Contingency is to accomplish the following:

- Funding resource for new, departmental appropriation(s) not identified during budget preparation
- Improved budget adjustment process and efficiencies that will allow the City Manager to reallocate funds from the Contingency to the respective General Fund department

- Defines and controls the amount of funding without tapping into unrestricted fund balance

If a department can't fit items into their budget, these requests are brought to the Executive Team (made up of the City Manager, Assistant City Manager, the Chief Financial Officer, and the Finance Director) for discussion during budget review meetings. Any new requests approved are included in the proposed budget.

The next step is building a salary vacancy factor of 4 percent into the budget and reserving these funds until year end budget review. At year end, if a department hasn't had enough vacancies to cover the 4 percent budgeted vacancy factor, funds will be returned to their salaries, wages and benefits budget. If vacancies existed throughout the year, the funds could be reallocated to other city priorities or flow to unrestricted fund balance.

For the Enterprise Funds, budgets are developed based on their rate cases. Contingency funds and/or salary vacancy factors are not factored into their budgets. Requests for changes in appropriations are made at the departmental level and are initially compiled and reviewed by the Budget Division. The Executive Team, under the director of the City Manager, then reviews all of the requests and ensures that all budget decisions are in full accordance with stated City Council policies and all applicable federal, state, and local laws and regulations.

## Budget Process

### Preparation of the Budget Document

Altogether, budget preparation takes approximately five months. The Budget Division meets with departmental representatives as part of the budget preparation process. Departments begin preparing their budget requests/revenue estimates in January. From January through March, the Budget Division and Executive Team carefully review, evaluate, and prioritize each department's budget submissions for existing, new, and additional services; positions; capital outlay; and capital improvement projects. The overall picture of estimated revenues and proposed appropriations is also carefully studied. During the review, the Executive Team, remains mindful of public safety and legal requirements, adhering to the City Council's financial policies, as well as providing the most efficient, effective, and economical service levels possible. The Executive Team makes a final review of departmental budget requests. As soon as the final details are worked out and approved by the Executive Team, a proposed Budget document is printed. The City Manager then presents a proposed budget

to the City Council and the public for review during the month of June. (Section 7.05 of the Charter requires that, "... on or before June 30, [City Council] shall adopt the budget with revisions, if any, by the affirmative votes of at least three (3) council members".) Typically the budget is adopted at the Council's second meeting in June.



# Budget Document Overview



## Detailed Budget Process

1. Budget Workshop – City Council conducts a budget goals and objectives workshop in August or September. The workshop provides an opportunity for departments to report on current year accomplishments and fiscal year goals. Council provides budget policy direction to city staff at this time.
2. Mid Year Review – Work begins in November of each year on the mid year review, a report of all projected City revenue; salary, wage, and benefits; and other operating expenses during the current fiscal year. Budgetary outcomes are estimated and important financial issues facing the City are highlighted. This enables the City to establish funding guidelines for the upcoming fiscal years. The Mid Year Performance Report is published and distributed to the City Council, staff, and the general public for consideration during the month of February each year.
3. Budget Packages – Budget staff distributes budget packages in January to each department for the upcoming budget year. Packages include data and information to assist departments in preparing their budget requests. Included are current and historical financial reports of operating expenses, capital improvement projects (CIPs), program performance budgets, a budget calendar, and instructions for preparing budget requests. The Budget staff also holds several training classes at this time to assist staff with data input and budget processes.
4. Internal Budget Reports – Departments submit preliminary budget requests, personnel requests, operational performance budgets, and CIPs to the Finance Department in February. Requests are input into the City's online budget system (IFAS) and distributed to department heads and managers for review.
5. Revenue Projections – During February and March major sources of revenue such as sales tax and property tax are projected. Historical and year-to-date revenues are analyzed along with major economic trends and new or proposed legislation. Building and development related revenues are calculated by estimating proposed new development and compliance with city policies and City Manager recommendations. Indirect charges are calculated via a separate consultant study.
6. Proposed Budget – Recommendations and revisions from departmental review sessions are incorporated in the proposed budget. This budget is submitted to City Council no later than the first meeting in June.
7. Council Review/Public Hearings – During the month of June, City Council reviews the proposed budget and conducts public hearings. Public requests and concerns are addressed during this time. Any Council recommendations or changes are incorporated into the final budget document.
8. Council Adoption – City Council adopts the Annual Budget by the second Council meeting in June.

# Budget Document Overview

## Changing the Budget

### Budget Implementation and Budget Transfers

Once the budget is adopted by the City Council, the responsibility of implementing each department's budget lies with each department head, with ultimate responsibility resting with the City Manager. Department heads are expected to operate their departments within the appropriations established in the budget. Budget amendment requests are considered where unforeseen events have occurred. Budget amendments that require the use of unrestricted fund balances must be approved by the City Council or those delegated by the City Council to approve amendments. (Further details with respect to budget transfers and amendments can be found in the City Charter Sec 7.06.) Amendments that request movement of City Council approved appropriations within the same fund or that request use of the General Fund Contingency can be approved by the City Manager.

Reasons for initiating a budget amendment may include:

- Recognizing unanticipated revenue, which was not projected in the budget, and appropriating associated expenditures in the year in which the revenue is received
- Appropriating additional funds from reserves
- Transferring dollars from the operating budget to the capital budget or vice versa
- Transferring between funds, departments, or projects
- Use of General Fund Contingency for new appropriations not identified during budget preparation

## Understanding the Document Layout

As indicated in the Table of Contents, the City of Roseville's Budget document consists of the following sections:

### Introduction

The introduction outlines the key contents of the budget. The main components of this section include The City Manager's Message and City Demographics. The fiscal health of the City as a whole is discussed as well as detailed information about growth and the economy. It also contains the Budget Document Overview, Boards and Commissions, Awards and Achievements, and the ordinance adopting the budget.

### Budget Summary

The Budget Summary section provides a summary of revenues and expenditures/expenses and various other financial matters including the Gann Appropriations Limit Calculation.

## Funds

The Funds section of the document provides an overview of each fund's estimated revenue, appropriations, and projected available revenues. Local government budgets are made up of funds that help to organize and account for various resources. Enterprise Funds are set up as self-supporting units similar to those in a business. They account for the operation and maintenance of facilities and services that are entirely paid for by rates charged to customers or, in the case of internal service funds, to the City's departments. It is important to note that the City's revenue estimates make assumptions based on actual experience and current knowledge of impending circumstances.

Often there is uncertainty as to actual revenues projected up to 15 months in advance. Overall, the revenue estimates assume moderate and stable growth. Appropriations, in turn, are based on these projected revenues. The funds presented in this section include the General Fund, Enterprise Funds, Special Revenue Funds, Capital Projects Funds, Permanent Funds, Special District Agency Funds, Trust Funds, and Internal Service/Self- Insurance Funds. (Fund type definitions can be found in the Glossary.) Reflected in this section are actual revenues and expenditures for FY2014-15, the FY2015-16 Amended Budget, and the FY2016-17 Budget. Also included in this section are overviews of each of the fund types including sources of revenue and major expenditures.

## Department Operating Budgets

Included in the Department Operational Budgets section of the budget are organizational charts, departmental narratives, and program performance budgets for each city department. This format allows the reader to review a budget at a programmatic level by department. This format is different than what appears in the fund summaries where only operational expenditures are presented. Specific information related to the number of employee positions within a particular unit, or division, can be found here as well.

Performance measures listed in this section are used by the City to assess how efficiently and effectively programs and activities are provided and, determine whether organizational goals are being met. Performance measures are grouped into these categories:

- Work volume measures that indicate the level of work to be performed with the resources requested (Example: tons of solid waste collected).
- Efficiency and effectiveness measures that provide information on the level of productivity, and that show how effectively or how well objectives are met (Example: man-hours per ton of solid waste collected and number of customer complaints).

This section is preceded by an Organizational Budget that summarizes all operating departments within the City. The operating departments include: City Council, City Manager, City Attorney, Finance, Human Resources, Information Technology, City Clerk, Central Services, Police, Fire, Parks Recreation & Libraries, Economic Development, Development Services, Public Works, Environmental Utilities, Electric, Service Districts, Community Facilities Districts, and Grants.

## Capital Improvement Projects

The Capital Improvement Projects (CIP) section of the budget document provides readers with cost estimates, funding sources, and recommended project schedules for the City of Roseville's CIPs for the next five years. Accordingly, the documents provide descriptions, justifications, status, costs, classifications, and any other relevant facts for each project.

CIPs are composed of expenditures related to the acquisition, expansion, or rehabilitation of an element of the City's infrastructure (physical plant such as streets, water, sewer, public buildings, and parks). Projects are reviewed by the presenting department with input from the Executive Team. The ranking of projects may be rearranged according to the input received and funding availability. Enterprise fund CIPs are proposed by the department that manages the enterprise fund. Often the prioritization of these projects is dictated by the department's operational needs, strategic plan, or specific Council direction. Reflected in this section are the sum of the project's prior year's expenditures and funding sources, the upcoming fiscal year's budgeted appropriations and funding sources, and future year's expected appropriations and funding sources.

## Appendices

The Appendices Section of the Budget document contains the following information: 1) Debt Management, 2) Revenue Estimation Methods, 3) Glossary of Budget Terms, 4) Glossary of Commonly Used Acronyms, 5) Index. The Glossary of Budget Terms is provided to familiarize the reader with some of the budgetary, financial, and department-specific vocabulary found throughout the budget document. The Glossary also contains descriptions of all the fund types. The Index provides readers with a quick and easy-to-use reference to a particular area of interest. The Index references every City department, division/program, section, special activity, and notable item of interest.

## Understanding The Details

### Financial Summaries

Reflected in this document are actual revenues and expenditures for FY2014-15, the FY2015-16 Amended Budget, and the FY2016-17 Budget.

**Revenues:** Total revenues are displayed for each fund. Revenues include items such as fees collected for cost-recovery of specific services to the public, as well as revenues received from other funds.

**Expenditures:** Expenditures are displayed at the fund summary as well as the operating budget level. For example, within the General Fund summary, the Public Works Department budget as a whole is shown. Within the Public Works Operating Budget, expenditures for the Building Division and other Public Works divisions are shown.

**Basis of Accounting and Budgeting:** The City's accounting records are organized and operated on a "fund" basis, which is the basic fiscal and accounting entity in governmental accounting. In addition, the City's accounts are maintained in full accordance with Generally Accepted Accounting Principles (GAAP), as established by the Governmental Accounting Standards Board (GASB). The City accounts for all governmental funds using the modified accrual basis of accounting, which means revenues are recognized when measurable and available. The City considers all revenues reported in the governmental funds to be available if the revenues are collected within sixty days after year-end. Proprietary and fiduciary funds are reported using the full accrual basis of accounting, which means revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the cash is disbursed. In preparing the budget, the same methods apply.

In developing and evaluating the City's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurances regarding (1) the safeguarding of assets against loss from unauthorized use or disposition and (2) the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived and (2) the evaluation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. Finance Department staff remains committed to improving the City's accounting system, maintaining the City's internal accounting controls to adequately safeguard assets, and providing reasonable assurances of proper recording of financial transactions.

Budgetary control is directed by the City Council by ordinance when the budget is adopted each year. Expenditures may not legally exceed appropriations at the organization key level by major summary category or at the project total level for CIPs.

# Budget Document Overview

The City utilizes the encumbrance system as a management control technique to assist in controlling expenditures. Periodic reports of revenue, expense, and investment activity are available to the City Council and City departments to monitor spending in relation to the budget. The Finance Department conducts quarterly budget monitoring meetings with the City's General Fund departments to ensure that they are on track and there are no unknown expenditures coming during the remainder of the fiscal year.

**Indirect Cost Allocation Plan:** The City of Roseville uses the indirect cost allocation process to allocate departmental costs from the General Fund to all funds that receive benefit from the services that the General Fund departments provide. The City uses a consulting firm which specializes in indirect cost studies to prepare the indirect cost allocation plan. The plan is based on the most current budget information available at the time the study is completed - typically six months prior to the adoption of a new budget. The consulting firm makes several onsite visits to interview staff from the General Fund departments that provide services to other departments as well as those departments that receive services from the General Fund departments. Cost allocation drivers are confirmed during the interview process and budget data is provided to the consultant. The budget data used in the study excludes reimbursed expenses. Examples of reimbursed expenditures are CIPs and secondary labor that is direct charged from one department to another. The consultant prepares a comprehensive study that is provided to all departments for review and comment. Departments receiving allocated costs have an opportunity to comment on the plan and to correct any errors.

Indirect cost charges appear in the transfers-out section of the fund summaries that are paying for the services and in the operating revenues section of the General Fund. The purpose is to ensure that the General Fund is reimbursed for the full cost of services that it is providing throughout the City. Internal service funds at the City of Roseville directly charge costs of service to funds and departments receiving the service; therefore, the only fund that uses the indirect method of allocating costs is the General Fund.

## Reserves

By Council policy, the City of Roseville has consistently planned its budgets with an eye to the long-term needs of the City. This is accomplished through the establishment of several funds that serve to direct City revenues to long term financial needs. This ensures that funding is available for needs as they arise. These funds include:

**General Fund Emergency Reserve Fund:** The City maintains an operating reserve of 10 percent of total estimated General Fund operating expenses. Beginning in FY2016-17, this reserve is held in a separate fund called the General Fund Emergency Reserve Fund. Additionally, the City attempts to maintain a similar operating reserve in all of the City-owned utility operations funds. These reserves guard against impacts from sudden changes in revenues.

**Rate Stabilization Funds:** Roseville Electric maintains a rate stabilization fund reserve target of between 40 percent to 90 percent of operating expenses. This allows the City time to react to major changes in the cost of electricity without having to impose an emergency rate increase. Rate stabilization funds are also used in the Environmental Utilities to help ease the impacts of rate increases over a period of years.

**General CIP Rehabilitation Fund:** The City has set aside funds in the General CIP Rehabilitation Fund for the purpose of maintaining the City's investments in its buildings and park facilities. The Council's goal is to increase the balance of this fund to keep pace with the improvements and maintenance needed.

**Automotive Replacement Fund:** The City saves for the cost of replacement vehicles over the useful life of the vehicle. This ensures that funds are available to keep the City's vehicle fleet operating properly and safely. Electric sets aside vehicle replacement costs in the Electric capital fund.

**Strategic Improvement Fund:** The City developed a fund several years ago that provides Council with funds that can be used for periodic, strategic investments on behalf of the City. This fund has been used to acquire land and fund improvements, primarily in redevelopment areas.

**Litigation Reserve Fund:** The Litigation Reserve Fund contains funds set aside for legal matters that are unforeseen and/or unusual in nature and, as a result, require reactive measures such as seeking a budget adjustment and a funding source. Some examples are contract disputes, municipal code enforcement, and other public safety enforcement matters. The purpose of this fund is to address these situations by allowing for a proactive handling and funding of such matters. The revenue source for this fund is transfers from other City funds.



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ORDINANCE NO. 5700

ORDINANCE OF THE COUNCIL OF THE CITY OF ROSEVILLE  
ADOPTING THE ANNUAL BUDGET FOR THE FISCAL YEAR 2016-2017,  
ADOPTING BUDGET CONTROL POLICIES, ADOPTING AN APPROPRIATIONS LIMIT,  
ADOPTING THE BUDGET FOR THE SUCCESSOR AGENCY OF THE ROSEVILLE  
REDEVELOPMENT AGENCY, AND ESTABLISHING THE  
SEALED BID REQUIREMENT, TO BE EFFECTIVE IMMEDIATELY  
AS AN URGENCY MEASURE

THE CITY OF ROSEVILLE ORDAINS:

SECTION 1. The proposed budget for the City of Roseville entitled "Proposed Budget Fiscal Year 2016-2017, City of Roseville, California," a copy of which is on file in the office of the City Clerk, is hereby adopted as the "Annual Budget 2016-2017, City of Roseville, California."

SECTION 2. The proposed expenditures shown in the Department, Division, and Fund Summaries of the budget document, which are incorporated herein, are hereby appropriated to the organization keys ("Org Keys"), offices and operations in the amounts and for the objects and purposes therein stated. Requisitions for encumbrances and expenditures of the various appropriations described in the budget document shall be made by those offices and employees designated therein as the requisitioning authorities.

SECTION 3. The following Budget Control Policies shall become effective upon the adoption of this ordinance:

1. The operating Budget of the City of Roseville and the Successor Agency of the Roseville Redevelopment Agency shall be approved within the major summary categories of
  - a. Salaries and Benefits
  - b. Operating Services and Supplies
  - c. Capital Outlay
2. Capital Improvement Projects. The Capital Budget of the City of Roseville and the Successor Agency of the Roseville Redevelopment Agency shall be approved by Capital Improvement Project.
3. The City Manager or designee shall apply prudent monitoring procedures to assure that actual expenditures/expenses of the City and the Successor Agency of the Roseville Redevelopment Agency do not exceed the appropriations, by Org Keys, of the above summary categories.
4. Appropriation increases and transfers to or from funds, Org Keys, or the major summary categories shall require approval by the City Council.

5. The City Manager and City Treasurer are directed to implement and maintain reserves or rate stabilization funds of approximately ten percent (10%) of General Fund Net Operating Expenditures and total operating expense for applicable utility funds as an Appropriated Reserve for economic uncertainties.
6. The City Council delegates authority to the City Manager to approve the movement of City Council approved appropriations within the same fund, excluding Capital Improvement Projects and annual projects.

SECTION 4. Pursuant to Article XIII B of the California Constitution, the appropriations limit for the City of Roseville is hereby established as \$147,979,523 for Fiscal Year 2016-2017. The State Department of Finance provides the City the annual adjustment factors used in the appropriation limit calculation. The factors are the changes in the California Per Capita Personal Income and population levels for the City or the County.

SECTION 5. Sealed bids are required, pursuant to Section 7.21 of the Roseville Charter, for all purchases and public works exceeding \$21,745. This amount has been inflated by the consumer price index per provision of Section 7.21.

SECTION 6. It is hereby ordered that a copy of this ordinance and the budget document be certified by the City Clerk and filed in the office of the City Clerk. The City Clerk is directed to post a copy of this ordinance in three (3) conspicuous locations in the City and enter the posting thereof in the Ordinance Book.

SECTION 7. This ordinance is required for the orderly operation and maintenance of municipal activities and the appropriations for usual and current expenses of the City and the Successor Agency of the Roseville Redevelopment Agency during the 2016-2017 fiscal year. Therefore, this ordinance shall take effect immediately upon passage hereof as an urgency ordinance, pursuant to Section 5.03 of the Charter of the City of Roseville.

PASSED AND ADOPTED by the Council of the City of Roseville this 15<sup>th</sup> day of June, 2016 by the following vote on roll call:

AYES COUNCILMEMBERS: Gore, Rohan, Herman, Rocucci, Garcia

NOES COUNCILMEMBERS: None

ABSENT COUNCILMEMBERS: None

  
MAYOR

ATTEST:

  
City Clerk



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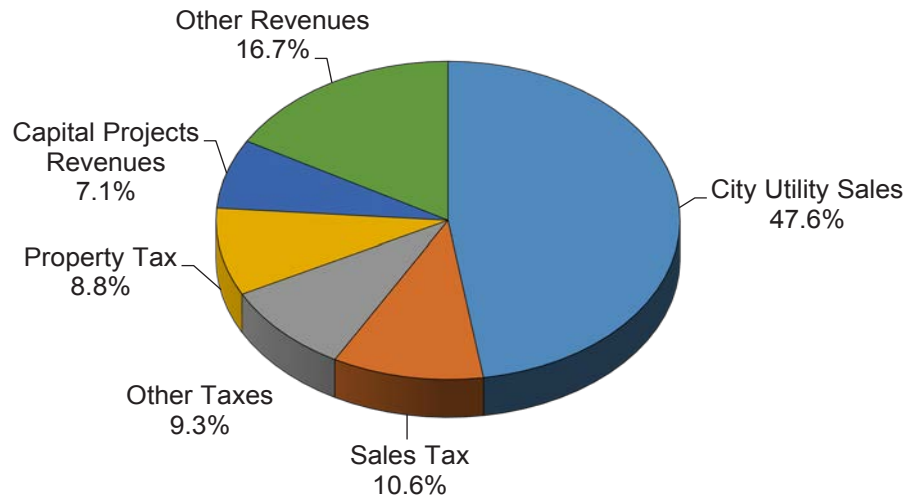
# Budget Summary

<b>ESTIMATED AVAILABLE RESOURCES -</b>	<b>July 1, 2016</b>	<b>\$481,115,342</b>
ESTIMATED RESOURCES		
Operating Revenues		
General Property Taxes	43,851,355	
Other Local Taxes	98,167,848	
Licenses and Permits	2,444,850	
Charges for Current Services	34,588,035	
Public Utility Sales	235,622,000	
Revenue From Other Agencies	16,255,699	
Use of Money and Property	7,357,581	
Fines, Forfeitures, and Penalties	1,077,700	
Other Revenues	10,411,430	
Total Estimated Operating Revenues	449,776,498	
Other Agency and Internal Service Fund Indirect Cost Recovery	10,676,943	
<b>Total Operating Revenues</b>		<b>460,453,441</b>
Capital Revenues		<b>35,047,252</b>
<b>Total Revenues</b>		<b>495,500,693</b>
<b>Total Estimated Resources Available for Appropriation</b>		<b>976,616,035</b>
ESTIMATED EXPENDITURES		
Direct Operating Expenditures		
Salaries, Wages, and Benefits	176,706,069	
Materials, Supplies, and Services	166,387,652	
Capital Outlay	3,371,297	
Total Direct Operating Expenditures	346,465,018	
Other Operating Expenditures		
Annexation Payments to County	4,300,000	
Total Other Operating Expenditures	4,300,000	
<b>Total Operating Expenditures</b>	<b>350,765,018</b>	
Capital Improvement Projects	57,517,180	
Other Uses		
Debt Service Requirements	25,295,737	
Special Assessment Districts Appropriation	52,562,988	
Repayment of Interfund Loans to Auto Replacement	164,134	
Regional Connection Fees Transferred to SPWA	7,480,000	
<b>Total Estimated Expenditures</b>		<b>493,785,057</b>
<b>ESTIMATED AVAILABLE RESOURCES -</b>	<b>June 30, 2017</b>	<b>\$482,830,978</b>

# Budget Summary

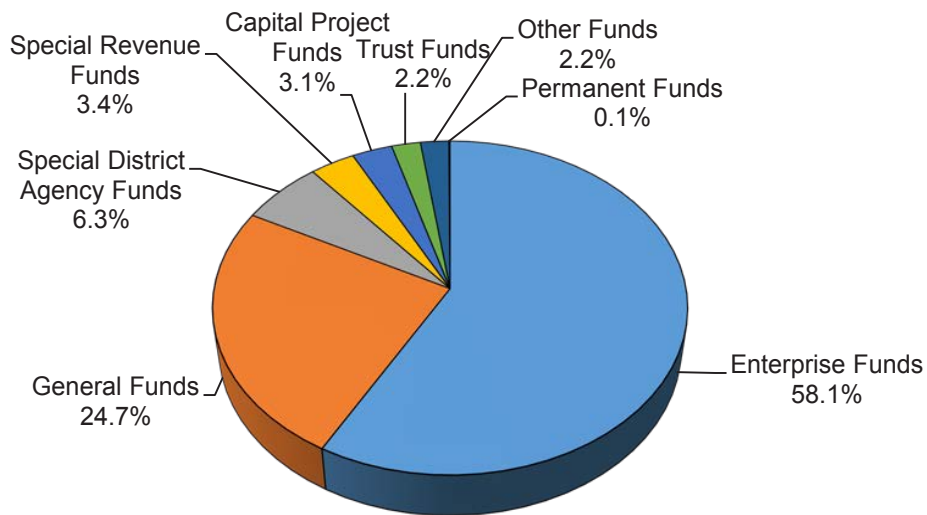
## Operating and Capital Revenues by Source

Total = \$495.5 million



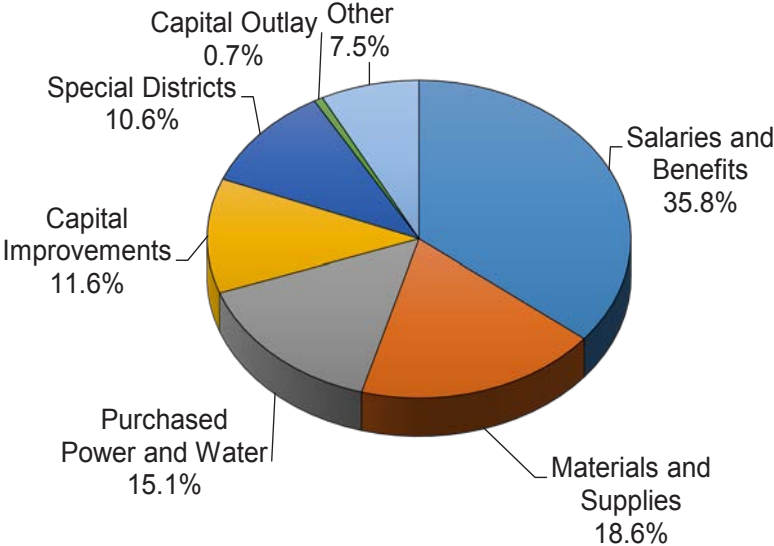
## Operating and Capital Revenues by Fund Type

Total = \$495.5 million



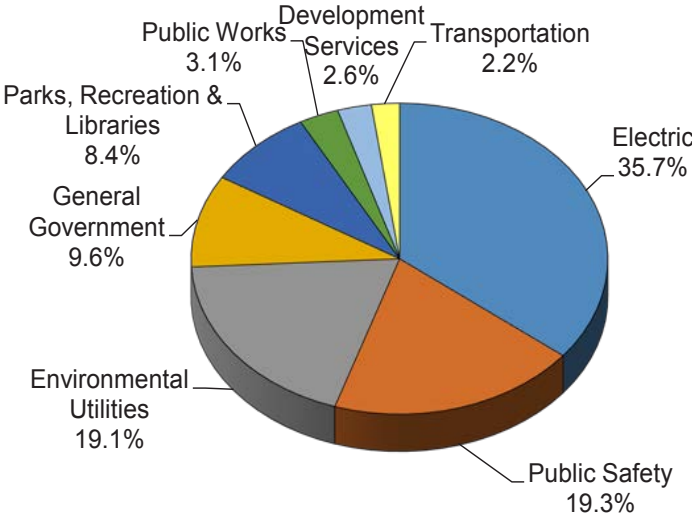
Expenditures by Type

Total = \$493.8 million



Operating Costs by Major Service Type

Total = \$328.6 million

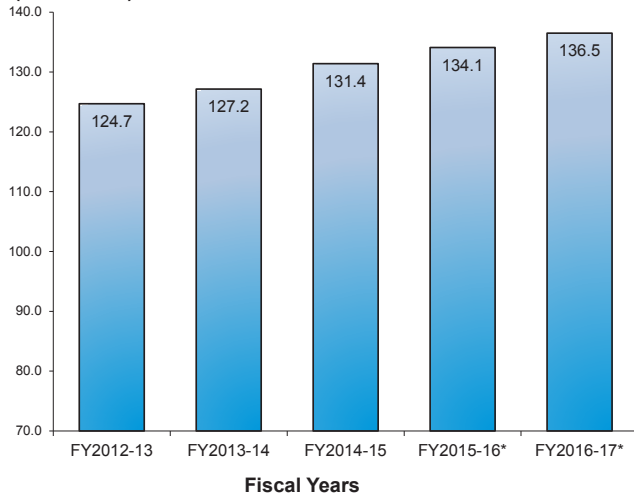


# Significant Trends

## FY2012-13 THROUGH FY2016-17

### City Population

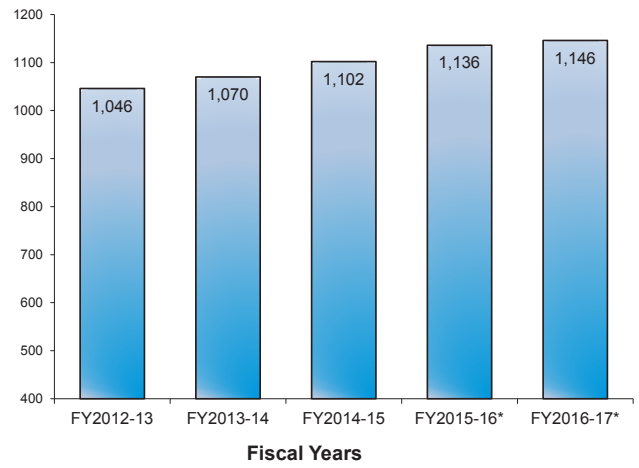
(Thousands)



Source: State Department of Finance

\* Estimated

### City Employees

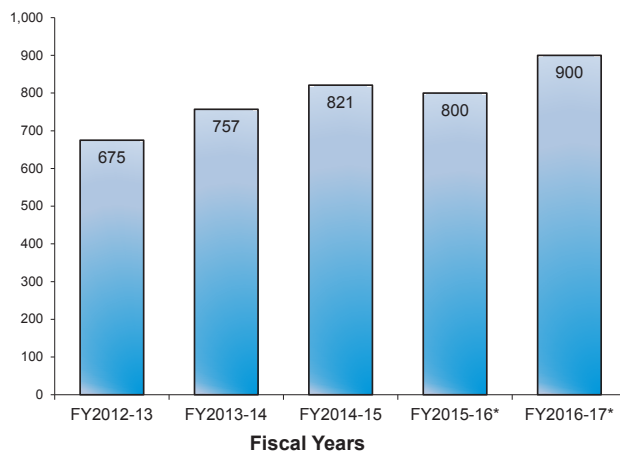


Source: Finance Department - Authorized FTE

\* Estimated

### New Dwellings

Single/Multiple Units

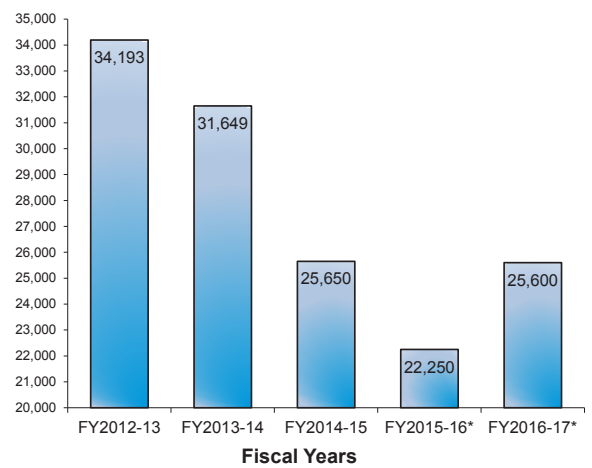


Source: Development Services Department

\* Estimated

### Water Production

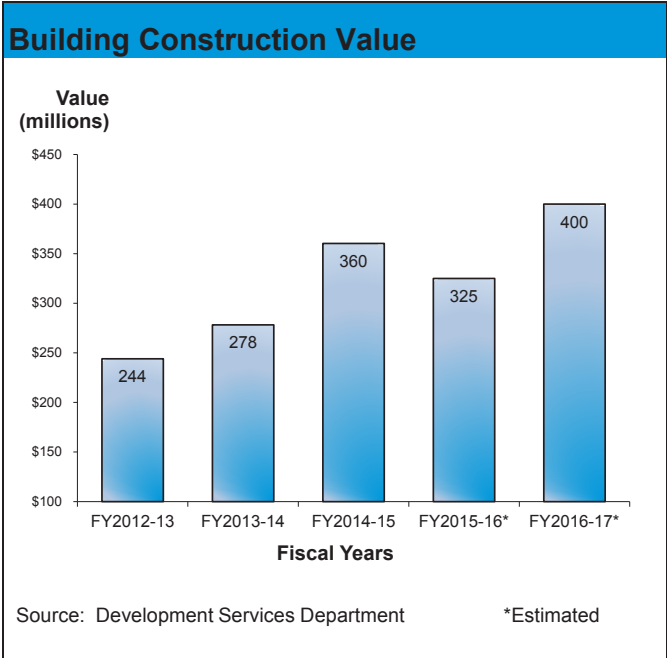
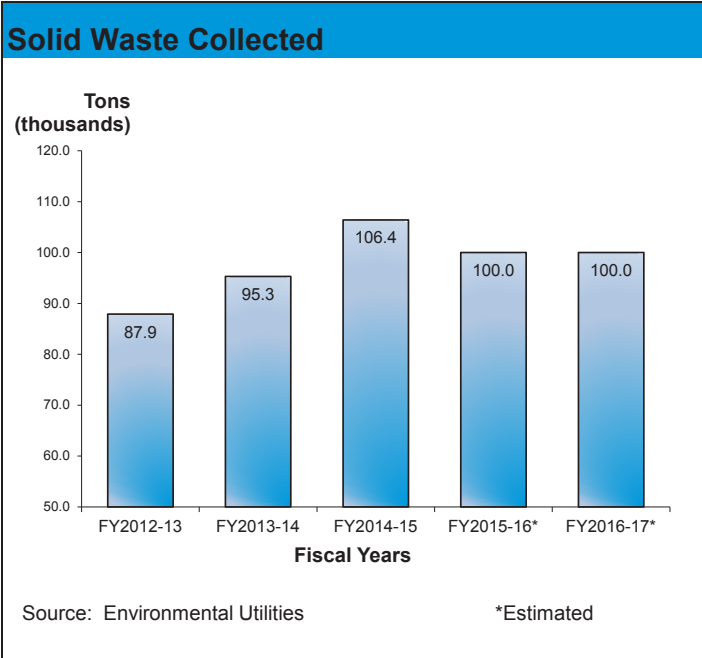
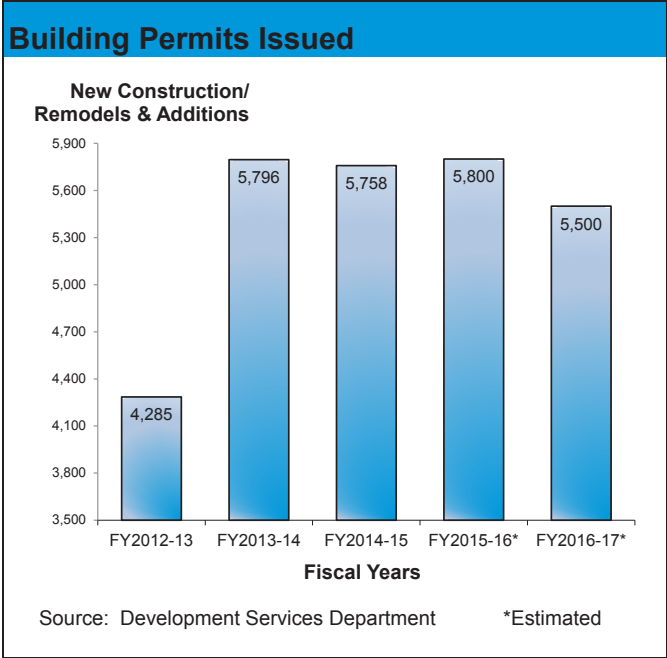
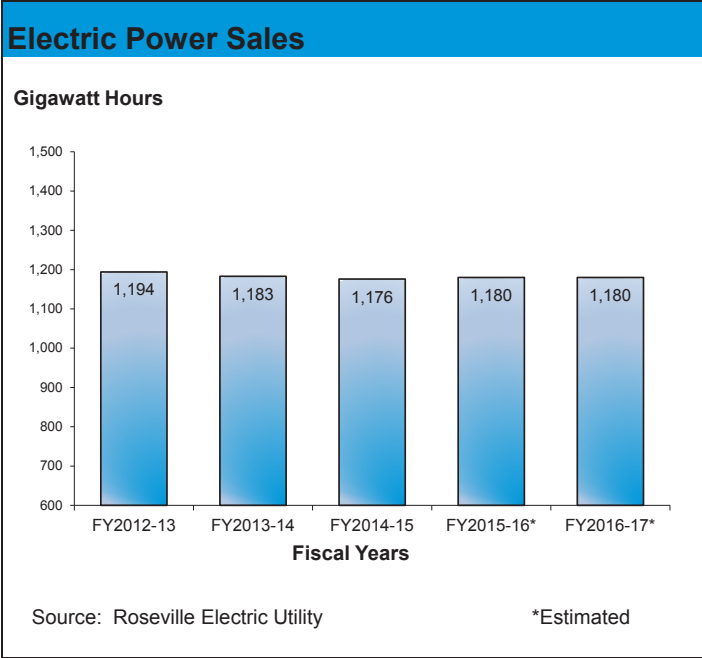
Acre Feet



Source: Environmental Utilities

\* Estimated

## FY2012-13 THROUGH FY2016-17



# Gann Appropriations Limit Calculation

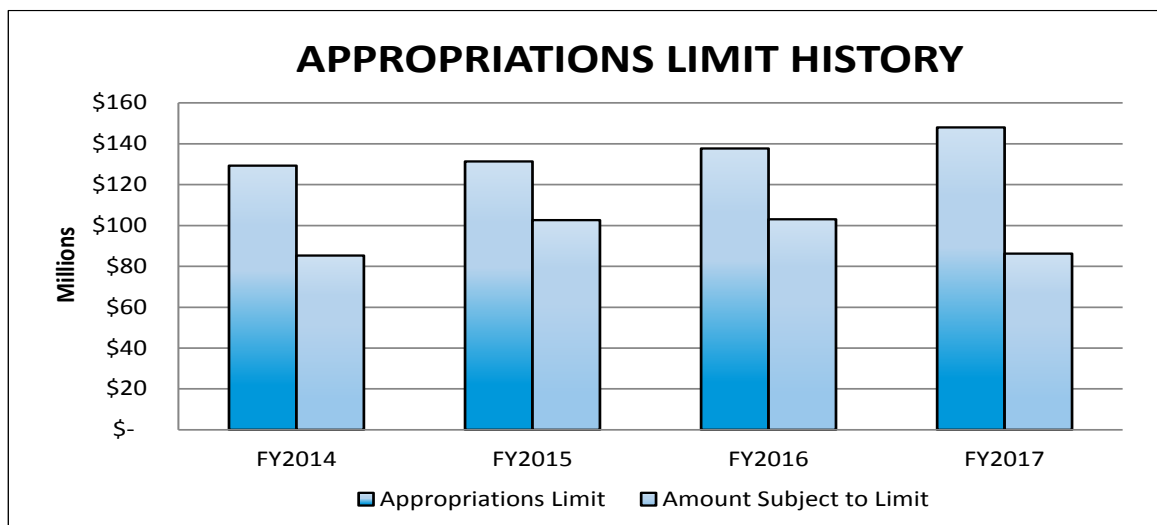
The Gann Appropriations Limit began as a ballot initiative approved by California voters in 1979 and modified by Proposition 111 passed in 1990. Its purpose is to limit the amount of tax proceeds state and local governments can spend each year. The Gann Appropriations Limit appears in California's State Constitution as Article XIII B.

The limit is different for each city and changes annually. Each year's limit is based on the amount of tax proceeds that were authorized to be spent in fiscal year 1978-79 in each city, and modified for changes in inflation and population each

subsequent year. By law, inflationary adjustments are based on the California Department of Finance's official report which states the change in California's per capita personal income and population levels for the city or the county.

Each year the City Council must adopt an appropriations limit for the following year. The City's Appropriation Limit for FY2016-17 has been computed to be \$147,979,523. Appropriations subject to the limitation in the FY2016-17 budget total \$86,226,666, which is \$61,752,857 less than the computed limit.

Consumer Price Index (CPI)	1.0537
Population Increase	<u>1.0201</u>
Ratio of Change	1.0748794
FY2015-16 Appropriation Limit	<u>137,670,819</u>
<b>FY2016-17 Appropriation Limit</b>	<b><u><u>\$ 147,979,523</u></u></b>
General Government Operating Appropriations	144,405,055
Capital Improvement Project (CIP) Appropriations	<u>15,329,680</u>
Subtotal Operating and CIP Appropriations	159,734,735
Less Exclusions Not Subject to Limit:	
Non-Proceeds of Taxes	(68,049,988)
Qualified Capital Outlay	<u>(5,458,081)</u>
Total Appropriations Subject to Limit	86,226,666
Calculated Appropriations Limit	<u>147,979,523</u>
<b>FY2016-17 Margin</b>	<b><u><u>\$ 61,752,857</u></u></b>



# Fund Summaries - Alphabetical Order

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NOTE: Funds presented with gray highlighting reflect multiple funds that are combined into one fund summary.

## SUMMARY OF BUDGET TRANSACTIONS - ALL FUNDS

	Estimated Beginning Fund Balance July 1, 2016	R E C E I P T S			
		Operating Revenues	Capital Revenues	Transfers In	Proceeds Of Borrowing
<b>GENERAL FUNDS</b>					
General Fund (100)	21,375,240	120,265,862	0	27,269,618	0
General Fund Emergency Reserve Fund (125)	0	0	0	13,910,234	0
General Fund Contributions by Developers Fund (101)	1,087,557	608,546	0	0	0
Strategic Improvement Fund (110)	7,617,776	996,466	0	420,000	0
316 Vernon Street Fund (105)	0	307,244	0	867,538	0
Litigation Reserve Fund (150)	95	3,049	0	0	0
<b>GENERAL FUNDS TOTAL</b>	<b>30,080,668</b>	<b>122,181,167</b>	<b>0</b>	<b>42,467,390</b>	<b>0</b>
<b>ENTERPRISE FUNDS</b>					
Electric Operations Fund (490)	34,520,191	162,831,394	0	0	0
Electric Rate Stabilization Fund (492)	58,035,058	658,542	0	0	0
Electric Construction Fund (491)	5,220,526	1,888,316	3,500,000	27,314,964	0
Electric CARB Fund (496)	4,029,980	62,025	0	0	0
Traffic Signal Capital Fund (213)	0	101,498	0	591,830	0
Traffic Signal Maintenance Fund (225)	1,026,349	19,482	0	2,197,786	0
Traffic Signal Rehabilitation Fund (228)	360,000	2,049	0	363,187	0
Water Operations Fund (480)	10,087,062	25,810,595	418,300	1,888,499	0
Water Rate Stabilization Fund (484)	4,098,896	42,297	0	1,150,000	0
Water Construction Fund (481)	19,667,950	409,976	9,152,000	351,500	0
Water Rehabilitation Fund (482/483)	6,391,276	93,486	0	3,373,402	0
Environmental Utilities Technical Services Fund (485)	(1,833)	676,898	0	2,212,529	0
Wastewater Operations (470)	12,191,185	34,516,476	44,000	2,015,958	0
Wastewater Rate Stabilization Fund (475)	3,209,344	34,738	0	975,000	0
Wastewater Rehabilitation Funds (471/474)	16,857,132	306,007	7,826,500	6,818,490	0
Solid Waste Operations Fund (460)	13,227,208	21,889,767	0	0	0
Solid Waste Rate Stabilization Fund (464)	1,366,930	14,326	0	200,000	0
Solid Waste Capital Purchase Fund (462)	2,722,835	26,039	419,840	0	0
Solid Waste Rehabilitation Fund (463)	2,473,638	32,169	0	474,489	0
Golf Course Operations Funds (450/451)	134,611	2,390,000	0	0	0
Golf Course Improvement Fund (452)	(146,422)	644	0	90,000	0
Local Transportation Funds (440/441)	8,792,623	8,845,711	58,875	60,000	0
Transit Project Fund (442)	135,714	1,661	0	0	0
Consolidated Transportation Service Agency Fund (443)	829,486	435,931	0	0	0
School-Age Child Care Fund (401)	(200,576)	5,428,445	0	0	0
<b>ENTERPRISE FUNDS TOTAL</b>	<b>205,029,162</b>	<b>266,518,472</b>	<b>21,419,515</b>	<b>50,077,634</b>	<b>0</b>
<b>SPECIAL REVENUE FUNDS</b>					
Affordable Housing Fund (290)	3,747,821	326,480	0	0	0
Air Quality Mitigation Fund (257)	383,629	63,941	0	0	0
Begin Fund (263)	204,568	2,016	0	0	0
Bike Trail Maintenance Fund (218)	191,768	2,345	0	119,096	0
Cal/Home Fund (262)	63,953	536	0	0	0
Community Development Block Grant Fund (260)	219,500	853,271	0	0	0
Downtown Parking Fund (212)	9,123	111	0	0	0
Fire Facilities Tax Fund (220)	3,707,449	1,303,328	0	0	0
Gas Tax Fund (201)	2,155,876	30,000	0	80,000	0
Highway Users Tax Fund (252)	1,117,059	2,634,286	0	800,000	0
Home Improvement Fund (202)	66,532	990	0	0	0
Home Investment Partnership Program Fund (261)	136,352	692,000	0	0	0
Housing Trust Fund (291)	1,166,197	6,000	0	0	0
Lighting & Landscape and Services Districts Funds (200)	10,704,943	9,262,022	0	0	0
Low & Moderate Income Housing Fund (296)	822,707	37,825	0	206,002	0
Miscellaneous Special Revenue Funds (299)	1,749,475	657,034	0	0	0
Native Oak Tree Propagation Fund (255)	744,129	32,392	0	0	0
Non-Native Tree Propagation Fund (256)	702,638	15,147	0	0	0
Open Space Maintenance Fund (219)	489,917	7,043	0	545,509	0
Roadway Fund (253)	896,919	25,000	0	2,009,272	0
Stormwater Management Fund (224)	166,363	2,749	0	660,632	0
Supplemental Law Enforcement Fund (210)	239,571	105,641	0	0	0
Technology Fee Replacement Fund (216)	134,937	572,549	0	0	0
Traffic Safety Fund (206)	0	210,000	0	0	0
Traffic Signal Coordination Fund (226)	2,207,463	27,018	50,000	0	0
Trench Cut Recovery Fund (208)	155,973	6,814	0	0	0
Utility Exploration Center Fund (227)	91,552	35,216	0	845,788	0
Utility Impact Reimbursement Fund (209)	1,245,143	14,884	0	1,700,000	0
<b>SPECIAL REVENUE FUNDS TOTAL</b>	<b>33,521,556</b>	<b>16,926,638</b>	<b>50,000</b>	<b>6,966,299</b>	<b>0</b>

**SUMMARY OF BUDGET TRANSACTIONS - ALL FUNDS**

APPROPRIATIONS					Estimated Ending Fund	
Operating Expenditures	Capital Improvements	Debt Service	Special District Appropriations	Transfers Out	Balance Before Reserves June 30, 2017	
<b>GENERAL FUNDS</b>						
138,476,564	5,690,250	1,060,557	0	16,036,014	7,647,335	General Fund (100)
0	0	0	0	0	13,910,234	General Fund Emergency Reserve Fund (125)
0	0	0	0	0	1,696,103	General Fund Contributions by Developers Fund (101)
60,000	420,000	0	0	211,356	8,342,886	Strategic Improvement Fund (110)
125,000	0	867,538	0	182,244	0	316 Vernon Street Fund (105)
250,000	0	0	0	0	(246,856)	Litigation Reserve Fund (150)
<b>138,911,564</b>	<b>6,110,250</b>	<b>1,928,095</b>	<b>0</b>	<b>16,429,614</b>	<b>31,349,702</b>	<b>GENERAL FUNDS TOTAL</b>
<b>ENTERPRISE FUNDS</b>						
117,341,411	0	16,520,524	0	38,025,401	25,464,249	Electric Operations Fund (490)
0	0	0	0	39,765	58,653,835	Electric Rate Stabilization Fund (492)
696,400	21,830,000	0	0	867,796	14,529,610	Electric Construction Fund (491)
0	0	0	0	0	4,092,005	Electric CARB Fund (496)
35,000	0	0	0	0	658,328	Traffic Signal Capital Fund (213)
1,908,382	293,500	0	0	170,879	870,856	Traffic Signal Maintenance Fund (225)
0	229,000	0	0	0	496,236	Traffic Signal Rehabilitation Fund (228)
17,964,337	1,480,500	0	0	9,521,512	9,238,107	Water Operations Fund (480)
0	0	0	0	2,721	5,288,472	Water Rate Stabilization Fund (484)
0	1,175,000	4,130,950	0	464,927	23,810,549	Water Construction Fund (481)
15,700	3,130,000	42,130	0	500,394	6,169,940	Water Rehabilitation Fund (482/483)
2,378,435	0	0	0	509,159	0	Environmental Utilities Technical Services Fund (485)
24,248,396	1,143,500	0	0	12,425,350	10,950,373	Wastewater Operations (470)
0	0	0	0	2,165	4,216,917	Wastewater Rate Stabilization Fund (475)
7,480,000	1,970,000	0	0	2,169,240	20,188,889	Wastewater Rehabilitation Funds (471/474)
20,136,854	135,000	0	0	3,903,040	10,942,081	Solid Waste Operations Fund (460)
0	0	0	0	0	1,581,256	Solid Waste Rate Stabilization Fund (464)
190,000	0	0	0	4,420	2,974,294	Solid Waste Capital Purchase Fund (462)
0	235,000	0	0	249,031	2,496,265	Solid Waste Rehabilitation Fund (463)
2,012,548	0	491,587	0	299,560	(279,084)	Golf Course Operations Funds (450/451)
0	90,000	0	0	0	(145,778)	Golf Course Improvement Fund (452)
6,620,236	1,590,000	0	0	2,346,590	7,200,383	Local Transportation Funds (440/441)
0	0	0	0	0	137,375	Transit Project Fund (442)
536,128	0	0	0	8,393	720,896	Consolidated Transportation Service Agency Fund (443)
5,664,700	0	7,535	0	239,964	(684,330)	School-Age Child Care Fund (401)
<b>207,228,527</b>	<b>33,301,500</b>	<b>21,192,726</b>	<b>0</b>	<b>71,750,307</b>	<b>209,571,723</b>	<b>ENTERPRISE FUNDS TOTAL</b>
<b>SPECIAL REVENUE FUNDS</b>						
339,763	0	0	0	3,049	3,731,489	Affordable Housing Fund (290)
0	0	0	0	217	447,353	Air Quality Mitigation Fund (257)
103,500	0	0	0	0	103,084	Begin Fund (263)
0	109,112	0	0	5,062	199,035	Bike Trail Maintenance Fund (218)
63,000	0	0	0	0	1,489	Cal/Home Fund (262)
868,658	0	0	0	0	204,113	Community Development Block Grant Fund (260)
0	0	0	0	0	9,234	Downtown Parking Fund (212)
0	0	471	0	20,817	4,989,489	Fire Facilities Tax Fund (220)
10,000	0	0	0	851,792	1,404,084	Gas Tax Fund (201)
10,000	3,752,025	0	0	50,763	738,557	Highway Users Tax Fund (252)
63,000	0	0	0	617	3,905	Home Improvement Fund (202)
694,937	0	0	0	0	133,415	Home Investment Partnership Program Fund (261)
11,000	0	0	0	0	1,161,197	Housing Trust Fund (291)
0	0	0	5,740,975	3,325,869	10,900,121	Lighting & Landscape and Services Districts Funds (200)
112,310	0	0	0	0	954,224	Low & Moderate Income Housing Fund (296)
703,499	0	0	0	66,000	1,637,010	Miscellaneous Special Revenue Funds (299)
0	246,300	0	0	3,951	526,270	Native Oak Tree Propagation Fund (255)
0	233,575	0	0	2,258	481,952	Non-Native Tree Propagation Fund (256)
0	658,238	0	0	12,377	371,854	Open Space Maintenance Fund (219)
10,000	0	0	0	23,740	2,897,451	Roadway Fund (253)
764,227	0	0	0	65,516	1	Stormwater Management Fund (224)
0	0	0	0	300,375	44,837	Supplemental Law Enforcement Fund (210)
435,000	0	2,650	0	100,000	169,836	Technology Fee Replacement Fund (216)
0	0	0	0	210,000	0	Traffic Safety Fund (206)
0	50,000	0	0	2,471	2,232,010	Traffic Signal Coordination Fund (226)
0	0	0	0	108	162,679	Trench Cut Recovery Fund (208)
679,040	121,000	0	0	67,874	104,642	Utility Exploration Center Fund (227)
0	0	0	0	1,220,772	1,739,255	Utility Impact Reimbursement Fund (209)
<b>4,867,934</b>	<b>5,170,250</b>	<b>3,121</b>	<b>5,740,975</b>	<b>6,333,628</b>	<b>35,348,585</b>	<b>SPECIAL REVENUE FUNDS TOTAL</b>

## SUMMARY OF BUDGET TRANSACTIONS - ALL FUNDS

	Estimated Beginning Fund Balance July 1, 2016	R E C E I P T S			
		Operating Revenues	Capital Revenues	Transfers In	Proceeds Of Borrowing
<b>CAPITAL PROJECTS FUNDS</b>					
Animal Control Shelter Fund (215)	33,237	0	0	0	0
Blue Oaks Boulevard Fund (320)	542,593	166,000	0	0	0
Building Improvement Fund (301)	71,386	22,046	0	315,000	0
City/County Mitigation Fee Fund (254)	1,224,000	307,361	0	0	0
Citywide Park Development Fund (230)	2,069,006	67,064	536,538	66,000	0
Citywide Park Development - SVSP Fund (265)	0	182,373	0	0	0
Citywide Park Development - WRSP Fund (229)	4,914,978	111,183	1,480,127	0	0
Community Facilities Districts - Construction Funds (300)	17,067,483	26,321	0	2,317,000	0
General CIP Rehabilitation Fund (310)	6,988,833	142,082	0	2,985,115	0
Park Development - Fiddymont 44/Walaire Fund (245)	286,149	3,469	0	0	0
Park Development - HRNSP Fund (239)	11,984	145	0	0	0
Park Development - Infill Fund (231)	1,081,540	13,120	36,128	50,000	0
Park Development - Longmeadow Fund (244)	30,130	364	0	0	0
Park Development - NCRSP Fund (234)	2,066,488	26,669	0	0	0
Park Development - NERSP Fund (233)	25,904	314	0	0	0
Park Development - NRSP Fund (237)	494,491	8,779	182,893	0	0
Park Development - NRSP II Fund (241)	394,873	4,723	0	0	0
Park Development - NRSP III Fund (242)	220,299	4,644	0	0	0
Park Development - NWRSP Fund (235)	2,785	9	0	0	0
Park Development - SERSP Fund (232)	1,574	0	19	0	0
Park Development - SRSP Fund (238)	1,279,781	15,153	354,445	0	0
Park Development - Westbrook Fund (246)	0	135,081	0	0	0
Park Development - Woodcreek East Fund (236)	16,728	1,351	0	0	0
Park Development - WRSP Fund (243)	7,420,272	105,922	2,709,921	0	0
Pleasant Grove Drainage Basin Construction Fund (250)	5,094,789	91,365	350,000	2,233,090	0
Pooled Unit Park Transfer Fees Fund (240)	39,750	0	482	0	0
Project Play Fund (217)	5,724	70	0	0	0
Public Facilities Fund (222)	2,423,208	102,650	2,000,000	300,000	0
Reason Farms Revenue Fund (251)	674,952	73,350	0	0	0
Traffic Benefit Fee Fund (214)	326,841	18,322	0	0	0
Traffic Mitigation Fund (221)	13,520,246	200,396	5,650,000	251,556	0
Westpark Drive Fund (321)	125,324	3,000	60,000	0	0
<b>CAPITAL PROJECTS FUNDS TOTAL</b>	<b>68,455,349</b>	<b>1,833,326</b>	<b>13,360,553</b>	<b>8,517,761</b>	<b>0</b>
<b>PERMANENT FUNDS</b>					
City of Roseville Citizen's Benefit Trust Fund (280)	17,400,139	450,710	0	0	0
Roseville Aquatics Complex Maintenance Fund (606)	23,404	0	0	0	0
<b>PERMANENT FUNDS TOTAL</b>	<b>17,423,544</b>	<b>450,710</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SPECIAL DISTRICT AGENCY FUNDS</b>					
Agency Funds (700)	59,616,562	0	31,200,285	0	0
<b>SPECIAL DISTRICT AGENCY FUNDS TOTAL</b>	<b>59,616,562</b>	<b>0</b>	<b>31,200,285</b>	<b>0</b>	<b>0</b>
<b>TRUST FUNDS</b>					
General Trust Funds	9,128	349	0	0	0
OPEB Trust Fund (650)	61,613,457	7,379,020	0	5,160,677	0
Private Purpose Trust Funds	1,916,754	23,779	0	0	0
Successor Agency Roseville RDA Fund (670)	3,449,163	3,479,936	0	0	0
<b>TRUST FUNDS TOTAL</b>	<b>66,988,502</b>	<b>10,883,084</b>	<b>0</b>	<b>5,160,677</b>	<b>0</b>
<b>OPERATING RECEIPTS/APPROPRIATIONS</b>	<b>481,115,342</b>	<b>418,793,397</b>	<b>66,030,353</b>	<b>113,189,761</b>	<b>0</b>
<b>INTERNAL SERVICE/SELF-INSURANCE FUNDS</b>					
Automotive Replacement Fund (502)	24,190,472	7,597,435	0	164,134	0
Automotive Services Fund (501)	(233,016)	7,304,087	0	0	0
Dental Insurance Fund (03115)	417,655	1,602,637	0	0	0
General Liability Fund (03112)	2,649,262	2,735,474	0	33,135	0
General Liability - Rent Insurance Fund (03119)	33,169	402	0	0	0
Post-Retirement Insurance/Accrual Fund (03118)	2,535,398	11,162,912	0	0	0
Section 125 Fund (03117)	68,027	380,069	0	0	0
Unemployment Insurance Fund (03113)	822,975	127,925	0	0	0
Vision Insurance Fund (03114)	197,269	174,288	0	0	0
Workers' Compensation Fund (03111)	10,177,589	4,070,943	0	0	0
Other Agencies - RDV, L&M, HA, JPA, SPWA				0	
<b>INTERNAL SERVICE/SELF-INSURANCE FUNDS TOTAL</b>	<b>40,858,798</b>	<b>35,156,172</b>	<b>0</b>	<b>197,269</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>521,974,140</b>	<b>453,949,569</b>	<b>66,030,353</b>	<b>113,387,030</b>	<b>0</b>

**SUMMARY OF BUDGET TRANSACTIONS - ALL FUNDS**

APPROPRIATIONS					Estimated Ending Fund	
Operating Expenditures	Capital Improvements	Debt Service	Special District Appropriations	Transfers Out	Balance Before Reserves	
					June 30, 2017	
						<b>CAPITAL PROJECTS FUNDS</b>
0	0	0	0	0	33,237	Animal Control Shelter Fund (215)
0	700,000	0	0	0	8,593	Blue Oaks Boulevard Fund (320)
0	315,000	0	0	6,555	86,877	Building Improvement Fund (301)
0	0	0	0	0	1,531,361	City/County Mitigation Fee Fund (254)
0	66,000	0	0	12,650	2,659,958	Citywide Park Development Fund (230)
0	0	0	0	0	182,373	Citywide Park Development - SVSP Fund (265)
0	425,000	0	0	200,000	5,881,288	Citywide Park Development - WRSP Fund (229)
0	0	0	14,983,911	2,488,972	1,937,921	Community Facilities Districts - Construction Funds (300)
0	4,154,180	0	0	635,000	5,326,850	General CIP Rehabilitation Fund (310)
0	0	0	0	0	289,618	Park Development - Fiddymont 44/Walaire Fund (245)
0	0	0	0	8	12,121	Park Development - HRNSP Fund (239)
0	225,000	0	0	909	954,879	Park Development - Infill Fund (231)
0	0	0	0	0	30,494	Park Development - Longmeadow Fund (244)
0	0	0	0	1,446	2,091,711	Park Development - NCRSP Fund (234)
0	0	0	0	18	26,200	Park Development - NERSP Fund (233)
0	0	0	0	553	685,610	Park Development - NRSP Fund (237)
0	0	0	0	33	399,563	Park Development - NRSP II Fund (241)
0	0	0	0	0	224,943	Park Development - NRSP III Fund (242)
0	0	0	0	2,433	361	Park Development - NWRSP Fund (235)
0	0	0	0	1	1,592	Park Development - SERSP Fund (232)
0	30,000	0	0	882	1,618,497	Park Development - SRSP Fund (238)
0	0	0	0	0	135,081	Park Development - Westbrook Fund (246)
0	0	0	0	67	18,012	Park Development - Woodcreek East Fund (236)
0	100,000	0	0	4,658	10,131,457	Park Development - WRSP Fund (243)
0	0	0	0	3,730	7,765,514	Pleasant Grove Drainage Basin Construction Fund (250)
0	0	0	0	28	40,204	Pooled Unit Park Transfer Fees Fund (240)
0	0	0	0	5,794	0	Project Play Fund (217)
0	215,000	0	0	1,302,133	3,308,725	Public Facilities Fund (222)
0	25,000	0	0	0	723,302	Reason Farms Revenue Fund (251)
0	0	0	0	0	345,163	Traffic Benefit Fee Fund (214)
10,000	6,680,000	0	0	41,230	12,890,968	Traffic Mitigation Fund (221)
0	0	0	0	0	188,324	Westpark Drive Fund (321)
<b>10,000</b>	<b>12,935,180</b>	<b>0</b>	<b>14,983,911</b>	<b>4,707,100</b>	<b>59,530,798</b>	<b>CAPITAL PROJECTS FUNDS TOTAL</b>
						<b>PERMANENT FUNDS</b>
426,230	0	0	0	0	17,424,619	City of Roseville Citizen's Benefit Trust Fund (280)
0	0	0	0	0	23,404	Roseville Aquatics Complex Maintenance Fund (606)
<b>426,230</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,448,024</b>	<b>PERMANENT FUNDS TOTAL</b>
						<b>SPECIAL DISTRICT AGENCY FUNDS</b>
0	0	0	31,838,102	2,384,049	56,594,696	Agency Funds (700)
<b>0</b>	<b>0</b>	<b>0</b>	<b>31,838,102</b>	<b>2,384,049</b>	<b>56,594,696</b>	<b>SPECIAL DISTRICT AGENCY FUNDS TOTAL</b>
						<b>TRUST FUNDS</b>
600	0	0	0	2,131	6,746	General Trust Funds
6,544,020	0	0	0	0	67,609,134	OPEB Trust Fund (650)
0	0	0	0	40,111	1,900,422	Private Purpose Trust Funds
256,143	0	2,171,795	0	1,030,012	3,471,149	Successor Agency Roseville RDA Fund (670)
<b>6,800,763</b>	<b>0</b>	<b>2,171,795</b>	<b>0</b>	<b>1,072,254</b>	<b>72,987,451</b>	<b>TRUST FUNDS TOTAL</b>
<b>358,245,018</b>	<b>57,517,180</b>	<b>25,295,737</b>	<b>52,562,988</b>	<b>102,676,952</b>	<b>482,830,978</b>	<b>OPERATING RECEIPTS/APPROPRIATIONS</b>
						<b>INTERNAL SERVICE/SELF-INSURANCE FUNDS</b>
4,889,611	0	0	0	4,276,411	22,786,019	Automotive Replacement Fund (502)
6,299,531	0	0	0	584,255	187,285	Automotive Services Fund (501)
1,605,358	0	0	0	2,618	412,316	Dental Insurance Fund (03115)
2,674,642	0	0	0	59,617	2,683,612	General Liability Fund (03112)
0	0	0	0	33,135	436	General Liability - Rent Insurance Fund (03119)
7,155,284	0	0	0	5,196,567	1,346,459	Post-Retirement Insurance/Accrual Fund (03118)
379,840	0	0	0	633	67,623	Section 125 Fund (03117)
150,000	0	0	0	7,408	793,492	Unemployment Insurance Fund (03113)
168,000	0	0	0	1,632	201,925	Vision Insurance Fund (03114)
3,346,709	0	0	0	402,178	10,499,645	Workers' Compensation Fund (03111)
				145,624		Other Agencies - RDV, L&M, HA, JPA, SPWA
<b>26,668,975</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,710,078</b>	<b>38,978,810</b>	<b>INTERNAL SERVICE/SELF-INSURANCE FUNDS TOTAL</b>
<b>384,913,993</b>	<b>57,517,180</b>	<b>25,295,737</b>	<b>52,562,988</b>	<b>113,387,030</b>	<b>521,809,788</b>	<b>GRAND TOTAL</b>

## SUMMARY OF REVENUES AND EXPENDITURES - COMPARISON OF YEARS

	FY2015 Actual Revenues	FY2016 Amended Revenues	FY2017 Budgeted Revenues
<b>GENERAL FUNDS</b>			
General Fund (100)	137,892,626	147,846,182	147,535,480
General Fund Emergency Reserve Fund (125)	0	0	13,910,234
General Fund Contributions by Developers Fund (101)	489,258	401,636	608,546
Strategic Improvement Fund (110)	4,502,250	4,934,742	1,416,466
316 Vernon Street Fund (105)	0	0	1,174,782
Litigation Reserve Fund (150)	250,095	0	3,049
<b>GENERAL FUNDS TOTAL</b>	<b>143,134,230</b>	<b>153,182,560</b>	<b>164,648,557</b>
<b>ENTERPRISE FUNDS</b>			
Electric Operations Fund (490)	171,187,169	181,567,761	162,831,394
Electric Rate Stabilization Fund (492)	3,761,061	7,296,885	658,542
Electric Construction Fund (491)	3,483,293	5,985,239	32,703,280
Electric CARB Fund (496)	2,567,914	18,671	62,025
Traffic Signal Capital Fund (213)	0	0	693,328
Traffic Signal Maintenance Fund (225)	1,929,437	2,148,817	2,217,268
Traffic Signal Rehabilitation Fund (228)	0	360,000	365,236
Water Operations Fund (480)	23,469,976	24,842,812	28,117,394
Water Rate Stabilization Fund (484)	269,120	1,167,008	1,192,297
Water Construction Fund (481)	8,764,142	8,514,719	9,913,476
Water Rehabilitation Funds (482/483)	1,622,997	3,263,428	3,466,888
Environmental Utilities Technical Services Fund (485)	2,568,651	2,735,300	2,889,427
Wastewater Operations Fund (470)	32,282,195	37,155,071	36,576,434
Wastewater Rate Stabilization Fund (475)	516,522	664,003	1,009,738
Wastewater Rehabilitation Funds (471/474)	17,735,238	16,152,273	14,950,997
Solid Waste Operations Fund (460)	22,210,619	25,205,871	21,889,767
Solid Waste Rate Stabilization Fund (464)	256,314	355,419	214,326
Solid Waste Capital Purchase Fund (462)	418,136	752,671	445,879
Solid Waste Rehabilitation Fund (463)	492,105	489,375	506,658
Golf Course Operations Fund (450/451)	2,394,932	2,688,008	2,390,000
Golf Course Improvement Fund (452)	76,472	272,569	90,644
Local Transportation Fund (440/441)	14,076,965	17,665,290	8,964,586
Transit Project Fund (442)	31,148	644	1,661
Consolidated Transportation Service Agency Fund (443)	411,142	488,626	435,931
School-Age Child Care Fund (401)	4,275,536	5,252,345	5,428,445
<b>ENTERPRISE FUNDS TOTAL</b>	<b>314,801,085</b>	<b>345,042,806</b>	<b>338,015,621</b>
<b>SPECIAL REVENUE FUNDS</b>			
Affordable Housing Fund (290)	1,269,852	363,000	326,480
Air Quality Mitigation Fund (257)	43,886	61,717	63,941
Begin Fund (263)	134,814	60,000	2,016
Bike Trail Maintenance Fund (218)	111,429	114,902	121,441
Cal/Home Fund (262)	26,851	0	536
Community Development Block Grant Fund (260)	422,865	1,386,102	853,271
Downtown Parking Fund (212)	3,430	27	111
Fire Facilities Tax Fund (220)	1,253,655	1,075,136	1,303,328
Gas Tax Fund (201)	55,783	1,455,170	110,000
Highway Users Tax Fund (252)	3,689,654	2,685,838	3,434,286
Home Improvement Fund (202)	604	483	990
Home Investment Partnership Program Fund (261)	351,571	749,209	692,000
Housing Trust Fund (291)	568	6,000	6,000
Lighting & Landscape and Services Districts Funds (200)	7,953,342	9,480,862	9,262,022
Low & Moderate Income Housing Fund (296)	337,393	529,484	243,827
Miscellaneous Special Revenue Funds (299)	564,743	613,093	657,034
Native Oak Tree Propagation Fund (255)	55,461	6,733	32,392
Non-Native Tree Propagation Fund (256)	17,939	5,526	15,147
Open Space Maintenance Fund (219)	463,936	503,705	552,552
Roadway Fund (253)	3,930,270	9,836,059	2,034,272
Stormwater Management Fund (224)	667,858	777,254	663,381
Supplemental Law Enforcement Fund (210)	235,808	102,092	105,641
Technology Fee Replacement Fund (216)	241,806	231,071	572,549
Traffic Safety Fund (206)	299,672	195,000	210,000
Traffic Signal Coordination Fund (226)	63,653	43,172	77,018
Trench Cut Recovery Fund (208)	19,679	2,832	6,814
Utility Exploration Center Fund (227)	559,006	1,385,702	881,004
Utility Impact Reimbursement Fund (209)	1,710,587	1,749,610	1,714,884
<b>SPECIAL REVENUE FUNDS TOTAL</b>	<b>24,486,115</b>	<b>33,419,779</b>	<b>23,942,937</b>

## SUMMARY OF REVENUES AND EXPENDITURES - COMPARISON OF YEARS

FY2015 Actual Expenditures	FY2016 Amended Expenditures	FY2017 Budgeted Expenditures	
<b>GENERAL FUNDS</b>			
143,489,710	147,433,004	161,263,385	General Fund (100)
0	0	0	General Fund Emergency Reserve Fund (125)
0	0	0	General Fund Contributions by Developers Fund (101)
683,894	13,676,202	691,356	Strategic Improvement Fund (110)
0	0	1,174,782	316 Vernon Street Fund (105)
0	250,000	250,000	Litigation Reserve Fund (150)
<b>144,173,604</b>	<b>161,359,206</b>	<b>163,379,523</b>	<b>GENERAL FUNDS TOTAL</b>
<b>ENTERPRISE FUNDS</b>			
155,181,617	181,219,204	171,887,336	Electric Operations Fund (490)
22,361	29,606	39,765	Electric Rate Stabilization Fund (492)
3,182,653	6,503,702	23,394,196	Electric Construction Fund (491)
33,121	666,878	0	Electric CARB Fund (496)
0	0	35,000	Traffic Signal Capital Fund (213)
1,992,496	2,400,391	2,372,761	Traffic Signal Maintenance Fund (225)
0	0	229,000	Traffic Signal Rehabilitation Fund (228)
20,096,459	29,619,304	28,966,349	Water Operations Fund (480)
548	733	2,721	Water Rate Stabilization Fund (484)
12,756,353	22,306,755	5,770,877	Water Construction Fund (481)
4,201,222	3,724,639	3,688,224	Water Rehabilitation Funds (482/483)
2,539,736	2,749,275	2,887,594	Environmental Utilities Technical Services Fund (485)
31,363,947	42,332,043	37,817,246	Wastewater Operations Fund (470)
822	1,279	2,165	Wastewater Rate Stabilization Fund (475)
12,306,511	23,496,229	11,619,240	Wastewater Rehabilitation Funds (471/474)
21,215,152	27,818,913	24,174,894	Solid Waste Operations Fund (460)
0	0	0	Solid Waste Rate Stabilization Fund (464)
67,293	173,542	194,420	Solid Waste Capital Purchase Fund (462)
196,962	472,933	484,031	Solid Waste Rehabilitation Fund (463)
2,848,726	3,019,570	2,803,695	Golf Course Operations Fund (450/451)
76,024	480,302	90,000	Golf Course Improvement Fund (452)
11,671,728	17,664,897	10,556,826	Local Transportation Fund (440/441)
0	0	0	Transit Project Fund (442)
351,431	522,683	544,521	Consolidated Transportation Service Agency Fund (443)
4,115,416	5,870,525	5,912,199	School-Age Child Care Fund (401)
<b>284,220,579</b>	<b>371,073,404</b>	<b>333,473,060</b>	<b>ENTERPRISE FUNDS TOTAL</b>
<b>SPECIAL REVENUE FUNDS</b>			
71,287	314,900	342,812	Affordable Housing Fund (290)
129	170	217	Air Quality Mitigation Fund (257)
0	90,000	103,500	Begin Fund (263)
98,037	125,605	114,174	Bike Trail Maintenance Fund (218)
0	0	63,000	Cal/Home Fund (262)
416,905	1,166,602	868,658	Community Development Block Grant Fund (260)
0	0	0	Downtown Parking Fund (212)
615,596	2,279,162	21,288	Fire Facilities Tax Fund (220)
254,598	4,863,379	861,792	Gas Tax Fund (201)
2,155,042	3,103,390	3,812,788	Highway Users Tax Fund (252)
43	45,051	63,617	Home Improvement Fund (202)
303,674	698,104	694,937	Home Investment Partnership Program Fund (261)
87	15	11,000	Housing Trust Fund (291)
7,125,208	9,004,891	9,066,844	Lighting & Landscape and Services Districts Funds (200)
40,701	72,249	112,310	Low & Moderate Income Housing Fund (296)
341,780	704,997	769,499	Miscellaneous Special Revenue Funds (299)
185,223	286,340	250,251	Native Oak Tree Propagation Fund (255)
85,243	144,493	235,833	Non-Native Tree Propagation Fund (256)
557,601	666,871	670,615	Open Space Maintenance Fund (219)
844,841	12,024,569	33,740	Roadway Fund (253)
693,351	890,779	829,743	Stormwater Management Fund (224)
100,148	100,207	300,375	Supplemental Law Enforcement Fund (210)
150,475	340,308	537,650	Technology Fee Replacement Fund (216)
299,672	195,000	210,000	Traffic Safety Fund (206)
61,406	51,726	52,471	Traffic Signal Coordination Fund (226)
57	84	108	Trench Cut Recovery Fund (208)
528,723	1,391,223	867,914	Utility Exploration Center Fund (227)
1,792,466	1,638,851	1,220,772	Utility Impact Reimbursement Fund (209)
<b>16,722,293</b>	<b>40,198,968</b>	<b>22,115,908</b>	<b>SPECIAL REVENUE FUNDS TOTAL</b>

## SUMMARY OF REVENUES AND EXPENDITURES - COMPARISON OF YEARS

	FY2015 Actual Revenues	FY2016 Amended Revenues	FY2017 Budgeted Revenues
<b><u>CAPITAL PROJECTS FUNDS</u></b>			
Animal Control Shelter Fund (215)	176,098	144,373	0
Blue Oaks Boulevard Fund (320)	0	542,593	166,000
Building Improvement Fund (301)	621,646	1,803,559	337,046
City/County Mitigation Fee Fund (254)	0	1,224,000	307,361
Citywide Park Development Fund (230)	895,138	982,652	669,602
Citywide Park Development - SVSP Fund (265)	0	0	182,373
Citywide Park Development - WRSP Fund (229)	1,090,948	1,000,315	1,591,310
Community Facilities Districts - Construction Funds (300)	13,763,747	21,021,975	2,343,321
General CIP Rehabilitation Fund (310)	2,533,657	2,005,194	3,127,197
Park Development - Fiddymont 44/Walaire Fund (245)	2,115	1,690	3,469
Park Development - HRNSP Fund (239)	89	54	145
Park Development - Infill Fund (231)	180,374	7,028	99,248
Park Development - Longmeadow Fund (244)	528	295	364
Park Development - NCRSP Fund (234)	15,184	512,286	26,669
Park Development - NERSP Fund (233)	192	134	314
Park Development - NRSP Fund (237)	128,128	367,809	191,672
Park Development - NRSP II Fund (241)	114,780	55,106	4,723
Park Development - NRSP III Fund (242)	33,558	24,229	4,644
Park Development - NWRSP Fund (235)	101,623	664,993	9
Park Development - SERSP Fund (232)	12	0	19
Park Development - SRSP Fund (238)	185,306	2,441,609	369,598
Park Development - Westbrook Fund (246)	0	0	135,081
Park Development - Woodcreek East Fund (236)	717	450	1,351
Park Development - WRSP Fund (243)	1,885,575	1,919,575	2,815,843
Pleasant Grove Drainage Basin Construction Fund (250)	378,668	380,018	2,674,455
Pooled Unit Park Transfer Fees Fund (240)	294	215	482
Project Play Fund (217)	42	27	70
Public Facilities Fund (222)	3,792,787	29,019,299	2,402,650
Reason Farms Revenue Fund (251)	65,544	142,371	73,350
Traffic Benefit Fee Fund (214)	78,492	37,793	18,322
Traffic Mitigation Fund (221)	10,886,287	8,385,244	6,101,952
Westpark Drive Fund (321)	0	125,324	63,000
<b>CAPITAL PROJECTS FUNDS TOTAL</b>	<b>36,931,528</b>	<b>72,810,210</b>	<b>23,711,640</b>
<b><u>PERMANENT FUNDS</u></b>			
City of Roseville Citizen's Benefit Trust Fund (280)	252,343	230,000	450,710
Roseville Aquatics Complex Maintenance Fund (606)	0	0	0
<b>PERMANENT FUNDS TOTAL</b>	<b>252,343</b>	<b>230,000</b>	<b>450,710</b>
<b><u>SPECIAL DISTRICT AGENCY FUNDS</u></b>			
Agency Funds (700)	38,061,174	36,459,580	31,200,285
<b>SPECIAL DISTRICT AGENCY FUNDS TOTAL</b>	<b>38,061,174</b>	<b>36,459,580</b>	<b>31,200,285</b>
<b><u>TRUST FUNDS</u></b>			
General Trust Funds	490	277	349
OPEB Trust Fund (650)	10,832,337	12,416,059	12,539,697
Private Purpose Trust Funds	17,096	14,327	23,779
Successor Agency Roseville RDA Fund (670)	2,714,179	4,281,408	3,479,936
<b>TRUST FUNDS TOTAL</b>	<b>13,564,102</b>	<b>16,712,071</b>	<b>16,043,761</b>
<b>OPERATING RECEIPTS/APPROPRIATIONS</b>	<b>571,230,577</b>	<b>657,857,006</b>	<b>598,013,511</b>
<b><u>INTERNAL SERVICE/SELF-INSURANCE FUNDS</u></b>			
Automotive Replacement Fund (502)	6,948,918	7,294,171	7,761,569
Automotive Services Fund (501)	7,156,507	7,435,218	7,304,087
Dental Insurance Fund (03115)	1,474,310	1,573,462	1,602,637
General Liability Fund (03112)	3,550,234	2,221,166	2,768,609
General Liability - Rent insurance Fund (03119)	245	188	402
Post-Retirement Insurance/Accrual Fund (03118)	11,318,962	11,231,884	11,162,912
Section 125 Fund (03117)	414,014	450,188	380,069
Unemployment Insurance Fund (03113)	517,037	588,892	127,925
Vision Insurance Fund (03114)	160,763	176,078	174,288
Workers' Compensation Fund (03111)	8,069,083	2,928,117	4,070,943
Other Agencies - RDV, L&M, HA, JPA, SPWA	0	0	0
<b>INTERNAL SERVICE/SELF-INSURANCE FUNDS TOTAL</b>	<b>39,610,075</b>	<b>33,899,364</b>	<b>35,353,441</b>
<b>GRAND TOTAL</b>	<b>610,840,652</b>	<b>691,756,370</b>	<b>633,366,952</b>

## SUMMARY OF REVENUES AND EXPENDITURES - COMPARISON OF YEARS

FY2015 Actual Expenditures	FY2016 Amended Expenditures	FY2017 Budgeted Expenditures	
			<b>CAPITAL PROJECTS FUNDS</b>
0	988,785	0	Animal Control Shelter Fund (215)
0	0	700,000	Blue Oaks Boulevard Fund (320)
617,020	3,559,732	321,555	Building Improvement Fund (301)
0	0	0	City/County Mitigation Fee Fund (254)
117,641	4,389,385	78,650	Citywide Park Development Fund (230)
0	0	0	Citywide Park Development - SVSP Fund (265)
19,175	5,378,265	625,000	Citywide Park Development - WRSP Fund (229)
14,737,215	10,064,591	17,472,883	Community Facilities Districts - Construction Funds (300)
2,353,349	6,488,214	4,789,180	General CIP Rehabilitation Fund (310)
0	0	0	Park Development - Fiddymont 44/Walaire Fund (245)
126	8	8	Park Development - HRNSP Fund (239)
264,783	2,235	225,909	Park Development - Infill Fund (231)
58,936	0	0	Park Development - Longmeadow Fund (244)
28,915	451,408	1,446	Park Development - NCRSP Fund (234)
14	16	18	Park Development - NERSP Fund (233)
131,442	597,949	553	Park Development - NRSP Fund (237)
124	98	33	Park Development - NRSP II Fund (241)
295	199,705	0	Park Development - NRSP III Fund (242)
101,607	665,306	2,433	Park Development - NWRSP Fund (235)
0	0	1	Park Development - SERSP Fund (232)
37,781	2,438,885	30,882	Park Development - SRSP Fund (238)
0	0	0	Park Development - Westbrook Fund (246)
51	59	67	Park Development - Woodcreek East Fund (236)
25,254	3,481,968	104,658	Park Development - WRSP Fund (243)
13,022	538,810	3,730	Pleasant Grove Drainage Basin Construction Fund (250)
12	25	28	Pooled Unit Park Transfer Fees Fund (240)
0	0	5,794	Project Play Fund (217)
681,539	39,440,320	1,517,133	Public Facilities Fund (222)
1,450	366,033	25,000	Reason Farms Revenue Fund (251)
0	0	0	Traffic Benefit Fee Fund (214)
6,588,513	17,177,170	6,731,230	Traffic Mitigation Fund (221)
0	0	0	Westpark Drive Fund (321)
<b>25,778,264</b>	<b>96,228,966</b>	<b>32,636,191</b>	<b>CAPITAL PROJECTS FUNDS TOTAL</b>
			<b>PERMANENT FUNDS</b>
251,400	271,111	426,230	City of Roseville Citizen's Benefit Trust Fund (280)
0	0	0	Roseville Aquatics Complex Maintenance Fund (606)
<b>251,400</b>	<b>271,111</b>	<b>426,230</b>	<b>PERMANENT FUNDS TOTAL</b>
			<b>SPECIAL DISTRICT AGENCY FUNDS</b>
36,169,711	34,980,086	34,222,151	Agency Funds (700)
<b>36,169,711</b>	<b>34,980,086</b>	<b>34,222,151</b>	<b>SPECIAL DISTRICT AGENCY FUNDS TOTAL</b>
			<b>TRUST FUNDS</b>
0	600	2,731	General Trust Funds
5,817,809	6,033,277	6,544,020	OPEB Trust Fund (650)
531,051	33,973	40,111	Private Purpose Trust Funds
2,719,193	9,501,743	3,457,950	Successor Agency Roseville RDA Fund (670)
<b>9,068,054</b>	<b>15,569,593</b>	<b>10,044,812</b>	<b>TRUST FUNDS TOTAL</b>
<b>516,383,904</b>	<b>719,681,334</b>	<b>596,297,875</b>	<b>OPERATING RECEIPTS/APPROPRIATIONS</b>
			<b>INTERNAL SERVICE/SELF-INSURANCE FUNDS</b>
14,039,916	14,418,677	9,166,022	Automotive Replacement Fund (502)
7,090,096	7,364,900	6,883,786	Automotive Services Fund (501)
1,367,402	1,991,042	1,607,976	Dental Insurance Fund (03115)
2,022,235	3,006,891	2,734,259	General Liability Fund (03112)
0	0	33,135	General Liability - Rent insurance Fund (03119)
11,684,578	11,137,633	12,351,851	Post-Retirement Insurance/Accrual Fund (03118)
414,630	451,073	380,473	Section 125 Fund (03117)
262,662	323,413	157,408	Unemployment Insurance Fund (03113)
164,260	275,453	169,632	Vision Insurance Fund (03114)
3,477,973	3,738,932	3,748,887	Workers' Compensation Fund (03111)
163,259	146,286	145,624	Other Agencies - RDV, L&M, HA, JPA, SPWA
<b>40,687,011</b>	<b>42,854,300</b>	<b>37,379,053</b>	<b>INTERNAL SERVICE/SELF-INSURANCE FUNDS TOTAL</b>
<b>557,070,914</b>	<b>762,535,633</b>	<b>633,676,928</b>	<b>GRAND TOTAL</b>

# General Funds Overview



## General Funds Overview

These funds are used to account for general City operations and activities. They are used to account for all financial resources except those required to be accounted for in another fund.

The General Fund funds are comprised of:

- General Fund
- General Fund Emergency Reserve Fund
- General Fund Contributions by Developers Fund
- Strategic Improvement Fund
- 316 Vernon Street Fund
- Litigation Reserve Fund

The fund presentations provide an overview of the estimated revenue, expenditures, transfers in and out of the fund, Capital Improvement Projects (CIPs), interfund loans, reserves, and projected operating income and available resources.

The City's General Fund summary provides an overview of the Fund's Operating Budget (revenues and expenses), non-operating budget (capital, debt, & non-recurring revenues and expenses) along with a section summarizing the fund balance, reserves and unrestricted fund balance. This presentation provides a mechanism to gauge the changes in the fund from the beginning of the fiscal year to the end of the fiscal year as well as demonstrate that the City of Roseville is "living within its means" by showing an increase from operations. In other words, the City is not spending more than the incoming revenue each year.

## General Fund Details

The General Fund budget provides for the delivery of municipal services to the Roseville community. These services include police, fire, parks and recreation, libraries, public works, economic development, development services, and general government, which includes the following departments: City Council, City Manager, Development and Operations, Public Affairs and Communications, City Attorney, Human Resources, Information Technology, City Clerk, Central Services, and Finance. The General Fund is the City of Roseville's chief operating fund.

## Major Revenue Estimates

The City relies on several major revenue sources to assist the General Fund budget. The primary revenue sources are the following:

### Sales Tax

Sales tax is the largest single source of revenue in the General Fund. The City of Roseville receives a 1 percent share of taxable sales generated within city limits per the Bradley-Burns Local Sales and Use Tax act. From 2004 through 2016, the City received sales tax in two forms: the Bradley-Burns sales tax remitted monthly and the Triple Flip property tax-in lieu of sales tax swap remitted to the City each January and May. The Triple Flip will come to an end during FY2015-16. During the final year of the "flip" the City expects to see a one-time jump in tax revenue when the state repays sales tax withheld under the swap. The FY2016-17 sales tax projection of \$52.3 million reflects a decrease of \$263,000, or 0.5 percent less than the current year estimate of

## Major General Fund Revenue Sources

- Sales Tax
- Secured Property Tax
- Property Tax In-Lieu of Vehicle License Fees
- Building Permits and Plan Check Fees
- Hotel/Motel Tax
- Franchise Fees

\$52.5 million. The drop in revenue is due to the one time jump in sales tax in FY2015-16 as a result of the sunset of the triple flip.

### Secured Property Tax

Property tax is the second largest source of revenue in the General Fund. Real property is defined as the land and any improvements made to the land, such as buildings and other permanent structures and taxed at 1 percent of the property's assessed valuation by Placer County. In accordance with Proposition 13, the assessed valuation is determined when a change in ownership occurs, in which case sales price is used as the value, or as the valuation of new construction. Property tax is increased a maximum of 2 percent annually. Property that declines in value may be reassessed (per Proposition 8) for a temporary reduction. Property tax is shared by several taxing entities, mainly school districts, Placer County, and the City of Roseville. The City's share is determined by what tax rate area (TRA) the parcel is located in. The Placer County office of Auditor-Controller has provided an estimate of property taxes the City of Roseville can expect to receive during the current year. Building upon this estimate, the FY2016-17 secured property tax projection of \$28.6 million, reflects a 6 percent increase over the current year estimate of \$27 million. The projected increase was based on monitoring the local real estate market, new single family homes recently added to the market, economic forecasts, and consulting with the Placer County Assessor regarding current valuations and appeals.

### Property Tax In-Lieu of Vehicle License Fees

Previously the State of California assessed a 2 percent tax known as the Vehicle License Fee (VLF) on car registrants. As part of the 2004 Budget Act negotiations, an agreement was made between the state and local governments where the VLF rate will be permanently reduced from 2 percent to 0.65 percent. The difference will be paid through local property tax from County educational revenue augmentation funds (ERAF), referred to as the "VLF swap". The City of Roseville's projection for FY2016-17 of \$8.7 million reflects a 6 percent increase over the current year estimate of \$8.2 million. The projected growth

is due to the combined change in assessed valuation of both secured and unsecured property.

### Building Permits and Plan Check Fees

Building permit fees are paid when a permit is issued for development of property. The building permit and plan check fees are based on the assessed valuation of the square footage proposed for development and improvements. This revenue is estimated by analyzing probable future development of single family, multi family, commercial and industrial property. Builders and developers are contacted regarding possible new residential development, while commercial projects are estimated based upon current submittals to the City. Combining these projections along with tenant improvements are what comprise the permit and plan check revenue estimates of \$3.3 million generated by the Building Inspection Program. This estimate reflects a 6.5 percent growth over the current fiscal year due to the increased number of anticipated single family homes. Approximately 900 new single family homes and several commercial projects are expected. Revenues from tenant improvements are based upon a five-year average.

### Hotel/Motel Tax

Hotel/Motel Tax, also known as Transient Occupancy Tax, is a 6 percent tax assessed on hotel and motel room rentals within the City of Roseville. The City currently has 16 hotels and motels. The projection of \$2.8 million for FY2016-17 is nearly 10 percent higher than the current year estimate. The growth is projected based upon analysis of monthly tax receipts, vacancy rates and room rates.

### Franchise Fees

Franchise fees are considered a form of rent for the privilege of using Roseville public rights-of-way. This includes furnishing users with telephone, cable television and gas. Franchise fee revenue comes from Comcast, Consolidated Communications, Pacific Gas & Electric, and KinderMorgan. Payments are based on a percentage of gross revenues as stated in the Roseville Municipal Code. The FY2016-17 projection of \$2.1 million reflects a slight increase over the current year estimate of \$2 million. The revenues will fluctuate based on gross billings by the companies listed above.

## Other General Fund Revenue Sources

### Licenses and Permits

The major components of this revenue category include animal licenses, building permits (described above), and fire permits.

### Use of Money and Property

This revenue category includes interest on investments and rental/lease revenue.

# General Funds Overview

## Fees for Current Services

This revenue category includes fees for items such as: plan checks, franchise fees, assessment district and City administration, police and fire services, park maintenance, and recreation programs. These items are mostly external reimbursements and fee-based payments for services provided by General Fund departments.

## Other Revenue

This revenue category is mainly comprised of reimbursements and third party recoveries. Items such as sales of publications and DUI cost recovery can be found here.

## State and Federal Grants and Revenue from Other Agencies

The state and federal grants are received by many departments including Police and Fire. Both Police and Fire also collect reimbursement revenue. Revenue from other agencies has included the Office of Traffic Safety, Board of Corrections Training Program, and State Homeowners Tax Relief.

## Electric Franchise Fees and Operating Transfers In

The largest two components of these two categories is the Electric Franchise Fee and the Municipal Services District Funds transfer. The Electric Franchise Fee is a result of City Ordinance 9.01, "City-owned utilities may pay an in-lieu of franchise fee not to exceed four percent (4 percent) of total operating and capital expenditures to the City's general fund. All in lieu of franchise fee revenue received shall be budgeted and appropriated solely for police, fire, parks and recreation or library services." The Municipal Services District Funds transfer is a reimbursement for costs of administration for those funds and associated actions. Other transfers include annual transfers from the Traffic Safety Fund and Supplemental Law Enforcement Fund. These transfers provide funding to cover the cost of staff and/or programs in the General Fund.

## Indirect Cost

The City of Roseville's General Fund includes expenses for all administrative services (e.g., finance, utility billing, human resources, information technology, attorney services, etc.). A good portion of these services support the Enterprise Funds, including utility funds. The City uses a fair and equitable indirect cost allocation process to allocate departmental costs from the General Fund to all funds that receive benefit from the services that the General Fund departments provide. The City uses a consulting firm that specializes in indirect cost studies to prepare the cost allocation plan. The plan is prepared in accordance with generally accepted accounting principles (GAAP) as recognized by the Governmental Accounting Standards Board (GASB). The primary principals used to develop the plan are: 1) The allocated cost is necessary and

reasonable for proper performance of a department, division, unit and/or program, 2) the allocated cost is charged to departments, divisions, units and/or programs relative to the benefits received, and 3) costs are consistently treated as direct or indirect. Those costs that cannot reasonably be directly charged are included in the study.

## General Fund Expenses

### Miscellaneous Expense Information

The General Fund includes expenses for operations, debt, capital, transfers out, and interfund loans. The operations expenses are for departments which provide services to the Roseville community, including: Police, Fire, Public Works, Economic Development, Development Services, General Government, and Parks, Recreation & Libraries. Operating expenses also include post-retirement insurance (OPEB), annexation payments, and the Galleria lease payment.

### Capital and Debt Expenditures

The General Fund includes Capital Improvement Projects (CIPs) related to: public buildings, general improvements, street improvements, drainage improvements, and park improvements. The detail for each CIP that is requesting new budget approval in the upcoming budget year can be found in the Capital Improvement Projects section of this document. If a General Fund project is fully or partially funded by resources from another City fund, then funds are transferred into the General Fund from the other fund. The amount of those transfers can be found in the "Estimated Capital & Debt Transfers In" line on the General Fund summary.

Debt in the General Fund includes the principal and interest payments on outstanding bonds that are the obligation of the General Fund.

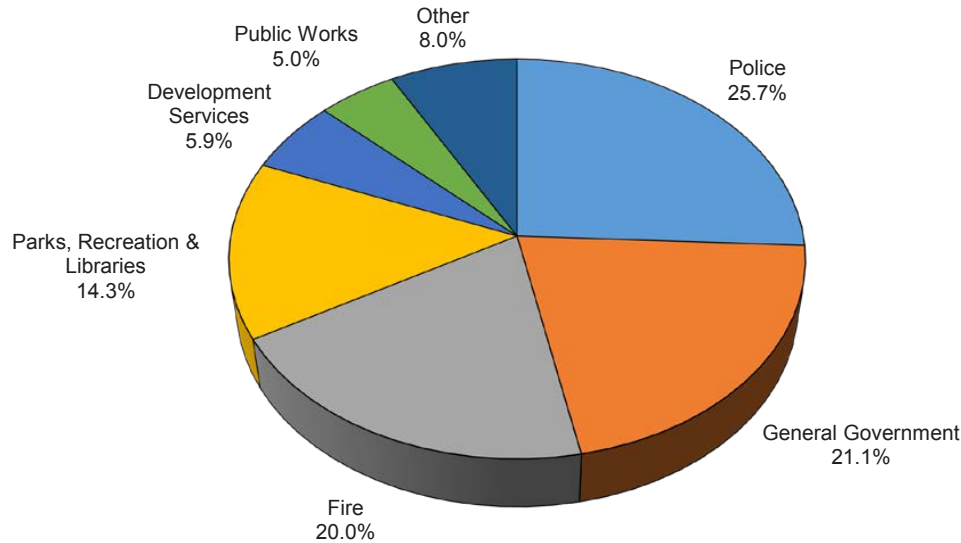
### Transfers Out

Funds are transferred out of the General Fund to the Stormwater Management Fund and the General CIP Rehabilitation Fund annually. These transferred funds help to provide stormwater services and set asides for rehabilitation of City infrastructure. The General Fund also transfers funds into other City funds when projects sponsored by those funds benefit the General Fund departments as well.

### Non-Recurring Expenditures

The expenditures in this section include projects that are related to special studies. For example, full cost projects related to future annexations and engineering projects, such as traffic studies, all of which are pass through expenses that are funded by developer contributions.

## General Fund Operating Expenses by Service Area



### General Fund Emergency Reserve Fund

By policy, the City maintains an operating reserve of at least 10 percent of total estimated General Fund operating expenses. Beginning in FY2016-17, this reserve is held in a separate fund called the General Fund Emergency Reserve Fund.

### General Fund Contribution by Developers Fund

The revenue source for this fund is from non-construction contributions from developers. This fund is used to support General Fund operations as necessary.

### Strategic Improvement Fund Details

The Strategic Improvement Fund was established to provide support for the General Fund as necessary. The major revenue sources are transfers in from the General Fund and a Community Benefit Fee.

The expenditures in this fund are typically to support Council approved strategies related to land acquisition and usage. This fund is also used to support General Fund operations, as well as strategic capital improvement projects in other funds, that would eventually generate revenue for the General Fund.

### Litigation Reserve Fund Details

The Litigation Reserve Fund contains funds set aside for legal matters that are unforeseen and/or unusual in nature and, as a result, require reactive measures such as seeking a budget adjustment and funding source. Some examples are contract disputes, municipal code enforcement, and other public safety enforcement matters. The purpose of this fund is to address

these situations by allowing for a proactive handling and funding of such matters. The revenue source for this fund is transfers from other city funds.

### 316 Vernon Street Fund Details

The 316 Vernon Street Fund is a new fund in FY2016-17. It was established to track the revenue and expenses related to the City owned building at 316 Vernon Street. The major source of revenue is rental revenue paid by Sierra College and non-General Fund City departments, such as Alternative Transportation, that occupy space in the building.

The expenses in the fund are related to the operating expenses associated with the building such as custodial services, HVAC, elevator, and alarm services as well as utility services (electric, water, wastewater, solid waste) provided to the building.

The debt service payments include the principal and interest payments on outstanding bonds that are the obligation of the General Fund. The net balance in the fund at the end of each year is transferred into the General Fund.

## Employee Salary & Benefits Summary

The City has a Management/Confidential employee group, as well as five bargaining units: International Brotherhood of Electrical Workers (IBEW), Stationary Engineers, Local 39 (Local 39), Roseville Firefighters, Local 1592 (RFF), Roseville Police Association (RPA), and Roseville Police Officers Association (RPOA). Each unit negotiates a contract which is reflected in a Memorandum of Understanding (MOU) that governs the total compensation for that particular group (e.g. longevity pay, education pay, and certification pay). A Benefit Summary document for each group can be found on the City's website under the Human Resources Department page. **The key compensation components of a typical City employee are listed below:**

Title	Description
<p><b>Salary</b></p>	<p>City salary schedules are set on a variety of factors including job duties, relation to other like jobs within the organization, reporting structure, etc. Compensation surveys are conducted to compare like jobs with comparable local government agencies and in some cases private sector industries in Northern California. Survey results ensure Roseville salaries and benefit packages are competitive to other similar jurisdictions, helping us to attract and retain the high level talent we are known to employ.</p>
<p><b>Retirement</b></p>	<p>The City and employees contribute to a plan provided by the California Public Employees' Retirement System (CalPERS) based on the employee's age, years of service, highest monthly pay rate, and benefit factor.</p> <p><b>Classic members</b> (hired before 1/1/13):            Public Safety 3% @ age 50            Miscellaneous 2.7% @ age 55</p> <p><b>New members</b> (hired after 1/1/13):            Public Safety 2.7% @ age 57            Miscellaneous 2% @ age 62</p> <p><i>Note: City of Roseville employees do not participate in Social Security.</i></p>
<p><b>Health, Dental &amp; Vision Insurance</b></p>	<p>Depending on employee elections, the City may contribute up to a maximum dollar amount of \$1,440 per month (increasing to \$1,464 on 12/1/16) towards employee and dependent insurance coverage:</p> <p><b>Medical</b> provided by California Public Employees Retirement (CalPERS)  <b>Dental</b> provided by Delta Dental  <b>Vision</b> provided by Vision Service Plan (VSP)</p>
<p><b>Other Group Insurance</b></p>	<p>Long Term Disability (LTD) coverage is offered to employees. City-paid LTD is provided to employees with more than five years of service and who are in one of the following employee groups: Management/Confidential, IBEW, or Local 39. A group term life insurance plan is provided to all regular employees. Optional self-pay short-term disability and supplemental life insurance plans are also available to employees.</p>
<p><b>Other Post-Employment Benefits (OPEB)</b></p>	<p>The City offers health care coverage to all employees who retire from the City of Roseville through CalPERS. An employee's date of hire will determine the level of city contributions, if any, toward this benefit.</p>
<p><b>Sick Leave</b></p>	<p>12 days or 96 hours per year to all units (except RFF which is 6 shifts or 144 hours) for all regular employees (pro-rated for those on modified schedules).</p> <p>Effective July 1, 2015, the City provides up to 24 hours of paid sick leave to all employees who qualify as defined by AB 1522.</p>
<p><b>Vacation Leave</b></p>	<p>The City provides 12 days of vacation to those with less than five years of service. As tenure increases, the allocation also increases to a maximum of 20 days to employees who have worked 20 years or more. The accruals are pro-rated based on work schedule and vary for those working a 24-hour shift schedule.</p>



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# GENERAL FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
<b>ESTIMATED OPERATING REVENUES</b>			
Taxes	\$ 87,151,864	\$ 94,857,525	\$ 97,237,175
Licenses and Permits	2,683,735	2,160,800	2,434,600
Revenue from Use of Money and Property	712,309	639,316	754,200
Charges for Current Services	13,320,173	13,006,647	12,887,674
Other Revenue	2,873,796	1,691,086	1,656,755
State and Federal Grants and Revenues from Other Agencies	2,317,029	797,913	677,708
Electric Franchise Fees	6,428,029	5,937,021	6,374,514
Estimated Operating Transfers In	3,878,165	4,331,709	4,992,719
Indirect Cost	12,733,656	13,482,250	13,433,950
Prior Year Operating Carryover	0	1,167,709	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>132,098,756</b>	<b>138,071,976</b>	<b>140,449,295</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
City Council	372,173	420,242	448,122
City Manager	743,504	1,211,183	1,124,853
Development & Operations	748,271	942,513	629,675
Public Affairs & Communications	598,804	797,410	724,168
City Attorney	1,588,249	1,904,336	1,821,687
Human Resources	1,841,535	2,017,751	2,206,910
Information Technology	6,590,503	7,998,698	7,488,329
City Clerk	864,644	974,170	982,687
Central Services	4,847,685	4,641,603	4,948,545
Finance	7,033,895	7,467,624	8,089,885
Economic Development & Housing	1,936,133	955,047	840,314
Development Services	7,016,439	8,278,921	8,249,096
Public Works	5,883,754	6,459,715	6,904,404
Police	31,925,271	34,101,696	35,812,302
Fire	27,380,248	27,926,772	27,760,324
Parks, Recreation & Libraries	19,082,542	19,455,655	19,945,238
Annexation Payments	3,596,777	4,090,000	4,300,000
Vehicle Replacement Fund	0	0	218,375
Post-Retirement Insurance/Accrual Fund	5,651,704	4,772,461	4,497,090
Galleria Lease Payment	567,619	567,619	0
Payback for Workers' Compensation Funding Holiday	656,637	0	0
Payback for General Liability Funding Holiday	774,475	0	0
City Special Assessments	73,900	81,986	84,560
Transit Fund	44,482	52,000	60,000
Stormwater Management Fund	540,282	617,409	565,780
General Fund Contingency	0	617,384	1,400,000
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>130,359,526</b>	<b>136,352,195</b>	<b>139,102,344</b>
<b>ESTIMATED CAPITAL, DEBT, AND NON-RECURRING REVENUES</b>			
Estimated Capital and Debt Transfers In	2,477,397	3,816,110	1,724,425
Repayment of Interfund Loans and Loans Received	0	878,860	744,010
Developer's Contribution - Pass Through Revenues	3,316,473	4,219,118	4,617,750
Prior Year CIP Carryover	0	860,118	0
<b>Total Estimated Non-Operating Revenues and Transfers In</b>	<b>5,793,870</b>	<b>9,774,206</b>	<b>7,086,185</b>
<b>LESS ESTIMATED CAPITAL, DEBT, AND NON-RECURRING EXPENDITURES</b>			
Capital Improvement Projects	2,926,402	4,450,138	1,072,500
Technology Fee Replacement Fund	9,600	30,400	0
General CIP Rehabilitation Fund	2,180,000	1,000,000	1,500,000
Strategic Improvement Fund	3,500,000	0	0
Electric Operations Fund	37,500	0	0
Wastewater Operations Fund	37,500	0	0
RFA Debt Service	1,020,696	1,381,152	1,024,557
Lease Payments	0	0	36,000
Developer's Contribution - Pass Through Expense	3,418,487	4,219,118	4,617,750
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>13,130,184</b>	<b>11,080,808</b>	<b>8,250,807</b>
<b>INCREASE (DECREASE) FROM OPERATIONS</b>	<b>\$ (5,597,083)</b>	<b>\$ 413,179</b>	<b>\$ 182,329</b>

# GENERAL FUND - FUND BALANCE

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
Estimated Beginning Fund Balance Without Inventory	\$ 28,165,494	\$ 20,683,894	\$ 21,097,073
Plus Estimated Inventory	421,477	278,167	278,167
<b>Total Estimated Beginning Fund Balance</b>	<b>28,586,971</b>	<b>20,962,061</b>	<b>21,375,240</b>
Increase (Decrease) From Operations	(5,597,083)	413,179	182,329
Less Operating Carryover	(1,167,709)	0	0
Less CIP Carryover	(860,118)	0	0
<b>Estimated Ending Fund Balance Before Reserves</b>	<b>20,962,061</b>	<b>21,375,240</b>	<b>21,557,569</b>
Less Reserve for General Fund - Salary, Wages, and Benefits	0	(3,145,484)	(4,494,503)
Less Economic Reserve	(13,035,953)	(13,635,220)	0
Less Transfer Out to General Fund Emergency Reserve Fund	0	0	(13,910,234)
<b>ESTIMATED UNRESTRICTED ENDING FUND BALANCE</b>	<b>\$ 7,926,108</b>	<b>\$ 4,594,536</b>	<b>\$ 3,152,832</b>

# GENERAL FUND REVENUE COMPARISON BY SOURCE

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
<b>ESTIMATED OPERATING REVENUES</b>			
<b>TAXES:</b>			
Secured Property Tax	\$ 24,999,474	\$ 26,990,000	\$ 28,640,000
Supplemental Property Tax	611,916	680,000	650,000
In Lieu of Property Tax	83,360	85,000	86,500
Unsecured Property Tax	641,390	647,000	671,000
Public Utility Property Tax	418,406	465,000	488,250
Sales and Use Tax	35,531,876	43,246,000	52,292,000
1/2-Cent Sales and Use Tax - Public Safety	997,127	1,032,000	1,071,200
Property Tax In Lieu of Sales Tax	12,562,948	9,309,000	0
Motor Vehicle In-Lieu	52,028	52,000	52,000
Secured Tax ABX1 26-AB1484	93,708	150,000	150,000
Property Tax In Lieu of VLF	7,632,853	8,200,000	8,692,000
Hotel/Motel Tax	2,066,720	2,551,500	2,800,000
Property Transfer Tax	843,905	850,000	950,000
Business License Tax	612,595	600,000	694,200
Miscellaneous	3,557	25	25
Total Estimated Taxes	87,151,864	94,857,525	97,237,175
<b>LICENSES AND PERMITS:</b>			
Animal Licenses	67,476	50,000	70,000
Building Permits	2,202,412	1,675,000	1,888,300
Encroachment Permits	1,135	0	0
Fire Permits	327,623	350,000	387,500
Other Permits	85,089	85,800	88,800
Total Estimated Licenses and Permits	2,683,735	2,160,800	2,434,600
<b>USE OF MONEY AND PROPERTY:</b>			
Interest on Investments	265,866	88,046	213,170
Rental/Lease Revenue	446,442	551,270	541,030
Total Estimated Use of Money and Property	712,309	639,316	754,200
<b>CHARGES FOR CURRENT SERVICES:</b>			
Franchise Fees	2,057,708	2,111,100	2,234,000
Inspection Fees	58,379	55,000	48,285
Plan Check	2,250,829	1,993,000	1,581,800
Map Check	5,425	10,000	25,000
Planning Fees	208,288	300,000	183,300
Engineering Inspections	75,418	25,000	40,000
Development Services	3,728	7,700	7,500
Development Reimbursement	388,347	517,000	520,536
Assessment District and City Admin Fees	1,938,227	2,134,399	2,503,626
Utility Billing and Services	987,587	1,005,500	935,000
Police Services	98,216	80,025	48,270
Fire Services	419,751	351,624	321,724
Street Services	77,838	42,000	73,000
Recreation Programs - Libraries	4,430	7,500	6,000
Recreation Programs - Administration	438,187	37,395	44,850
Recreation Programs - General Recreation	1,246,446	1,332,057	1,290,266
Recreation Programs - Facilities	2,117,331	2,185,317	2,255,062
Park Maintenance and Use Fees	679,143	610,430	584,180
Library Fines and Fees	83,423	100,000	83,000
Miscellaneous	181,473	101,600	102,275
Total Estimated Charges for Current Services	13,320,173	13,006,647	12,887,674
<b>OTHER REVENUES:</b>			
Sale of Publications	2,344	1,575	550
Sale of Surplus Property	10,150	0	0
Third Party Recoveries	503,864	321,550	198,550
Revenues from Other Agencies	986,659	502,454	472,501
DUI Cost Recovery	97,286	55,000	35,000
Indirect Cost Recovery	230,466	200,000	220,000
Donations and Gifts	126,165	73,735	83,400
Reimbursement	326,784	231,001	341,400
Other	590,078	305,771	305,354
Total Estimated Other Revenues	2,873,796	1,691,086	1,656,755
<b>REVENUES AND GRANTS FROM OTHER AGENCIES:</b>			
Office of Traffic Safety	24,573	5,001	1
Board of Corrections Training Program	2,030	5,720	0
Other Police Grants	185,354	328,291	133,001
Other State Grants	1,598,292	105,001	215,954
Other Fed Grants	246,346	89,780	62,002
Fire Reimbursements	0	4,120	0
POST Reimbursement	13,287	10,000	13,000
State Homeowners Tax Relief	247,148	250,000	253,750
Total Estimated Revenues and Grants from Other Agencies	2,317,029	797,913	677,708

# GENERAL FUND REVENUE COMPARISON BY SOURCE

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ELECTRIC FRANCHISE FEES:	\$ 6,428,029	\$ 5,937,021	\$ 6,374,514
OPERATING TRANSFERS IN:			
Strategic Improvement Fund	200,000	0	200,000
316 Vernon Street Fund	0	0	182,244
Utility Impact Reimbursement Franchise Fees	1,300,000	1,200,000	1,200,000
Supplemental Law Enforcement Fund	100,000	100,000	300,000
Public Facilities Fund	0	355,798	0
Fire Museum Fund	7	0	0
Native Oak Tree Propagation Fund	25,000	0	0
Non-Native Tree Propagation Fund	25,000	0	0
Traffic Safety Fund	299,672	195,000	210,000
Housing Fund	4,086	4,002	432
Wastewater Operations Fund	0	96,870	0
Workers' Compensation Insurance Fund	0	0	300,000
General Liability Insurance Fund	0	0	42,000
Municipal Services District Fund	1,924,400	2,380,000	2,540,176
Miscellaneous Special Revenue Funds	0	39	0
Project Play Fund	0	0	5,794
Library Endowment Fund	0	0	5,616
Roseville Volunteer Collaborative Fund	0	0	2,131
Stoneridge West CFD #1 Construction Fund	0	0	2,870
CRCFD #1 Construction Fund	0	0	1,049
Automall CFD #1 Improvement Fund	0	0	407
Total Estimated Operating Transfers In	3,878,165	4,331,709	4,992,719
INDIRECT COST:	12,733,656	13,482,250	13,433,950
PRIOR YEAR OPERATING CARRYOVER:	0	1,167,709	0
Total Estimated Operating Revenues and Transfers In	132,098,756	138,071,976	140,449,295
<b>ESTIMATED NON-OPERATING REVENUES</b>			
CAPITAL, DEBT, AND NON-RECURRING REVENUES:			
Gas Tax Fund	39,456	7,914	45,149
Library Fund	100,148	0	0
Highway Users Tax Fund	8,907	43,795	43,939
Utility Impact Reimbursement Fund	25,966	110,855	11,500
Traffic Signal Maintenance Fund	29,201	39,846	0
Open Space Maintenance Fund	5,040	0	0
Local Transportation Fund	26,559	0	0
Diamond Oaks Golf Course Fund	7,200	0	0
Woodcreek Golf Course Fund	7,200	0	0
Solid Waste Operations Fund	12,746	80,114	14,940
Solid Waste Operations Fund - RFA Payment	144,959	145,353	145,511
Wastewater Operations Fund	63,566	169,786	47,515
Wastewater Operations Fund - RFA Payment	39,174	39,285	39,327
Wastewater Rehabilitation Fund	88,050	239,423	47,515
Water Operations Fund	24,476	26,242	0
Water Operations Fund - RFA Payment	361,234	362,204	362,598
Water Construction Fund	115,764	371,803	102,912
Electric Operations Fund	251,216	741,550	0
Electric Operations Fund - RFA Payment	394,928	395,989	395,989
Electric Construction Fund	0	0	197,530
General CIP Rehabilitation Fund	175,766	855,638	270,000
Automotive Services Fund	7,475	14,632	0
Automotive Replacement Fund	5,966	11,681	0
Agency Funds	542,400	0	0
General Liability Insurance Fund	0	160,000	0
Total Estimated Capital and Debt Transfers In	2,477,397	3,816,110	1,724,425
Repayment of Interfund Loans and Loans Received	0	878,860	744,010
Developer's Contribution - Pass Through Revenues	3,316,473	4,219,118	4,617,750
Prior Year CIP Carryover	0	860,118	0
Total Estimated Non-Recurring Revenues	3,316,473	5,079,236	4,617,750
Total Estimated Non-Operating Revenues	5,793,870	9,774,206	7,086,185
<b>TOTAL ESTIMATED GENERAL FUND REVENUES</b>	<b>\$ 137,892,626</b>	<b>\$ 147,846,182</b>	<b>\$ 147,535,480</b>

# GENERAL FUND EMERGENCY RESERVE FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	\$ 0
ESTIMATED TRANSFERS IN General Fund	<u>0</u>	<u>0</u>	<u>13,910,234</u>
Total Estimated Transfers In	0	0	13,910,234
Total Estimated Available for Appropriation	0	0	13,910,234
RESERVE 10% OF GENERAL FUND OPERATING EXPENSES (PER SECTION 3.5 OF THE ANNUAL BUDGET ORDINANCE)	0	0	13,910,234
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

# GENERAL FUND CONTRIBUTIONS BY DEVELOPERS FUND

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	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 196,663	\$ 685,921	\$ 1,087,557
ESTIMATED REVENUES			
Non-Construction Contribution by Developer	487,600	400,000	600,000
Interest	1,658	1,636	8,546
Total Estimated Revenues	489,258	401,636	608,546
Total Estimated Available for Appropriation	685,921	1,087,557	1,696,103
ESTIMATED AVAILABLE RESOURCES	\$ 685,921	\$ 1,087,557	\$ 1,696,103

# STRATEGIC IMPROVEMENT FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 12,540,880	\$ 16,359,236	\$ 7,617,776
ESTIMATED REVENUES			
Community Benefit Fee	890,850	600,000	800,000
Interest	111,400	95,957	196,466
Total Estimated Revenues	1,002,250	695,957	996,466
ESTIMATED TRANSFERS IN			
General Fund	3,500,000	0	0
Animal Control Shelter Fund	0	988,785	0
Public Facilities Fund	0	0	420,000
North Central Roseville CFD #1	0	1,600,000	0
Building Fund	0	1,650,000	0
Total Estimated Transfers In	3,500,000	4,238,785	420,000
Total Estimated Revenues and Transfers In	4,502,250	4,934,742	1,416,466
Total Estimated Available for Appropriation	17,043,130	21,293,978	9,034,242
LESS ESTIMATED EXPENDITURES			
Strategic Improvements	55,840	57,386	60,000
East Radio Site Relocation	0	0	420,000
Regional Animal Control Facility	0	7,642,785	0
Total Estimated Expenditures	55,840	7,700,171	480,000
LESS ESTIMATED TRANSFERS OUT			
General Fund	200,000	0	200,000
Public Facilities Fund	104,845	0	0
Building Improvement Fund	309,553	0	0
Indirect Cost	13,656	8,894	11,356
Total Estimated Transfers Out	628,054	8,894	211,356
INTERFUND LOAN TO PUBLIC FACILITIES FUND	0	4,000,000	0
INTERFUND LOAN TO DOWNTOWN PARKING FUND	0	1,967,137	0
Total Estimated Expenditures and Transfers Out	683,894	13,676,202	691,356
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	6,654,000	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 9,705,236</u>	<u>\$ 7,617,776</u>	<u>\$ 8,342,886</u>

# 316 VERNON STREET FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	\$ 0
ESTIMATED REVENUES			
Rental Revenue	0	0	307,244
Total Estimated Revenues	0	0	307,244
ESTIMATED TRANSFERS IN			
Public Facilities Fund	0	0	867,538
Total Estimated Transfers In	0	0	867,538
Total Estimated Revenues and Transfers In	0	0	1,174,782
Total Estimated Available for Appropriation	0	0	1,174,782
LESS ESTIMATED EXPENDITURES			
316 Vernon Street	0	0	125,000
Debt Service	0	0	867,538
Total Estimated Expenditures	0	0	992,538
LESS ESTIMATED TRANSFERS OUT			
General Fund	0	0	182,244
Total Estimated Transfers Out	0	0	182,244
Total Estimated Expenditures and Transfers Out	0	0	1,174,782
ESTIMATED AVAILABLE RESOURCES	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

# LITIGATION RESERVE FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 250,095	\$ 95
ESTIMATED REVENUES			
Interest	95	0	3,049
Total Estimated Revenues	95	0	3,049
ESTIMATED TRANSFERS IN			
General Fund	250,000	0	0
Total Estimated Transfers In	250,000	0	0
Total Estimated Revenues and Transfers In	250,095	0	3,049
Total Estimated Available for Appropriation	250,095	250,095	3,144
LESS ESTIMATED EXPENDITURES			
Litigation Reserve	0	250,000	250,000
Total Estimated Expenditures	0	250,000	250,000
ESTIMATED AVAILABLE RESOURCES	<u>\$ 250,095</u>	<u>\$ 95</u>	<u>\$ (246,856)</u>

*The Litigation Reserve Fund is used to fund unanticipated outside attorney fees. We anticipate that the expenses budgeted in FY2015-16 will not be spent, which will make that amount available in FY2016-17 and result in a positive fund balance after year end. If the expenses are incurred in FY2015-16, then the budgeted amount for FY2016-17 will be funded with a transfer from another fund.*



## Electric Funds Overview

Roseville Electric Utility is a rate-based utility that provides reliable electricity to Roseville residents and businesses. The enterprise funds associated with the utility include:

- Electric Operations Fund
- Electric Rate Stabilization Fund
- Electric Construction Fund
- Electric CARB Fund
- Traffic Signal Capital Fund
- Traffic Signal Maintenance Fund
- Traffic Signal Rehabilitation Fund

### Revenue

The primary source of operating revenue in the electric funds is retail electricity sales to residential and business customers. Capital revenues include the Electric Backbone Fee (paid by new development to offset future improvement costs to the electric system) and Contribution in Aid of Construction (recovery of the costs of designing, installing and upgrading electric infrastructure required to connect customers to the electric system).

### Operating Expenditures

Operating expenses represent the cost of acquiring and delivering energy to our customers. Power supply and generation costs are the largest expense. Other expenses include engineering, construction and maintenance, retail

services and public benefits, regulatory and legislative, administration, traffic signals, and city indirect charges. As provided under the City charter, the utility pays an in-lieu of franchise fee of 4 percent of total operating and capital expenditures to the City's General Fund to fund police, fire, parks, and library services. The utility also shares in funding of the Utility Exploration Center with Environmental Utilities and citywide technology projects.

### Capital Expenditures

Capital Improvement Projects (CIPs) are composed of capital expenditures related to the acquisition, expansion, or rehabilitation of electric utility infrastructure, technology, and vehicles. Rehabilitation CIPs focus on replacing assets that have reached the end of their service life.

### Debt

Electric Operations Fund debt is the result of bonds originally issued to build the Roseville Energy Park (REP) and portions of the distribution system. Approximately 90 percent of total debt outstanding is attributable to construction of the Roseville Energy Park. Debt may be refunded or refinanced to lower costs when advantageous. Financial policies establish a minimum debt service coverage ratio of 1.5, with a target of 2.0. This target is designed to ensure that income (without reserve for operating encumbrances) is twice the amount needed to pay annual debt service.

# ELECTRIC OPERATIONS FUND - INCOME STATEMENT

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
<b>ESTIMATED OPERATING REVENUES</b>			
Utility Sales	160,454,247	\$ 158,980,000	\$ 157,480,000
Retail Services and Public Benefits	4,680,707	4,600,000	4,600,000
Uncollectible Accounts	(337,757)	(400,000)	(400,000)
Electric Service Charge - Reconnect	24,975	20,000	20,000
Interest	164,050	122,000	412,894
Reimbursement	74,148	40,000	40,000
Other Revenue	510,786	100,000	300,000
Recovery of Indirect Cost	380,222	250,000	378,500
General Fund	37,500	0	0
Prior Year Operating Carryover	0	2,471,942	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>165,988,878</b>	<b>166,183,942</b>	<b>162,831,394</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
Power Supply	77,676,643	74,241,069	72,784,853
Electric Power Plant	12,608,665	14,493,878	13,983,591
Electric Administration	2,827,364	3,971,077	4,245,781
Electric, Regulatory, and Legislative	833,711	1,778,343	1,739,682
Electric Engineering	2,024,545	2,870,628	2,941,954
Construction and Maintenance	10,062,045	13,063,147	14,439,287
Street Light Maintenance	343,699	381,500	647,500
Retail Services and Public Benefits	4,894,789	7,580,489	5,751,502
Operating Transfer to Traffic Signal Maintenance Fund	1,908,902	2,138,935	2,197,786
Utility Exploration Center Fund	238,242	339,154	362,394
Automotive Replacement Fund	44,699	0	0
Franchise Fee Transfer	6,428,029	5,937,021	6,374,514
Rent Payment	394,928	395,989	395,989
Post-Retirement Insurance/Accrual Fund	1,068,936	765,679	807,261
Indirect Cost	2,124,813	2,041,684	2,072,324
Indirect Cost - Utility Billing	1,652,955	1,816,707	1,524,364
Indirect Cost - Information Technology	739,405	884,693	967,179
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>125,872,371</b>	<b>132,699,992</b>	<b>131,235,961</b>
<b>ESTIMATED CAPITAL, DEBT, AND NON-RECURRING REVENUES</b>			
Contribution in Aid of Construction	4,036,616	3,500,000	0
Electric Backbone Fee	1,161,675	1,000,000	0
Prior Year CIP Carryover	0	10,883,819	0
<b>Total Estimated Non-Operating Revenues</b>	<b>5,198,291</b>	<b>15,383,819</b>	<b>0</b>
<b>LESS ESTIMATED CAPITAL, DEBT, AND NON-RECURRING EXPENDITURES</b>			
Total CIPs	5,835,328	17,659,608	0
Debt Service	16,176,135	16,516,775	16,520,524
Electric Construction Fund - CIPs	3,437,704	5,943,149	13,286,607
Electric Construction Fund - Vehicle Replacement	0	0	162,840
Traffic Signal Rehabilitation Fund	0	360,000	360,000
Electric Rate Stabilization Fund	3,400,000	7,000,000	0
General Fund - GIS	14,770	0	0
General Fund - EAM	236,447	741,550	0
Utility Exploration Center Fund	9,202	285,630	0
General CIP Rehabilitation Fund	53,661	0	0
Community Development Block Grant Fund	0	12,500	0
Traffic Mitigation Fund	146,000	0	0
<b>Total Estimated Non-Operating Expenditures</b>	<b>29,309,246</b>	<b>48,519,212</b>	<b>30,329,971</b>
<b>Increase (Decrease) From Operations</b>	<b>16,005,552</b>	<b>348,557</b>	<b>1,265,462</b>
<b>Estimated Beginning Balance Without Inventory</b>	<b>22,800,784</b>	<b>25,341,088</b>	<b>25,689,645</b>
<b>Plus Estimated Inventory</b>	<b>8,721,057</b>	<b>8,830,545</b>	<b>8,830,545</b>
<b>Total Estimated Beginning Fund Balance</b>	<b>31,521,841</b>	<b>34,171,633</b>	<b>34,520,191</b>
<b>Increase (Decrease) From Operations</b>	<b>16,005,552</b>	<b>348,557</b>	<b>1,265,462</b>
<b>Less Operating Carryover</b>	<b>(2,471,942)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover</b>	<b>(10,883,819)</b>	<b>0</b>	<b>0</b>
<b>Less Accounting Change for CIPs (Transfer to Electric Construction Fund)*</b>	<b>0</b>	<b>0</b>	<b>(10,321,404)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 34,171,633</b>	<b>\$ 34,520,191</b>	<b>\$ 25,464,249</b>

\*In FY 2016-17, Roseville Electric Utility is implementing an accounting change to move Capital Improvement Projects to the Electric Construction Fund. This fund summary depicts the former accounting methodology in FY2015-16 and the new methodology in FY2016-17.

# ELECTRIC RATE STABILIZATION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 47,029,080	\$ 50,767,779	\$ 58,035,058
ESTIMATED REVENUES			
Interest	<u>361,061</u>	<u>296,885</u>	<u>658,542</u>
Total Estimated Revenues	361,061	296,885	658,542
EQUITY TRANSFER IN			
Electric Operations Fund	<u>3,400,000</u>	<u>7,000,000</u>	<u>0</u>
Total Transfers In	3,400,000	7,000,000	0
Total Estimated Revenues and Transfers In	3,761,061	7,296,885	658,542
Total Estimated Available for Appropriation	50,790,140	58,064,664	58,693,600
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>22,361</u>	<u>29,606</u>	<u>39,765</u>
Total Estimated Transfers Out	22,361	29,606	39,765
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 50,767,779</u></u>	<u><u>\$ 58,035,058</u></u>	<u><u>\$ 58,653,835</u></u>

# ELECTRIC CONSTRUCTION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 5,438,349	\$ 5,738,989	\$ 5,220,526
ESTIMATED REVENUES			
Interest	45,589	42,090	146,560
Vehicle Replacement Contributions	0	0	741,756
Contribution in Aid of Construction	0	0	3,500,000
Connection/Impact Fees	0	0	1,000,000
Total Estimated Revenues	45,589	42,090	5,388,316
ESTIMATED TRANSFERS IN			
Electric Operations Fund - CIPs	3,437,704	5,943,149	23,608,011
Electric Operations Fund - Vehicle Replacement	0	0	162,840
Automotive Replacement Fund - Loan Payments	0	0	18,988
Automotive Replacement Fund - Vehicle Replacement	0	0	3,525,125
Total Estimated Transfers In	3,437,704	5,943,149	27,314,964
Total Estimated Revenues and Transfers In	3,483,293	5,985,239	32,703,280
Total Estimated Available for Appropriation	8,921,642	11,724,228	37,923,806
LESS ESTIMATED CAPITAL EXPENDITURES			
Electric Construction - New Services	0	0	3,500,000
Rehab Failure Repl-Contrl Sys	9,460	590,540	2,900,000
Douglas Substation Rehab/Network	1,717,751	1,691,138	2,800,000
Sierra Vista Substation	0	0	2,500,000
Customer Information System (CIS) Replacement	0	0	2,000,000
Park Substation Transformer Replacement	0	0	1,700,000
Roseville Power Plant 2 Rehabilitation	0	300,000	1,220,000
Advanced Metering Infrastructure	0	0	800,000
Combustion Turbine Gear Replacement	0	950,000	765,000
Electric Vehicles	0	0	696,400
Electric Construction - 12kV Upgrade	0	0	540,000
Electric Dispatch Center	0	0	500,000
Electric Rehab Relay Replacement	164,702	486,737	450,000
Attemperator Redesign - Install	0	0	415,000
Cirby - Douglas - Berry Fiber Add	0	0	300,000
Zero Liquid Discharge Improvements	0	0	280,000
Community Solar Project	0	0	275,000
Cable Replacement Rehab	209,053	626,568	250,000
South East Circuit Switcher Replacement	0	0	200,000
Rehab Communications Equipment	0	100,000	110,000
Facilities Rehab Project	0	100,000	100,000
Downtown Specific Plan - Electric Addition	0	0	100,000
Fiber Storage Loop Rebuild	0	0	45,000
SCADA System Upgrade/Cyber Security	0	0	40,000
Electric Vehicle Program	0	0	35,000
Load Management Project	0	0	5,000
Electric Rehab Failure Replacement	760,178	499,481	0
Berry Street Circuit Breaker Replacement Rehabilitation	237,282	327,883	0
Fiddymont Substation DFR Replacement	0	230,000	0
Rehab Substation Battery Replacement	33,429	194,209	0
60kV Restringing	0	123,238	0
Electric Rehab SCADA/RTU Replacement	0	48,961	0
Total Estimated Capital Expenditures	3,131,856	6,268,755	22,526,400
LESS ESTIMATED TRANSFERS OUT			
General Fund	0	0	197,530
IT/Facilities Rehabilitation	46,097	219,040	99,039
Software and Technology Project	0	0	500,000
Utility Exploration Center Fund	0	0	50,000
Indirect Cost	4,700	15,907	21,227
Total Estimated Transfers Out	50,797	234,947	867,796
Total Estimated Expenditures and Transfers Out	3,182,653	6,503,702	23,394,196
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	2,618,755	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 3,120,234</u>	<u>\$ 5,220,526</u>	<u>\$ 14,529,610</u>

# ELECTRIC CARB FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,143,394	\$ 4,678,187	\$ 4,029,980
ESTIMATED REVENUES			
Interest	20,516	18,671	62,025
GHG Auction Proceeds	<u>2,547,398</u>	<u>0</u>	<u>0</u>
Total Estimated Revenues	2,567,914	18,671	62,025
Total Estimated Available for Appropriation	4,711,308	4,696,858	4,092,005
LESS ESTIMATED EXPENDITURES			
Program Rebates/Other Costs	<u>33,121</u>	<u>666,878</u>	<u>0</u>
Total Estimated Expenditures	33,121	666,878	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 4,678,187</u>	<u>\$ 4,029,980</u>	<u>\$ 4,092,005</u>

# TRAFFIC SIGNAL CAPITAL FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	\$ 0
ESTIMATED REVENUES			
Current Services	<u>0</u>	<u>0</u>	<u>101,498</u>
Total Estimated Revenues	0	0	101,498
ESTIMATED TRANSFERS IN			
Automotive Replacement Fund	<u>0</u>	<u>0</u>	<u>591,830</u>
Total Estimated Transfers In	0	0	591,830
Total Estimated Revenues and Transfers In	0	0	693,328
Total Estimated Available for Appropriation	0	0	693,328
LESS ESTIMATED EXPENDITURES			
Traffic Signal Vehicle Replacement	<u>0</u>	<u>0</u>	<u>35,000</u>
Total Estimated Expenditures	0	0	35,000
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 658,328</u></u>

# TRAFFIC SIGNAL MAINTENANCE FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 753,090	\$ 633,925	\$ 382,351
ESTIMATED INVENTORY	\$ 599,790	\$ 643,998	\$ 643,998
ESTIMATED REVENUES			
Interest	5,314	4,882	9,482
Plan Check Fee	4,202	5,000	10,000
Other Revenues	11,019	0	0
Total Estimated Revenues	20,535	9,882	19,482
ESTIMATED TRANSFERS IN			
Electric Operations Fund - Operations	1,908,902	2,138,935	2,197,786
Total Estimated Transfers In	1,908,902	2,138,935	2,197,786
Total Estimated Revenues and Transfers In	1,929,437	2,148,817	2,217,268
Total Estimated Available for Appropriation	3,282,317	3,426,740	3,243,617
LESS ESTIMATED EXPENDITURES			
Traffic Signals	1,577,632	1,796,998	1,895,843
Total Estimated Expenditures	1,577,632	1,796,998	1,895,843
LESS ESTIMATED CAPITAL EXPENDITURES			
Traffic Signal Maintenance/Upgrades	213,172	377,908	293,500
Total Estimated Capital Expenditures	213,172	2,174,906	2,189,343
LESS ESTIMATED TRANSFERS OUT			
Post-Retirement Insurance/Accrual Fund	15,031	15,407	12,539
General Fund	29,201	39,846	0
Indirect Cost	157,461	170,232	170,879
Total Estimated Transfers Out	201,693	225,485	183,418
Total Estimated Expenditures and Transfers Out	1,992,496	2,400,391	2,372,761
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	39,846	0	0
ESTIMATED AVAILABLE RESOURCES AND INVENTORY	<u>\$ 1,249,975</u>	<u>\$ 1,026,349</u>	<u>\$ 870,856</u>

# TRAFFIC SIGNAL REHABILITATION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	\$ 360,000
ESTIMATED REVENUES			
Interest	0	0	2,049
Total Estimated Revenues	0	0	2,049
ESTIMATED TRANSFERS IN			
Electric Operations Fund	0	360,000	360,000
Automotive Replacement Fund	0	0	3,187
Total Estimated Transfers In	0	360,000	363,187
Total Estimated Revenues and Transfers In	0	360,000	365,236
Total Estimated Available for Appropriation	0	360,000	725,236
LESS ESTIMATED EXPENDITURES			
Traffic Signal Rehabilitation Projects	0	0	229,000
Total Estimated Expenditures	0	0	229,000
ESTIMATED AVAILABLE RESOURCES	<u>\$ 0</u>	<u>\$ 360,000</u>	<u>\$ 496,236</u>

# Environmental Utilities Funds Overview



## Environmental Utilities Funds

Environmental Utilities is a group of rate-based utilities that provide water, wastewater, recycled water, and solid waste services to Roseville residents and businesses. Overviews of the Operations Funds for each of the services provided by Environmental Utilities are included below. In addition to the four services, Environmental Utilities also includes an Environmental Utilities Technical Services Fund, which provides engineering support for all of the services provided by the department.

### Water Funds

The water utility purchases, treats, and distributes potable water to approximately 40,000 accounts. The rate-based Water Operations Fund provides for the purchase, treatment, and delivery of water to the Roseville community, and accounts for the majority of financial resources in the water utility. Other water funds are comprised of:

- Water Rate Stabilization Fund
- Water Construction Fund
- Water Rehabilitation Fund

### Revenue

The primary source of revenue in the water funds is water sales and services, or water service rates paid by customers. The water utility is subject to the provisions of Proposition 218,

which requires that the water rates cannot exceed the cost to the utility to provide the service.

### Expense Information

The utility is also responsible for maintenance of infrastructure and implementation of water efficiency programs. The Water Operations Fund budget includes projected operational costs, continued implementation of metered billing, and new regulatory requirements in addition to planning for continued water service reliability. The budget also includes a set aside for future infrastructure rehabilitation and replacement.

The majority of fund expenses are for operations, water purchase, City-owned water treatment plant and water storage, water distribution, water efficiency programs, rent, and City indirect charges. The water utility also funds a portion of the administrative and engineering services that support water, wastewater and solid waste utilities.

### Debt

The City is obligated to meet debt service coverage related to long-term debt as part of a rate covenant made to bondholders. The rate covenant outlined in the Certificates of Participation (COPs) issued in 2015 for water capital improvement projects requires a minimum debt service coverage ratio of 120 percent. While connection fees are

# Environmental Utilities Funds Overview

the primary source of payment of debt service, water utility revenue is the ultimate security for repayment of debt.

## Water CIPs

The utility has operating, construction, and rehabilitation capital programs. These projects typically include technology, pipelines, and facilities.

## Wastewater Funds

The Environmental Utilities Department operates the City's Wastewater utility, which collects and treats wastewater for Roseville and its regional partners, South Placer Municipal Utility District, and Placer County. The utility has also been designated a regional provider of recycled water for areas in the City and Placer County. The rate-based Wastewater Operations Fund provides for the treatment of water at the City's two wastewater treatment plants, and accounts for the majority of financial resources in the Wastewater utility. Other Wastewater funds are comprised of:

- Wastewater Rate Stabilization Fund
- Wastewater Rehabilitation Fund

## Revenue

The primary source of revenue in the Wastewater fund is from utility rates paid by customers. The Wastewater utility is subject to the provisions of Proposition 218, which requires that the wastewater rates cannot exceed the cost to the utility to provide the service.

## Expense Information

In addition to operational costs, the budget includes a set aside for future infrastructure rehabilitation and replacement. The majority of fund expenses are operational costs, wastewater treatment at the two City-owned wastewater treatment plants, rent, and City indirect charges.

## Debt

As a partner in the South Placer Wastewater Authority (SPWA) JPA, the City is obligated to meet certain debt service coverage ratios related to long-term debt. The rate covenant outlined in bond documents where debt was issued for wastewater capital improvement projects requires a minimum debt service coverage ratio of 110 percent. While connection fees are the primary source of payment of debt service, wastewater utility revenue is the ultimate security for repayment of the City's portion of the debt.

## Wastewater CIPs

The utility has operating and rehabilitation capital programs. These projects typically include technology, pipelines, and facilities.

## Solid Waste Funds

The Environmental Utilities Department operates the City's Solid Waste utility. The utility collects, recycles, and disposes of refuse for residential and commercial customers, and oversees the maintenance of the closed Roseville Sanitary Landfill. The rate-based Solid Waste Operations Fund provides for the collection of refuse and transport to the landfill, and accounts for the majority of financial resources in the utility. Other Solid Waste funds are comprised of:

- Solid Waste Rate Stabilization Fund
- Solid Waste Capital Purchase Fund
- Solid Waste Rehabilitation Fund

## Revenue

The primary source of revenue in the Solid Waste funds is from utility rates paid by customers. The utility is subject to the provisions of Proposition 218, which requires that the solid waste rates cannot exceed the cost to the utility to provide the service.

## Expense Information

The Solid Waste Operations Fund budget includes operational costs associated with inflation, regulatory compliance, and the implementation of programs aimed at increasing diversion from the waste stream. In addition, the budget includes a set aside for the rehabilitation and replacement of existing cans and bins that require it. The majority of fund expenses are operating costs to drop waste at the landfill (tipping fees), and City indirect charges.

## Solid Waste CIPs

The utility has operating, capital purchase, and rehabilitation capital programs. These projects typically include technology, cans, bins, and facilities.

# WATER OPERATIONS FUND - INCOME STATEMENT

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
<b>ESTIMATED OPERATING REVENUES</b>			
Water Sales and Services	\$ 21,403,868	\$ 20,940,000	\$ 25,643,000
Plan Check/Inspection Fees	10,977	3,000	3,000
Interest	88,449	70,687	157,095
Reimbursements	273	0	0
Recovery of Indirect Cost	359	0	0
Other Revenue	130,572	7,500	7,500
Contribution from Water Construction Fund	0	0	310,000
Wastewater Operations Fund	24,463	64,923	39,667
Solid Waste Fund	24,463	64,923	39,666
EU Engineering Fund	0	6,273	0
Indirect Cost (from EU Engineering Fund)	171,283	211,238	214,164
Indirect Cost (from Wastewater and Solid Waste Operations)	1,027,670	1,267,430	1,285,002
Prior Year Operating Carryover	0	388,441	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>22,882,376</b>	<b>23,024,415</b>	<b>27,699,094</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
Administration	1,478,221	1,721,213	2,174,810
Asset Management	339,035	410,210	418,911
Water Treatment and Storage	2,459,226	3,379,378	3,314,067
Purchased Water	721,190	1,834,829	1,871,526
Water Administration	910,158	1,351,908	1,158,799
Water Distribution	5,084,336	5,805,824	6,185,570
Water Efficiency	1,420,224	2,213,336	2,181,156
EU Outreach	181,047	361,780	280,500
Operating Transfer to General Fund	0	96,870	0
Utility Exploration Center Fund - Operations	79,414	113,051	120,798
Utility Exploration Center Fund - Program Tours	4,999	6,000	7,000
Water Rate Stabilization Fund	250,000	1,150,000	1,150,000
Water Rehabilitation Fund	1,000,000	2,500,000	3,000,000
Utility Impact Reimbursement Fund	736,100	736,503	736,100
Rent Payment	361,234	362,204	362,598
Post-Retirement Insurance/Accrual Fund	475,587	301,191	309,771
Indirect Cost - Environmental Utilities Engineering	1,107,447	1,076,587	1,145,869
Indirect Cost	2,319,866	2,449,361	2,425,728
Automotive Replacement Fund	0	0	349,727
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>18,928,086</b>	<b>25,888,246</b>	<b>27,192,930</b>
<b>ESTIMATED CAPITAL, DEBT, AND NON-RECURRING REVENUES</b>			
Installation Tap	116,936	85,000	85,000
Backflow Device Repair and Test	49,550	35,000	35,000
New Water Meter Installation	409,210	298,307	298,300
State Bonds and Grants	11,905	0	0
Prior Year CIP Carryover	0	1,400,090	0
<b>Total Estimated Non-Operating Revenues</b>	<b>587,600</b>	<b>1,818,397</b>	<b>418,300</b>
<b>LESS ESTIMATED CAPITAL, DEBT, AND NON-RECURRING EXPENDITURES</b>			
Capital Improvement Projects	169,907	200,000	1,200,000
General Fund - CIP Contribution	24,476	26,242	0
General CIP Rehabilitation Fund	29,556	0	0
Utility Exploration Center Fund	4,150	122,936	16,667
Water Rehabilitation Fund - General Fund CIP Rehab	98,796	98,796	98,402
Water Technology Replacement	150,000	250,000	250,000
Solid Waste Operations Fund	0	705,646	0
Wastewater Operations Fund	578,137	1,488,442	100,000
Water Construction Fund	113,350	838,996	108,350
<b>Total Estimated Non-Operating Expenditures</b>	<b>1,168,373</b>	<b>3,731,058</b>	<b>1,773,419</b>
<b>Increase (Decrease) From Operations</b>	<b>3,373,517</b>	<b>(4,776,492)</b>	<b>(848,955)</b>
<b>Estimated Beginning Fund Balance Without Inventory</b>	<b>12,949,675</b>	<b>14,413,764</b>	<b>9,637,271</b>
<b>Plus Estimated Inventory</b>	<b>328,893</b>	<b>449,790</b>	<b>449,790</b>
<b>Total Estimated Beginning Fund Balance</b>	<b>13,278,568</b>	<b>14,863,554</b>	<b>10,087,062</b>
<b>Increase (Decrease) From Operations</b>	<b>3,373,517</b>	<b>(4,776,492)</b>	<b>(848,955)</b>
<b>Less Operating Carryover</b>	<b>(388,441)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover</b>	<b>(1,400,090)</b>	<b>0</b>	<b>0</b>
<b>Estimated Ending Fund Balance Before Economic Reserve</b>	<b>14,863,554</b>	<b>10,087,062</b>	<b>9,238,107</b>
<b>Less Economic Reserve</b>	<b>(1,892,800)</b>	<b>(2,588,800)</b>	<b>(2,719,300)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 12,970,754</b>	<b>\$ 7,498,262</b>	<b>\$ 6,518,807</b>

# WATER RATE STABILIZATION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,664,049	\$ 2,932,621	\$ 4,098,896
ESTIMATED REVENUES			
Interest	<u>19,120</u>	<u>17,008</u>	<u>42,297</u>
Total Estimated Revenues	19,120	17,008	42,297
ESTIMATED TRANSFERS IN			
Water Operations Fund	<u>250,000</u>	<u>1,150,000</u>	<u>1,150,000</u>
Total Estimated Transfers In	250,000	1,150,000	1,150,000
Total Estimated Revenues and Transfers In	269,120	1,167,008	1,192,297
Total Estimated Available for Appropriation	2,933,169	4,099,629	5,291,193
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>548</u>	<u>733</u>	<u>2,721</u>
Total Estimated Transfers Out	548	733	2,721
ESTIMATED AVAILABLE RESOURCES	<u>\$ 2,932,621</u>	<u>\$ 4,098,896</u>	<u>\$ 5,288,472</u>

# WATER CONSTRUCTION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 35,107,376	\$ 33,459,986	\$ 19,667,950
ESTIMATED REVENUES			
Interest	253,503	212,152	367,846
Interfund Loan Interest Repayment from Water Rehabilitation Fund	58,057	47,940	42,130
Water Connection Fees	6,161,270	6,549,840	9,027,000
Water Construction Reimbursement	314,287	0	0
Revenue from Other Agencies	0	628,451	125,000
State Bonds and Grants	1,026,443	0	0
Other Revenue	445,983	0	0
Proceeds from the Sale of Bonds	92	0	0
Water Operations Fund	113,350	838,996	108,350
Total Estimated Revenues	8,372,985	8,277,379	9,670,326
INTERFUND LOAN PRINCIPAL REPAYMENT FROM WATER REHABILITATION FUND	231,700	237,340	243,150
INTERFUND LOAN PRINCIPAL REPAYMENT FROM WESTPARK CFD#1 FUND	159,457	0	0
Total Estimated Available for Appropriation	43,871,517	41,974,705	29,581,426
LESS ESTIMATED CAPITAL EXPENDITURES			
Debt Service	5,785,995	4,219,738	4,130,950
Aquifer Storage/Recovery Program	0	440,067	0
Water Treatment Plant Expansion #3	0	99,377	0
Woodcreek North Well	0	693,033	0
Groundwater Management Plan	273,301	659,270	175,000
Westside Tank/Pump Station Project	15,826	13,444,174	0
Process Control Standards	0	62,554	0
Regional/PCWA Water Model Development	0	142,939	0
Integrated Regional Water Management Proposition 84 Well	3,142,232	332,805	0
Connection Fee Analysis	0	25,501	0
Cook Riolo Road Bridge 24-Inch Pipe	0	194,652	0
Intertie-Zone 4 Pump Back Pump Station	3,322,636	715,788	0
Regional Water Supply Reliability Station	69,321	700,369	0
Westbrook Monitoring Well	0	125,935	0
Well 9 Pump Station Project	0	0	1,000,000
Total Estimated Capital Expenditures	12,609,312	21,856,202	5,305,950
LESS ESTIMATED TRANSFERS OUT			
General Fund	115,764	371,803	102,912
Wastewater Rehabilitation Fund	0	33,000	0
Water Operations Fund	0	0	310,000
General CIP Rehabilitatin Fund	0	0	1,400
Indirect Cost	31,276	45,750	50,615
Total Estimated Transfers Out	147,040	450,553	464,927
Total Estimated Expenditures and Transfers Out	12,756,353	22,306,755	5,770,877
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	9,654,709	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 21,460,456</u>	<u>\$ 19,667,950</u>	<u>\$ 23,810,549</u>

# WATER REHABILITATION FUNDS

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
<b>ESTIMATED AVAILABLE RESOURCES AND RESERVES</b>	<b>\$ 9,430,712</b>	<b>\$ 6,852,487</b>	<b>\$ 6,391,276</b>
<b>ESTIMATED REVENUES</b>			
Water Meter Installation	97,074	30,000	0
Interest	67,212	50,251	93,486
Interfund Loan Interest Repayment from Westpark CFD #1 Fund	4,477	0	0
Reimbursement	20,081	0	0
Miscellaneous Income	281	0	0
<b>Total Estimated Revenues</b>	<b>189,125</b>	<b>80,251</b>	<b>93,486</b>
<b>ESTIMATED TRANSFERS IN</b>			
Wastewater Rehabilitation Fund	619	199,381	0
Wastewater Operations Fund	0	110,000	0
Water Technology Replacement	150,000	250,000	250,000
EU Engineering Technology Replacement	25,000	25,000	25,000
Water Operations Fund	1,098,796	2,598,796	3,098,402
<b>Total Estimated Transfers In</b>	<b>1,274,415</b>	<b>3,183,177</b>	<b>3,373,402</b>
<b>Total Estimated Revenues and Transfers In</b>	<b>1,463,540</b>	<b>3,263,428</b>	<b>3,466,888</b>
<b>INTERFUND LOAN PRINCIPAL PAYMENT FROM WESTPARK CFD#1 FUND</b>	<b>159,457</b>	<b>0</b>	<b>0</b>
<b>Total Estimated Available for Appropriation</b>	<b>11,053,709</b>	<b>10,115,915</b>	<b>9,858,164</b>
<b>LESS ESTIMATED CAPITAL EXPENDITURES</b>			
Interfund Loan Interest Payment to Water Construction Fund	53,580	47,940	42,130
Atlantic Street 22-Inch Water Rehabilitation	57,970	658,388	0
WTP Applied Water Channel Pipeline	1,145,249	0	0
WTP Filtered Water Channel Clear Well	0	718,000	0
Sunrise Ave. I-80 21-Inch Water Condition	0	150,000	0
ARC Flash Mitigation-Remote	1,392	448,608	0
Altantic Street 6/12 Intersection RR Crossing	0	300,000	0
Water Facilities Condition Assessment	0	300,000	0
Sunrise Ave. 24-Inch Water System Rehabilitation	0	0	1,125,000
Water Treatment Plant 2MG Tank Rehab	0	0	1,525,000
Regional Water Master Plan	0	145,000	0
Meter Replacement	129,906	150,000	150,000
Water Meter Retrofit - MFD	0	180,000	180,000
Water Rehab Program Support	0	75,000	75,000
Water Technology Replacement	1,427	50,000	50,000
Water EU Engineering Technology Replacement	15,211	25,000	25,000
<b>Total Estimated Capital Expenditures</b>	<b>1,404,736</b>	<b>3,247,936</b>	<b>3,172,130</b>
<b>LESS ESTIMATED TRANSFERS OUT</b>			
General CIP Rehabilitation Fund	34,572	203,076	243,067
Wastewater Rehabilitation Fund	2,505,053	0	0
Post-Retirement Payoffs	15,031	15,407	15,700
Indirect Cost	10,130	20,880	14,177
<b>Total Estimated Transfers Out</b>	<b>2,564,786</b>	<b>239,363</b>	<b>272,944</b>
<b>Total Estimated Expenditures and Transfers Out</b>	<b>3,969,522</b>	<b>3,487,299</b>	<b>3,445,074</b>
<b>INTERFUND LOAN PRINCIPAL PAYMENT TO WATER CONSTRUCTION FUND</b>	<b>231,700</b>	<b>237,340</b>	<b>243,150</b>
<b>RESERVE FOR CAPITAL IMPROVEMENT PROJECTS</b>	<b>1,220,615</b>	<b>0</b>	<b>0</b>
<b>ESTIMATED AVAILABLE RESOURCES AND INVENTORY</b>	<b>\$ 5,631,872</b>	<b>\$ 6,391,276</b>	<b>\$ 6,169,940</b>

# ENVIRONMENTAL UTILITIES TECHNICAL SERVICES FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ (16,773)	\$ 12,142	\$ (1,833)
ESTIMATED REVENUES			
Interest	1,711	1,000	3,444
Plan Check and Inspection Fees	262,590	234,116	494,571
Recovery of Indirect Cost	98,511	143,778	148,160
Miscellaneous Revenue	86,674	275,642	30,723
Total Estimated Revenues	449,486	654,536	676,898
ESTIMATED TRANSFERS IN			
Solid Waste Operations Fund	113,035	140,660	146,469
Wastewater Operations Fund	898,683	863,517	920,191
Water Operations Fund	1,107,447	1,076,587	1,145,869
Total Estimated Transfers In	2,119,165	2,080,764	2,212,529
Total Estimated Revenues and Transfers In	2,568,651	2,735,300	2,889,427
Total Estimated Available for Appropriation	2,551,879	2,747,442	2,887,594
LESS ESTIMATED EXPENDITURES			
Environmental Utilities Engineering	2,132,862	2,220,249	2,346,675
Total Estimated Expenditures	2,132,862	2,220,249	2,346,675
LESS ESTIMATED TRANSFERS OUT			
Post-Retirement Payoffs	22,572	23,131	31,760
Water Rehabilitation Technology Replacement	25,000	25,000	25,000
Water Operations Fund	0	6,273	0
General CIP Rehabilitation Fund	7	0	8,672
Indirect Cost	188,011	263,384	261,323
Indirect Cost - EU Asset Management	0	40,540	41,984
Indirect Cost - EU Admin	171,283	170,698	172,180
Total Estimated Transfers Out	406,874	529,026	540,919
Total Estimated Expenditures and Transfers Out	2,539,736	2,749,275	2,887,594
RESERVE FOR ENCUMBRANCES	8,660	0	0
ESTIMATED AVAILABLE RESOURCES	\$ 3,482	\$ (1,833)	\$ 0

*This fund supports the three Environmental Utilities funds (Water, Wastewater, and Solid Waste) and is intended to have a zero fund balance at the end of each fiscal year. When unanticipated expenses or transfers occur at year end, adjustments are made in the following fiscal year.*

# WASTEWATER OPERATIONS FUND - INCOME STATEMENT

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
<b>ESTIMATED OPERATING REVENUES</b>			
Rental Revenue	\$ 5,830	\$ 0	\$ 0
Inspection and Plan Check Fees	128,895	60,000	60,000
Industrial Wastewater Treatment Charges	255,469	170,000	170,000
Reimbursed Wastewater Operating Costs	5,623,940	6,638,317	6,975,105
Wastewater Services	23,272,588	24,327,000	26,426,000
Recycled Water Sales	747,059	525,000	575,000
Wastewater Rehabilitation Fund - Operations	865,721	1,216,947	1,321,906
From Other Agencies	0	0	130,143
Interest	109,411	77,447	172,728
Miscellaneous	42,292	7,500	7,500
Prior Year Operating Carryover	0	447,106	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>31,051,203</b>	<b>33,469,317</b>	<b>35,838,382</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
Wastewater Administration	631,791	795,379	911,916
Dry Creek WWTP	5,573,269	7,214,260	7,110,777
EU Maintenance	1,113,417	1,698,424	1,687,891
Industrial Treatment	293,723	292,818	386,662
Environmental Treatment Lab	428,277	694,529	698,280
Pleasant Grove WWTP	5,794,827	6,704,944	6,838,837
Wastewater Collection	4,101,157	5,069,126	5,245,157
Recycled Water	442,438	622,885	537,110
EU Outreach	10,595	70,856	63,500
Operating Transfers to Water Operations Fund	24,463	18,819	0
Utility Exploration Center Fund - Operations	79,414	113,052	120,798
Utility Exploration Center Fund - Program Tours	4,999	6,000	7,000
Post-Retirement Insurance/Accrual Fund	459,440	464,596	384,046
Wastewater Rate Stabilization Fund	500,000	650,000	975,000
Wastewater Rehabilitation Fund	6,000,000	6,500,000	6,500,000
Utility Impact Reimbursement Fund	669,800	686,545	669,800
Rent Payment	39,174	39,285	39,327
Vehicle Replacement Fund	0	0	447,720
Indirect Cost	1,830,973	2,083,208	2,186,211
Indirect Cost - EU Asset Management	101,711	121,623	125,956
Indirect Cost - Environmental Utilities	412,124	512,092	516,545
Indirect Cost - Environmental Utilities Engineering	898,683	863,517	920,191
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>29,410,276</b>	<b>35,221,958</b>	<b>36,372,724</b>
<b>ESTIMATED CAPITAL, DEBT, AND NON-RECURRING REVENUES</b>			
Installation Tap	35,704	45,000	44,000
General Fund - CIP Contribution	37,500	0	0
Solid Waste Operations Fund	578,137	1,488,702	100,000
Water Operations Fund	578,137	1,488,452	100,000
Wastewater Rehabilitation Fund - Capital	1,514	73,319	494,052
Prior Year CIP Carryover	0	590,281	0
<b>Total Estimated Non-Operating Revenues and Transfers In</b>	<b>1,230,993</b>	<b>3,685,754</b>	<b>738,052</b>
<b>LESS ESTIMATED CAPITAL, DEBT, AND NON-RECURRING EXPENDITURES</b>			
Capital Improvement Projects	1,735,925	4,688,647	1,080,000
General Fund - CIP Contribution	63,566	169,786	47,515
Solid Waste Operations Fund	0	705,646	0
General CIP Rehabilitation Fund	31	0	0
Wastewater Rehabilitation Fund - General Fund CIP Rehab	0	1,016,966	10,673
Wastewater Technology Replacement	150,000	250,000	250,000
Water Operations Fund	0	46,104	39,667
Water Rehabilitation Fund	0	110,000	0
Utility Exploration Center Fund	4,150	122,936	16,667
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>1,953,672</b>	<b>7,110,085</b>	<b>1,444,522</b>
<b>Increase (Decrease) From Operations</b>	<b>918,248</b>	<b>(5,176,972)</b>	<b>(1,240,812)</b>
<b>Estimated Beginning Fund Balance Without Inventory</b>	<b>17,431,597</b>	<b>17,363,463</b>	<b>12,186,490</b>
<b>Plus Estimated Inventory</b>	<b>55,700</b>	<b>4,695</b>	<b>4,695</b>
<b>Total Estimated Beginning Fund Balance</b>	<b>17,487,297</b>	<b>17,368,157</b>	<b>12,191,185</b>
<b>Increase (Decrease) From Operations</b>	<b>918,248</b>	<b>(5,176,972)</b>	<b>(1,240,812)</b>
<b>Less Operating Carryover</b>	<b>(447,106)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover</b>	<b>(590,281)</b>	<b>0</b>	<b>0</b>
<b>Estimated Ending Fund Balance Before Reserves</b>	<b>17,368,157</b>	<b>12,191,185</b>	<b>10,950,373</b>
<b>Less Economic Reserve</b>	<b>(2,941,028)</b>	<b>(3,522,196)</b>	<b>(3,637,272)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 14,427,130</b>	<b>\$ 8,668,989</b>	<b>\$ 7,313,101</b>

# WASTEWATER RATE STABILIZATION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,030,919	\$ 2,546,620	\$ 3,209,344
ESTIMATED REVENUES			
Interest	<u>16,522</u>	<u>14,003</u>	<u>34,738</u>
Total Estimated Revenues	16,522	14,003	34,738
ESTIMATED TRANSFERS IN			
Rate Stabilization Fund	0	650,000	975,000
Wastewater Operations Fund	<u>500,000</u>	<u>0</u>	<u>0</u>
Total Estimated Transfers In	500,000	650,000	975,000
Total Estimated Revenues and Transfers In	516,522	664,003	1,009,738
Total Estimated Available for Appropriation	2,547,442	3,210,623	4,219,082
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>822</u>	<u>1,279</u>	<u>2,165</u>
Total Estimated Transfers Out	822	1,279	2,165
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 2,546,620</u></u>	<u><u>\$ 3,209,344</u></u>	<u><u>\$ 4,216,917</u></u>

# WASTEWATER REHABILITATION FUNDS

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
<b>ESTIMATED AVAILABLE RESOURCES AND RESERVES</b>	<b>\$ 18,797,251</b>	<b>\$ 24,201,088</b>	<b>\$ 16,857,132</b>
<b>ESTIMATED REVENUES</b>			
Interest	143,081	115,105	306,007
Interfund Loan Interest Repayment from Solid Waste Operations Fund	7,259	3,119	0
From Other Agencies	0	1,523,531	0
Reimbursed Wastewater Operating Costs	1,520,097	0	0
Total Estimated Revenues	1,670,437	1,641,755	306,007
<b>ESTIMATED CAPITAL REVENUES</b>			
Connection Fees - Local	309,989	290,400	346,500
Connection Fees - Regional	6,989,651	6,272,640	7,480,000
Highway Users Tax Fund	0	33,000	0
Water Construction Fund	0	33,000	0
Water Rehabilitation Fund	2,505,053	0	0
Wastewater Technology Replacement	150,000	250,000	250,000
Wastewater Operations Fund	6,000,000	7,516,966	6,510,673
Total Estimated Capital Revenues	15,954,694	14,396,006	14,587,173
Total Estimated Revenues and Capital Revenues	17,625,131	16,037,761	14,893,180
INTERFUND LOAN PRINCIPAL REPAYMENT FROM SOLID WASTE OPERATIONS FUND	110,107	114,512	57,817
Total Estimated Available for Appropriation	36,532,488	40,353,361	31,808,129
<b>LESS ESTIMATED CAPITAL EXPENDITURES</b>			
PG-DCWWTP Second Clarifier Coating	0	0	680,000
Wastewater Rehab-Emergency Collect	39,169	500,000	500,000
Wastewater Sewer Manhole Upgrade	84,717	250,000	250,000
Upgrade Sewer Line	93,834	150,000	150,000
Wastewater Inspection/Condition PH2	0	200,000	115,000
Wastewater Sewer Service Upgrade	76,661	100,000	100,000
Wastewater Rehab-Program Support	0	75,000	75,000
Wastewater Clean Out Installation	47,737	50,000	50,000
Wastewater Technology Replacement	0	50,000	50,000
EU-SCADA System Assessment	2,878,043	5,846,923	0
CIPP Sewer Rehabilitation 2013	8,550	1,881,241	0
Shadowbrook Lift Station Well Rep	127,582	1,391,057	0
Wastewater Collection System Rehabilitation Project	0	1,050,000	0
DCWWTP Tertiary Filter Proj	0	765,000	0
Dry Crk/PI Gr WWTP Arc Flash	254,145	444,409	0
Wastewater System Model	0	407,544	0
DCWWTP Plc Rehabilitation Proj	0	400,000	0
WWTP Condition Assessment	0	370,000	0
Atkinson St at Dry Creek WW Pipe	0	311,498	0
Collection System Condition Assessment	0	250,000	0
DRY CRK/PL GR WWTP Lab Rehabilitation	0	220,000	0
DCWWTP Laboratory Rehab Proj	0	175,000	0
Maximo/Granite XP Integrated Database Management	0	150,000	0
Vactor Washout Facility	168	134,832	0
Wastewater Interceptor Cleaning Project	0	100,000	0
Nevada Ave Sewer Main Realign	47,755	12,245	0
Wastewater Shop Expansion	136,352	10,452	0
DCWWTP Pavement Rehab Project	532,402	0	0
DCWWTP Belt Room Roof Repairs	178,539	0	0
WW Interceptor Inspec/Condtn	127,722	0	0
CIPP Sewer Rehabilitation 2012	42,387	0	0
DCWWTP 2nd Clarifiers 41A/B42A	2,221	0	0
Replacement Planning Model Assessment	1,246	0	0
Total Estimated Capital Expenditures	4,679,230	15,295,201	1,970,000
<b>LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT</b>			
Connection Fees to SPWA	6,592,805	6,272,640	7,480,000
General Fund	88,050	239,423	47,515
General CIP Rehab Fund	43,512	157,538	257,054
Wastewater Operations Fund	865,721	1,216,947	1,321,906
Wastewater Operations Fund - Capital	1,514	73,319	494,052
Water Rehabilitation Fund	619	199,381	0
Indirect Cost	35,060	41,780	48,713
Total Estimated Expenditures and Transfers Out	7,627,281	8,201,028	9,649,240
Total Estimated Capital Expenditures, Expenditures, and Transfers Out	12,306,511	23,496,229	11,619,240
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	8,994,016	0	0
<b>ESTIMATED AVAILABLE RESOURCES</b>	<b>\$ 15,231,961</b>	<b>\$ 16,857,132</b>	<b>\$ 20,188,889</b>

# SOLID WASTE OPERATIONS FUND - INCOME STATEMENT

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
<b>ESTIMATED OPERATING REVENUES</b>			
Rental Revenue	\$ 2,087	\$ 1,873	\$ 1,875
Refuse Service Charges	21,393,859	20,952,800	21,371,620
Recycling Revenue	209,707	306,000	320,000
State Bonds and Grants	121,674	30,000	15,000
From Other Agencies	325,414	0	0
Interest	100,889	83,054	180,272
Miscellaneous	56,989	1,000	1,000
Prior Year Operating Carryover	0	315,137	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>22,210,619</b>	<b>21,689,864</b>	<b>21,889,767</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
Solid Waste Administration	700,300	822,596	919,719
Solid Waste Collection and Disposal	12,862,032	14,378,571	14,568,724
Recycling	618,175	666,153	691,678
Green Waste Program	1,524,249	1,743,696	1,744,993
Organic Waste Program	0	0	236,150
Interfund Loan Interest Payment to Wastewater Rehabilitation Fund	7,234	3,107	0
Street Sweeping	1,028,200	1,231,810	1,203,185
EU Outreach	105,305	209,381	135,000
Other Operating Transfers	0	18,819	0
Utility Exploration Center Fund - Operations	79,414	113,051	120,798
Utility Exploration Center Fund - Program Tours	4,999	6,000	7,000
Post-Retirement Insurance/Accrual Fund	289,025	280,600	212,041
General CIP Rehabilitation Fund	117	0	0
Utility Impact Reimbursement Fund	294,100	301,453	294,100
Rent Payment	144,959	145,353	145,511
Solid Waste Rehabilitation Fund	300,000	200,000	200,000
Solid Waste Rate Stabilization Fund	250,000	350,000	200,000
Indirect Cost	1,471,172	1,634,341	1,653,083
Indirect Cost - EU Asset Management	101,711	121,623	125,956
Indirect Cost - Environmental Utilities	412,124	512,092	516,545
Indirect Cost - Environmental Utilities Engineering	113,035	140,660	146,469
Automotive Replacement Fund	0	0	560,364
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>20,306,152</b>	<b>22,879,305</b>	<b>23,681,316</b>
<b>ESTIMATED CAPITAL, DEBT, AND NON-RECURRING REVENUES</b>			
Wastewater Operations Fund	0	705,646	0
Water Operations Fund	0	705,646	0
Prior Year CIP Carryover	0	2,104,715	0
<b>Total Estimated Non-Operating Revenues</b>	<b>0</b>	<b>3,516,007</b>	<b>0</b>
<b>LESS ESTIMATED CAPITAL, DEBT, AND NON-RECURRING EXPENDITURES</b>			
General Fund - CIP Contribution	12,746	46,031	14,940
General Fund	0	34,083	0
Solid Waste Capital Purchase Fund	0	705,646	0
Solid Waste Rehabilitation Fund - General Fund CIP Rehab	39,647	39,647	39,489
Utility Exploration Center Fund	4,150	122,935	16,666
Wastewater Operations Fund	578,137	1,488,712	100,000
Water Operations Fund	24,463	46,104	39,666
Solid Waste Technology Replacement	125,000	225,000	225,000
UEC - Ideascape	14,749	2,116,938	0
Interfund Loan Principal Payment to Wastewater Rehabilitation Fund	110,107	114,512	57,817
<b>Total Estimated Non-Operating Expenditures</b>	<b>909,000</b>	<b>4,939,608</b>	<b>493,578</b>
<b>Increase (Decrease) From Operations</b>	<b>995,467</b>	<b>(2,613,042)</b>	<b>(2,285,127)</b>
<b>Estimated Beginning Fund Balance Without Inventory</b>	<b>17,082,648</b>	<b>15,716,464</b>	<b>13,103,422</b>
<b>Plus Estimated Inventory</b>	<b>181,987</b>	<b>123,786</b>	<b>123,786</b>
<b>Total Estimated Beginning Fund Balance</b>	<b>17,264,635</b>	<b>15,840,250</b>	<b>13,227,208</b>
<b>Increase (Decrease) From Operations</b>	<b>995,467</b>	<b>(2,613,042)</b>	<b>(2,285,127)</b>
<b>Less Operating Carryover</b>	<b>(315,137)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover</b>	<b>(2,104,715)</b>	<b>0</b>	<b>0</b>
<b>Estimated Ending Fund Balance Before Reserves</b>	<b>15,840,250</b>	<b>13,227,208</b>	<b>10,942,081</b>
<b>Less Economic Reserve</b>	<b>(2,030,600)</b>	<b>(2,287,900)</b>	<b>(2,368,100)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 13,809,650</b>	<b>\$ 10,939,308</b>	<b>\$ 8,573,981</b>

# SOLID WASTE RATE STABILIZATION FUND

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	<u>Actual FY2014-15</u>	<u>Amended Budget FY2015-16</u>	<u>Budget FY2016-17</u>
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 755,197	\$ 1,011,511	\$ 1,366,930
ESTIMATED REVENUES			
Interest	<u>6,314</u>	<u>5,419</u>	<u>14,326</u>
Total Estimated Revenues	6,314	5,419	14,326
ESTIMATED TRANSFERS IN			
Solid Waste Operations Fund	<u>250,000</u>	<u>350,000</u>	<u>200,000</u>
Total Estimated Transfers In	250,000	350,000	200,000
Total Estimated Revenues and Transfers In	256,314	355,419	214,326
Total Estimated Available for Appropriation	1,011,511	1,366,930	1,581,256
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,011,511</u>	<u>\$ 1,366,930</u>	<u>\$ 1,581,256</u>

# SOLID WASTE CAPITAL PURCHASE FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,792,862	\$ 2,143,706	\$ 2,722,835
ESTIMATED OPERATING REVENUES			
Interest	<u>13,339</u>	<u>10,945</u>	<u>26,039</u>
Total Estimated Operating Revenues	13,339	10,945	26,039
ESTIMATED CAPITAL REVENUES			
Impact Fee	404,797	36,080	419,840
Solid Waste Operations Fund	<u>0</u>	<u>705,646</u>	<u>0</u>
Total Estimated Capital Revenues	404,797	741,726	419,840
Total Estimated Operating and Capital Revenues	418,136	752,671	445,879
Total Estimated Available for Appropriation	2,210,998	2,896,377	3,168,714
LESS ESTIMATED CAPITAL EXPENDITURES			
Solid Waste Capital Purchases	<u>64,409</u>	<u>170,000</u>	<u>190,000</u>
Total Estimated Capital Expenditures	64,409	170,000	190,000
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>2,884</u>	<u>3,542</u>	<u>4,420</u>
Total Estimated Transfers Out	2,884	3,542	4,420
Total Estimated Expenditures and Transfers Out	67,293	173,542	194,420
ESTIMATED AVAILABLE RESOURCES	<u>\$ 2,143,706</u>	<u>\$ 2,722,835</u>	<u>\$ 2,974,294</u>

# SOLID WASTE REHABILITATION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,162,054	\$ 2,457,196	\$ 2,473,638
ESTIMATED OPERATING REVENUES			
Interest	17,458	14,728	32,169
Total Estimated Operating Revenues	17,458	14,728	32,169
ESTIMATED TRANSFERS IN			
Utility Exploration Center Fund	10,000	10,000	10,000
Solid Waste Technology Replacement	0	225,000	225,000
Solid Waste Operations Fund	464,647	239,647	239,489
Total Estimated Transfers In	474,647	474,647	474,489
Total Estimated Revenues and Transfers In	492,105	489,375	506,658
Total Estimated Available for Appropriation	2,654,158	2,946,571	2,980,296
LESS ESTIMATED CAPITAL EXPENDITURES			
Solid Waste Annual Rehab	158,858	317,257	200,000
Solid Waste Technology Replacement	1,160	25,000	25,000
Solid Waste UEC Technology Replacement	1,937	11,155	10,000
Total Estimated Capital Expenditures	161,954	353,412	235,000
LESS ESTIMATED TRANSFERS OUT			
General CIP Rehabilitation Fund	31,493	115,538	242,553
Indirect Cost	3,515	3,983	6,478
Total Estimated Transfers Out	35,008	119,521	249,031
Total Estimated Expenditures and Transfers Out	196,962	472,933	484,031
RESERVE FOR ENCUMBRANCES	38,412	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 2,418,784</u>	<u>\$ 2,473,638</u>	<u>\$ 2,496,265</u>

# Golf Course Fund Overview



## Golf Course Fund Overview

The City owns two municipal golf courses, operated and maintained by contracts and managed by the Parks, Recreation & Libraries Department. Woodcreek Golf Club is an 18-hole championship course with a lighted driving range and full service restaurant and banquet facility designed to provide the public with a country club like experience. Diamond Oaks Golf Course is an 18-hole traditional municipal course designed to ensure recreational golf is available to the public. Both courses provide a variety of golf opportunities for our residents and neighbors. The enterprise funds associated with the golf courses include:

- Golf Course Operations Fund
- Golf Course Improvement Fund

### Revenue

The most significant sources of revenue include user fees for course play and driving range practice. Additional revenue is derived from food and beverage services. Revenue generation related to golf industry economics is highly dependent upon

customer's desire to expend their disposable income in recreational golf.

### Expense Information

The major fund expenses are course maintenance, bond payments and utilities. Although City staff is involved in the management of course contracts, no staff are employed directly at the courses.

### Debt

The construction of Woodcreek Golf Club was financed through municipal bonds. The construction of the Woodcreek clubhouse was financed through an interfund loan.

### CIPs

Minor course repairs and improvements are handled through the operations accounts while more significant repairs and renovations are handled through the Golf Course Improvement Fund and CIPs. This is funded with transfers from the Golf Operations Fund.

# GOLF COURSE OPERATIONS FUNDS - INCOME STATEMENT

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
<b>ESTIMATED OPERATING REVENUES</b>			
Golf Operations Revenue	\$ 2,260,816	\$ 2,380,000	\$ 2,380,000
Interest	8,744	10,000	10,000
Other Revenue/Interest/Donations and Gifts	125,372	0	0
Prior Year Operating Carryover	0	25,788	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>2,394,932</b>	<b>2,415,788</b>	<b>2,390,000</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
Operating Costs	2,027,521	1,997,798	2,008,880
Post-Retirement Insurance/Accrual Fund	3,555	3,640	3,668
Indirect Cost	113,400	125,846	82,560
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>2,144,475</b>	<b>2,127,284</b>	<b>2,095,108</b>
<b>ESTIMATED CAPITAL, DEBT, AND NON-RECURRING REVENUES</b>			
Prior Year CIP Carryover	0	272,220	0
<b>Total Estimated Non-Operating Revenues and Transfers In</b>	<b>0</b>	<b>272,220</b>	<b>0</b>
<b>LESS ESTIMATED CAPITAL, DEBT, AND NON-RECURRING EXPENDITURES</b>			
03 Golf Course COPS Refunding	486,825	493,066	491,587
Interfund Loan Principal Payments to Automotive Replacement Fund	127,000	127,000	127,000
General Fund	14,400	0	0
Golf Course Improvement Fund	76,024	272,220	90,000
General CIP Rehab Fund	1	0	0
IT Rehab Project	1	0	0
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>704,251</b>	<b>892,286</b>	<b>708,587</b>
<b>Increase (Decrease) from Operations</b>	<b>(453,794)</b>	<b>(331,562)</b>	<b>(413,695)</b>
<b>Estimated Beginning Fund Balance</b>	<b>1,217,976</b>	<b>466,173</b>	<b>134,611</b>
<b>Increase (Decrease) From Operations</b>	<b>(453,794)</b>	<b>(331,562)</b>	<b>(413,695)</b>
<b>Less Operating Carryover</b>	<b>(25,788)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover</b>	<b>(272,220)</b>	<b>0</b>	<b>0</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 466,173</b>	<b>\$ 134,611</b>	<b>\$ (279,084)</b>

*The Golf Operations Fund faces financial challenges in the current economy and market. Both golf courses are experiencing increased competition and costs while rounds and revenues remain stable. Several factors affect the fund's ability to maintain a positive balance. Increased cost recovery expectations of City enterprise funds, including indirect charges and debt expenditures, have placed an additional burden on the fund that it cannot support. Historically, the City has financed a large portion of golf course capital improvements through the issuance of bonds. The debt related to this financing strategy is scheduled for final payoff in FY2023-24. The City is evaluating options for balancing the fund, including forgiving a portion of its debt related to interfund loans. For FY2016-17, a negative fund balance is being displayed on the fund summary.*

# GOLF COURSE IMPROVEMENT FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 60,863	\$ 61,311	\$ (146,422)
ESTIMATED REVENUES			
Interest	448	349	644
Total Estimated Revenues	448	349	644
ESTIMATED TRANSFERS IN			
Golf Course Operations Fund	76,024	272,220	90,000
Total Estimated Transfers In	76,024	272,220	90,000
Total Estimated Revenues and Transfers In	76,472	272,569	90,644
Total Estimated Available for Appropriation	137,335	333,880	(55,778)
LESS ESTIMATED CAPITAL EXPENDITURES			
Diamond Oaks Golf Course Renovations	68,841	289,701	45,000
Woodcreek Golf Course Renovations	7,183	141,601	45,000
Total Estimated Capital Expenditures	76,024	431,302	90,000
LESS ESTIMATED TRANSFERS OUT			
General CIP Rehabilitation Fund	0	49,000	0
Total Estimated Transfers Out	0	49,000	0
Total Estimated Expenditures and Transfers Out	76,024	480,302	90,000
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	159,082	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ (97,771)</u>	<u>\$ (146,422)</u>	<u>\$ (145,778)</u>

*The Golf Course Improvement Fund pays for capital improvements at both golf courses and is funded via the Golf Course Operations Fund. The Golf Course Operations Fund faces financial challenges in the current economy and market, which also impact the ability to fund golf course improvements. To address these funding challenges, actual expenses are closely being monitored and staff is working to have current projects come in under budget. Projects planned for FY2016-17 are dependent upon the health of the Golf Course Operations Fund and may not move forward if this funding source is depleted. In FY2016-17, a negative fund balance is being displayed on the fund summary.*



## Local Transportation Fund Overview

The Local Transportation Fund is used for transit, bikeway and Transportation Systems Management (TSM) programs, and capital improvements. This fund accounts for the activities associated with the operations and maintenance of the City's public transit activities and includes services for the elderly and the handicapped. Transportation Development Act (TDA) law requires the City maintain at least a 15 percent fare box recovery ratio. Once transit needs determined reasonable to meet have been budgeted, funds may also be used for streets and roads. The enterprise funds associated with local transportation include:

- Local Transportation Fund
- Transit Project Fund
- Consolidated Transportation Service Agency Fund

## Revenue

State sales taxes, passenger fares, and federal grants typically account for 80 percent or more of the total revenues for the Local Transportation Fund. Two key sources of money allocated to the City's Local Transportation Fund each year are derived from different state sales taxes enabled by the Transportation Development Act (TDA). These are revenues from State Transit Assistance (STA) and Local Transportation Fund (LTF) accounts. The LTF allocation to the City of Roseville is derived from a ¼-cent of the general sales tax collected in Placer County and distributed based upon the City's population. The STA allocation is derived from the statewide sales tax on diesel fuel

and is distributed using a formula based upon population and transit fares. Passenger fares, federal and state grants, and bus advertising are other sources of revenue.

## Expense Information

Eighty-five percent of all operating expenses in the Local Transportation Fund are Roseville Transit operations, e.g. contractor expenses, vehicle maintenance, fuel, and administration. The other 15 percent of all expenses in the Local Transportation Fund are primarily administration for bikeway and TSM program activities, but also include capital projects for new bikeways. Administrative activities include project management for new bikeway projects, maintenance and operations oversight of all bikeways in the City's open space areas, educational activities for bicyclists and pedestrians, and on-going implementation of the City's TSM Ordinance.



# LOCAL TRANSPORTATION FUNDS - INCOME STATEMENT

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
<b>ESTIMATED OPERATING REVENUES</b>			
Passenger Fares and Services	\$ 1,035,368	\$ 1,066,200	\$ 1,041,753
LTF Article #4 (PUC § 99260(a))	9,065,711	7,364,619	6,853,447
Transportation Assistance Funds	432,826	543,041	543,041
Federal Dept of Transportation	413,678	760,000	0
California Air Resources Board	0	0	162,000
State Bonds and Grants	2,144,829	3,084,224	0
Federal Reimbursement/Grants	0	816,640	0
Reimbursements	3,536	3,300	2,220
Interest	68,645	52,660	90,000
Donations/Gifts	6,875	6,000	6,000
Sale of Surplus Property	45,220	40,000	20,000
Advertising	96,158	100,000	100,000
Non-Construction Contribution from Developers	19,745	0	0
Miscellaneous	49,954	25,000	27,250
Roadway Fund	0	342,151	0
General Fund	44,482	52,000	60,000
Prior Year Operating Carryover	0	2,118	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>13,427,027</b>	<b>14,257,953</b>	<b>8,905,711</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
Operating Expense	5,823,219	6,342,268	6,605,201
Vehicles	0	75,000	0
Post-Retirement Insurance/Accrual Fund	12,207	11,313	15,035
Indirect Cost	346,583	340,770	341,040
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>6,182,009</b>	<b>6,769,351</b>	<b>6,961,276</b>
<b>ESTIMATED CAPITAL, DEBT, AND NON-RECURRING REVENUES</b>			
CMAQ Grant	394,258	38,875	38,875
Pedestrian Bikeway Funds	255,680	0	20,000
Prior Year CIP Carryover	0	3,368,462	0
<b>Total Estimated Non-Operating Revenues and Transfers In</b>	<b>649,938</b>	<b>3,407,337</b>	<b>58,875</b>
<b>ESTIMATED CAPITAL, DEBT, AND NON-RECURRING EXPENDITURES</b>			
Capital Improvement Projects	1,933,297	8,759,327	1,540,000
Bus Shelter Replacement	0	0	50,000
General Fund	26,559	0	0
Public Facilities Fund	79,485	130,514	0
Roadway Fund	3,450,000	2,000,000	2,000,000
General CIP Rehabilitation Fund	379	5,705	5,550
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>5,489,719</b>	<b>10,895,546</b>	<b>3,595,550</b>
<b>Increase (Decrease) from Operations</b>	<b>2,405,237</b>	<b>394</b>	<b>(1,592,240)</b>
<b>Estimated Beginning Fund Balance</b>	<b>9,757,573</b>	<b>8,792,229</b>	<b>8,792,623</b>
<b>Increase (Decrease) From Operations</b>	<b>2,405,237</b>	<b>394</b>	<b>(1,592,240)</b>
<b>Less Operating Carryover</b>	<b>(2,118)</b>	<b>0</b>	<b>0</b>
<b>Less CIP Carryover</b>	<b>(3,368,462)</b>	<b>0</b>	<b>0</b>
<b>Estimated Ending Fund Balance Before Reserve</b>	<b>8,792,229</b>	<b>8,792,623</b>	<b>7,200,383</b>
<b>Less Operating Reserve</b>	<b>(1,500,000)</b>	<b>(1,500,000)</b>	<b>(1,500,000)</b>
<b>Estimated Unrestricted Ending Fund Balance</b>	<b>\$ 7,292,229</b>	<b>\$ 7,292,623</b>	<b>\$ 5,700,383</b>

# TRANSIT PROJECT FUND

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	<u>Actual FY2014-15</u>	<u>Amended Budget FY2015-16</u>	<u>Budget FY2016-17</u>
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 103,922	\$ 135,070	\$ 135,714
ESTIMATED OPERATING REVENUES			
Interest	790	644	1,661
Non-Construction Contribution from Developers	<u>30,358</u>	<u>0</u>	<u>0</u>
Total Estimated Operating Revenues	31,148	644	1,661
Total Estimated Available for Appropriation	135,070	135,714	137,375
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 135,070</u></u>	<u><u>\$ 135,714</u></u>	<u><u>\$ 137,375</u></u>

# CONSOLIDATED TRANSPORTATION SERVICE AGENCY FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 803,831	\$ 863,543	\$ 829,486
ESTIMATED OPERATING REVENUES			
Interest	5,438	4,426	10,931
SB-325 Allocations	326,696	347,000	345,000
Transit Assist Funds	0	30,000	45,000
Federal Department of Transportation	79,008	107,200	35,000
Total Estimated Operating Revenues	411,142	488,626	435,931
Total Estimated Available for Appropriation	1,214,974	1,352,169	1,265,417
LESS ESTIMATED EXPENDITURES			
Operating Expense	347,470	512,728	536,128
Total Estimated Expenditures	347,470	512,728	536,128
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	3,961	9,955	8,393
Total Estimated Transfers Out	3,961	9,955	8,393
Total Estimated Expenditures and Transfers Out	351,431	522,683	544,521
RESERVE FOR ENCUMBRANCES	19,678	0	0
ESTIMATED AVAILABLE RESOURCES	\$ 843,865	\$ 829,486	\$ 720,896



## School-Age Child Care Fund Overview

The Parks, Recreation & Libraries Department operates Adventure Club, Preschool, After School Education, and Child Development programs from the School-Age Child Care Fund. The Adventure Club program operates in partnership with our school districts to provide before and after school licensed child care at 17 elementary school sites serving approximately 2,000 families. The program offers an affordable and safe environment for students with enrichment activities and homework help. The Preschool program is located on 14 campuses and provides enrichment, socialization, and Kindergarten readiness to over 500 children ages three through five.

## Revenue

The most significant sources of revenue include fees for providing before and after school child care and preschool tuition. The ability to generate these fees depends on families' demand for care and desire to participate in preschool. Two main subsidized care options are available through a state grant for child care (available at four locations) and a state contract for enrichment, After School Education & Safety (available at two locations). These subsidized care sites were reorganized from the General Fund back to the School-Age Child Care Fund as recreation programs in FY2015-16.

## Expense Information

The majority of fund expenses are direct service delivery including charges for staff, materials, supplies and contractors.

## Debt

The Department has implemented changes to ensure child care programs continue to recover full costs. Operationally, non-subsidized child care programs recover 100 percent of direct expenses; however, several other factors affect the fund's debt. Two inter-fund loans exist for new facilities and an aged accounts receivable issue. Additionally, increased cost recovery expectations of City enterprise funds, including indirect charges, workers' compensation expenditures, and PERS and retiree health funding, have placed an additional burden on the fund that child care services cannot support. The FY2015-16 reorganization of subsidized child care programs that were receiving direct General Fund support has also contributed to the fund's negative position. Moving forward, an evaluation of actual activity will be performed at the end of each fiscal year. If the fund is in a negative position, transfers to cover both subsidized and unsubsidized child care programs will be made from the General Fund to balance the fund.

## CIPs

The fund has a minor CIP program funded by the General CIP Rehabilitation Fund for facility rehabilitation (for example, HVAC replacement, floor repair) which passes through the fund. As new schools open, the fund incurs CIP expenses for new facilities of approximately \$200,000 per site.

# SCHOOL-AGE CHILD CARE FUND - INCOME STATEMENT

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
<b>ESTIMATED OPERATING REVENUES</b>			
Adventure Club Program Fees	\$ 3,639,556	\$ 3,711,000	\$ 3,824,000
Preschool Education Program Fees	629,980	676,340	657,990
After School Education - Safety Program (Subsidized Care)	0	210,000	210,000
Child Development Program Fees (Subsidized Care)	0	381,000	435,000
Lease Revenue	2,500	0	2,500
Child Development Grant - State	0	271,184	146,000
Federal Grants	0	0	125,000
Interest	2	0	27,955
Miscellaneous	3,498	0	0
Prior Year Operating Carryover	0	2,821	0
<b>Total Estimated Operating Revenues and Transfers In</b>	<b>4,275,536</b>	<b>5,252,345</b>	<b>5,428,445</b>
<b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
Adventure Club Program	3,215,651	3,801,736	3,828,622
Preschool Education Program	401,848	437,809	435,631
After School Education - Safety Program (Subsidized Care)	0	484,952	446,132
Child Development Program (Subsidized Care)	0	714,046	808,652
Loan Interest Expense	0	0	7,535
Post-Retirement Insurance/Accrual Fund	12,354	146,436	145,664
General CIP Rehabilitation Fund	0	562	0
Indirect Cost	233,585	224,984	219,964
<b>Total Estimated Operating Expenditures and Transfers Out</b>	<b>3,863,439</b>	<b>5,810,525</b>	<b>5,892,199</b>
<b>LESS ESTIMATED CAPITAL, DEBT, AND NON-RECURRING EXPENDITURES</b>			
Fiddlyment Farm AC Building	191,977	0	0
Interfund Loan Principal Payment to Auto Replacement Fund	60,000	60,000	20,000
<b>Total Estimated Non-Operating Expenditures and Transfers Out</b>	<b>251,977</b>	<b>60,000</b>	<b>20,000</b>
<b>Increase (Decrease) from Operations</b>	<b>160,120</b>	<b>(618,180)</b>	<b>(483,754)</b>
<b>Estimated Beginning Fund Balance</b>	<b>260,305</b>	<b>417,604</b>	<b>(200,576)</b>
<b>Increase (Decrease) From Operations</b>	<b>160,120</b>	<b>(618,180)</b>	<b>(483,754)</b>
<b>Less Operating Carryover</b>	<b>(2,821)</b>	<b>0</b>	<b>0</b>
<b>Estimated Available Resources</b>	<b>\$ 417,604</b>	<b>\$ (200,576)</b>	<b>\$ (684,330)</b>

*This School-Age Child Care Fund operates as a City enterprise fund and therefore faces unique financial challenges. Operationally, non-subsidized child care programs continue to recover 100% of direct expenses; however, several other factors affect the fund's ability to maintain a positive balance. Increased cost recovery expectations of City enterprise funds, including indirect charges, workers' compensation expenditures, and PERS and retiree health funding, have placed an additional burden on the fund that child care services cannot support. Additionally, in FY2015-16, subsidized child care programs that were receiving direct General Fund support for one year were moved from the General Fund to the School-Age Child Care Fund. This reorganization has also contributed to the fund's negative position. Moving forward, an evaluation of actual activity will be performed at the end of each fiscal year. If the fund is in a negative position, transfers to cover both subsidized and unsubsidized child care programs will be made from the General Fund to balance this fund.*

# Special Revenue Funds Overview



## Special Revenue Funds Overview

These funds are established to collect money that must be used for a specific project. Special Revenue Funds provide an extra level of accountability and transparency to taxpayers that their tax dollars will go toward an intended purpose. Special Revenue Funds are:

- Affordable Housing Fund
- Air Quality Mitigation Fund
- Begin Fund
- Bike Trail Maintenance Fund
- Cal/Home Fund
- Community Development Block Grant Fund
- Downtown Parking Fund
- Fire Facilities Tax Fund
- Gas Tax Fund
- Highway Users Tax (HUT) Fund
- Home Improvement Fund
- Home Investment Partnership Program Fund
- Housing Trust Fund
- Landscape & Lighting and Services District Funds
- Low and Moderate Income Housing Fund
- Miscellaneous Special Revenue Funds
- Native Oak Tree Propagation Fund
- Non-Native Tree Propagation Fund
- Open Space Maintenance Fund
- Roadway Fund
- Storm Water Management Fund

- Supplemental Law Enforcement Fund
- Technology Fee Replacement Fund
- Traffic Safety Fund
- Traffic Signal Coordination Fund
- Trench Cut Recovery Fund
- Utility Exploration Center Fund
- Utility Impact Reimbursement Fund

On the following page are details for four of the larger Special Revenue Funds presented in this section (Fire Facilities Tax Fund, Highway Users Tax Fund, Roadway Fund, and Stormwater Management Fund).

## Fire Facilities Tax Fund Details

The Fire Facilities Tax Fund was originally created in 1984 through the Fire Service Construction Tax for the purpose of requiring new construction within the City to contribute to the cost of providing the new fire service facilities and equipment for which it creates a need. On December 31, 2009 the tax ended; however, the terms of the tax continue to survive in various development agreements.

Special Revenue Funds are funds that are established to collect money that must be used for a specific project.

# Special Revenue Funds Overview

## Revenue

The majority of revenue comes from the surviving Fire Service Construction Tax. It is calculated by multiplying 0.005 by the valuation of the structure for which the permit application is made. It is due at the time of the permit application and is a condition for obtaining a building permit. In addition, grant related revenues are also placed into the fund for correlating grant expenditures as well as additional fire related development agreement fees.

## Expense Information

**Direct Expenditures** - The fund expenditures can only be used for the funding of construction, reconstruction or repair of fire facilities, or the acquisition, repair, or maintenance of fire equipment. Historically, the fund has been the primary source of funding for fire station construction projects. In addition, annual inter-fund loan payments are being made for the purchase of fire apparatus.

**Grant Related and Indirect Expenditures** - The Fire Department has been very fortunate in the last several years in securing sizable federal grants for such projects as the Fire Station Alerting System and thermal imaging cameras.

The City's General Fund charges the Fire Facilities Tax Fund the prorated share of associated expenses. The City uses an indirect cost allocation process to allocate appropriate departmental costs from the General Fund to all funds that receive benefit from the services that the General Fund departments provide.

## Highway Users Tax (HUT) Fund and Roadway Fund Details

The HUT Fund, along with the Roadway Fund, are the City's source of funding for our street maintenance program which includes maintenance of pavements, roadway drainage systems, and roadway resurfacing contracts.

### Revenue

The source of annual revenue for the HUT Fund comes from the State Excise Tax paid at the pump. The Roadway Fund derives its annual revenue from Utility Impact Reimbursement (UIR) funds paid by Environmental Utilities for their impact to the City's roadway network, Transportation Development Act funds remaining after funding the City's Transit needs, and Federal RSTP (Regional Surface Transportation Program) funds from the Federal Excise Tax paid at the pump. The amount of HUT Fund revenue the City receives is a function of Roseville's population and roadway miles. As the City grows, the HUT Fund revenues will increase accordingly. Roadway Fund revenues are a function of the actual cost of the previous year's resurfacing

work (UIR portion) and the cost of meeting the City's transit needs (TDA portion).

### Expense Information

These funds include costs for staff, materials, and equipment. Also included are the roadway resurfacing contracts that are put out to bid each year. For roadway resurfacing, it is most cost effective for the City crews to perform the prep work (crack filling, pothole repair, etc.) and then contract out the application of the resurfacing material.

The investment in our street infrastructure represents over \$1 billion, so it is critical to protect that investment. The City's goal is to maintain our arterial and collector streets at a Pavement Quality Index (PQI) of 72 or better, and 65 or better for residential streets. PQI is a measure from 1 to 100, with 100 representing a brand new street. Having high quality street pavement is a key element in maintaining the high quality of life Roseville citizens and business owners have come to expect. In order to achieve this goal for all streets in Roseville, approximately \$5 million per year of additional revenue would be required for the next 8 to 10 years.

## Stormwater Management Fund Details

The Stormwater Management Fund is a program developed by the City to improve water quality within our local creeks. Under this program, the City educates and involves the community in stormwater pollution prevention, requires water quality facilities in development projects, regulates stormwater run-off from construction sites, investigates non-stormwater discharges and reduces non-stormwater run-off from municipal operations.

### Revenue

The main source of revenue comes from a transfer from the General Fund. Other revenues come from grants and transfers from Community Facilities Districts, Grants, and Open Space Management Funds.

### Expense Information

Approximately half of the fund expenses are dedicated to staff working in the program. The remaining budget is comprised of material, services, and supplies. This includes professional services, advertising, printing, software, tools, training and travel, as well as other internal charges.

# AFFORDABLE HOUSING FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,501,156	\$ 3,699,721	\$ 3,747,821
ESTIMATED REVENUES			
Interest	38,228	33,000	66,480
Program Income	33,941	0	40,000
Proceeds from Sleeping Seconds	233,737	180,000	120,000
In Lieu Affordable Housing Fee	459,799	150,000	100,000
Other Revenue	504,147	0	0
Total Estimated Revenues	1,269,852	363,000	326,480
Total Estimated Revenues and Transfers In	1,269,852	363,000	326,480
Total Estimated Available for Appropriation	3,771,008	4,062,721	4,074,301
LESS ESTIMATED EXPENDITURES			
Program Admin Salaries	44,566	49,398	79,763
Other Operating Expense	0	13,500	0
Deferred Loans	0	250,000	260,000
Total Estimated Expenditures	44,566	312,898	339,763
LESS ESTIMATED TRANSFERS OUT			
Home Investment Partnership Program Fund	3,600	0	0
Low and Moderate Income Housing Fund	20,000	0	0
Indirect Cost	3,121	2,002	3,049
Total Estimated Transfers Out	26,721	2,002	3,049
Total Estimated Expenditures and Transfers Out	71,287	314,900	342,812
ESTIMATED AVAILABLE RESOURCES	<u>\$ 3,699,721</u>	<u>\$ 3,747,821</u>	<u>\$ 3,731,489</u>

# AIR QUALITY MITIGATION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 278,325	\$ 322,082	\$ 383,629
ESTIMATED REVENUES			
Interest	2,100	1,717	3,941
Mitigation Fee	<u>41,786</u>	<u>60,000</u>	<u>60,000</u>
Total Estimated Revenues	43,886	61,717	63,941
Total Estimated Available for Appropriation	322,211	383,799	447,570
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>129</u>	<u>170</u>	<u>217</u>
Total Estimated Transfers Out	129	170	217
ESTIMATED AVAILABLE RESOURCES	<u>\$ 322,082</u>	<u>\$ 383,629</u>	<u>\$ 447,353</u>

# BEGIN FUND

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	<u>Actual FY2014-15</u>	<u>Amended Budget FY2015-16</u>	<u>Budget FY2016-17</u>
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 99,754	\$ 234,568	\$ 204,568
ESTIMATED REVENUES			
Interest	14,814	0	2,016
Program Income	<u>120,000</u>	<u>60,000</u>	<u>0</u>
Total Estimated Revenues	134,814	60,000	2,016
Total Estimated Available for Appropriation	234,568	294,568	206,584
LESS ESTIMATED EXPENDITURES			
Program Expenses	<u>0</u>	<u>90,000</u>	<u>103,500</u>
Total Estimated Expenditures	0	90,000	103,500
ESTIMATED AVAILABLE RESOURCES	<u>\$ 234,568</u>	<u>\$ 204,568</u>	<u>\$ 103,084</u>

# BIKE TRAIL MAINTENANCE FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 189,078	\$ 202,471	\$ 191,768
ESTIMATED REVENUES			
Interest	1,429	1,046	2,345
Total Estimated Revenues	1,429	1,046	2,345
ESTIMATED TRANSFERS IN			
Johnson Ranch LLD Zone B Fund	3,000	3,000	3,000
Johnson Ranch LLD Zone C Fund	3,000	2,500	2,500
Johnson Ranch LLD Zone E Fund	1,103	1,136	1,136
North Central Roseville LLD Zone B Fund	500	515	515
North Central Roseville LLD Zone F Fund	3,376	3,477	3,477
North Central Roseville LLD Zone G Fund	2,295	2,364	2,364
North Roseville CFD #2 Services District Zone A Fund	2,890	3,005	3,125
North Roseville CFD #2 Services District Zone B Fund	2,669	2,776	2,887
North Roseville CFD #2 Services District Zone C Fund	6,699	6,967	7,246
North Roseville CFD #2 Services District Zone E Fund	189	197	205
Stone Point CFD #4 Services District Fund	2,394	2,490	2,590
Stoneridge CFD #1 Services District Fund	30,358	31,572	32,836
Stoneridge Parcel 1 CFD #2 Services District Fund	826	858	894
Woodcreek West CFD #2 Services District Fund	10,009	10,409	10,826
Crocker Ranch CFD #2 Services District Fund	4,455	4,633	4,819
Woodcreek East CFD #2 Services District Fund	6,487	7,017	7,298
Stone Point CFD #2 Services District Fund	3,875	4,030	4,192
Westpark CFD #2 Services District Fund	10,764	11,195	12,315
Fiddymment Ranch CFD #2 Services District Fund	8,424	8,761	9,638
Longmeadow CFD #2 Services District Fund	1,560	1,622	1,687
Infill Services District CFD Fund	5,127	5,332	5,546
Total Estimated Transfers In	110,000	113,856	119,096
Total Estimated Revenues and Transfers In	111,429	114,902	121,441
Total Estimated Available for Appropriation	300,508	317,373	313,209
LESS ESTIMATED EXPENDITURES			
Program Expenses	72,194	124,152	109,112
Total Estimated Expenditures	72,194	124,152	109,112
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	843	1,453	5,062
Vehicle Contribution	25,000	0	0
Total Estimated Transfers Out	25,843	1,453	5,062
Total Estimated Expenditures and Transfers Out	98,037	125,605	114,174
ESTIMATED AVAILABLE RESOURCES	<u>\$ 202,471</u>	<u>\$ 191,768</u>	<u>\$ 199,035</u>

# CAL/HOME FUND

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	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 37,102	\$ 63,953	\$ 63,953
ESTIMATED REVENUES			
Interest	0	0	536
Program Income	<u>26,851</u>	<u>0</u>	<u>0</u>
Total Estimated Revenues	26,851	0	536
Total Estimated Available for Appropriation	63,953	63,953	64,489
LESS ESTIMATED EXPENDITURES			
Cal/Home Programs	<u>0</u>	<u>0</u>	<u>63,000</u>
Total Estimated Expenditures	0	0	63,000
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 63,953</u></u>	<u><u>\$ 63,953</u></u>	<u><u>\$ 1,489</u></u>

# COMMUNITY DEVELOPMENT BLOCK GRANT FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ (5,960)	\$ 0	\$ 219,500
ESTIMATED REVENUES			
Community Development Block Grant	360,220	1,160,392	841,342
Housing Program Income	56,435	165,600	11,929
Interest	6,210	6,210	0
Rehabilitation Income	0	41,400	0
Total Estimated Revenues	422,865	1,373,602	853,271
ESTIMATED TRANSFERS IN			
Electric Operations Fund	0	12,500	0
Total Estimated Transfers In	0	12,500	0
Total Estimated Revenues and Transfers In	422,865	1,386,102	853,271
Total Estimated Available for Appropriation	416,905	1,386,102	1,072,771
LESS ESTIMATED EXPENDITURES			
Program Admin Salaries	132,657	139,001	170,989
Other Operating Expenditures	7,629	5,650	8,272
CDBG Programs	270,392	626,722	689,397
Total Estimated Expenditures	410,678	771,373	868,658
LESS ESTIMATED CAPITAL EXPENDITURES			
Historic Old Town Lighting Upgrades	0	119,456	0
Total Estimated Capital Expenditures	0	119,456	0
LESS ESTIMATED TRANSFERS OUT			
Roadway Fund	6,227	275,773	0
Total Estimated Transfers Out	6,227	275,773	0
Total Estimated Expenditures and Transfers Out	416,905	1,166,602	868,658
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	382,729	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ (382,729)</u>	<u>\$ 219,500</u>	<u>\$ 204,113</u>

*This fund ended in a negative position in FY2014-15 as the result of the Historic Old Town lighting and Church Street sidewalk CIPs, which were carried forward to FY2015-16, creating the need for a reserve. Both of these projects were reimbursed via grant revenue after the expenditures occurred.*

# DOWNTOWN PARKING FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 5,665	\$ 9,096	\$ 9,123
ESTIMATED REVENUES			
In Lieu Fees	3,388	0	0
Interest	<u>42</u>	<u>27</u>	<u>111</u>
Total Estimated Revenues	3,430	27	111
INTERFUND LOAN FROM STRATEGIC IMPROVEMENT FUND	0	1,967,137	0
Total Estimated Available for Appropriation	9,096	1,976,260	9,234
LESS ESTIMATED TRANSFERS OUT			
Public Facilities Fund	<u>0</u>	<u>1,967,137</u>	<u>0</u>
Total Estimated Transfers Out	0	1,967,137	0
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 9,096</u></u>	<u><u>\$ 9,123</u></u>	<u><u>\$ 9,234</u></u>

# FIRE FACILITIES TAX FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 4,273,416	\$ 4,911,475	\$ 3,707,449
ESTIMATED REVENUES			
Fire Facilities Tax	1,222,863	1,050,000	1,250,000
Interest	30,792	25,136	53,328
Total Estimated Revenues	1,253,655	1,075,136	1,303,328
Total Estimated Available for Appropriation	5,527,071	5,986,611	5,010,777
LESS ESTIMATED EXPENDITURES			
Interfund Loan Interest Payment to Auto Replacement Fund	9,840	5,774	471
Fire Station 1 Relocation	365,799	1,127,955	0
Total Estimated Expenditures	375,639	1,133,729	471
LESS ESTIMATED TRANSFERS OUT			
Building Improvement Fund	(525)	901,593	0
Indirect Cost	5,074	4,365	3,683
Total Estimated Transfers Out	4,549	905,958	3,683
Total Estimated Expenditures and Transfers Out	380,188	2,039,687	4,154
INTERFUND LOAN PRINCIPAL PAYMENT TO AUTO REPLACEMENT FUND	235,408	239,475	17,134
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	1,749,548	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 3,161,927</u>	<u>\$ 3,707,449</u>	<u>\$ 4,989,489</u>

# GAS TAX FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 5,762,900	\$ 5,564,085	\$ 2,155,876
ESTIMATED REVENUES			
State and Federal Bonds and Grants	0	462,525	0
CMAQ Grant	0	784,302	0
Current Services	60	0	0
Interest	44,065	20,000	30,000
Miscellaneous Revenue	1	0	0
Total Estimated Revenues	44,126	1,266,827	30,000
ESTIMATED TRANSFERS IN			
Highway Users Tax Fund	11,657	188,343	0
Total Estimated Transfers In	11,657	188,343	0
Total Estimated Revenues and Transfers In	55,783	1,455,170	30,000
REPAYMENT OF INTERFUND LOAN TO SUCCESSION AGENCY	0	0	80,000
Total Estimated Available for Appropriation	5,818,683	7,019,255	2,265,876
LESS ESTIMATED EXPENDITURES			
Storm Drain Project	11,657	1,766,896	0
Pedestrian Facilities Project	70,091	1,076,106	0
Gas Tax Operating Expenses	0	0	10,000
Street Resurfacing	113,656	2,000,000	0
Total Estimated Expenditures	195,403	4,843,002	10,000
LESS ESTIMATED TRANSFERS OUT			
General Fund	39,456	7,914	45,149
Highway Users Tax Fund	0	0	800,000
Indirect Cost	19,739	12,463	6,643
Total Estimated Transfers Out	59,195	20,377	851,792
Total Estimated Expenditures and Transfers Out	254,598	4,863,379	861,792
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	1,574,822	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 3,989,263</u>	<u>\$ 2,155,876</u>	<u>\$ 1,404,084</u>

# HIGHWAY USERS TAX FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 1,534,611	\$ 1,117,059
ESTIMATED REVENUES			
Interest	4,188	5,043	10,000
Accident Expense Recovery	4	0	0
Highway Users Tax	3,611,461	2,680,795	2,624,286
Total Estimated Revenues	3,615,654	2,685,838	2,634,286
ESTIMATED TRANSFERS IN			
Gas Tax Fund	0	0	800,000
Roadway Fund	74,000	0	0
Total Estimated Transfers In	74,000	0	800,000
Total Estimated Revenues and Transfers In	3,689,654	2,685,838	3,434,286
Total Estimated Available for Appropriation	3,689,654	4,220,449	4,551,345
LESS ESTIMATED EXPENDITURES			
Highway Users Tax Operations	1,887	10,000	10,000
Streets Resurfacing - Highway Users	671,563	2,819,698	902,025
Taylor Road Resurfacing Project	1,461,029	0	0
2017 Arterial Resurfacing	0	0	2,850,000
Total Estimated Expenditures	2,134,479	2,829,698	3,762,025
LESS ESTIMATED TRANSFERS OUT			
General Fund	8,907	43,795	43,939
Wastewater Rehabilitation Fund	0	33,000	0
Indirect Cost	0	8,554	6,824
Gas Tax Fund	11,657	188,343	0
Total Estimated Transfers Out	20,563	273,692	50,763
Total Estimated Expenditures and Transfers Out	2,155,042	3,103,390	3,812,788
RESERVE FOR ENCUMBRANCES	4,698	0	0
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	205,788	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,324,125</u>	<u>\$ 1,117,059</u>	<u>\$ 738,557</u>

# HOME IMPROVEMENT FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 110,539	\$ 111,100	\$ 66,532
ESTIMATED REVENUES			
Interest	<u>604</u>	<u>483</u>	<u>990</u>
Total Estimated Revenues	604	483	990
Total Estimated Available for Appropriation	111,143	111,583	67,522
LESS ESTIMATED EXPENDITURES			
Loan Program	<u>0</u>	<u>45,000</u>	<u>63,000</u>
Total Estimated Expenditures	0	45,000	63,000
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>43</u>	<u>51</u>	<u>617</u>
Total Estimated Transfers Out	43	51	617
Total Estimated Expenditures and Transfers Out	43	45,051	63,617
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 111,100</u></u>	<u><u>\$ 66,532</u></u>	<u><u>\$ 3,905</u></u>

# HOME INVESTMENT PARTNERSHIP PROGRAM FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 37,350	\$ 85,247	\$ 136,352
ESTIMATED REVENUES			
Home Program Revenue	205,425	749,209	632,000
Housing Program Income	<u>142,546</u>	<u>0</u>	<u>60,000</u>
Total Estimated Revenues	347,971	749,209	692,000
ESTIMATED TRANSFERS IN			
Affordable Housing Fund	<u>3,600</u>	<u>0</u>	<u>0</u>
Total Estimated Transfers In	3,600	0	0
Total Estimated Revenues and Transfers In	351,571	749,209	692,000
Total Estimated Available for Appropriation	388,920	834,456	828,352
LESS ESTIMATED EXPENDITURES			
Program Admin Salaries	60,789	98,004	34,937
Home Investment Programs	<u>242,885</u>	<u>600,100</u>	<u>660,000</u>
Total Estimated Expenditures	303,674	698,104	694,937
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 85,247</u></u>	<u><u>\$ 136,352</u></u>	<u><u>\$ 133,415</u></u>

# HOUSING TRUST FUND

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	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,159,732	\$ 1,160,212	\$ 1,166,197
ESTIMATED REVENUES			
Interest	<u>568</u>	<u>6,000</u>	<u>6,000</u>
Total Estimated Revenues	568	6,000	6,000
Total Estimated Available for Appropriation	1,160,299	1,166,212	1,172,197
LESS ESTIMATED EXPENDITURES			
Deferred Loans	<u>0</u>	<u>0</u>	<u>11,000</u>
Total Estimated Expenditures	0	0	11,000
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>87</u>	<u>15</u>	<u>0</u>
Total Estimated Transfers Out	87	15	0
Total Estimated Expenditures and Transfers Out	87	15	11,000
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 1,160,212</u></u>	<u><u>\$ 1,166,197</u></u>	<u><u>\$ 1,161,197</u></u>

# LANDSCAPE & LIGHTING AND SERVICES DISTRICT FUNDS

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 9,400,838	\$ 10,228,972	\$ 10,704,943
ESTIMATED REVENUES			
Historic District LLD Fund	37,507	38,688	50,585
Riverside District LLD Fund	36,922	30,161	33,412
Stone Point CFD #4 Services District Fund	30,419	36,063	41,157
Infill CFD #4 Woodcreek Oaks Preserve Fund	56,526	93,302	59,538
Sierra Vista Services District CFD #2 Fund	212	161	313
Westbrook Services District CFD #2 Fund	22	45,000	61,107
Olympus Point LLD Fund	204,645	264,649	238,700
Northeast Wetlands Fund	560	429	919
NWRSP LLD Fund	598,506	462,208	513,347
SERSP LLD Fund	46,386	47,603	50,526
NCRSP LLD Fund	577,598	592,012	620,611
Infill LLD Fund	24,719	27,673	86,754
North Roseville Services District Fund	399,552	449,416	436,103
Stoneridge CFD #1 Services District Fund	544,847	893,112	616,380
Stoneridge Parcel 1 CFD #2 Services District Fund	25,257	40,268	28,561
Woodcreek West Services District Fund	352,061	368,100	569,410
Crocker Ranch Services District Fund	307,629	341,690	303,813
Highland Reserve North Services District Fund	624,637	943,780	570,517
Vernon Street LLD Fund	33,449	33,932	53,000
Woodcreek East Services District Fund	167,664	251,985	151,363
Stone Point CFD #2 Services District Fund	80,181	115,697	78,414
Westpark CFD #2 Services District Fund	879,783	1,224,292	919,767
Fiddymment Ranch CFD #2 Services District Fund	746,070	853,943	878,186
Municipal Services CFD #3 Fund	1,978,398	2,050,940	2,681,264
Longmeadow CFD #2 Services District Fund	120,746	165,751	111,679
Infill Services CFD Fund	79,046	110,007	106,596
Total Estimated Revenues	7,953,342	9,480,862	9,262,022
Total Estimated Available for Appropriation	17,354,180	19,709,834	19,966,965
LESS ESTIMATED EXPENDITURES			
Historic District LLD Fund	33,728	51,101	46,721
Riverside District LLD Fund	19,298	30,480	30,099
Stone Point CFD #4 Services District Fund	9,531	21,089	26,276
Infill CFD #4 Woodcreek Oaks Preserve Fund	11,545	12,040	11,382
Westbrook Services District CFD #2	0	27,825	57,280
Olympus Point LLD Fund	238,548	254,397	229,707
NWRSP LLD Fund	469,938	714,776	499,587
SERSP LLD Fund	12,038	11,534	11,084
NCRSP LLD Fund	501,724	582,584	585,402
Infill LLD Fund	19,140	45,997	81,248
North Roseville Services District Fund	214,582	344,873	356,239
Stoneridge CFD #1 Services District Fund	402,267	489,014	466,469
Stoneridge Parcel 1 CFD #2 Services District Fund	22,461	25,145	24,016
Woodcreek West Services District Fund	288,320	314,976	518,786
Crocker Ranch Services District Fund	208,206	277,335	272,669
Highland Reserve North Services District Fund	406,099	610,775	475,324
Vernon Street LLD Fund	27,079	41,387	48,563
Woodcreek East Services District Fund	105,331	125,079	124,051
Stone Point CFD #2 Services District Fund	35,991	40,880	43,396
Westpark CFD #2 Services District Fund	615,841	710,676	803,864
Fiddymment Ranch CFD #2 Services District Fund	642,763	710,108	765,862
Municipal Services CFD #3 Fund	29,431	35,184	129,498
Longmeadow CFD #2 Services District Fund	92,863	97,039	102,065
Infill Services CFD Fund	27,792	32,215	31,387
Total Estimated Expenditures	4,434,515	5,606,510	5,740,975
LESS ESTIMATED TRANSFERS OUT			
General Fund	1,956,800	2,380,000	2,540,176
Bike Trail Maintenance Fund	110,000	113,856	119,096
Open Space Maintenance Fund	437,419	466,164	511,014
Stormwater Management Fund	84,867	94,968	91,690
Park Development - NWRSP Fund	101,607	343,393	0
General CIP Rehab Fund	0	0	63,893
Total Estimated Transfers Out	2,690,693	3,398,381	3,325,869
Total Estimated Expenditures and Transfers Out	7,125,208	9,004,891	9,066,844
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	343,393	0	0
RESERVE FOR ENCUMBRANCES	119,038	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 9,766,541</u>	<u>\$ 10,704,943</u>	<u>\$ 10,900,121</u>

# LOW & MODERATE INCOME HOUSING FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 68,779	\$ 365,472	\$ 822,707
ESTIMATED REVENUES			
Interest	7,435	6,570	9,900
Program Income	36,330	30,000	0
Other Revenue	27,926	28,800	27,925
Total Estimated Revenues	71,690	65,370	37,825
ESTIMATED TRANSFERS IN			
Affordable Housing Fund	20,000	0	0
Successor Agency Roseville RDA Fund	0	219,715	206,002
Total Estimated Transfers In	20,000	219,715	206,002
Total Estimated Revenues and Transfers In	91,690	285,085	243,827
INTERFUND LOAN PRINCIPAL REPAYMENT FROM REDEVELOPMENT SUCCESSOR AGENCY FUND	245,703	244,399	0
Total Estimated Available for Appropriation	406,173	894,956	1,066,534
LESS ESTIMATED EXPENDITURES			
Low & Moderate Income Successor Agency	40,701	72,249	112,310
Total Estimated Expenditures	40,701	72,249	112,310
ESTIMATED AVAILABLE RESOURCES	<u>\$ 365,472</u>	<u>\$ 822,707</u>	<u>\$ 954,224</u>

# MISCELLANEOUS SPECIAL REVENUE FUNDS

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,618,417	\$ 1,841,379	\$ 1,749,475
ESTIMATED REVENUES			
Parks & Recreation Donation Fund	5,531	35,636	37,389
Roseville Youth Sports Coalition Fund	65,643	42,832	47,169
Buckle Up Baby Fund	6,879	9,661	9,841
Harrigan Trust Adult Literacy Fund	1,967	1,583	3,121
Rehabilitation Account Fund	194,668	300,000	300,000
Cable TV PEG Funds	230,999	178,762	214,854
Forfeited Property Fund	58,702	36,207	26,654
Federal Asset Seizure Fund	171	107	959
Police Evidence Funds	184	8,305	17,047
	<u>564,743</u>	<u>613,093</u>	<u>657,034</u>
Total Estimated Revenues	564,743	613,093	657,034
Total Estimated Available for Appropriation	2,183,159	2,454,472	2,406,509
LESS ESTIMATED EXPENDITURES			
Buckle Up Baby Fund	9,137	9,500	9,500
Harrigan Trust Adult Literacy Fund	10,000	30,000	20,000
Rehabilitation Account Fund	162,590	300,000	300,000
Cable TV PEG Funds	51,359	249,457	316,210
Forfeited Property Fund	84,494	50,000	50,000
Federal Asset Seizure Fund	0	0	7,788
Police Evidence Funds	0	1	1
	<u>317,581</u>	<u>638,958</u>	<u>703,499</u>
Total Estimated Expenditures	317,581	638,958	703,499
LESS ESTIMATED TRANSFERS OUT			
To General Fund from Olympus Point Children's Art Fund	0	39	0
To General Fund from Fire Museum Donation Fund	7	0	0
To Citywide Park Dev. Fund from Roseville Youth Sports Coalition Fund	24,192	66,000	66,000
	<u>24,199</u>	<u>66,039</u>	<u>66,000</u>
Total Estimated Transfers Out	24,199	66,039	66,000
Total Estimated Expenditures and Transfers Out	341,780	704,997	769,499
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,841,379</u>	<u>\$ 1,749,475</u>	<u>\$ 1,637,010</u>

# NATIVE OAK TREE PROPAGATION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,153,497	\$ 1,023,736	\$ 744,129
ESTIMATED REVENUES			
Interest	8,437	6,733	12,392
Revenue from Other Agencies	2,184	0	0
Park Construction Fee	2,714	0	0
Tree Mitigation Fee	42,126	0	20,000
Total Estimated Revenues	55,461	6,733	32,392
Total Estimated Available for Appropriation	1,208,959	1,030,469	776,521
LESS ESTIMATED EXPENDITURES			
General Projects	150,537	282,081	246,300
Total Estimated Expenditures	150,537	282,081	246,300
LESS ESTIMATED TRANSFERS OUT			
General Fund	25,000	0	0
Indirect Cost	9,686	4,259	3,951
Total Estimated Transfers Out	34,686	4,259	3,951
Total Estimated Expenditures and Transfers Out	185,223	286,340	250,251
RESERVE FOR ENCUMBRANCES	45,109	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 978,627</u>	<u>\$ 744,129</u>	<u>\$ 526,270</u>

# NON-NATIVE TREE PROPAGATION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 908,909	\$ 841,605	\$ 702,638
ESTIMATED REVENUES			
Interest	6,829	5,526	10,147
Tree Mitigation Fee	11,075	0	5,000
Donations/Gifts	35	0	0
Total Estimated Revenues	17,939	5,526	15,147
Total Estimated Available for Appropriation	926,849	847,131	717,785
LESS ESTIMATED EXPENDITURES			
General Projects	57,099	143,001	233,575
Total Estimated Expenditures	57,099	143,001	233,575
LESS ESTIMATED TRANSFERS OUT			
General Fund	25,000	0	0
Indirect Cost	3,144	1,492	2,258
Total Estimated Transfers Out	28,144	1,492	2,258
Total Estimated Expenditures and Transfers Out	85,243	144,493	235,833
RESERVE FOR ENCUMBRANCES	2,600	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 839,005</u>	<u>\$ 702,638</u>	<u>\$ 481,952</u>

# OPEN SPACE MAINTENANCE FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 746,749	\$ 653,084	\$ 489,917
ESTIMATED REVENUES			
Interest	5,466	3,568	7,043
Total Estimated Revenues	5,466	3,568	7,043
ESTIMATED TRANSFERS IN			
Woodcreek West Endowment Fund	2,661	5,376	5,385
Woodcreek North (Sares) Fund	634	1,275	1,279
North Central Wetlands Endowment Fund	2,058	4,160	4,166
Highland Reserve North Endowment Fund	1,553	3,128	3,138
Commerce Center 65 Preserve Area Fund	832	1,172	1,173
Woodcreek East Longmeadow/Roseville Tech Park Fund	1,356	2,728	2,736
Reason Farms Environmental Preserve Fund	11,399	15,012	15,492
Silverado Oaks Urban Reserve Fund	379	763	765
Open Space Endowments Fund	179	359	361
Johnson Ranch LLD Zone A Fund	12,500	12,500	12,500
Johnson Ranch LLD Zone B Fund	8,000	8,000	8,000
Johnson Ranch LLD Zone C Fund	6,000	5,000	4,500
Johnson Ranch LLD Zone D Fund	213	213	213
Johnson Ranch LLD Zone E Fund	5,517	5,683	5,683
North Central Roseville LLD Zone F Fund	2,252	2,320	2,320
North Central Roseville LLD Zone G Fund	2,295	2,364	2,364
North Roseville CFD #2 Services District Zone A Fund	12,375	6,112	13,385
North Roseville CFD #2 Services District Zone B Fund	5,429	5,646	5,872
North Roseville CFD #2 Services District Zone C Fund	13,625	14,170	14,737
North Roseville CFD #2 Services District Zone E Fund	385	400	416
Stone Point CFD #4 Services District Fund	1,266	1,317	1,370
Infill CFD #4 Woodcreek Oaks Preserve Fund	43,307	45,039	46,841
Stoneridge CFD #1 Services District Fund	99,394	103,370	107,505
Woodcreek West CFD #2 Services District Fund	26,424	27,481	28,581
Crocker Ranch CFD #2 Services District Fund	13,278	13,809	14,362
Highland Reserve North CFD #2 Services District Fund	69,243	71,758	74,629
Woodcreek East CFD #2 Services District Fund	10,330	11,173	11,620
Stone Point CFD #2 Services District Fund	24,284	25,255	26,267
Westpark CFD #2 Services District Fund	28,210	29,338	32,272
Fiddymment Ranch CFD #2 Services District Fund	27,040	48,122	69,398
Longmeadow CFD #2 Services District Fund	2,340	2,433	2,531
Infill Services District CFD Fund	23,712	24,661	25,648
Total Estimated Transfers In	458,470	500,137	545,509
Total Estimated Revenues and Transfers In	463,936	503,705	552,552
Total Estimated Available for Appropriation	1,210,684	1,156,789	1,042,469
LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT			
Open Space Maintenance	543,877	656,281	658,238
General Fund	5,040	0	0
Stormwater Management Fund	0	3,958	0
Indirect Cost	8,684	6,632	12,377
Total Estimated Expenditures and Transfers Out	557,601	666,871	670,615
RESERVE FOR ENCUMBRANCES	19,935	0	0
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	3,958	0	0
ESTIMATED AVAILABLE RESOURCES	\$ 629,190	\$ 489,917	\$ 371,854

# ROADWAY FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 3,085,429	\$ 896,919
ESTIMATED REVENUES			
Interest	7,543	9,000	25,000
State and Federal Grants	<u>0</u>	<u>7,223,290</u>	<u>0</u>
Total Estimated Revenues	7,543	7,232,290	25,000
ESTIMATED TRANSFERS IN			
Transit Fund	3,450,000	2,000,000	0
Transportation Fund	0	0	2,000,000
Community Development Block Grant	6,227	275,773	0
Utility Impact Reimbursement Fund	<u>466,500</u>	<u>327,996</u>	<u>9,272</u>
Total Estimated Transfers In	3,922,727	2,603,769	2,009,272
Total Estimated Revenues and Transfers In	3,930,270	9,836,059	2,034,272
Total Estimated Available for Appropriation	3,930,270	12,921,488	2,931,191
LESS ESTIMATED EXPENDITURES			
Roadway Operations	0	10,000	10,000
Streets Resurfacing Roadway Fund	764,614	2,729,425	0
Bridge Preventative Maintenance Project	0	900,000	0
Church Street Sidewalk Project	6,227	275,773	0
2015 RSTP Arterial Micro Surface Project	0	7,200,000	0
2016 ADA/Monument Project	0	100,000	0
2017 Arterial ADA Ramps	<u>0</u>	<u>340,000</u>	<u>0</u>
Total Estimated Expenditures	770,841	11,555,198	10,000
LESS ESTIMATED TRANSFERS OUT			
Highway Users Tax Fund	74,000	0	0
Park Development - NWRSP Fund	0	122,337	0
Transit Fund	0	342,151	0
Indirect Cost	<u>0</u>	<u>4,883</u>	<u>23,740</u>
Total Estimated Transfers Out	74,000	469,371	23,740
Total Estimated Expenditures and Transfers Out	844,841	12,024,569	33,740
RESERVE FOR ENCUMBRANCES	1,507,425	0	0
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	176,710	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,401,294</u>	<u>\$ 896,919</u>	<u>\$ 2,897,451</u>

# STORMWATER MANAGEMENT FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 305,381	\$ 279,888	\$ 166,363
ESTIMATED REVENUES			
State and Federal Bonds/Grants/Reimbursement	13,538	43,951	0
Fines/Fees/Penalties	2,063	0	0
Stormwater Management Fee	13,400	12,000	0
Accident Expense Recovery	8,896	0	0
Bad Debt Recovery	50	0	0
Interest	1,928	750	2,749
Total Estimated Revenues	39,876	56,701	2,749
ESTIMATED TRANSFERS IN			
General Fund	540,282	617,409	565,780
Open Space Maintenance Fund	0	3,958	0
Westpark CFD #2 Services District Fund	48,194	50,121	52,127
Stone Point CFD #4 Services District Fund	6,500	6,760	7,030
Northwest Roseville LLD Zone B Fund	1,278	1,278	1,278
Northwest Roseville CFD #2 Zone A Fund	0	6,758	0
Diamond Creek CFD #1 Fund	2,833	4,218	3,162
Highland Reserve North CFD #2 Services District Fund	9,094	9,458	9,837
Fiddymont CFD #2 Fund	16,764	17,434	18,132
Infill Services District CFD Fund	3,037	3,159	3,286
Total Estimated Transfers In	627,982	720,553	660,632
Total Estimated Revenues and Transfers In	667,858	777,254	663,381
Total Estimated Available for Appropriation	973,239	1,057,142	829,744
LESS ESTIMATED EXPENDITURES			
Stormwater Management Program	654,573	751,739	764,227
Secret Ravine Fish Barrier Removal	0	113,395	0
Total Estimated Expenditures	654,573	865,134	764,227
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	38,778	25,645	65,516
Total Estimated Transfers Out	38,778	25,645	65,516
Total Estimated Expenditures and Transfers Out	693,351	890,779	829,743
RESERVE FOR ENCUMBRANCES	2,000	0	0
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	65,486	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 212,402</u>	<u>\$ 166,363</u>	<u>\$ 1</u>

# SUPPLEMENTAL LAW ENFORCEMENT FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 102,026	\$ 237,686	\$ 239,571
ESTIMATED REVENUES			
Citizen's Option for Public Safety (COPS) Grant	233,406	100,000	100,000
Interest	2,402	2,092	5,641
Total Estimated Revenues	235,808	102,092	105,641
Total Estimated Available for Appropriation	337,834	339,778	345,212
LESS ESTIMATED TRANSFERS OUT			
General Fund	100,000	100,000	300,000
Indirect Cost	148	207	375
Total Estimated Transfers Out	100,148	100,207	300,375
ESTIMATED AVAILABLE RESOURCES	<u>\$ 237,686</u>	<u>\$ 239,571</u>	<u>\$ 44,837</u>

# TECHNOLOGY FEE REPLACEMENT FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 152,843	\$ 244,174	\$ 134,937
ESTIMATED REVENUES			
Interest	956	671	2,549
Technology Fee - Permit System	231,251	200,000	200,000
Technology Investment Fee	0	0	370,000
Total Estimated Revenues	232,206	200,671	572,549
ESTIMATED TRANSFERS IN			
General Fund	9,600	30,400	0
Total Estimated Transfers In	9,600	30,400	0
Total Estimated Revenues and Transfers In	241,806	231,071	572,549
Total Estimated Available for Appropriation	394,649	475,245	707,486
LESS ESTIMATED EXPENDITURES			
Permit System Replacement	50,475	235,036	0
Interfund Loan Interest Payment to Public Facilities Fund	0	5,272	2,650
Development Services - Technology Investment Account	0	0	435,000
Total Estimated Expenditures	50,475	240,308	437,650
INTERFUND LOAN PRINCIPAL PAYMENT TO PUBLIC FACILITIES FUND	100,000	100,000	100,000
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	4,636	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 239,538</u>	<u>\$ 134,937</u>	<u>\$ 169,836</u>

# TRAFFIC SAFETY FUND

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	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	\$ 0
ESTIMATED REVENUES			
Vehicle Code Fines	149,813	90,000	90,000
Parking Violations	53,347	45,000	55,000
Other Court Fines	96,513	60,000	65,000
	<u>299,672</u>	<u>195,000</u>	<u>210,000</u>
Total Estimated Revenues	299,672	195,000	210,000
Total Estimated Available for Appropriation	299,672	195,000	210,000
LESS ESTIMATED TRANSFERS OUT			
General Fund	<u>299,672</u>	<u>195,000</u>	<u>210,000</u>
Total Estimated Transfers Out	299,672	195,000	210,000
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>

# TRAFFIC SIGNAL COORDINATION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,213,770	\$ 2,216,017	\$ 2,207,463
ESTIMATED REVENUES			
Non-Construction Contribution from Developers	46,000	30,000	50,000
Engineering Fees	1,304	0	0
Interest	16,349	13,172	27,018
Total Estimated Revenues	63,653	43,172	77,018
Total Estimated Available for Appropriation	2,277,423	2,259,189	2,284,481
LESS ESTIMATED EXPENDITURES			
Traffic Signal Coordination	59,851	50,000	50,000
Total Estimated Expenditures	59,851	50,000	50,000
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	1,555	1,726	2,471
Total Estimated Transfers Out	1,555	1,726	2,471
Total Estimated Expenditures and Transfers Out	61,406	51,726	52,471
ESTIMATED AVAILABLE RESOURCES	<u>\$ 2,216,017</u>	<u>\$ 2,207,463</u>	<u>\$ 2,232,010</u>

# TRENCH CUT RECOVERY FUND

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	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 133,603	\$ 153,225	\$ 155,973
ESTIMATED REVENUES			
Trench Cut Recovery Fee	18,642	2,000	5,000
Interest	<u>1,037</u>	<u>832</u>	<u>1,814</u>
Total Estimated Revenues	19,679	2,832	6,814
Total Estimated Available for Appropriation	153,282	156,057	162,787
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>57</u>	<u>84</u>	<u>108</u>
Total Estimated Transfers Out	57	84	108
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 153,225</u></u>	<u><u>\$ 155,973</u></u>	<u><u>\$ 162,679</u></u>

# UTILITY EXPLORATION CENTER FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 66,790	\$ 97,073	\$ 91,552
ESTIMATED REVENUES			
Recreation Program Revenues	20,980	14,000	9,520
Park and Recreation Use Fees	450	100	25
Rental Revenue	1,320	4,500	3,750
Concession Revenue	8,760	3,750	7,750
From Other Agencies	2,500	0	0
Donations	11,644	12,500	13,500
Interest	217	107	671
Total Estimated Revenues	45,871	34,957	35,216
ESTIMATED TRANSFERS IN			
Solid Waste Operations Fund	79,414	119,864	120,798
Wastewater Operations Fund	79,414	119,864	120,798
Water Operations Fund	79,414	119,864	120,798
Electric Operations Fund	238,242	318,716	362,394
Total Estimated Transfers In	476,484	678,308	724,788
ESTIMATED CAPITAL TRANSFERS IN			
Solid Waste Operations Fund	9,150	128,935	23,666
Wastewater Operations Fund	9,150	128,936	23,667
Water Operations Fund	9,150	128,936	23,667
Electric Construction Fund	0	0	50,000
Electric Operations Fund	9,202	285,630	0
Total Estimated Capital Transfers In	36,651	672,437	121,000
Total Estimated Revenues and Transfers In	559,006	1,385,702	881,004
Total Estimated Available for Appropriation	625,796	1,482,775	972,556
LESS ESTIMATED EXPENDITURES			
Utility Exploration Center Program	438,741	663,515	679,040
Total Estimated Expenditures	438,741	663,515	679,040
LESS ESTIMATED CAPITAL EXPENDITURES			
UEC - Capital Replacement	21,653	654,436	100,000
RUEC School Tour	14,998	18,000	21,000
Total Estimated Capital Expenditures	36,651	672,436	121,000
LESS ESTIMATED TRANSFERS OUT			
Solid Waste Rehabilitation Fund	10,000	10,000	10,000
Post-Retirement Insurance/Accrual Fund	2,506	0	0
Indirect Cost	40,825	45,272	57,874
Total Estimated Transfers Out	53,331	55,272	67,874
Total Estimated Expenditures and Transfers Out	528,723	1,391,223	867,914
RESERVE FOR ENCUMBRANCES	40,875	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 56,198</u>	<u>\$ 91,552</u>	<u>\$ 104,642</u>

# UTILITY IMPACT REIMBURSEMENT FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,216,263	\$ 1,134,384	\$ 1,245,143
ESTIMATED REVENUES			
Interest	10,587	7,109	14,884
Total Estimated Revenues	10,587	7,109	14,884
ESTIMATED TRANSFERS IN			
Utility Impact Reimbursement - Solid Waste Operations Fund	294,100	301,453	294,100
Utility Impact Reimbursement - Wastewater Operations Fund	669,800	686,545	669,800
Utility Impact Reimbursement - Water Operations Fund	736,100	754,503	736,100
Total Estimated Transfers In	1,700,000	1,742,501	1,700,000
Total Estimated Revenues and Transfers In	1,710,587	1,749,610	1,714,884
Total Estimated Available for Appropriation	2,926,850	2,883,994	2,960,027
LESS ESTIMATED TRANSFERS OUT			
General Fund	1,325,966	1,310,855	1,211,500
Roadway Fund	466,500	327,996	9,272
Total Estimated Transfers Out	1,792,466	1,638,851	1,220,772
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	50,855	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,083,529</u>	<u>\$ 1,245,143</u>	<u>\$ 1,739,255</u>

## Capital Project Funds Overview

These funds are used to account for financial resources to be used for the construction or maintenance of major city facilities. Capital Project Funds are:

- Animal Control Shelter Fund
- Blue Oaks Boulevard Fund
- Building Improvement Fund
- City/County Mitigation Fee Fund
- Citywide Park Development Fund
- Citywide Park Development - SVSP Fund
- Citywide Park Development - WRSP Fund
- Community Facility Districts - Construction Funds
- General CIP Rehabilitation Fund
- Park Development Funds (All)
- Pleasant Grove Drainage Basin Construction Fund
- Pooled Unit Park Transfer Fees Fund
- Project Play Fund
- Public Facilities Fund
- Reason Farms Revenue Fund
- Traffic Benefit Fee Fund
- Traffic Mitigation Fund
- Westpark Drive Fund

The following are details for two of the larger Capital Project funds presented in this section (Park Development Funds and Traffic Mitigation Fund).

## Park Development Funds Details

The City of Roseville specific plans require each plan area to provide for the development costs of citywide/regional parks, neighborhood parks, and bike trails. The specific plan development agreements and accompanying financing plans set the parameters for the future collection of park development fees and to ensure the amount and types of park facilities are constructed as outlined for each plan area. Different funds are used to segregate and account for the fees, which cannot be used for any other purpose.

The main sources of revenue are development fees which are assessed at building permit issuance; citywide park development fees, neighborhood park development fees, and bike trail fees. Other revenues include paseo fees, in-lieu fees (in-lieu of land dedication) and interest.

The major fund expenses are capital improvement projects for citywide park, neighborhood park or bike trail development. Typical costs include design, grading, construction, permits, and inspections. City indirect charges account for less than 2 percent of expenses.

Inter-fund loans are sometimes used to bridge the timing gap between collection of fees and CIP construction.

## Traffic Mitigation Fund Details

The Traffic Mitigation Fund is the City's primary source of funds for capacity improvements to our roadway network. The source of revenue for the Traffic Mitigation Fund is traffic impact fees paid by developers when they are issued building permits. The fee is based on the amount of traffic generated by land development and the cost of the roadway projects contained in the roadway related CIPs. This method complies with Assembly Bill 1600 which requires a nexus between the impact fee and the impact caused by land development. Although traffic impact fees paid by developers comprise the majority of revenues for capacity improvements to the City's roadway network, the City also participates in federal and state grant programs when available.

The City's roadway capital improvement program is comprised of about \$400 million in roadway improvements that have been identified as being needed to handle the volume of traffic once Roseville is completely built out and areas surrounding Roseville are developed to market levels at some future horizon year (typically around 20 years into the future). Traffic modeling software is used to forecast those future traffic volumes. In determining the projects for the CIP, the City targets threshold for traffic congestion as adopted by the City Council, which is to maintain Level of Service C or better during the p.m. peak hour at 70 percent or more of our signalized intersections.

The citywide roadway capital improvement and traffic impact fee program were adopted by the City Council in 1989. Since then, the City has constructed over \$200 million in roadway improvements. Examples of some of the major roadway CIPs that have been constructed are:

- Harding Boulevard Overcrossing (over Atlantic Street)
- Old Auburn Road Realignment
- Pleasant Grove Overcrossing (over the Union Pacific railroad tracks)
- Atlantic Street Widening
- Roseville Parkway/I-80 Overcrossing
- Douglas/I-80 Tunnel and Flyover
- Fiddymont Road Widening
- Eureka/I-80/Taylor Improvements
- Intelligent Transportation System (ITS) and Traffic Operations Center (TOC)

Since traffic impact fees are paid when building permits are pulled, the Traffic Mitigation revenue stream varies each year based on the rate of land development. When land development is booming, Traffic Mitigation revenues can range from \$10 million to \$11 million per year. When land development is slow, Traffic Mitigation revenues hover around \$1 million to \$1.5 million per year. During a downed economy, it takes longer to save up enough money to construct roadway projects. But by the same token, a lower rate of land development means traffic volumes are not growing as rapidly.

# ANIMAL CONTROL SHELTER FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 701,551	\$ 877,649	\$ 33,237
ESTIMATED REVENUES			
Animal Control Shelter Fee	170,820	140,000	0
Interest	5,278	4,373	0
Total Estimated Revenues	176,098	144,373	0
Total Estimated Available for Appropriation	877,649	1,022,022	33,237
LESS ESTIMATED TRANSFERS OUT			
Strategic Improvement Fund	0	988,785	0
Total Estimated Transfers Out	0	988,785	0
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	118,301	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 759,348</u>	<u>\$ 33,237</u>	<u>\$ 33,237</u>

# BLUE OAKS BOULEVARD FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	\$ 542,593
ESTIMATED REVENUES			
Interest	0	3,385	6,000
Contribution in Aid of Construction	<u>0</u>	<u>539,208</u>	<u>160,000</u>
Total Estimated Revenues	0	542,593	166,000
Total Estimated Available for Appropriation	0	542,593	708,593
LESS ESTIMATED CAPITAL EXPENDITURES			
Blue Oaks Boulevard Project	<u>0</u>	<u>0</u>	<u>700,000</u>
Total Estimated Capital Expenditures	0	0	700,000
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 0</u></u>	<u><u>\$ 542,593</u></u>	<u><u>\$ 8,593</u></u>

# BUILDING IMPROVEMENT FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,822,933	\$ 1,827,559	\$ 71,386
ESTIMATED REVENUES			
Interest	13,572	11,026	22,046
Miscellaneous	0	400,000	0
Total Estimated Revenues	13,572	411,026	22,046
ESTIMATED TRANSFERS IN			
Fire Facilities Tax Fund	(525)	901,593	0
Strategic Improvement Fund	309,553	0	0
General CIP Rehabilitation Fund	299,046	490,940	315,000
Total Estimated Transfers In	608,074	1,392,533	315,000
Total Estimated Revenues and Transfers In	621,646	1,803,559	337,046
Total Estimated Available for Appropriation	2,444,579	3,631,118	408,432
LESS ESTIMATED CAPITAL EXPENDITURES			
Blue Oaks Fire Station	0	1,451,593	0
Main Library Remodel - First Floor	299,046	453,365	315,000
Fire Station - WRSP	(525)	0	0
Hotel Conference Center	309,553	0	0
Total Estimated Capital Expenditures	608,074	1,904,958	315,000
LESS ESTIMATED TRANSFERS OUT			
Strategic Improvement Fund	0	1,650,000	0
Indirect Cost	8,946	4,774	6,555
Total Estimated Transfers Out	8,946	1,654,774	6,555
Total Estimated Expenditures and Transfers Out	617,020	3,559,732	321,555
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	150,000	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,677,559</u>	<u>\$ 71,386</u>	<u>\$ 86,877</u>

# CITY/COUNTY MITIGATION FEE FUND

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	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
	<u>          </u>	<u>          </u>	<u>          </u>
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	\$ 1,224,000
ESTIMATED REVENUES			
Mitigation Fee	0	1,224,000	300,000
Interest	<u>0</u>	<u>0</u>	<u>7,361</u>
Total Estimated Revenues	0	1,224,000	307,361
Total Estimated Available for Appropriation	0	1,224,000	1,531,361
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 0</u></u>	<u><u>\$ 1,224,000</u></u>	<u><u>\$ 1,531,361</u></u>

# CITYWIDE PARK DEVELOPMENT FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 4,698,242	\$ 5,475,739	\$ 2,069,006
ESTIMATED REVENUES			
Interest	35,063	8,000	67,064
Park Construction Fee	499,238	466,850	487,758
In Lieu Park Fee	329,524	293,100	48,780
Open Space In Lieu Fee	2,120	1,514	0
Reimbursement	0	30,000	0
Other Revenue	5,000	0	0
Total Estimated Revenues	870,945	799,464	603,602
ESTIMATED TRANSFERS IN			
Roseville Youth Sports Coalition Fund	24,192	66,000	66,000
Citywide Park Development - WRSP Fund	0	20,000	0
Park Development - NCRSP Fund	0	97,188	0
Total Estimated Transfers In	24,192	183,188	66,000
Total Estimated Revenues and Transfers In	895,138	982,652	669,602
Total Estimated Available for Appropriation	5,593,380	6,458,391	2,738,608
LESS ESTIMATED CAPITAL EXPENDITURES			
Youth Sports Coalition Annual Projects	24,192	66,000	66,000
Park Site 56 - Gibson Park	0	108,738	0
Maidu Interpretive Center Permanent Building Exhibits	0	23,281	0
Storage Units	0	102,000	0
Total Estimated Capital Expenditures	75,959	2,118,013	66,000
LESS ESTIMATED TRANSFERS OUT			
Reason Farms Revenue Fund	0	75,000	0
Park Development - SRSP Fund	36,725	2,189,709	0
Indirect Cost	4,958	6,663	12,650
Total Estimated Transfers Out	41,683	2,271,372	12,650
Total Estimated Expenditures and Transfers Out	117,641	4,389,385	78,650
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	3,617,534	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,858,205</u>	<u>\$ 2,069,006</u>	<u>\$ 2,659,958</u>

# CITYWIDE PARK DEVELOPMENT - SVSP FUND

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	<u>FY2014-15</u>	<u>Amended Budget FY2015-16</u>	<u>Budget FY2016-17</u>
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	\$ 0
ESTIMATED REVENUES			
Park Construction Fee	0	0	101,940
In Lieu Fee	0	0	79,920
Interest	<u>0</u>	<u>0</u>	<u>513</u>
Total Estimated Revenues	0	0	182,373
Total Estimated Available for Appropriation	0	0	182,373
ESTIMATED AVAILABLE RESOURCES	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 182,373</u>

# CITYWIDE PARK DEVELOPMENT - WRSP FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 8,221,155	\$ 9,292,928	\$ 4,914,978
ESTIMATED REVENUES			
Park Construction Fee	1,028,951	951,815	1,480,127
Interest	61,997	48,500	111,183
Total Estimated Revenues	1,090,948	1,000,315	1,591,310
Total Estimated Revenues and Transfers In	1,090,948	1,000,315	1,591,310
Total Estimated Available for Appropriation	9,312,103	10,293,243	6,506,288
LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT			
WRSP Dog Park	0	230,000	0
West Roseville Sports Complex	19,175	0	0
Sports Park Complex	0	5,000,000	265,000
F-54 Master Plan	0	0	80,000
WRSP Three-Plex Baseball	0	0	80,000
WRSP Bike Trail	0	128,265	0
Citywide Parks Development Fund	0	20,000	0
Public Facilities Fund	0	0	200,000
Total Estimated Expenditures and Transfers Out	19,175	5,378,265	625,000
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	5,358,265	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 3,934,663</u>	<u>\$ 4,914,978</u>	<u>\$ 5,881,288</u>

# COMMUNITY FACILITIES DISTRICT FUNDS - CONSTRUCTION FUNDS

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 7,083,567	\$ 6,110,099	\$ 17,067,483
ESTIMATED REVENUES			
Northwest Roseville CFD #1 Construction Fund	351	268	576
Northcentral Roseville CFD #1 Construction Fund	30,244	0	0
North Central Roseville CFD #1 Subcontractor Improvements Fund	0	18,000	15,000
Crocker Ranch CFD #1 Construction Fund	8	0	13
Stoneridge West CFD #1 Construction Fund	21	0	35
Westpark CFD #1 Improvement Fund	977	0	2,066
Fiddymment Ranch CFD #1 Improvement Fund	437	0	1,449
Stone Point CFD #5 Improvement Fund	5,023	3,541	7,175
Fountains CFD #1 Improvement Fund	1	0	2
Automall CFD #1 Improvement Fund	3	0	5
Westbrook CFD #1 Improvement Fund	11,816,085	0	0
HP Campus Oaks CFD #1 Construction Fund	0	19,900,000	0
Total Estimated Revenues	11,853,151	19,921,809	26,321
ESTIMATED TRANSFERS IN			
NCR CFD #1 Special Tax Fund	800,000	800,000	0
Westpark CFD #1 Special Tax Fund	960,336	0	2,317,000
Fiddymment Ranch CFD #1 Special Tax Fund	150,000	300,000	0
Stone Point CFD #5 Special Tax Fund	260	166	0
Total Estimated Transfers In	1,910,596	1,100,166	2,317,000
Total Estimated Revenues and Transfers In	13,763,747	21,021,975	2,343,321
Total Estimated Available for Appropriation	20,847,314	27,132,074	19,410,804
LESS ESTIMATED EXPENDITURES			
North Central Roseville CFD #1 Subcontractor Improvements Fund	45,775	89,896	0
Westpark CFD #1 Improvement Fund	908,527	897,000	83,911
Fiddymment Ranch CFD #1 Improvement Fund	0	650,000	0
Westbrook CFD #1 Improvement Fund	11,816,037	218,900	0
HP Campus Oaks CFD #1 Construction Fund	0	5,000,000	14,900,000
Total Estimated Expenditures	12,770,339	6,855,796	14,983,911
LESS ESTIMATED TRANSFERS OUT			
General Fund	0	0	4,326
Strategic Improvement Fund	0	1,600,000	0
Park Development - NCRSP Fund	0	500,000	0
Traffic Mitigation Fund	1,647,962	1,108,444	251,556
North Roseville CFD #1 Fund	0	351	0
Total Estimated Transfers Out	1,647,962	3,208,795	255,882
Total Estimated Expenditures and Transfers Out	14,418,301	10,064,591	15,239,793
INTERFUND LOAN PRINCIPAL PAYMENT FROM WESTPARK CFD #1 FUND TO WATER CONSTRUCTION, WATER REHAB, AND PLEASANT GROVE DRAINAGE BASIN CONSTRUCTION FUNDS	318,914	0	2,233,090
RESERVE FOR ENCUMBRANCES	4,896	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 6,105,203</u>	<u>\$ 17,067,483</u>	<u>\$ 1,937,921</u>

# GENERAL CIP REHABILITATION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 11,291,544	\$ 11,471,853	\$ 6,988,833
ESTIMATED REVENUES			
Interest	88,090	73,423	142,082
Total Estimated Revenues	88,090	73,423	142,082
ESTIMATED CAPITAL TRANSFERS IN			
General Fund	2,180,000	1,000,000	1,500,000
Electric Construction Fund	46,097	219,041	599,039
Wastewater Rehabilitation Fund	43,512	153,371	257,054
Water Rehabilitation Fund	34,572	198,909	243,067
Solid Waste Rehabilitation Fund	31,493	111,373	242,553
CFD and LLD Funds	0	0	127,780
Environmental Utilities Engineering Fund	7	12,500	8,672
Transit Fund	379	5,705	5,550
Water Construction Fund	0	0	1,400
Automotive Services Fund	2,868	116,881	0
Golf Course Improvement Fund	0	49,000	0
Park Development NRSP Fund	0	32,700	0
Park Development NCRSP Fund	23,272	26,728	0
Stoneridge Park Development Fund	0	5,001	0
School-Age Child Care Fund	0	562	0
Electric Operations Fund	53,660	0	0
Water Operations Fund	29,556	0	0
Solid Waste Operations Fund	117	0	0
Wastewater Operations Fund	31	0	0
Diamond Oaks Golf Course Fund	1	0	0
Woodcreek Oaks Golf Course Fund	1	0	0
Total Estimated Transfers In	2,445,567	1,931,771	2,985,115
Total Estimated Revenues and Transfers In	2,533,657	2,005,194	3,127,197
Total Estimated Available for Appropriation	13,825,201	13,477,047	10,116,030
LESS ESTIMATED CAPITAL EXPENDITURES			
Software and Technology Project	0	1,500,000	1,652,780
Facilities Rehab Project	505,430	1,208,425	1,100,000
IT Rehab Project	483,250	840,346	735,000
Parks Rehab Project	589,300	919,175	400,000
Police Rehab Project	0	277,000	119,000
Fire Equipment Rehab Project	121,312	50,000	72,400
City Parking Lot Rehab Project	406	99,594	50,000
800 MHz Radio System Replacement	0	55,000	25,000
Fire Station #4 Improvements	13,977	158,873	0
Police Department Radio Upgrades	0	33,223	0
Total Estimated Capital Expenditures	1,713,675	5,141,636	4,154,180
LESS ESTIMATED TRANSFERS OUT			
General Fund	175,766	855,638	270,000
Building Improvement Fund	299,046	490,940	315,000
Park Development - Infill Fund	164,862	0	50,000
Total Estimated Transfers Out	639,674	1,346,578	635,000
Total Estimated Expenditures and Transfers Out	2,353,349	6,488,214	4,789,180
RESERVE FOR ENCUMBRANCES	793,773	0	0
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	1,371,283	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 9,306,797</u>	<u>\$ 6,988,833</u>	<u>\$ 5,326,850</u>

# PARK DEVELOPMENT - FIDDYMENT44/WALAIRE FUND

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	<u>Actual FY2014-15</u>	<u>Amended Budget FY2015-16</u>	<u>Budget FY2016-17</u>
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 282,345	\$ 284,459	\$ 286,149
ESTIMATED REVENUES			
Interest	<u>2,115</u>	<u>1,690</u>	<u>3,469</u>
Total Estimated Revenues	2,115	1,690	3,469
Total Estimated Available for Appropriation	284,459	286,149	289,618
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 284,459</u></u>	<u><u>\$ 286,149</u></u>	<u><u>\$ 289,618</u></u>

# PARK DEVELOPMENT - HRNSP FUND

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	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 11,975	\$ 11,938	\$ 11,984
ESTIMATED REVENUES			
Interest	<u>89</u>	<u>54</u>	<u>145</u>
Total Estimated Revenues	89	54	145
Total Estimated Available for Appropriation	12,064	11,992	12,129
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>126</u>	<u>8</u>	<u>8</u>
Total Estimated Transfers Out	126	8	8
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 11,938</u></u>	<u><u>\$ 11,984</u></u>	<u><u>\$ 12,121</u></u>

# PARK DEVELOPMENT - INFILL FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,161,156	\$ 1,076,747	\$ 1,081,540
ESTIMATED REVENUES			
Interest	8,655	7,028	13,120
Neighborhood Park Fee	4,017	0	36,128
From Other Agencies	2,839	0	0
Total Estimated Revenues	15,512	7,028	49,248
ESTIMATED TRANSFERS IN			
General CIP Rehabilitation Fund	164,862	0	50,000
Total Estimated Transfers In	164,862	0	50,000
Total Estimated Revenues and Transfers In	180,374	7,028	99,248
Total Estimated Available for Appropriation	1,341,530	1,083,775	1,180,788
LESS ESTIMATED CAPITAL EXPENDITURES			
Saugstad Skate Track	0	0	150,000
Civic Plaza at Royer Park	0	0	75,000
Saugstad Tennis Courts	263,833	0	0
Dry Creek Erosion at Royer Park	287	0	0
Total Estimated Capital Expenditures	264,121	0	225,000
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	662	2,235	909
Total Estimated Transfers Out	662	2,235	909
Total Estimated Expenditures and Transfers Out	264,783	2,235	225,909
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,076,747</u>	<u>\$ 1,081,540</u>	<u>\$ 954,879</u>

# PARK DEVELOPMENT - LONGMEADOW FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 88,243	\$ 29,835	\$ 30,130
ESTIMATED REVENUES			
Interest	<u>528</u>	<u>295</u>	<u>364</u>
Total Estimated Revenues	528	295	364
Total Estimated Available for Appropriation	88,771	30,130	30,494
LESS ESTIMATED EXPENDITURES			
Longmeadow Neighborhood Park	<u>58,936</u>	<u>0</u>	<u>0</u>
Total Estimated Expenditures	58,936	0	0
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 29,835</u></u>	<u><u>\$ 30,130</u></u>	<u><u>\$ 30,494</u></u>

# PARK DEVELOPMENT - NCRSP FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,019,341	\$ 2,005,610	\$ 2,066,488
ESTIMATED REVENUES			
Interest	15,184	12,286	26,669
Total Estimated Revenues	15,184	12,286	26,669
ESTIMATED TRANSFERS IN			
North Central CFD Fund	0	500,000	0
Total Estimated Revenues and Transfers In	15,184	512,286	26,669
Total Estimated Available for Appropriation	2,034,525	2,517,896	2,093,157
LESS ESTIMATED CAPITAL EXPENDITURES			
NC 55B Park Site	35	121,484	0
NC 57 Neighborhood Park	400	199,600	0
Total Estimated Capital Expenditures	435	321,084	0
LESS ESTIMATED TRANSFERS OUT			
Citywide Park Development Fund	0	97,188	0
General CIP Rehabilitation Fund	23,272	26,728	0
Indirect Cost	5,208	6,408	1,446
Total Estimated Transfers Out	28,480	130,324	1,446
Total Estimated Expenditures and Transfers Out	28,915	451,408	1,446
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	418,272	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,587,338</u>	<u>\$ 2,066,488</u>	<u>\$ 2,091,711</u>

# PARK DEVELOPMENT - NERSP FUND

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	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 25,608	\$ 25,786	\$ 25,904
ESTIMATED REVENUES			
Interest	<u>192</u>	<u>134</u>	<u>314</u>
Total Estimated Revenues	192	134	314
Total Estimated Available for Appropriation	25,800	25,920	26,218
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>14</u>	<u>16</u>	<u>18</u>
Total Estimated Transfers Out	14	16	18
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 25,786</u></u>	<u><u>\$ 25,904</u></u>	<u><u>\$ 26,200</u></u>

# PARK DEVELOPMENT - NRSP FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 727,945	\$ 724,631	\$ 494,491
ESTIMATED REVENUES			
Interest	5,427	4,399	8,779
Neighborhood Park Fee	108,705	166,935	162,043
Bike Trail Fee	13,996	21,475	20,850
State Bonds/Grants/Reimbursements	0	175,000	0
Total Estimated Revenues	128,128	367,809	191,672
Total Estimated Available for Appropriation	856,073	1,092,440	686,163
LESS ESTIMATED CAPITAL EXPENDITURES			
Duke Davis Park	0	30,000	0
William "Bill" Hughes Park	131,126	534,803	0
Total Estimated Capital Expenditures	131,126	564,803	0
LESS ESTIMATED TRANSFERS OUT			
General CIP Rehabilitation Fund	0	32,700	0
Indirect Cost	316	446	553
Total Estimated Transfers Out	316	33,146	553
Total Estimated Expenditures and Transfers Out	131,442	597,949	553
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	389,803	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 334,828</u>	<u>\$ 494,491</u>	<u>\$ 685,610</u>

# PARK DEVELOPMENT - NRSP II FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 225,209	\$ 339,865	\$ 394,873
ESTIMATED REVENUES			
Neighborhood Park Fee	107,844	51,470	0
Bike Trail Fee	4,224	2,000	0
Interest	2,712	1,636	4,723
Total Estimated Revenues	114,780	55,106	4,723
Total Estimated Available for Appropriation	339,989	394,971	399,596
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	124	98	33
Total Estimated Transfers Out	124	98	33
ESTIMATED AVAILABLE RESOURCES	<u>\$ 339,865</u>	<u>\$ 394,873</u>	<u>\$ 399,563</u>

# PARK DEVELOPMENT - NRSP III FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 362,512	\$ 395,775	\$ 220,299
ESTIMATED REVENUES			
Neighborhood Park Fee	20,480	14,620	0
In Lieu Fee	10,605	7,570	0
Interest	2,473	2,039	4,644
Total Estimated Revenues	33,558	24,229	4,644
Total Estimated Available for Appropriation	396,070	420,004	224,943
LESS ESTIMATED CAPITAL EXPENDITURES			
Hamel Park Expansion	295	199,705	0
Total Estimated Expenditures	295	199,705	0
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	199,705	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 196,070</u>	<u>\$ 220,299</u>	<u>\$ 224,943</u>

# PARK DEVELOPMENT - NWRSP FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 3,082	\$ 3,098	\$ 2,785
ESTIMATED REVENUES			
Interest	<u>16</u>	<u>0</u>	<u>9</u>
Total Estimated Revenues	16	0	9
ESTIMATED TRANSFERS IN			
NWRSP Landscaping & Lighting District Fund	101,607	343,393	0
Roadway Fund	0	122,337	0
Traffic Mitigation Fund	<u>0</u>	<u>199,263</u>	<u>0</u>
Total Estimated Transfers In	101,607	664,993	0
Total Estimated Revenues and Transfers In	101,623	664,993	9
Total Estimated Available for Appropriation	104,705	668,091	2,794
LESS ESTIMATED CAPITAL EXPENDITURES			
Overflow Parking/Driveway-RAC	<u>101,607</u>	<u>664,993</u>	<u>0</u>
Total Estimated Capital Expenditures	101,607	664,993	0
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>0</u>	<u>313</u>	<u>2,433</u>
Total Transfers Out	0	313	2,433
Total Expenditures and Transfers Out	101,607	665,306	2,433
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 3,098</u></u>	<u><u>\$ 2,785</u></u>	<u><u>\$ 361</u></u>

# PARK DEVELOPMENT - SERSP FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,562	\$ 1,574	\$ 1,574
ESTIMATED REVENUES			
Interest	<u>12</u>	<u>0</u>	<u>19</u>
Total Estimated Revenues	12	0	19
Total Estimated Available for Appropriation	1,574	1,574	1,593
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>0</u>	<u>0</u>	<u>1</u>
Total Capital Expenditures and Transfers Out	0	0	1
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 1,574</u></u>	<u><u>\$ 1,574</u></u>	<u><u>\$ 1,592</u></u>

# PARK DEVELOPMENT - SRSP FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,129,532	\$ 1,277,057	\$ 1,279,781
ESTIMATED REVENUES			
Interest	8,138	5,300	15,153
Neighborhood Park Fee	117,549	221,925	319,010
Bike Trail Fee	12,894	24,675	35,435
Contribution in Aid of Construction	10,000	0	0
Total Estimated Revenues	148,581	251,900	369,598
ESTIMATED TRANSFERS IN			
Citywide Park Development Fund	36,725	2,189,709	0
Total Estimated Transfers In	36,725	2,189,709	0
Total Estimated Revenues and Transfers In	185,306	2,441,609	369,598
Total Estimated Available for Appropriation	1,314,838	3,718,666	1,649,379
LESS ESTIMATED CAPITAL EXPENDITURES			
Harry Crabb Park	36,725	2,268,346	0
Stoneridge - Park Sites 2, 3, 4	0	35,000	0
Stoneridge - Park Site 56	0	123,269	30,000
Total Estimated Capital Expenditures	36,725	2,426,615	30,000
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	1,056	7,269	882
General CIP Rehabilitation Fund	0	5,001	0
Total Estimated Transfers Out	1,056	12,270	882
Total Estimated Expenditures and Transfers Out	37,781	2,438,885	30,882
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	236,906	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,040,151</u>	<u>\$ 1,279,781</u>	<u>\$ 1,618,497</u>

# PARK DEVELOPMENT - WESTBROOK FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	\$ 0
ESTIMATED REVENUES			
Neighborhood Park Fee	0	0	122,460
In Lieu Park Fee	0	0	8,460
Bike Trail Fee	0	0	3,780
Interest	0	0	381
Total Estimated Revenues	0	0	135,081
Total Estimated Available for Appropriation	0	0	135,081
ESTIMATED AVAILABLE RESOURCES	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 135,081</u>

# PARK DEVELOPMENT - WOODCREEK EAST FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 15,671	\$ 16,337	\$ 16,728
ESTIMATED REVENUES			
Interest	<u>717</u>	<u>450</u>	<u>1,351</u>
Total Estimated Revenue	717	450	1,351
Total Estimated Available for Appropriation	16,388	16,787	18,079
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>51</u>	<u>59</u>	<u>67</u>
Total Estimated Transfers Out	51	59	67
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 16,337</u></u>	<u><u>\$ 16,728</u></u>	<u><u>\$ 18,012</u></u>

# PARK DEVELOPMENT - WRSP FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 7,122,344	\$ 8,982,665	\$ 7,420,272
ESTIMATED REVENUES			
Neighborhood Park Fee	1,261,122	1,165,350	1,806,830
Bike Trail Fee	324,249	299,625	464,246
Paseo Fee	245,920	241,680	438,845
Interest	54,284	45,700	105,922
Total Estimated Revenues	1,885,575	1,752,355	2,815,843
ESTIMATED TRANSFERS IN			
Park Development - WRSP Bike Trail	0	38,955	0
Citywide Park Development - WRSP Fund	0	128,265	0
Total Estimated Transfers In	0	167,220	0
Total Estimated Revenues and Transfers In	1,885,575	1,919,575	2,815,843
Total Estimated Available for Appropriation	9,007,919	10,902,240	10,236,115
LESS ESTIMATED CAPITAL EXPENDITURES			
WRSP Fiddymment F-83 Bike Trail	143	0	0
WRSP F-83 Trail and PR Site	0	581,751	0
WRSP PCL W-15-Bike Trail	1,537	361,463	0
F-50 School Park	15,389	1,984,611	20,000
W87 Paseo	0	510,155	0
W-50A School/Park	0	0	80,000
Total Estimated Capital Expenditures	17,069	3,437,980	100,000
LESS ESTIMATED TRANSFERS OUT			
Park Development - WRSP	0	38,955	0
Indirect Cost	8,185	5,033	4,658
Total Estimated Transfers Out	8,185	43,988	4,658
Total Estimated Expenditures and Transfers Out	25,254	3,481,968	104,658
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	3,309,715	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 5,672,950</u>	<u>\$ 7,420,272</u>	<u>\$ 10,131,457</u>

# PLEASANT GROVE DRAINAGE BASIN CONSTRUCTION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 4,887,935	\$ 5,253,581	\$ 5,094,789
ESTIMATED REVENUES			
Interest	53,118	30,018	91,365
Mitigation Fee	<u>325,550</u>	<u>350,000</u>	<u>350,000</u>
Total Estimated Revenues	378,668	380,018	441,365
INTERFUND LOAN REPAYMENT FROM WESTPARK CFD #1 IMPROVEMENT FUND	0	0	2,233,090
Total Estimated Available for Appropriation	5,266,604	5,633,599	7,769,244
LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT			
Pleasant Grove Retention Basin	8,459	488,339	0
Pleasant Grove Creek Hydraulic Modeling Update	0	43,308	0
Indirect Cost	<u>4,563</u>	<u>7,163</u>	<u>3,730</u>
Total Estimated Expenditures and Transfers Out	13,022	538,810	3,730
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	505,647	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 4,747,934</u>	<u>\$ 5,094,789</u>	<u>\$ 7,765,514</u>

# POOLED UNIT PARK TRANSFER FEES FUND

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	<u>Actual FY2014-15</u>	<u>Amended Budget FY2015-16</u>	<u>Budget FY2016-17</u>
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 39,277	\$ 39,560	\$ 39,750
ESTIMATED REVENUES			
Interest	<u>294</u>	<u>215</u>	<u>482</u>
Total Estimated Revenues	294	215	482
Total Estimated Available for Appropriation	39,572	39,775	40,232
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>12</u>	<u>25</u>	<u>28</u>
Total Estimated Transfers Out	12	25	28
ESTIMATED AVAILABLE RESOURCES	<u>\$ 39,560</u>	<u>\$ 39,750</u>	<u>\$ 40,204</u>

# PROJECT PLAY FUND

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	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 5,655	\$ 5,697	\$ 5,724
ESTIMATED REVENUES			
Interest	<u>42</u>	<u>27</u>	<u>70</u>
Total Estimated Revenues	42	27	70
Total Estimated Available for Appropriation	5,697	5,724	5,794
LESS ESTIMATED TRANSFERS OUT			
General Fund	<u>0</u>	<u>0</u>	<u>5,794</u>
Total Estimated Transfers Out	0	0	5,794
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 5,697</u></u>	<u><u>\$ 5,724</u></u>	<u><u>\$ 0</u></u>

*This fund is closing so transfers out are budgeted in FY2017 to reflect a zero balance.*

# PUBLIC FACILITIES FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 9,732,982	\$ 12,844,229	\$ 2,423,208
ESTIMATED REVENUES			
Interest	74,107	57,272	102,650
Public Facilities Fee	<u>2,715,864</u>	<u>2,000,000</u>	<u>2,000,000</u>
Total Estimated Revenues	2,789,971	2,057,272	2,102,650
ESTIMATED TRANSFERS IN			
Strategic Improvement Fund	184,330	0	0
Downtown Parking Fund	0	1,967,137	0
Citywide Park Development - WRSP Fund	0	0	200,000
RFA Capital Projects	0	15,050,000	0
Transportation Fund	0	130,514	0
Successor Agency Roseville RDA Fund	<u>118,271</u>	<u>5,714,376</u>	<u>0</u>
Total Estimated Transfers In	302,600	22,862,027	200,000
INTERFUND LOAN REPAYMENT FROM AUTOMOTIVE REPLACEMENT FUND	600,216	4,000,000	0
INTERFUND LOAN PRINCIPAL REPAYMENT FROM TECHNOLOGY FEE REPLACEMENT FUND	100,000	100,000	100,000
Total Estimated Revenues and Transfers In	3,792,787	29,019,299	2,402,650
Total Estimated Available for Appropriation	13,525,769	41,863,528	4,825,858
LESS ESTIMATED EXPENDITURES			
Public Facilities Operating Expenses	14,875	0	0
WRSP Community Center	0	180,222	200,000
Radio Tower - West Plan	35,607	0	0
Vernon Street Town Square	13,707	0	0
Oak Street Parking Garage	118,271	11,881,729	0
Downtown Building - 316 Vernon Street	305,925	26,694,075	0
Downtown Pedestrian Bridge	<u>184,330</u>	<u>320,514</u>	<u>15,000</u>
Total Estimated Expenditures	672,713	39,076,540	215,000
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	8,826	7,982	14,595
General Fund	0	355,798	867,538
Strategic Improvement Fund	<u>0</u>	<u>0</u>	<u>420,000</u>
Total Estimated Transfers Out	8,826	363,780	1,302,133
Total Estimated Expenditures and Transfers Out	681,539	39,440,320	1,517,133
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	1,816,764	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 11,027,465</u>	<u>\$ 2,423,208</u>	<u>\$ 3,308,725</u>

# REASON FARMS REVENUE FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 834,520	\$ 898,614	\$ 674,952
ESTIMATED REVENUES			
Lease Revenue	750	0	0
Interest	6,307	5,151	11,130
Agricultural Lease	58,487	62,220	62,220
Total Estimated Revenues	65,544	67,371	73,350
ESTIMATED TRANSFERS IN			
Citywide Park Development Fund	0	75,000	0
Total Estimated Transfers In	0	75,000	0
Total Estimated Revenues and Transfers In	65,544	142,371	73,350
Total Estimated Available for Appropriation	900,064	1,040,985	748,302
LESS ESTIMATED EXPENDITURES			
Reason Farms Environmental Preserve	0	346,033	0
Reason Farms Property Management	1,450	20,000	25,000
Total Estimated Expenditures	1,450	366,033	25,000
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	271,033	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 627,581</u>	<u>\$ 674,952</u>	<u>\$ 723,302</u>

# TRAFFIC BENEFIT FEE FUND

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	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 210,556	\$ 289,048	\$ 326,841
ESTIMATED REVENUES			
Traffic Benefit Fee	77,312	36,800	15,000
Interest	<u>1,180</u>	<u>993</u>	<u>3,322</u>
Total Estimated Revenues	78,492	37,793	18,322
Total Estimated Available for Appropriation	289,048	326,841	345,163
ESTIMATED AVAILABLE RESOURCES	<u>\$ 289,048</u>	<u>\$ 326,841</u>	<u>\$ 345,163</u>

# TRAFFIC MITIGATION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 18,014,398	\$ 22,312,172	\$ 13,520,246
ESTIMATED REVENUES			
Federal and State Bonds and Grants	2,408,312	4,680,367	3,000,000
Interest	127,503	96,433	200,396
Mitigation Fee	3,340,700	2,500,000	2,650,000
Blue Oaks Boulevard Fee	343,040	0	0
Westpark Drive Fee	75,584	0	0
Reimbursement	1,126,375	0	0
Sale of Real Property	1,664,823	0	0
Other Revenues	5,989	0	0
Total Estimated Revenues	9,092,325	7,276,800	5,850,396
ESTIMATED TRANSFERS IN			
NCRCFD #1 - Sub Improvement Construction Fund	1,647,962	1,108,444	251,556
Electric Fund	146,000	0	0
Total Estimated Transfers In	1,793,962	1,108,444	251,556
Total Estimated Revenues and Transfers In	10,886,287	8,385,244	6,101,952
Total Estimated Available for Appropriation	28,900,685	30,697,416	19,622,198
LESS ESTIMATED CAPITAL EXPENDITURES			
Oakridge Bridge Replacement	89,942	453,116	3,000,000
Woodcreek Oaks Widening	0	150,000	1,900,000
Traffic Signals	216,449	977,185	655,000
Pleasant Grove Roseville Parkway Triple Left	0	1,150,000	500,000
Developer Reimbursement - TMF	182,904	1,037,611	500,000
City Traffic Model Update	120,329	186,779	125,000
Traffic Mitigation Operating Expenses	669	10,000	10,000
Cirby/Roseville Road Intersection	244,157	4,284,467	0
Industrial Ave Bridge Replacement	318,719	4,260,696	0
Washington Blvd/Andora Widening	30,638	2,163,986	0
Blue Oaks Widening	655,295	781,883	0
Atkinson/PFE Road Widening	24	708,423	0
Atlantic/Eureka I-80 Westbound On-Ramp	0	600,000	0
Blue Oaks-Pleasant Grove CMS Project	7,487	152,513	0
Oak/Washington Roundabout	2,867,120	0	0
Conference Center Drive Extension	1,793,962	0	0
Eureka/I-80 On-Ramp	21,817	0	0
Special Studies - Roadway Permits	4,154	0	0
Fiddymont Road Widening	72	0	0
Total Estimated Capital Expenditures	6,553,738	16,916,659	6,690,000
LESS ESTIMATED TRANSFERS OUT			
Park Development - NWRSP	0	199,263	0
Indirect Cost	34,775	61,248	41,230
Total Estimated Transfers Out	34,775	260,511	41,230
Total Estimated Expenditures and Transfers Out	6,588,513	17,177,170	6,731,230
RESERVE FOR ENCUMBRANCES	17,185	0	0
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	9,274,107	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 13,020,880</u>	<u>\$ 13,520,246</u>	<u>\$ 12,890,968</u>

# WESTPARK DRIVE FUND

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	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	\$ 125,324
ESTIMATED REVENUES			
Interest	0	846	3,000
Contribution in Aid of Construction	0	124,478	60,000
Total Estimated Revenues	0	125,324	63,000
Total Estimated Available for Appropriation	0	125,324	188,324
ESTIMATED AVAILABLE RESOURCES	<u>\$ 0</u>	<u>\$ 125,324</u>	<u>\$ 188,324</u>

## Permanent Funds

These funds are used to account for the principal amount of the gifts the organization is required, by agreement with the donor, to maintain intact in perpetuity or until a specific future date or event. Permanent Funds are:

- **City of Roseville Citizen's Benefit Trust Fund** – provides community and Roseville Employees Charitable Hearts (REACH) grants to non-profit organizations throughout the City. The primary source of annual revenue comes from interest and City of Roseville employee donations.
- **Roseville Aquatics Complex (RAC) Maintenance Fund** – this fund was established to offset costs of maintaining the RAC. The Roseville High School District provided the initial contribution and the interest is spent annually towards maintenance.

## Special District Agency Funds

These funds account for assets held by the City as an agent for individuals, governmental entities, and non-public organizations. Special District Agency Funds are funds used for public infrastructure improvements and maintenance financed by special levies against property holders. They are secured by special taxes assessed on the property owners within the district to pay the principal and interest on the bonds. Other agency funds include the Downtown Roseville Business Improvement District (BID).

## Trust Funds

These funds are earmarked for specific programs and purposes in accordance with a statute that designates the fund as a trust. Its statutory designation distinguishes the fund as a trust rather than a special fund. Trust Funds are:

- **General Trust Funds** – used to account for assets held by the City as an agent for individuals, private organizations, and other governments.
- **The OPEB Trust Fund** – used to account for assets held by the City as a trustee agent for the members and beneficiaries of other post-employment benefit plans (retiree medical).
- **Private Purpose Trust Funds** – a collection of trust funds including the Library Endowment Fund and various urban reserve funds.
- **Successor Agency Roseville RDA Fund** - is responsible for unwinding the affairs of the former Redevelopment Agency (RDA). The Successor Agency will continue to oversee completion of redevelopment projects, dispose of assets and properties of the former RDA and meet its enforceable obligations. A seven-member Oversight Board approves the semi-annual Recognized Obligation Payment Schedules (ROPS) that determine the amount

of property tax increment the Successor Agency receives to pay its annual debt service and other enforceable obligations.

## Internal Service Funds and Self-Insurance Funds

These funds are used to account for financing of goods and services provided by one department to other City departments on a cost-reimbursement basis. Internal Service Funds are:

- **Automotive Replacement Fund** – provides automotive replacement services for the City's fleet.
- **Automotive Services Fund** – provides maintenance and supplies to the City's fleet.

The source of funds for the Automotive Replacement Fund and Automotive Services Fund are from the General Fund, Electric Funds, Environmental Utilities Funds, and the Transportation Funds.

Self-insurance funds are:

- Dental Insurance Fund
- General Liability Fund
- General Liability Rent Insurance Fund
- Post-Retirement Insurance/Accrual Fund
- Section 125 Fund
- Unemployment Insurance Fund
- Vision Insurance Fund
- Workers' Compensation Fund

These self-insurance funds provide services and benefits to the City and its employees on a cost reimbursement basis. The primary source of revenue is a premium charged to funds that include city salaries.



# CITY OF ROSEVILLE CITIZEN'S BENEFIT TRUST FUND

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	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 17,440,307	\$ 17,441,250	\$ 17,400,139
ESTIMATED REVENUES			
Interest	245,167	230,000	450,710
Donations	7,176	0	0
Total Estimated Revenues	252,343	230,000	450,710
Total Estimated Available for Appropriation	17,692,650	17,671,250	17,850,849
LESS ESTIMATED EXPENDITURES			
Community Grants	245,400	264,611	415,000
REACH Grants	6,000	6,500	11,230
Total Estimated Expenditures	251,400	271,111	426,230
ESTIMATED AVAILABLE RESOURCES	\$ 17,441,250	\$ 17,400,139	\$ 17,424,619

*Per Ordinance 3388, Section 4.06.040, the City Council may annually appropriate up to 90% of the annual interest earnings. To smooth out the monies available for grants, a higher percentage can be awarded when not all available interest was awarded in previous years. This allows for a higher award amount in a given fiscal year, while meeting the requirements of the ordinance.*

# ROSEVILLE AQUATICS COMPLEX MAINTENANCE FUND

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	<u>Actual FY2014-15</u>	<u>Amended Budget FY2015-16</u>	<u>Budget FY2016-17</u>
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 23,404	\$ 23,404	\$ 23,404
Total Estimated Available for Appropriation	23,404	23,404	23,404
ESTIMATED AVAILABLE RESOURCES	<u>\$ 23,404</u>	<u>\$ 23,404</u>	<u>\$ 23,404</u>

# AGENCY FUNDS

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 56,245,605	\$ 58,137,068	\$ 59,616,562
ESTIMATED REVENUES			
Foothills Blvd. Ext. Assessment	1,376	0	0
N. Rsvl/Rckln Sewer Ref District	14	0	0
Downtown Roseville Prop - Business Improvement	227,334	241,676	248,927
Automall CFD#1 Special Tax Fund	674,152	617,432	578,952
Westbrook CFD#1 Special Tax Fund	2,539,054	823,390	806,239
HP Campus Oaks CFD #1 Special Tax Fund	0	711,399	258
Fiddymnt Overlay #5 Special Tax Fund	0	0	55
Northeast Roseville CFD #1 Special Tax Fund	659	0	0
Northeast Roseville CFD #2 Special Tax Fund	870,436	872,602	867,089
Northwest Roseville CFD #1 Special Tax Fund	2,330,894	2,291,599	2,325,068
Northcentral Roseville CFD #1 Special Tax Fund	4,290,018	4,313,145	4,023,597
North Roseville CFD #1 Special Tax Fund	1,787,691	2,359,461	1,527,791
Stoneridge Parcel 1 CFD #1 Special Tax Fund	157,021	158,483	166,069
Highland Reserve North CFD #1 Special Tax Fund	2,647,579	2,642,350	2,715,894
Woodcreek West CFD #1 Special Tax Fund	1,469,585	1,974,389	1,255,864
Crocker Ranch CFD #1 Special Tax Fund	1,531,508	1,488,970	1,523,792
Woodcreek East CFD #1 Special Tax Fund	496,589	501,636	503,417
Stoneridge East CFD #1 Special Tax Fund	1,256,701	1,233,568	1,267,208
Stoneridge West CFD #1 Special Tax Fund	1,041,790	962,473	996,626
Stone Point CFD #1 Special Tax Fund	2,109,439	944,683	804,778
Westpark CFD #1 Special Tax Fund	5,970,346	6,213,000	3,875,567
Fiddymnt Ranch CFD #1 Special Tax Fund	6,319,604	5,639,426	5,429,969
Longmeadow CFD #1 Special Tax Fund	614,589	611,744	618,776
Stone Point CFD #5 Special Tax Fund	398,925	364,771	373,189
Diamond Creek CFD #1 Special Tax Fund	478,057	521,775	477,411
Fountains CFD #1 Special Tax Fund	847,813	971,257	813,749
Total Estimated Revenues	38,061,174	36,459,229	31,200,285
ESTIMATED TRANSFERS IN			
NRCFD #1 Special Tax Fund		351	0
Total Estimated Transfers In	0	351	0
Total Estimated Revenues and Transfers In	38,061,174	36,459,580	31,200,285
Total Estimated Available for Appropriation	94,306,779	94,596,648	90,816,849
LESS ESTIMATED EXPENDITURES			
Downtown Roseville Prop - Business Improvement	234,603	248,006	255,606
Automall CFD#1 Special Tax Fund	556,474	555,700	571,041
Westbrook CFD#1 Special Tax Fund	903,925	728,866	801,145
HP Campus Oaks CFD #1 Special Tax Fund	0	711,399	1,095,876
Northeast Roseville CFD#2 Special Tax Fund	859,542	860,464	857,621
Northwest Roseville CFD#1 Special Tax Fund	2,306,327	2,307,131	2,303,396
North Central Roseville CFD#1 Special Tax Fund	3,951,223	3,947,298	3,945,505
North Roseville CFD#1 Special Tax Fund	1,808,165	2,000,403	1,514,399
Stoneridge Parcel 1 CFD#1 Special Tax Fund	154,242	157,198	158,369
Highland Reserve North CFD#1 Special Tax Fund	2,650,168	2,658,759	2,674,577
Woodcreek West CFD#1 Special Tax Fund	1,463,627	1,660,073	1,245,669
Crocker Ranch CFD#1 Special Tax Fund	1,489,536	1,498,160	1,505,312
Woodcreek East CFD#1 Special Tax Fund	502,270	508,295	494,929
Stoneridge East CFD#1 Special Tax Fund	1,241,712	1,244,076	1,246,895
Stoneridge West CFD#1 Special Tax Fund	965,668	967,885	972,839
Stone Point CFD#1 Special Tax Fund	2,374,612	795,524	785,681
Westpark CFD#1 Special Tax Fund	5,461,172	5,567,793	3,798,140
Fiddymnt Ranch CFD#1 Special Tax Fund	5,089,796	5,184,627	5,379,742
Longmeadow CFD#1 Special Tax Fund	616,300	617,766	608,269
Stone Point CFD#5 Special Tax Fund	355,517	364,773	360,568
Diamond Creek CFD#1 Special Tax Fund	442,990	450,950	456,474
Fountains CFD#1 Special Tax Fund	828,413	840,556	806,049
Total Estimated Expenditures	34,256,282	33,875,702	31,838,102
LESS ESTIMATED TRANSFERS OUT			
Fiddymnt Ranch CFD #1 Improvement Fund frm Fiddymnt Rnch CFD #1 Special Tax Fund	150,000	300,000	0
General CIP Rehabilitation Fund for Software and Technology Project	0	0	63,887
NRCFD#1 Construction Fund frm NRCFD #1 Special Tax Fund	800,000	800,000	0
Stone Point CFD #5 Improvement Fund from Stone Point CFD #5 Special Tax Fund	260	166	0
Stormwater Management Fund from Diamond Creek CFD #1 Improvement Fund	2,833	4,218	3,162
Westpark CFD #1 Improvement Fund from Westpark CFD #1 Special Tax Fund	960,336	0	2,317,000
Total Estimated Transfers Out	1,913,428	1,104,384	2,384,049
Total Estimated Expenditures and Transfers Out	36,169,711	34,980,086	34,222,151
ESTIMATED AVAILABLE RESOURCES	<u>\$ 58,137,068</u>	<u>\$ 59,616,562</u>	<u>\$ 56,594,698</u>

# GENERAL TRUST FUNDS

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 8,960	\$ 9,451	\$ 9,128
ESTIMATED REVENUES			
Merchant Parking Program Fund	<u>490</u>	<u>277</u>	<u>349</u>
Total Estimated Revenues	490	277	349
Total Estimated Available for Appropriation	9,451	9,728	9,477
LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT			
Roseville Volunteer Collaborative Fund to General Fund	0	0	2,131
Merchant Parking Program Fund	<u>0</u>	<u>600</u>	<u>600</u>
Total Estimated Expenditures and Transfers Out	0	600	2,731
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 9,451</u></u>	<u><u>\$ 9,128</u></u>	<u><u>\$ 6,746</u></u>

# OPEB TRUST FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 50,216,148	\$ 55,230,675	\$ 61,613,457
ESTIMATED REVENUES			
Investment Income	1,838,236	2,500,000	1,000,000
Contribution in OPEB	<u>5,663,252</u>	<u>5,868,277</u>	<u>6,379,020</u>
Total Estimated Revenues	7,501,488	8,368,277	7,379,020
LESS ESTIMATED TRANSFERS IN			
Post-Retirement Insurance/Accrual Fund	<u>3,330,849</u>	<u>4,047,782</u>	<u>5,160,677</u>
Total Estimated Transfers In	3,330,849	4,047,782	5,160,677
Total Estimated Revenues and Transfers In	10,832,337	12,416,059	12,539,697
Total Estimated Available for Appropriation	61,048,484	67,646,734	74,153,154
LESS ESTIMATED EXPENDITURES			
OPEB Trust	<u>5,817,809</u>	<u>6,033,277</u>	<u>6,544,020</u>
Total Estimated Expenditures	5,817,809	6,033,277	6,544,020
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 55,230,675</u></u>	<u><u>\$ 61,613,457</u></u>	<u><u>\$ 67,609,134</u></u>

*Investment income is based on a long-term portfolio average of 6.5% and may include income earned, realized, and unrealized gains/losses.*

# PRIVATE PURPOSE TRUST FUNDS

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,450,354	\$ 1,936,400	\$ 1,916,754
ESTIMATED REVENUES			
Schoolhouse Park - Jackson Monument Fund	23	0	38
Library Endowment Fund	3,601	2,924	220
Woodcreek West Endowment Fund	3,451	3,102	6,534
Woodcreek North (Sares) Fund	951	751	1,553
North Central Wetlands Endowment Fund	2,644	2,400	5,060
Highland Reserve North Endowment Fund	2,334	1,878	3,811
Commercial Center 65 Preserve Area Fund	874	697	1,425
Woodcreek East Longmeadow/Roseville Tech Park Fund	2,035	1,636	3,324
Reason Farms Environmental Preserve Fund	345	268	446
Silverado Oaks Urban Reserve Fund	569	456	930
Open Space Endowments - Miscellaneous	268	215	438
Total Estimated Revenues	17,096	14,327	23,779
Total Estimated Available for Appropriation	2,467,450	1,950,727	1,940,533
LESS ESTIMATED TRANSFERS OUT			
To General Fund from Library Endowment Fund	510,000	0	5,616
To Open Space Maintenance Fund from:			
Woodcreek West Endowment Fund	2,661	5,376	5,385
Woodcreek North (Sares) Fund	634	1,275	1,279
North Central Wetlands Endowment Fund	2,058	4,160	4,166
Highland Reserve North Endowment Fund	1,553	3,128	3,138
Commercial Center 65 Preserve Area Fund	832	1,172	1,173
Woodcreek East Longmeadow/Roseville Tech Park Fund	1,356	2,728	2,736
Reason Farms Environmental Preserve Fund	11,399	15,012	15,492
Silverado Oaks Urban Reserve Fund	379	763	765
Open Space Endowments - Misc Fund	179	359	361
Total Estimated Transfers Out	531,051	33,973	40,111
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,936,399</u>	<u>\$ 1,916,754</u>	<u>\$ 1,900,422</u>

# SUCCESSOR AGENCY ROSEVILLE RDA FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 8,674,513	\$ 8,669,498	\$ 3,449,163
ESTIMATED REVENUES			
Secured Taxes	3,483,534	4,213,659	3,402,380
Interest	79,348	63,513	58,188
Program Income	0	4,236	19,368
Bad Debt Offset	(848,703)	0	0
Total Estimated Revenues	2,714,179	4,281,408	3,479,936
Total Estimated Available for Appropriation	11,388,691	12,950,906	6,929,099
LESS ESTIMATED EXPENDITURES			
Successor Agency - RDA Admin	221,309	253,700	256,143
2002 RDA Project Tax Allocation Bond	655,590	0	0
2006A RDA Project Tax Exempt Tax Allocation Bond	642,531	646,525	646,525
2006AT RDA Project Taxable Tax Allocation Bond	256,686	262,913	255,738
2006HT Housing Taxable Tax Allocation Bond	446,406	448,567	447,719
2014 RDA Refunding Project Tax Allocation	132,696	832,688	821,813
Total Estimated Expenditures	2,355,219	2,444,393	2,427,938
LESS ESTIMATED TRANSFERS OUT			
Low & Moderate Income Housing Fund	0	219,715	206,002
Public Facilities Fund	118,271	5,714,376	0
Total Estimated Transfers Out	118,271	5,934,091	206,002
Total Estimated Expenditures and Transfers Out	2,473,490	8,378,484	2,633,940
INTERFUND LOAN PRINCIPAL PAYMENT TO LOW MOD HOUSING FUND	245,703	244,399	0
INTERFUND LOAN PRINCIPAL PAYMENT TO GENERAL FUND	0	878,860	744,010
INTERFUND LOAN PRINCIPAL PAYMENT TO GAS TAX FUND	0	0	80,000
RESERVE FOR ENCUMBRANCES	5,400	0	0
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	5,714,376	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 2,949,722</u>	<u>\$ 3,449,163</u>	<u>\$ 3,471,149</u>

# AUTOMOTIVE REPLACEMENT FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 38,405,976	\$ 31,314,978	\$ 24,190,472
ESTIMATED REVENUES			
Automotive Replacement	5,684,976	6,606,922	5,813,243
Interest	331,409	260,774	208,006
Miscellaneous	440,426	0	0
Total Estimated Revenues	6,456,811	6,867,696	6,021,249
ESTIMATED INTERFUND LOAN PRINCIPAL REPAYMENTS			
School-Age Child Care Fund	60,000	60,000	20,000
Fire Facilities Tax Fund	235,408	239,475	17,134
Golf Operations Fund	127,000	127,000	127,000
Total Estimated Loan Repayments	422,408	426,475	164,134
Total Estimated Revenues and Loan Repayments	6,879,218	7,294,171	6,185,383
Total Estimated Available for Appropriation	45,285,195	38,609,149	30,375,855
LESS ESTIMATED EXPENDITURES			
Vehicle Replacement	7,346,547	14,335,032	4,872,511
Less Operating Transfers In:			
General Fund	0	0	218,375
Electric Operations Fund	44,699	0	0
Water Operations Fund	0	0	349,727
Wastewater Operations Fund	0	0	447,720
Solid Waste Operations Fund	0	0	560,364
Bike Trail Maintenance Fund	25,000	0	0
Subtotal Operating Transfers In:	69,699	0	1,576,186
Total Estimated Expenditures	7,276,848	14,335,032	3,296,325
LESS ESTIMATED TRANSFERS OUT			
General Fund	5,966	11,681	0
Workers' Compensation Fund	4,633,219	0	0
General Liability Fund	1,172,079	0	0
Traffic Signal Rehabilitation Fund	0	0	3,187
Traffic Signal Construction Fund	0	0	591,830
Post-Retirement Insurance/Accrual Fund	0	0	17,100
Pleasant Grove Drainage Basin Construction Fund	250,000	0	0
Electric Construction Fund	0	0	3,544,113
Indirect Cost	31,889	71,964	137,281
Total Estimated Transfers Out	6,093,153	83,645	4,293,511
Total Estimated Expenditures and Transfers Out	13,370,000	14,418,677	7,589,836
INTERFUND LOAN TO PUBLIC FACILITIES FUND	600,216	0	0
RESERVE FOR ENCUMBRANCES	5,573,637	0	0
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	11,681	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 25,729,660</u>	<u>\$ 24,190,472</u>	<u>\$ 22,786,019</u>

# AUTOMOTIVE SERVICES FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ (1,176,027)	\$ (957,332)	\$ (887,014)
ESTIMATED INVENTORY	\$ 806,281	\$ 653,998	\$ 653,998
ESTIMATED REVENUES			
Interest	15,893	7,914	16,790
Vehicle Usage Charge	7,098,297	7,366,304	7,241,897
Administrative Fee	2,400	0	2,400
From Other Agencies	31,469	48,000	30,000
Reimbursement	5,657	13,000	13,000
Other Revenue	2,791	0	0
Total Estimated Revenues	7,156,507	7,435,218	7,304,087
Total Estimated Available for Appropriation	6,786,762	7,131,884	7,071,071
LESS ESTIMATED EXPENDITURES			
Mechanical Maintenance	5,963,352	6,386,386	6,095,921
Total Estimated Expenditures	5,963,352	6,386,386	6,095,921
LESS ESTIMATED TRANSFERS OUT			
General Fund	7,475	14,632	0
General CIP Rehabilitation Fund	2,868	116,881	0
Post-Retirement Insurance/Accrual Fund	239,768	181,445	203,610
Indirect Cost	876,632	665,556	584,255
Total Estimated Transfers Out	1,126,744	978,514	787,865
Total Estimated Expenditures and Transfers Out	7,090,096	7,364,900	6,883,786
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	14,632	0	0
ESTIMATED AVAILABLE RESOURCES AND INVENTORY	<u>\$ (317,966)</u>	<u>\$ (233,016)</u>	<u>\$ 187,285</u>

*This fund was negative in FY2014-15 and FY2015-16 due to lower than projected revenues and higher than projected expenditures in FY2012-13. Beginning in FY2014-15, auto rental rates were increased annually. As a result the fund balance is positive in FY2016-17.*

# DENTAL INSURANCE FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 728,327	\$ 835,235	\$ 417,655
ESTIMATED REVENUES			
Interest	4,839	4,131	9,170
Insurance Premium	<u>1,469,471</u>	<u>1,569,331</u>	<u>1,593,467</u>
Total Estimated Revenues	1,474,310	1,573,462	1,602,637
Total Estimated Available for Appropriation	2,202,637	2,408,697	2,020,292
LESS ESTIMATED EXPENDITURES			
Dental Claims and Services	1,365,776	1,987,219	1,605,358
Indirect Cost	<u>1,626</u>	<u>3,823</u>	<u>2,618</u>
Total Estimated Expenditures	1,367,402	1,991,042	1,607,976
RESERVE FOR ENCUMBRANCES	168,947	0	0
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 666,288</u></u>	<u><u>\$ 417,655</u></u>	<u><u>\$ 412,316</u></u>

# GENERAL LIABILITY FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,500,598	\$ 3,434,986	\$ 2,649,262
ESTIMATED REVENUES			
Interest	21,836	16,820	60,471
Accident Expense Recovery	2,693	0	0
Self-Insurance Premium	1,550,619	2,204,346	2,675,003
Other Revenue	28,533	0	0
Total Estimated Revenues	1,603,680	2,221,166	2,735,474
ESTIMATED TRANSFERS IN			
General Fund	774,475	0	0
Automotive Replacement Fund	1,172,079	0	0
General Liability Rent Insurance Fund	0	0	33,135
Total Estimated Transfers In	1,946,554	0	33,135
Total Estimated Revenues and Transfers In	3,550,234	2,221,166	2,768,609
Total Estimated Available for Appropriation	6,050,832	5,656,152	5,417,871
LESS ESTIMATED EXPENDITURES			
Self-Insurance Claims and Services	2,015,972	2,844,609	2,674,642
Indirect Cost	6,263	2,282	17,617
Total Estimated Expenditures	2,022,235	2,846,891	2,692,259
LESS ESTIMATED TRANSFERS OUT			
General Fund	0	160,000	42,000
Total Estimated Transfers Out	0	160,000	42,000
Total Estimated Expenditures and Transfers Out	2,022,235	3,006,891	2,734,259
RESERVE FOR ENCUMBRANCES	9,675	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 4,018,922</u>	<u>\$ 2,649,262</u>	<u>\$ 2,683,612</u>

# GENERAL LIABILITY - RENT INSURANCE FUND

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	<u>Actual FY2014-15</u>	<u>Amended Budget FY2015-16</u>	<u>Budget FY2016-17</u>
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 32,736	\$ 32,981	\$ 33,169
ESTIMATED REVENUES			
Interest	<u>245</u>	<u>188</u>	<u>402</u>
Total Estimated Revenues	245	188	402
Total Estimated Available for Appropriation	32,981	33,169	33,571
LESS ESTIMATED TRANSFERS OUT			
General Liability Fund	<u>0</u>	<u>0</u>	<u>33,135</u>
Total Estimated Transfers Out	0	0	33,135
ESTIMATED AVAILABLE RESOURCES	<u>\$ 32,981</u>	<u>\$ 33,169</u>	<u>\$ 436</u>

# POST-RETIREMENT INSURANCE/ACCRUAL FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,806,762	\$ 2,441,146	\$ 2,535,398
ESTIMATED REVENUES			
Interest	13,692	10,006	15,287
Self-Insurance Premium	3,012,475	4,240,572	4,450,340
HSA Fire OPEB	25,079	0	42,000
Total Estimated Revenues	3,051,246	4,250,578	4,507,627
ESTIMATED TRANSFERS IN			
Utility Exploration Center Fund	2,506	0	0
Electric Operations Fund	1,068,936	765,679	807,261
Traffic Signals Maintenance Fund	15,031	15,407	12,539
School-Age Child Care Fund	12,354	146,436	145,664
Local Transportation Fund	12,207	11,313	15,035
Golf Course Operations Fund	3,555	3,640	3,668
Water Operations Fund	475,587	301,191	309,771
Wastewater Operations Fund	459,440	464,596	384,046
Solid Waste Operations Fund	289,025	280,600	212,041
Water Meter Retrofit Fund	15,031	15,407	15,700
Water EU Engineering Fund	22,572	23,131	31,760
Automotive Services Fund	239,768	181,445	203,610
Vehicle Replacement Fund	0	0	17,100
General Fund	5,651,704	4,772,461	4,497,090
Total Estimated Transfers In	8,267,716	6,981,306	6,655,285
Total Estimated Revenues and Transfers In	11,318,962	11,231,884	11,162,912
Total Estimated Available for Appropriation	14,125,724	13,673,030	13,698,310
LESS ESTIMATED EXPENDITURES			
Retirement Settlements/Insurance	8,267,060	6,981,307	7,155,284
Professional Services	36,306	64,268	0
OPEB Trust Fund	3,330,849	4,047,782	5,160,677
Indirect Cost	50,363	44,276	35,890
Total Estimated Expenditures	11,684,578	11,137,633	12,351,851
RESERVE FOR ENCUMBRANCES	2,268	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 2,438,879</u>	<u>\$ 2,535,398</u>	<u>\$ 1,346,459</u>

# SECTION 125 FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 69,528	\$ 68,912	\$ 68,027
ESTIMATED REVENUES			
Interest	308	188	229
Self-Insurance Premium	<u>413,706</u>	<u>450,000</u>	<u>379,840</u>
Total Estimated Revenues	414,014	450,188	380,069
Total Estimated Available for Appropriation	483,542	519,100	448,096
LESS ESTIMATED EXPENDITURES			
Cafeteria Plan Claims	413,801	450,000	379,840
Indirect Cost	<u>829</u>	<u>1,073</u>	<u>633</u>
Total Estimated Expenditures	414,630	451,073	380,473
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 68,912</u></u>	<u><u>\$ 68,027</u></u>	<u><u>\$ 67,623</u></u>

# UNEMPLOYMENT INSURANCE FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 303,120	\$ 557,496	\$ 822,975
ESTIMATED REVENUES			
Interest	2,435	1,200	7,071
Self-Insurance Premium	<u>514,602</u>	<u>587,692</u>	<u>120,854</u>
Total Estimated Revenues	517,037	588,892	127,925
Total Estimated Available for Appropriation	820,157	1,146,388	950,900
LESS ESTIMATED EXPENDITURES			
Unemployment Claims	162,566	225,000	150,000
Indirect Cost	<u>96</u>	<u>8,060</u>	<u>7,408</u>
Total Estimated Expenditures	162,662	233,060	157,408
INTERFUND LOAN PRINCIPAL PAYMENT TO WORKERS' COMPENSATION FUND	100,000	90,353	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 557,496</u>	<u>\$ 822,975</u>	<u>\$ 793,492</u>

# VISION INSURANCE FUND

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	<u>Actual FY2014-15</u>	<u>Amended Budget FY2015-16</u>	<u>Budget FY2016-17</u>
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 300,141	\$ 296,644	\$ 197,269
ESTIMATED REVENUES			
Interest	2,128	1,663	3,480
Insurance Premium	<u>158,635</u>	<u>174,415</u>	<u>170,808</u>
Total Estimated Revenues	160,763	176,078	174,288
Total Estimated Available for Appropriation	460,904	472,722	371,557
LESS ESTIMATED EXPENDITURES			
Vision Claims and Services	160,631	271,291	168,000
Indirect Cost	<u>3,629</u>	<u>4,162</u>	<u>1,632</u>
Total Estimated Expenditures	164,260	275,453	169,632
RESERVE FOR ENCUMBRANCES	35,330	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 261,314</u>	<u>\$ 197,269</u>	<u>\$ 201,925</u>

# WORKERS' COMPENSATION FUND

	Actual FY2014-15	Amended Budget FY2015-16	Budget FY2016-17
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 7,368,850	\$ 10,988,404	\$ 10,177,589
ESTIMATED REVENUES			
Interest	62,752	49,414	155,335
Workers' Compensation Premium	2,524,249	2,788,350	3,915,608
Miscellaneous Revenue	50	0	0
Workers' Compensation Refund - Emp	59,143	0	0
Workers' Compensation Refund - Other	9,739	0	0
Reimbursement	23,295	0	0
Total Estimated Revenues	2,679,227	2,837,764	4,070,943
ESTIMATED TRANSFERS IN			
General Fund	656,637	0	0
Automotive Replacement Fund	4,633,219	0	0
Total Estimated Transfers In	5,289,856	0	0
Total Estimated Revenues and Transfers In	7,969,083	2,837,764	4,070,943
INTERFUND LOAN PRINCIPAL REPAYMENT FROM UNEMPLOYMENT INSURANCE FUND	100,000	90,353	0
Total Estimated Available for Appropriation	15,437,933	13,916,521	14,248,532
LESS ESTIMATED EXPENDITURES			
Workers' Compensation Claims and Services	3,392,250	3,648,463	3,346,709
General Fund	0	0	300,000
Indirect Cost	85,723	90,469	102,178
Total Estimated Expenditures	3,477,973	3,738,932	3,748,887
RESERVE FOR ENCUMBRANCES	121,550	0	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 11,838,410</u>	<u>\$ 10,177,589</u>	<u>\$ 10,499,645</u>

# Department Operating Budgets - Alphabetical Order

## Department Operating Budget

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# Department Operating Budgets Overview



## Department Operating Budgets Overview

The Department Operating Budget contains the operational costs by department and their programs. The section begins with an “Organization Budget Summary” that outlines all departments and their operational programs. The summary contains two years of data: the current year amended budget along with the new budget year. The full-time equivalent (FTE) employees for both years are presented as a comparison. Following the Organizational Budget Summary is the detail for each department, their programs, and the costs required to fund their programs.

Each department contains an organizational chart and a departmental narrative. The organizational chart displays the overall structure of the department. The departmental narrative describes the services provided by each department including key issues currently faced and goals for the upcoming fiscal year. Following each narrative is the Department Budget Summary and associated Program Budgets.

The Department Budget Summary shows the various programs (also known as divisions) and their expenditures over a three-year period: The prior year actuals, current year budget, and the new budget year. The expenditures are segregated into four categories:

- Salaries, wages, and benefits
- Materials, supplies, and services
- Capital outlays
- Reimbursed expenditures

The salaries, wages, and benefit category includes compensation and benefits paid to employees of the City. Materials, supplies, and services contain costs that

are consumed during the course of the fiscal year and are not of a capital nature. Capital outlays are expenditures which result in acquisitions or additions to fixed assets and represent a betterment or improvement. These expenditures typically have a life of more than two years and cost \$5,000 or more. Reimbursed expenditures serve to reduce the total expenditures of a program. The reimbursements generally result from expenses charged to other programs.

The funding summary for each department shows the funding sources allocated to pay for the programs. This may include more than one fund as well as expenses charged elsewhere via reimbursed expenditures.

Following the Department Budget Summaries are individual Program Performance Budgets for each program within the department. The program budget contains specific and measurable objectives and specifies work volumes to be accomplished and efficiency and effectiveness levels to be achieved. These are compared on a year-to-year basis. Any new positions added in the new budget year or a change in positions (FTE) that has occurred since adoption of the current year budget is noted.

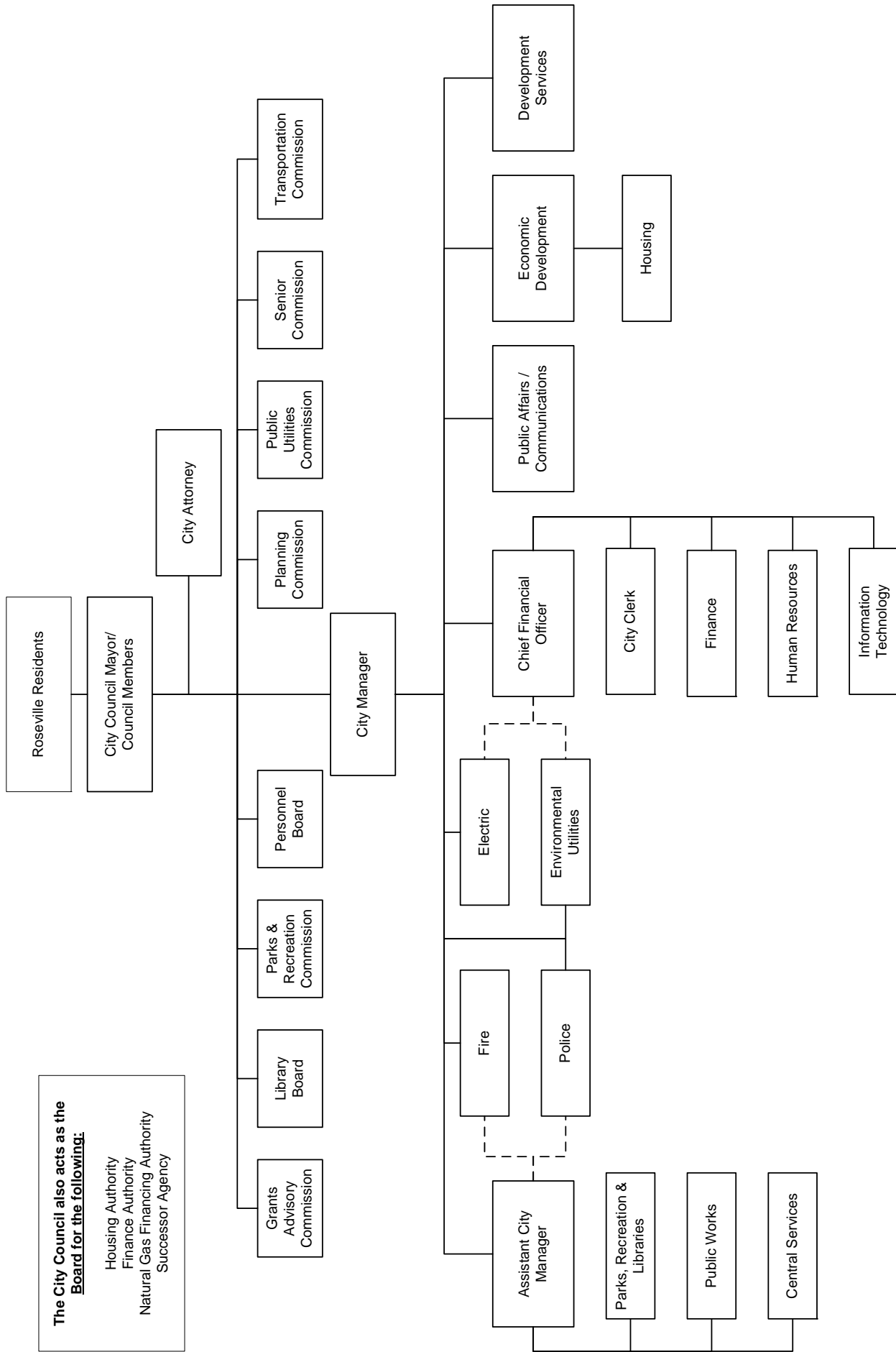
At the end of the Program Performance section is the Divisional Budget Summary. This section summarizes the budgeted appropriations by ORG key as per the budget approval level mandated in the City’s Budget Ordinance. This is the initial spending limit that each ORG key must operate within for each major code category. These appropriation limits are enforced for all of the ORG keys listed as well as against the annual total for each Capital Improvement Project (CIP). The initial budget is adjusted throughout the year via City Council-approved budget adjustments.

## ORGANIZATION BUDGET SUMMARY

	FY2015-16		FY2016-17	
	FTE POSITIONS	MID YEAR BUDGET	FTE POSITIONS	BUDGET EXPENDITURES
<b>CITY COUNCIL</b>				
CITY COUNCIL	0.00	383,055	0.00	394,622
LESS: REIMBURSED EXPENDITURES		0		0
SUBTOTAL	0.00	383,055	0.00	394,622
<b>CITY MANAGER</b>				
CITY MANAGEMENT	5.00	1,215,663	5.00	1,127,173
PUBLIC AFFAIRS & COMMUNICATIONS DEPARTMENT	4.00	837,410	4.00	764,168
DEVELOPMENT & OPERATIONS	3.00	962,513	3.00	655,675
LESS: REIMBURSED EXPENDITURES		(64,480)		(68,320)
SUBTOTAL	12.00	2,951,106	12.00	2,478,696
<b>CITY ATTORNEY</b>				
LEGAL SERVICES	9.00	1,904,336	9.00	1,821,687
LESS: REIMBURSED EXPENDITURES		0		0
SUBTOTAL	9.00	1,904,336	9.00	1,821,687
<b>FINANCE</b>				
DEPARTMENT ADMINISTRATION	3.00	699,074	3.00	684,278
BUDGET	3.75	616,254	3.75	664,287
CASH MANAGEMENT & LICENSING	2.50	350,203	2.50	324,491
UTILITY BILLING & SERVICES	30.25	4,194,897	30.25	4,649,292
GENERAL ACCOUNTING / PAYROLL	15.23	2,165,127	16.23	2,210,037
LESS: REIMBURSED EXPENDITURES		(557,930)		(442,500)
SUBTOTAL	54.73	7,467,625	55.73	8,089,885
<b>HUMAN RESOURCES</b>				
HUMAN RESOURCES	9.65	1,869,533	9.65	1,759,874
RISK MANAGEMENT	4.35	148,218	4.35	447,036
LESS: REIMBURSED EXPENDITURES		0		0
SUBTOTAL	14.00	2,017,751	14.00	2,206,910
<b>INFORMATION TECHNOLOGY</b>				
STRATEGIC PLANNING	6.63	1,534,223	6.63	1,681,043
INFRASTRUCTURE	15.00	3,635,138	15.00	3,032,624
CUSTOMER SERVICE	18.00	3,033,539	18.00	2,977,225
LESS: REIMBURSED EXPENDITURES		(240,000)		(202,563)
SUBTOTAL	39.63	7,962,900	39.63	7,488,329
<b>CITY CLERK</b>				
CLERK SUPPORT SERVICES	7.00	974,170	7.00	982,687
LESS: REIMBURSED EXPENDITURES		0		0
SUBTOTAL	7.00	974,170	7.00	982,687
<b>CENTRAL SERVICES</b>				
DEPARTMENT ADMINISTRATION	3.00	496,274	3.00	539,721
PURCHASING	5.00	543,176	6.00	696,898
CENTRAL STORES	3.00	326,511	3.00	339,790
AUTOMOTIVE SERVICES	21.00	6,387,886	21.00	6,096,921
BUILDING / CUSTODIAL MAINTENANCE	14.75	3,275,641	15.75	3,372,136
LESS: AUTOMOTIVE SERVICES FUND		(6,386,386)		(6,095,921)
LESS: REIMBURSED EXPENDITURES		(1,500)		(1,000)
SUBTOTAL	46.75	4,641,602	48.75	4,948,545
<b>POLICE</b>				
ADMINISTRATION, SUPPORT & COMMUNITY SERVICES	63.50	9,824,101	63.50	10,010,805
POLICE OPERATIONS	133.00	24,282,594	134.00	25,806,497
LESS: REIMBURSED EXPENDITURES		(5,000)		(5,000)
SUBTOTAL	196.50	34,101,695	197.50	35,812,302
<b>FIRE</b>				
ADMINISTRATION & GRANTS	4.50	784,854	4.00	738,380
FIRE & LIFE SAFETY	8.00	1,634,072	8.00	1,671,078
FIRE OPERATIONS	104.00	24,391,005	104.00	24,488,621
FIRE TRAINING	2.00	743,682	2.00	569,736
EMERGENCY PREPAREDNESS	1.00	373,159	1.00	297,509
LESS: REIMBURSED EXPENDITURES		0		(5,000)
SUBTOTAL	119.50	27,926,772	119.00	27,760,324
<b>ECONOMIC DEVELOPMENT</b>				
HOUSING	10.00	2,392,638	9.00	2,485,579
COMMUNITY DEVELOPMENT BLOCK GRANT	0.00	771,373	0.00	868,658
ECONOMIC DEVELOPMENT	3.00	836,425	3.00	847,993
LESS: REIMBURSED EXPENDITURES		(1,055,765)		(1,105,748)
SUBTOTAL	13.00	2,944,671	12.00	3,096,482

# ORGANIZATION BUDGET SUMMARY

	FY2015-16		FY2016-17	
	FTE POSITIONS	MID YEAR BUDGET	FTE POSITIONS	BUDGET EXPENDITURES
<b>PARKS, RECREATION &amp; LIBRARIES</b>				
PARKS & RECREATION ADMINISTRATION	6.00	1,447,916	6.00	1,455,719
PARKS	44.00	9,068,509	45.00	9,393,229
RECREATION	19.00	5,560,675	20.00	5,713,464
CHILD CARE	22.00	4,239,545	22.00	4,264,253
ASES & CDE CHILD DEVELOPMENT PROGRAM	4.00	1,198,998	4.00	1,254,784
GOLF	0.00	1,997,798	0.00	2,008,880
LIBRARIES AND MMHS	27.50	4,159,253	27.50	4,213,173
LESS: REIMBURSED EXPENDITURES		(780,699)		(830,348)
SUBTOTAL	122.50	26,891,995	124.50	27,473,154
<b>PUBLIC WORKS</b>				
DEPARTMENT ADMINISTRATION	2.00	362,877	2.00	360,862
ENGINEERING / FLOOD ALERT	16.75	2,548,582	16.75	2,824,066
TRAFFIC SIGNALS	8.00	1,836,998	8.00	1,960,843
STREET MAINTENANCE	34.00	5,820,325	34.00	5,935,130
LOCAL TRANSPORTATION	10.75	7,104,145	10.75	7,379,445
LESS: REIMBURSED EXPENDITURES		(1,224,410)		(1,240,585)
SUBTOTAL	71.50	16,448,517	71.50	17,219,761
<b>ENVIRONMENTAL UTILITIES</b>				
DEPARTMENT ADMINISTRATION	6.75	1,780,577	9.00	2,236,610
EU ASSET MANAGEMENT	3.00	410,210	3.00	418,911
EU - TECHNICAL SERVICES	20.75	3,034,560	20.75	3,399,748
SOLID WASTE COLLECTION	45.00	15,388,511	45.00	15,693,443
SOLID WASTE RECYCLING & GREEN WASTE	8.00	2,409,849	8.00	2,672,821
WASTEWATER ADMINISTRATION	3.00	810,379	3.00	926,916
WATER TREATMENT & STORAGE	6.00	5,214,207	6.00	5,185,593
DRY CREEK WASTEWATER TREATMENT PLANT	8.00	7,214,260	8.00	7,110,777
ENVIRONMENTAL UTILITIES MAINTENANCE	26.00	4,563,965	26.00	4,647,808
W/WW ANALYSIS	10.00	1,696,191	10.00	1,804,624
PLEASANT GROVE WASTEWATER TREATMENT PLANT	6.00	6,704,944	6.00	6,838,837
WATER ADMINISTRATION	1.00	1,455,580	1.00	1,158,799
WATER DISTRIBUTION	32.00	5,851,875	32.00	6,248,751
WASTEWATER COLLECTION	29.00	5,180,126	29.00	5,365,733
WATER EFFICIENCY	8.75	2,213,336	8.75	2,181,156
RECYCLED WATER	1.00	622,885	1.00	537,110
STORMWATER MANAGEMENT	4.00	751,739	4.00	764,227
UTILITY EXPLORATION CENTER	4.00	676,515	4.00	694,040
LESS: REIMBURSED EXPENDITURES		(4,754,127)		(5,023,229)
SUBTOTAL	222.25	61,225,582	224.50	62,862,675
<b>ELECTRIC</b>				
ADMINISTRATION	16.00	4,171,077	16.00	4,490,781
REGULATORY & LEGISLATIVE	5.00	1,778,343	5.00	1,739,682
ENGINEERING, NEW SERVICES & DISTRIBUTION	81.00	18,828,275	81.00	20,879,741
ELECTRIC POWER PLANT	24.00	14,493,878	25.00	14,178,591
POWER SUPPLY	11.00	74,907,946	11.00	72,784,853
PUBLIC BENEFITS	12.00	7,780,489	12.00	5,751,502
VEHICLE PURCHASES	0.00	0	0.00	696,400
LESS: REIMBURSED EXPENDITURES		(2,913,000)		(3,291,000)
SUBTOTAL	149.00	119,047,008	150.00	117,230,550
<b>DEVELOPMENT SERVICES</b>				
ADMINISTRATION	4.00	575,437	4.00	1,203,841
BUSINESS SERVICES AND PERMIT CENTER	5.00	670,288	10.00	1,400,463
BUILDING INSPECTION & PLAN CHECK	14.00	2,566,846	15.00	2,534,676
CODE ENFORCEMENT	4.00	558,124	5.00	622,100
DS - ENGINEERING	16.00	2,450,599	16.00	2,494,594
PLANNING	16.00	2,346,135	11.00	1,638,761
LESS: REIMBURSED EXPENDITURES		(888,507)		(1,210,339)
SUBTOTAL	59.00	8,278,922	61.00	8,684,096
<b>OTHER</b>				
COMMUNITY GRANTS		308,298		479,730
GALLERIA LEASE PAYMENT		567,619		0
OPEB TRUST FUND		6,033,277		6,544,020
POST RETIREMENT OPERATING TRANSFERS		6,799,861		6,434,575
MISCELLANEOUS SPECIAL REVENUE FUNDS		638,958		703,499
GENERAL TRUST FUNDS		600		600
AUTOMOTIVE REPLACEMENT OPERATING TRANSFERS		0		1,576,186
ANNEXATION PAYMENTS		4,090,000		4,300,000
OTHER (SIF, LRF, VERNON)		389,372		519,560
GENERAL FUND CONTINGENCY		617,384		1,400,000
SUCCESSOR AGENCY ROSEVILLE RDA FUND		253,700		256,143
SUBTOTAL		19,699,069		22,214,313
<b>TOTAL OPERATING EXPENDITURES</b>	<b>1,136.35</b>	<b>344,866,776</b>	<b>1,146.10</b>	<b>350,765,018</b>



**Organizational Chart: City Wide**

The City Council also acts as the Board for the following:  
 Housing Authority  
 Finance Authority  
 Natural Gas Financing Authority  
 Successor Agency

# ROSEVILLE CITY COUNCIL

Fiscal Year 2016-17

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## ROSEVILLE CITY COUNCIL AND COUNCIL-MANAGER FORM OF GOVERNMENT

The City of Roseville operates under the council-manager form of municipal government. Council members are elected at large for four-year terms of office. Two and three Council members will be elected alternately at the general municipal election in November of even-numbered years. The Council member receiving the highest number of votes in the latest election is seated as Vice Mayor for the first two years of his or her four-year term, and as Mayor for the final two years.

## OVERVIEW OF SERVICES

The City Council, as the elected body, adopts legislation, sets policy, adjudicates issues, and establishes the budget. As the administrative head of the City government, the City Manager implements City Council policy and laws. The City Council obtains direct citizen input from 13 Council-appointed Boards and Commissions. The Mayor and Council Members are accountable to the electorate and must balance the views of individuals and groups with the needs of the entire community. Council Members will achieve success with public policy issues facing the region by leading and collaborating with residents, businesses, and regional partners on issues of mutual interest.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17

The City Council will continue to ensure long-term fiscal and resource stability through effective management, visionary long-term planning, and opportunities to further community goals with innovative ideas and new efficiencies.

## KEY ISSUES

The City Council sets policy as the governing body for the City of Roseville, diligently working toward common solutions, building a sustainable future, providing perspective on critical issues, seeking community input, and working with the community to enhance understanding of City processes. The City Council has identified the following key priorities for the Fiscal Year 2016-17 budget:

- Public safety
- Fiscal soundness
- Economic development
- Sound and stable utilities
- A great downtown
- Infrastructure
- Legislative advocacy
- Civic engagement

## SUMMARY

Roseville has a legacy of dreaming big. The visionary leadership shown by previous Mayors and City Council Members has brought Roseville the quality of life and economic success enjoyed today. Roseville will continue to dream big.

As we enter our 109<sup>th</sup> year of cityhood emerging from the most challenging economic time in the past 80 years, we have set the stage for new economic development opportunities while renewing our commitment to maintain our fiscal health, grow responsibly, and offer high-quality services that meet our residents' and businesses' needs.

# DEPARTMENT BUDGET SUMMARY

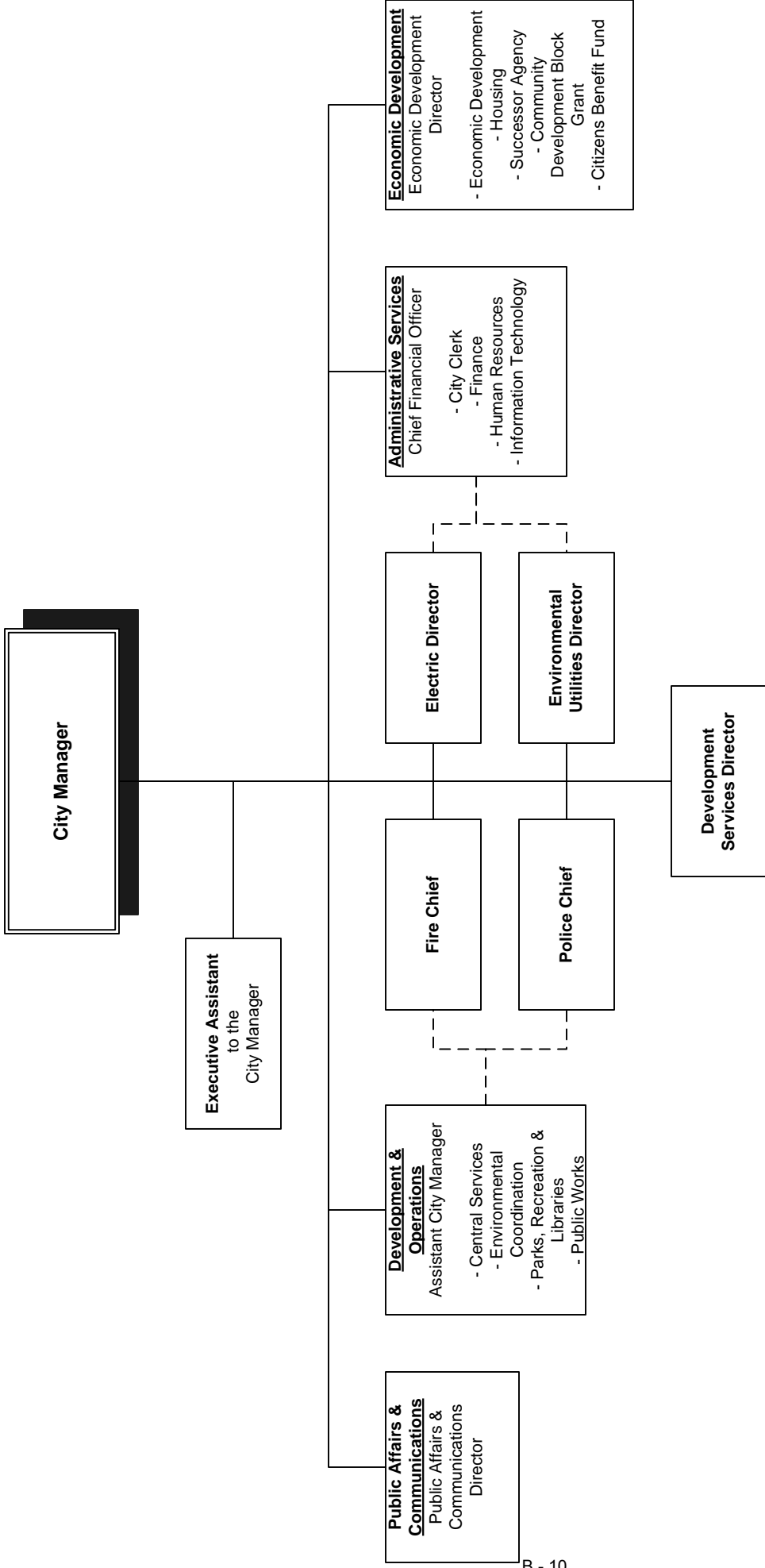
Fiscal Year 2016-17

<b>CITY COUNCIL (01000)</b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(01000) CITY COUNCIL	\$ 358,855	\$ 392,510	\$ 383,055	\$ 394,622
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 358,855</b>	<b>\$ 392,510</b>	<b>\$ 383,055</b>	<b>\$ 394,622</b>
<b>RESOURCES</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 36,650	\$ 36,600	\$ 36,600	\$ 36,600
MATERIALS, SUPPLIES, SERVICES	322,205	355,910	346,455	358,022
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 358,855</b>	<b>\$ 392,510</b>	<b>\$ 383,055</b>	<b>\$ 394,622</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>FUNDING SUMMARY</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	358,855	392,510	383,055	394,622
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 358,855</b>	<b>\$ 392,510</b>	<b>\$ 383,055</b>	<b>\$ 394,622</b>

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA  GENERAL GOVERNMENT	DEPARTMENT  CITY COUNCIL (01000)	PROGRAM  CITY COUNCIL (01000)			
<b>PROGRAM</b> To serve as the legislative and policy-making body of the City of Roseville.					
<b>PROGRAM OBJECTIVES</b> <ul style="list-style-type: none"> <li>- To annually support and implement the City of Roseville Mission, Vision, and Values through projects, programs and services outlined in the organizational goals</li> <li>- To determine strategies, priorities and resource allocations necessary to achieve the community objectives</li> <li>- To provide for the effective and efficient implementation of city policy</li> <li>- To provide an opportunity for the public to participate in city government through public meetings, workshops, on-line surveys, board and commission meetings, and city sponsored neighborhood forums</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
WORK VOLUME:  - Not Applicable					
EFFICIENCY AND EFFECTIVENESS:  - Not Applicable					
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 36,650	\$ 36,600	\$ 36,600	\$ 36,600
MATERIALS, SUPPLIES, SERVICES		322,205	355,910	346,455	358,022
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
TOTAL RESOURCES		\$ 358,855	\$ 392,510	\$ 383,055	\$ 394,622
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		0.00	0.00	0.00	0.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		358,855	392,510	383,055	394,622
TOTAL FUNDING REQUIRED		\$ 358,855	\$ 392,510	\$ 383,055	\$ 394,622
<b>ANALYSIS</b>					



**Organizational Chart: City Manager**

# CITY MANAGER'S OFFICE

Fiscal Year 2016-17

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## OVERVIEW OF SERVICES

The City Manager's Office implements the City Council's vision by administering City projects, programs, and services. The City Manager makes policy recommendations to the City Council and oversees all City departments except the City Attorney's Office. In addition, the City Manager's Office focuses on internal and external communications; engagement with employees, the business community, neighborhood associations, and residents; internal collaboration between departments; public/private partnerships; and higher-education opportunities.

### **Development & Operations**

The Development & Operations Division in the City Manager's Office is responsible for overseeing Central Services; Public Works; and Parks, Recreation, and Libraries as well as supporting Public Safety. The Development & Operations Division oversees environmental review and permitting for City projects and programs and coordination and processing of capital improvement projects (CIPs) and citywide specific plans. The division also manages special programs and projects, including but not limited to: Citywide Organizational Culture and Leadership and the operational performance audits of all City departments.

Citywide Organizational Culture and Leadership (OC&L): The OC&L Team is a citywide cross-functional team committed to valuing employees, improving internal communication, and creating meaningful policies and processes to improve the efficiency and effectiveness of citywide operations. This year the team is focused on creating (1) an onboarding program, (2) citywide customer service expectations, and (3) citywide leadership competencies all with the goal of strategically transforming the City's organizational culture to ensure we're prepared to meet the demands of a growing, diverse, and changing City.

Efficiency Improvements and Operational Performance Audits (OPAs): Development & Operations will continue implementation of the Council-approved four-year audit cycle of all City departments. The OPAs will ensure that all departments function at optimal efficiency through appropriate and thoughtful utilization of resources and personnel.

Environmental Coordination: Staff will continue to coordinate the preparation and processing of environmental documents for CIPs, programs, and activities and assist with state and federal permitting. This includes City review and comment on environmental documents prepared for adjacent jurisdictions. Development & Operations staff also serve as the City's liaison to various resource conservation groups and state and federal resource agencies, oversee related Memoranda of Understanding (MOUs), and represent the City's interests in the Placer County Conservation Plan (PCCP) and on proposed environmental regulations that affect the City.

### **Public Affairs & Communications**

The Public Affairs & Communications (PA&C) Department leads the City's legislative advocacy, media relations, community relations, social media, broadcast, internal communications, neighborhood services, and public information initiatives. The department manages the staff work related to the City Council's Law & Regulation Committee. PA&C also has a leadership role in citywide teams including Communications, Government Relations, Marketing, Emergency Services, E-Government, and Open Data.

Internal communications was the highest priority identified in the PA&C strategic plan (2014), was one of the top three initiatives of the (OC&L) strategy (2014), and a high priority of the Inclusion Committee's strategic plan (2015). In FY2015-16, the department led the launch of The Hub, the City's award-winning website and newsletter. In FY2016-17, additional strategies of the Internal Communications Plan will be implemented. In FY2015-16, the Department hired a part-time graphic designer in accordance with a critical need identified in the PA&C strategic plan. In FY2016-17, another temporary position will be added to the Department's resources without increasing the Department's budget from the previous year. This position will support citywide communications needs related to production and coordination of communications collateral and digital pieces.

Following are descriptions of the department's key citywide teams:

Communications Team: This team exchanges information on current messages and topics; media relations; and City programs, events, and initiatives to strengthen the City's "one voice." It ensures communications are comprehensive and provides opportunities for training, partnering, and cross-promoting among departments. Outreach is done through our City website, our numerous City social media outlets, traditional media outlets such as television stations and newspapers, e-newsletters, and a government-access television station. The department also manages community outreach and develops speeches and presentations for business and community groups. In emergency situations, vital information needed to ensure public safety is coordinated and disseminated through our public information channels. In all cases, the goal is to deliver timely, accurate, consistent, and transparent information.

Legislative Advocacy Team: This team develops, recommends, and manages the annual state and federal legislative agenda and strategy for the City in accordance with Council policy through advocacy, coalition-building, and public

education. The department is also staffing the Council's Law & Regulation Committee created in 2012 to facilitate analysis, public education, and engagement. Legislative staff develops and maintains the City's relationship with its contract lobbyists and serves as the City's primary, day-to-day liaison for the City's legislative strategy.

E-Government Team: This team assists in shaping the City's 24/7 virtual presence, services, interaction, information, engagement, and transparency with our internal and external communities online. In FY2016-17, this will include the launch of a new content management system (CMS) for the website, the City's most important vehicle for communicating with its stakeholders. This team helps evaluate and prioritize external, public-facing services through the governance process and helps guide the work done by the Web and Marketing teams.

Marketing Team: This team collaborates on all marketing, public and neighborhood outreach, and graphic design and social media efforts to ensure brand standards are consistent and upheld, campaigns and key messages are vetted, cross-channel opportunities are facilitated, and resources are shared. In FY2016-17, PA&C will lead the roll-out and implementation of the "brand refresh" initiative begun in FY2015-16, which will include an updated brand style guide, refreshed template, and new color palette. The guide will also incorporate options for the City to use either a logo featuring the City's current slogan ("Tradition Pride Progress") or the timeless logo with "California," which identifies which American city is being referenced—particularly helpful when working with audiences who are not familiar with Roseville, such as site-selectors or federal legislators and regulators.

Community Relations: This team serves as liaison between the City and various community groups, including the Roseville Coalition of Neighborhood Associations, the Sun City Government Affairs Committee, and the Roseville Area Chamber of Commerce. It assists in two-way communication regarding initiatives, policies, operations, and events; resolution of issues; and outreach regarding proposed council action or city policy or operational changes.

## **BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17**

Roseville has a tradition of leadership in making innovative, bold decisions in the best interest of the community. The City will continue to promote fiscal responsibility, economic vitality, community engagement, and legislative advocacy. An improving economy is beginning to assist the City in crafting a balanced budget, however the City continues to be innovative to remain competitive and well-positioned as the economy strengthens. To keep job growth strong, we will grow our public/private partnerships that assist new and existing businesses to invest in Roseville, targeting high growth industries such as healthcare, education, and renewable energy. We will work with regional, state, and federal policymakers to ensure that local needs and interests are protected. We will continue using social media, e-newsletters, and in-person meetings and to engage our constituents in dialogue, as well as keeping our residents, businesses, and partners well-informed on the challenges, issues, and opportunities we face in the year ahead.

## **KEY ISSUES**

This year the City Manager's Office will continue to implement the City's goals.

- Track economic indicators to inform fiscal decisions
- Build and strengthen the City's public/private partnerships with the Roseville Community Development Corporation (RCDC) and others
- Direct ongoing advocacy strategies to support City's federal transportation, public safety, and water projects
- Monitor federal funding notices and coordinate with departments to maximize opportunities for the City to submit competitive applications
- Track state and federal emission-reduction requirements and sustainability initiatives to protect local authority and assess the effects on utility operations and rates
- Work with state advocate, league and other interested parties to monitor key state legislation
- Position the City as leader in fiscal responsibility, regional issues, and community outreach through regional and national news media
- Speak with one voice so information from and about the City is coordinated and consistent
- Enhance access to and availability of City information to improve efficiencies and service by enhancing ability for residents to conduct online transactions with the City, obtain relevant information online, and provide input and feedback
- Produce strategic counsel on messaging and implementation
- Update the style guide for the City's brand
- Continued implementation of Higher Education Task Force recommendations

## **SUMMARY**

The City remains committed to making wise compromises that allow it to fulfill its mission to create and maintain a vibrant community environment and enhance the quality of life for our residents, businesses, customers, and partners by providing exceptional facilities, programs, and services in a fiscally responsible manner.

The City Manager's Office will continue to provide the best possible service to Roseville's citizens, businesses, and City Council. The City will continue to involve stakeholders in determining the best course of action to address pressing issues and to plan for the future.

## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<b>CITY MANAGER (01500)</b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(01500) CITY MANAGEMENT	\$ 748,605	\$ 1,215,663	\$ 1,215,663	\$ 1,127,173
(01520) PUBLIC AFFAIRS & COMMUNICATIONS DEPT	633,298	837,410	837,410	764,168
(08100) DEVELOPMENT & OPERATIONS	811,773	962,513	962,513	655,675
REIMBURSED EXPENDITURES	(103,097)	(64,480)	(64,480)	(68,320)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 2,090,579</b>	<b>\$ 2,951,106</b>	<b>\$ 2,951,106</b>	<b>\$ 2,478,696</b>
<b>RESOURCES</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,999,166	\$ 2,622,609	\$ 2,622,609	\$ 2,351,591
MATERIALS, SUPPLIES, SERVICES	194,510	392,977	392,977	195,425
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(103,097)	(64,480)	(64,480)	(68,320)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 2,090,579</b>	<b>\$ 2,951,106</b>	<b>\$ 2,951,106</b>	<b>\$ 2,478,696</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>
<b>FUNDING SUMMARY</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 103,097	\$ 64,480	\$ 64,480	\$ 68,320
NET GENERAL FUND	2,090,579	2,951,106	2,951,106	2,478,696
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 2,193,676</b>	<b>\$ 3,015,586</b>	<b>\$ 3,015,586</b>	<b>\$ 2,547,016</b>

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	CITY MANAGER (01500)	CITY MANAGEMENT (01500, 01505)		
<b>PROGRAM</b>				
To provide overall direction, coordination and management of all city functions.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To respond to citizen inquiries and council requests in a timely and productive manner</li> <li>- To implement the City's Mission, Vision, and Values through projects, programs and services</li> <li>- To provide and promote effective leadership for all employees in order to accomplish the City's organizational goals and effectively respond to policy decisions from the city council</li> <li>- To work with neighboring jurisdictions, districts and agencies to creatively address regional issues</li> <li>- To lobby state and federal representatives regarding legislation and policy actions critical to the City of Roseville and local government</li> <li>- To align city resources to create the ultimate quality of life</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total authorized regular employees (FTE)	1,102	1,125	1,136	1,146
- City population	131,433	130,000	134,073	136,500
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percentage of departmental objectives achieved	98%	98%	98%	98%
- Number of city regular positions per 1,000 population served (FTE)	8.4	8.7	8.5	8.4
- Total City Manager Department cost per capita	\$15.91	\$18.91	\$22.01	\$18.16
- Total General Fund cost per capita	\$895.04	\$940.45	\$933.05	\$934.27
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 628,050	\$ 1,102,256	\$ 1,102,256	\$ 1,076,815
MATERIALS, SUPPLIES, SERVICES	120,555	113,407	113,407	50,358
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(5,101)	(4,480)	(4,480)	(2,320)
<b>TOTAL RESOURCES</b>	<b>\$ 743,504</b>	<b>\$ 1,211,183</b>	<b>\$ 1,211,183</b>	<b>\$ 1,124,853</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	5.00	5.00	5.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 5,101	\$ 4,480	\$ 4,480	\$ 2,320
NET GENERAL FUND	743,504	1,211,183	1,211,183	1,124,853
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 748,605</b>	<b>\$ 1,215,663</b>	<b>\$ 1,215,663</b>	<b>\$ 1,127,173</b>
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

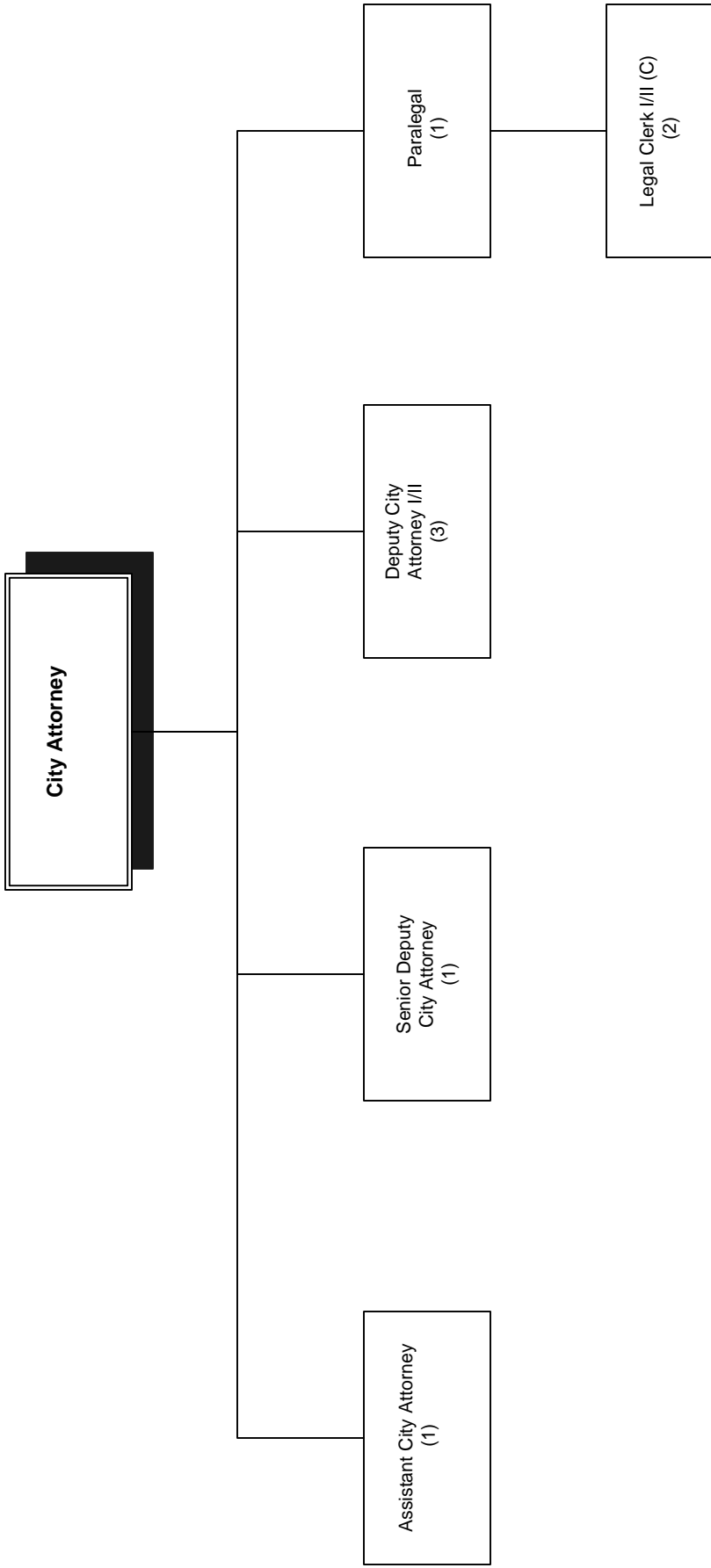
Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	CITY MANAGER (01500)	PUBLIC AFFAIRS AND COMMUNICATIONS DEPARTMENT (01520)		
<b>PROGRAM</b>				
To promote and strengthen Roseville's identity by ensuring the City speaks with one voice in all communications - online, on COR-TV, in the news media, in newsletters, in speeches and social media. To promote Roseville's advocacy efforts in government relations at the state and federal level.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Provide accurate, consistent, timely information to news media as City's primary spokesperson and through new City news bureau</li> <li>- Promote city services and initiatives through Web site, COR-TV, media relations, advertising, COR e-newsletter, social media and presentations</li> <li>- Lead communications during citywide emergencies and EOC activation</li> <li>- Consult with departments and work teams on communications strategy for sensitive issues, special initiatives, and high-visibility projects promoted via website, COR-TV, e-newsletters and social media</li> <li>- Create multi-media productions for broadcast on COR-TV, video streaming live on website as well as archived on the City's website</li> <li>- Write newsletters, columns, speeches, news releases, brochure copy, Web content and social media content. (COMM)</li> <li>- Develop, recommend, manage annual State and federal legislative agenda for the City in accordance with Council policy</li> <li>- Develop and recommend specific legislative strategies to the City Manager, Council and City staff</li> <li>- Establish and maintain effective working relationships with the City's State and federal delegations and staff and interest groups</li> <li>- Direct contact with federal, state, local elected officials and administrative agencies on legislation, state and regional issues, and regulatory matters</li> <li>- Develop, plan and facilitate meetings between City officials, regional, State and national elected officials and organizations</li> <li>- Develop and maintain the City's relationship with its contract lobbyists and serve as the City's primary, day-to-day liaison</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of meeting/hrs of live meeting coverage on COR-TV	90	90	90	90
- Hours per day of meetings replayed on COR-TV during weekday	10	10	10	10
- Number of media issues handled weekly	23	25	25	25
- Track pertinent State/federal legislation & monitor legislative developments	650	800	780	800
- Number of City meetings to review and discuss legislation and regulations	48	50	50	50
- Participate in chamber, RCONA, Sun City and other community meetings	20	18	20	42
- Number of printed employee newsletters	n/a	n/a	12	12
- Number of electronic employee newsletters	n/a	n/a	24	24
- Produce bi-weekly city eNews letters for the public	n/a	n/a	24	24
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percentage of timely responses to media and public inquires	100%	100%	100%	100%
- Number of legislative bills tracked and monitored	148	150	150	150
- Number of meetings with City departments	45	45	45	45
- Visits with City staff and elected officials	46	45	45	45
- Cost per capita for services	\$4.56	\$4.61	\$5.95	\$5.31
- Respond to requests for assistance by neighborhood assoc and RCONA	100%	100%	100%	100%
- Percentage of assistance with City departments and/or neighborhood associations and RCONA with projects, programs and services as requested	100%	100%	100%	100%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 578,750	\$ 730,827	\$ 730,827	\$ 694,093
MATERIALS, SUPPLIES, SERVICES	54,548	106,583	106,583	70,075
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(34,494)	(40,000)	(40,000)	(40,000)
<b>TOTAL RESOURCES</b>	<b>\$ 598,804</b>	<b>\$ 797,410</b>	<b>\$ 797,410</b>	<b>\$ 724,168</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	3.00	4.00	4.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 34,494	\$ 40,000	\$ 40,000	\$ 40,000
NET GENERAL FUND	598,804	797,410	797,410	724,168
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 633,298</b>	<b>\$ 837,410</b>	<b>\$ 837,410</b>	<b>\$ 764,168</b>
<b>ANALYSIS</b>				
The increase in FTE during FY2015-16 is due to adding one Government Relations Administrator.				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	CITY MANAGER (01500)	DEVELOPMENT & OPERATIONS (08100)		
<b>PROGRAM</b>				
Oversee the operations of Parks, Recreation and Libraries, Public Safety, Central Services, and Public Works. Provide assistance to City departments in the preparation/review of the environmental documents; coordinate citywide environmental topics and coordinat review and comment on projects of regional significance. Manage special programs and projects such as the Citywide Organizational Culture and Leadership (OC&L) and the departmental performance audits.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Maintain the City's implementing procedures for CEQA compliance; coordinate environmental review for City projects; coordinate State and Federal permitting for Specific Plans and CIP projects</li> <li>- Increase the number of OC&amp;L initiatives implemented citywide.</li> <li>- Evaluate and assist in implementation of department specific and citywide organizational performance assessments.</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Complete environmental documentation for City projects	25	30	20	25
- Department Performance Audits	2	6	6	2
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of Program Objectives and Performance Measures Completed	100%	100%	100%	100%
- General Fund cost per capita	\$5.69	\$6.02	\$7.03	\$4.61
- Program Revenues	\$86,026	\$74,894	\$74,894	\$47,188
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 792,366	\$ 789,526	\$ 789,526	\$ 580,683
MATERIALS, SUPPLIES, SERVICES	19,407	172,987	172,987	74,992
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(63,502)	(20,000)	(20,000)	(26,000)
<b>TOTAL RESOURCES</b>	<b>\$ 748,271</b>	<b>\$ 942,513</b>	<b>\$ 942,513</b>	<b>\$ 629,675</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	4.00	3.00	3.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 63,502	\$ 20,000	\$ 20,000	\$ 26,000
NET GENERAL FUND	748,271	942,513	942,513	629,675
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 811,773</b>	<b>\$ 962,513</b>	<b>\$ 962,513</b>	<b>\$ 655,675</b>
<b>ANALYSIS</b>				
The drop in FTE during FY2015-16 is due to removing one allocation for a Deputy City Manager.				



**Organizational Chart: City Attorney**

# **CITY ATTORNEY'S OFFICE**

## **Fiscal Year 2016-17**

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### **OVERVIEW OF SERVICES**

The City Attorney's Office provides comprehensive legal services consisting chiefly of staffing City Council meetings, boards, and commissions; preparation and review of ordinances, resolutions, contracts, and other documents; advice and strategic assistance to City departments; and civil litigation and code enforcement.

### **BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17**

The City Attorney's Office will continue to provide legal support for proposed annexations, the specific plan process, infill and rezoning projects, economic development, Central Roseville revitalization efforts, and regional development issues.

The ongoing California drought and associated regional and statewide water supply issues will require special attention, adding to the growing volume and complexity of legal services required for the City's utilities. Major projects such as downtown development and improvement require considerable attention, as do increasingly complex state and federal mandates regarding energy and conservation. Ordinances will be introduced or updated to reduce the City's exposure to liability and to comply with statutory and regulatory mandates. Legal assistance will continue to be provided for the legislatively-mandated dissolution of the redevelopment agency, the enforcement of affordable housing agreements, economic development, programs serving local businesses and residents, and the entire spectrum of City functions and services.

We will increase our provision of training for staff, commissioners, and other City officials on legal issues related to their roles. We will promote efficient use of resources with a proactive approach to serving City departments with training and education on legal issues and early involvement of attorneys in proposed projects.

### **SUMMARY**

Our attention to litigated matters will continue the aggressive defense of liability claims, the intensive management of outside legal counsel on pending cases, and self-handling of hearings on law enforcement and certain law and motion and liability matters. We will proactively and strategically provide transactional and advisory legal support for all City services and functions, adding value to all City programs through avoidance of liability and efficient use of resources.

# DEPARTMENT BUDGET SUMMARY

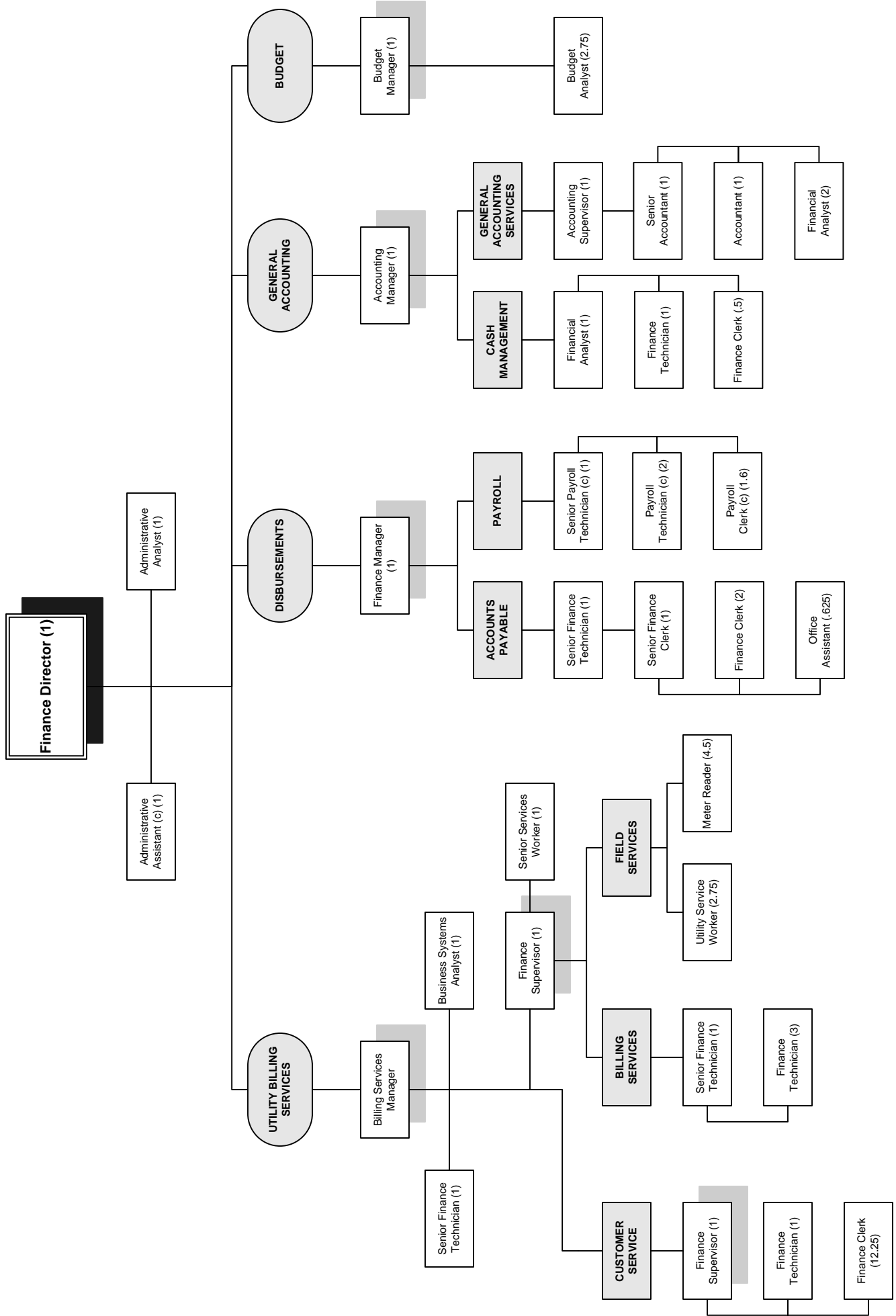
Fiscal Year 2016-17

<b>CITY ATTORNEY (02000)</b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(02000) LEGAL SERVICES	\$ 1,588,249	\$ 1,904,336	\$ 1,904,336	\$ 1,821,687
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 1,588,249</b>	<b>\$ 1,904,336</b>	<b>\$ 1,904,336</b>	<b>\$ 1,821,687</b>
<b>RESOURCES</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,466,572	\$ 1,734,495	\$ 1,734,495	\$ 1,646,892
MATERIALS, SUPPLIES, SERVICES	121,677	169,841	169,841	174,795
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 1,588,249</b>	<b>\$ 1,904,336</b>	<b>\$ 1,904,336</b>	<b>\$ 1,821,687</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>8.50</b>	<b>8.50</b>	<b>9.00</b>	<b>9.00</b>
<b>FUNDING SUMMARY</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	1,588,249	1,904,336	1,904,336	1,821,687
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 1,588,249</b>	<b>\$ 1,904,336</b>	<b>\$ 1,904,336</b>	<b>\$ 1,821,687</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

<b>MAJOR SERVICE AREA</b>  GENERAL GOVERNMENT	<b>DEPARTMENT</b>  CITY ATTORNEY (02000)	<b>PROGRAM</b>  LEGAL SERVICES (02000)		
<b>PROGRAM</b> To act as legal counsel to the City Council, Housing Authority, Finance Authority, Redevelopment Successor Agency, and all boards and commissions, to provide high quality legal services to the various city departments, and manage litigation.				
<b>PROGRAM OBJECTIVES</b> - To complete 80% of all requests for legal service within 15 days; 90% within 45 days; and 100% within 90 days				
<b>PERFORMANCE MEASURES</b>				
<b>WORK VOLUME:</b>	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
- Requests for legal service completed	1,806	1,750	1,750	1,750
- Litigation: Representation (Pitchess Motions, Code Enforcement, etc.)	5	10	35	25
- Litigation: Management - major cases resolved and on-going	11	12	14	14
- Ordinance / resolutions prepared	156 / 542	125 / 350	150 / 400	150 / 400
- Citations and code enforcement complaints filed	524	700	700	725
- Written legal opinions	3,089	3,300	3,450	3,500
- Informal legal opinions	3,585	3,800	4,400	4,500
- Public meeting	137	132	158	150
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of requests for service completed within 15 days	89%	80%	80%	80%
- Percent of requests for service completed within 45 days	97%	90%	90%	90%
- Percent of requests for service completed within 90 days	98%	100%	100%	100%
- Cost per capita	\$12.08	\$14.05	\$14.20	\$13.35
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,466,572	\$ 1,734,495	\$ 1,734,495	\$ 1,646,892
MATERIALS, SUPPLIES, SERVICES	121,677	169,841	169,841	174,795
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 1,588,249</b>	<b>\$ 1,904,336</b>	<b>\$ 1,904,336</b>	<b>\$ 1,821,687</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	8.50	8.50	9.00	9.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	1,588,249	1,904,336	1,904,336	1,821,687
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,588,249</b>	<b>\$ 1,904,336</b>	<b>\$ 1,904,336</b>	<b>\$ 1,821,687</b>
<b>ANALYSIS</b> The increase in FTE during FY2015-16 is due to increasing the allocation for a Legal Clerk position from 0.5 to 1.0 FTE.				



**Organizational Chart: Finance**

# FINANCE DEPARTMENT

Fiscal Year 2016-17

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## OVERVIEW OF SERVICES

The Finance Department budget includes 55.73 full-time equivalent (FTE) employees providing services in Budget, Cash Management, General Accounting, Disbursements, and Utility Billing Services.

The Budget Division is responsible for the preparation, development, and publication of the Annual Adopted Budget as well as the Mid-Year and Year End Performance Reports. This division also provides assistance with budget amendments—including the carry-forward of approved budgets for unspent encumbrances and capital improvement projects (CIPs)—throughout the year. The budget team works with all City departments to ensure that actual spending does not exceed City Council-approved budget appropriations.

The Cash Management Division is responsible for managing the revenue operations of the City and monitoring the City's debt and investment portfolio. It is also responsible for the City's billed receivables including the collection of citywide delinquent accounts.

The General Accounting Division is responsible for the development, implementation, and maintenance of effective financial accounting systems and controls. The division provides for management control over the City's financial operations by ensuring the ability to present fairly—and with full disclosure on a timely basis—the financial position of the City. This division is also responsible for grants, special assessments, fixed assets, and financial reporting.

The Disbursements Division is responsible for payroll, PERS reporting, and accounts payable.

The Utility Billing Services Division is responsible for the billing and collection of utility services to the City of Roseville residents for electric, water, wastewater, and refuse service. This includes the processing of new service, transfers, payments, delinquency cutoffs, and meter reading.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-2017

The Finance Department's total budgeted net expenditures for FY2016-17 are in line with the target for materials, services and supplies, which was calculated based on prior years' spending history and the removal of "what-ifs." The department met its target while maintaining current service levels and providing excellent customer service. Other highlights include:

### Budget Division

- Prepare and maintain balanced annual operating and CIP budgets that meet the California Society of Municipal Finance Officers (CSMFO) award program guidelines for excellence in budgeting
- Anticipate potential economic impacts from changing conditions, state budget impacts to Roseville, state and federal legislation to the City, and recommend and/or take measures to mitigate those impacts
- Administer quarterly budget monitoring meetings with City departments

### Cash Management Division

- Administer and control the investment of all monies for the purpose of maximizing interest income while preserving the safety, liquidity, and yield of principal

### General Accounting Division

- Issue the 6/30/16 Comprehensive Annual Financial Report (CAFR) that meets the Government Finance Officers Association (GFOA) award program guidelines for excellence in financial reporting
- Complete month-end closings of all financial modules in a timely manner

### Disbursements Division

- Deliver excellent customer service while paying vendors and employees on time and accurately
- Administration of retiree health payments
- Enhance the Workforce time and attendance system to allow more streamlined configuration for any legislative, memorandum of understanding (MOU), or report changes

### Utility Billing Services Division

- Deliver superior service to internal and external customers in a fiscally responsible manner
- Participation in the Customer Information System (CIS) Upgrade Project, the Advanced Metering Infrastructure (AMI) Study, and the Maximo Project

## KEY ISSUES

- Creation of a 10-year long range financial forecast to address any future projected shortfalls
- Issue a request for proposal for a new enterprise resource planning (ERP) system which includes contract negotiations, vendor selection, and project kickoff
- Implementation and rollout of CIS

## SUMMARY

By implementing and completing our priorities for FY2016-17, the Finance Department will continue to fulfill its mission of promoting a sustainable community by providing sound financial expertise and outstanding customer service.

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## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<i><b>FINANCE (05000)</b></i>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(05000) DEPARTMENT ADMINISTRATION	\$ 901,215	\$ 699,074	\$ 699,074	\$ 684,278
(05010) BUDGET	539,490	616,254	616,254	664,287
(05030) CASH MANAGEMENT & LICENSING	278,221	350,203	350,203	324,491
(05040) UTILITY BILLING & SERVICES	3,758,451	4,194,897	4,194,897	4,649,292
(05050) GENERAL ACCOUNTING / PAYROLL	1,859,973	2,165,127	2,165,127	2,210,037
REIMBURSED EXPENDITURES	(303,455)	(557,930)	(557,930)	(442,500)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 7,033,895</b>	<b>\$ 7,467,625</b>	<b>\$ 7,467,625</b>	<b>\$ 8,089,885</b>
<i><b>RESOURCES</b></i>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 5,731,108	\$ 6,356,101	\$ 6,356,101	\$ 6,849,346
MATERIALS, SUPPLIES, SERVICES	1,606,242	1,669,454	1,669,454	1,683,039
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(303,455)	(557,930)	(557,930)	(442,500)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 7,033,895</b>	<b>\$ 7,467,625</b>	<b>\$ 7,467,625</b>	<b>\$ 8,089,885</b>
<i>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</i>	52.93	52.63	54.73	55.73
<i><b>FUNDING SUMMARY</b></i>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 303,455	\$ 557,930	\$ 557,930	\$ 442,500
NET GENERAL FUND	7,033,895	7,467,625	7,467,625	8,089,885
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 7,337,350</b>	<b>\$ 8,025,555</b>	<b>\$ 8,025,555</b>	<b>\$ 8,532,385</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	FINANCE (05000)	ADMINISTRATION (05000)		
<b>PROGRAM</b>				
To provide general administrative direction to the department and to execute various mandated responsibilities including protection of the City's assets and provision of timely, accurate and usable financial and program information.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To provide direction and guidance to other divisions of the Finance Department so they may achieve their goals and objectives</li> <li>- To assist other departments in a variety of financial projects and reports</li> <li>- Provide financial staffing and analysis to the Grants Commission</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of Department positions (FTE)	52.93	52.63	54.73	55.73
- Number of Funds monitored	104	101	103	107
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percentage of division objectives achieved	100%	100%	100%	100%
- Finance departmental cost per capita	\$53.52	\$56.40	\$55.70	\$59.27
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 759,046	\$ 480,504	\$ 480,504	\$ 515,990
MATERIALS, SUPPLIES, SERVICES	142,169	218,570	218,570	168,288
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(10,000)	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 891,215</b>	<b>\$ 699,074</b>	<b>\$ 699,074</b>	<b>\$ 684,278</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	3.00	3.00	3.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 10,000	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	891,215	699,074	699,074	684,278
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 901,215</b>	<b>\$ 699,074</b>	<b>\$ 699,074</b>	<b>\$ 684,278</b>
<b>ANALYSIS</b>				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	FINANCE (05000)	BUDGET (05010)		
<b>PROGRAM</b>				
To coordinate the preparation of City budget; provide revenue and expenditure monitoring and forecasting.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To prepare budget documents and present to City Council by the first June meeting</li> <li>- To publish the Quarterly Performance Reports within thirty days after printing of the latest monthly financial reports</li> <li>- Provide monthly reports to management on significant revenue trends</li> <li>- To apply and receive the CSMFO Certificate of Award in Budgeting</li> <li>- To project significant General Fund taxes within 5% of actual</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of Funds included in Financial Analysis reports	104	101	103	107
- Total number of Funds monitored	235	203	206	209
- Number of Quarterly Program reports monitored quarterly	67	64	64	63
- Number of city employees attending Annual Budget Training Class	63	30	45	30
- Number of budget adjustments processed	4,879	5,000	2,300	5,000
- Number of active projects budgeted	311	299	252	199
- Number of hours spent managing budget blocks	104	150	300	300
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Average number of days to publish Quarterly Performance Report	33	30	30	30
- Average number of days to provide monthly operating revenue trends to management	5	5	5	5
- Receive the CSMFO Certificate of Award in Budgeting.	1	1	1	1
- Variance of significant General Fund taxes - Budget to Actual	-0.15%	5%	5%	5%
- Deliver on time and balanced budget by second meeting in June	Yes	Yes	Yes	Yes
- Number of divisions exceeding their budget	0	0	0	0
- Cost of Budget per capita	\$4.10	\$4.67	\$4.60	\$4.87
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 491,285	\$ 564,117	\$ 564,117	\$ 604,543
MATERIALS, SUPPLIES, SERVICES	48,205	52,137	52,137	59,744
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 539,490</b>	<b>\$ 616,254</b>	<b>\$ 616,254</b>	<b>\$ 664,287</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.55	3.75	3.75	3.75
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	539,490	616,254	616,254	664,287
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 539,490</b>	<b>\$ 616,254</b>	<b>\$ 616,254</b>	<b>\$ 664,287</b>
<b>ANALYSIS</b>				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	FINANCE (05000)	CASH MANAGEMENT & LICENSING (05020, 05030)		
<b>PROGRAM</b>				
To administer and control the investment of all moneys in custody that are not required for payment of current obligations, for the purpose of preserving the safety, liquidity, and yield of principal. To ensure timely and efficient processing of business licenses.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To provide continuing cash flow analysis in order to maintain an appropriate balance between the funds required to meet current obligations and the maintenance of an investment portfolio which will approximate a 100% invested position</li> <li>- To provide an annual yield that meets or exceeds the benchmark set by the Treasurer, on all funds invested by and under the control of the Treasurer. The benchmark is based on the 2-Yr US Treasury's 12-Month Moving Average.</li> <li>- To provide exceptional customer service through knowledgeable employees, quick service, and quality products</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Average funds invested per month (in millions)	\$449.0	\$390.0	\$460.0	\$460.0
- Number of funds budgeted interest income	200	200	200	200
- Number of business licenses issued	11,052	9,700	10,500	10,500
- Number of home - based businesses	1,960	300	1,500	1,500
- Number of closed business licenses	580	1,000	600	600
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Rate of return to benchmark pooled funds	0.723%	> 0.57%	0.81%	> 0.70%
- Process all license applications within 4 working days	100%	99%	99%	99%
- Licenses mailed within 3 weeks	100%	100%	100%	100%
- Phone messages returned within 1 business day	100%	100%	100%	100%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 206,783	\$ 279,797	\$ 279,797	\$ 264,228
MATERIALS, SUPPLIES, SERVICES	71,438	70,406	70,406	60,263
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 278,221</b>	<b>\$ 350,203</b>	<b>\$ 350,203</b>	<b>\$ 324,491</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.00	2.50	2.50	2.50
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	278,221	350,203	350,203	324,491
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 278,221</b>	<b>\$ 350,203</b>	<b>\$ 350,203</b>	<b>\$ 324,491</b>
<b>ANALYSIS</b>				
The Licensing Program is now combined with Cash Management.				

## PROGRAM PERFORMANCE BUDGET

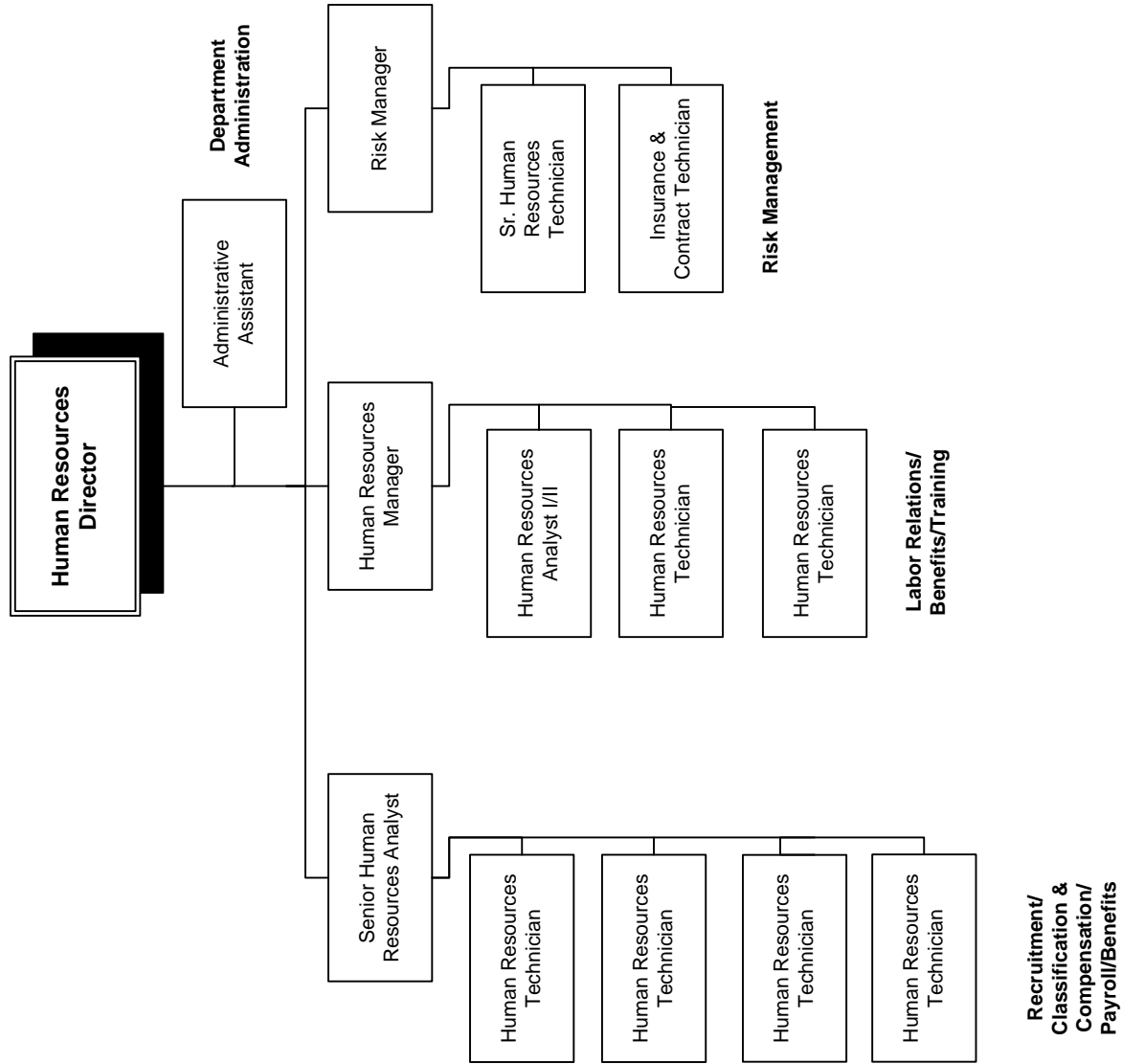
Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	FINANCE (05000)	UTILITY BILLING AND SERVICES (05040 - 05043)		
<b>PROGRAM</b>				
Deliver superior service to our internal and external customers in a fiscally responsible manner. Minimize complaints from the public.				
<b>PROGRAM OBJECTIVES</b>				
To Provide:				
<ul style="list-style-type: none"> <li>- Accurate Meter Reading</li> <li>- Timely and accurate billing services</li> <li>- Quality customer service</li> <li>- Revenue protection</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of customer service orders processed per year	29,301	35,000	30,000	30,000
- Number of utility bills produced per year	782,890	775,000	790,000	800,000
- Number of meters read per year	1,170,614	1,155,000	1,185,000	1,200,000
- Number of customer service calls per year answered by customer service staff	94,306	103,000	100,000	100,000
- Number of utility payments processed each year	750,132	700,000	760,000	800,000
- Number of walk-in customers assisted by customer service staff each year	32,799	30,000	30,000	30,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Accuracy rate - meters read	99.96%	99.90%	99.90%	99.90%
- Accuracy rate - dollar amount of billing adjustments	99.96%	99.80%	99.90%	99.90%
- Cost per utility bill (total costs/total number of bills)	\$4.43	\$4.66	\$4.61	\$5.27
- Percent change in cost per utility bill	2.8%	-8.0%	4.0%	14.2%
- Bad debt as a percentage of amount billed	0.16%	0.21%	0.21%	0.21%
- Average call wait time (seconds)	75	90	90	90
- Accuracy rate - utility bills issued on time	100.00%	100%	100.0%	100%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 2,633,324	\$ 3,199,575	\$ 3,199,575	\$ 3,500,249
MATERIALS, SUPPLIES, SERVICES	1,125,127	995,322	995,322	1,149,043
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(287,189)	(550,430)	(550,430)	(435,000)
<b>TOTAL RESOURCES</b>	<b>\$ 3,471,262</b>	<b>\$ 3,644,467</b>	<b>\$ 3,644,467</b>	<b>\$ 4,214,292</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	27.25	28.25	30.25	30.25
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 287,189	\$ 550,430	\$ 550,430	\$ 435,000
NET GENERAL FUND	3,471,262	3,644,467	3,644,467	4,214,292
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 3,758,451</b>	<b>\$ 4,194,897</b>	<b>\$ 4,194,897</b>	<b>\$ 4,649,292</b>
<b>ANALYSIS</b>				
The increase in FTE during FY2015-16 is due to adding one Senior Finance Clerk and one Finance Technician.				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	FINANCE (05000)	GENERAL ACCOUNTING / PAYROLL (05011, 05012, 05050, 05051, 05053)		
<b>PROGRAM</b>				
To provide comprehensive, accurate and timely financial service and data to all City departments and to ensure that the departments comply with all legal provisions governing revenue and expenditures.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To provide interim financial reports to the departments not later than ten working days after the end of the month</li> <li>- To pay all invoices, excluding incomplete purchase order, within thirty calendar days of receipt by the city</li> <li>- To prepare June 30 closing reports for the annual audit by October 1</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Purchase orders / Payment requests / Housing payments processed	19,963	20,000	21,000	22,000
- Number of accounts payable transactions	73,260	64,000	75,000	76,000
- Payroll checks	42,592	43,000	42,522	43,000
- Number of employees processed - Regular	1,054	1,100	1,100	1,100
- Number of employees processed - Total	1,718	1,800	1,800	1,800
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Average number of workdays required to issue financial reports	10.2	10.0	10.5	10.0
- Number of weeks required to prepare closing reports for auditors	13.0	13.0	12.0	12.0
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,640,670	\$ 1,832,108	\$ 1,832,108	\$ 1,964,336
MATERIALS, SUPPLIES, SERVICES	219,303	333,019	333,019	245,701
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(6,266)	(7,500)	(7,500)	(7,500)
<b>TOTAL RESOURCES</b>	<b>\$ 1,853,707</b>	<b>\$ 2,157,627</b>	<b>\$ 2,157,627</b>	<b>\$ 2,202,537</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	15.13	15.13	15.23	16.23
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 6,266	\$ 7,500	\$ 7,500	\$ 7,500
NET GENERAL FUND	1,853,707	2,157,627	2,157,627	2,202,537
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,859,973</b>	<b>\$ 2,165,127</b>	<b>\$ 2,165,127</b>	<b>\$ 2,210,037</b>
<b>ANALYSIS</b>				
The increase in FTE for FY2016-17 is due to adding one Payroll Clerk.				
The change in FTE during FY2015-16 is due to increasing the allocation of a Payroll Clerk from 0.5 to 0.6 FTE.				



**Organizational Chart: Human Resources**

# HUMAN RESOURCES DEPARTMENT

Fiscal Year 2016-17

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## OVERVIEW OF SERVICES

The Human Resources Department provides services to both internal departments and employees as well as to the community. Our focus is on attracting, developing, and retaining a diverse, well-qualified, and professional workforce that reflects the high standards of the community we serve, as well as ensuring the safety and security of our employees and the community. We accomplish our goals through teamwork, collaboration, and dedication to providing excellence in public service.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17

The Human Resources Department will continue its focus on updating and streamlining services to our customers. A major change in the service delivery model to departments will be well under way with the shift to generalist assignments bringing cross-trained staff into most functional areas. Additional goals for the year include increased support for the City's succession planning initiative, planning for the purchase and implementation of a new enterprise resource planning (ERP) system, coordinating diversity training for the workforce, and a full assessment of the City's safety program.

## KEY ISSUES

- Employee/Employer Relations – Support the negotiations process with the Roseville Firefighters' bargaining unit to ensure a timely successor labor agreement and update Personnel Rules and Regulations to include recent legislation.
- Recruitment and Hiring – Continue to focus on streamlining the hiring process to bring efficiencies and incorporate additional outreach strategies to ensure that the City has the best candidate pool available.
- Human Resources Systems – Continue the multi-year process of replacing the ERP system (which includes HR/Payroll) is a priority for the upcoming year. Staff will continue to participate with the Steering Committee as well as dedicate the necessary time to ensure that the replacement of the system is successful.
- Risk Management – Continue to increase focus on citywide safety through a detailed assessment of all departmental safety programs and the organizational safety structure.
- Inclusion/Diversity Training – Complete inclusion/diversity training for all City employees during this year.

## SUMMARY

FY2016-17 will continue to be a year of ongoing change as staff focuses on a new service delivery model to all departments and continues to update policies and procedures. The reorganization of duties within the office presents both challenges and opportunities for continuous improvement. In addition, with the possible citywide retirement of 31 percent of the workforce, succession planning efforts are also a major focus for this year. The Human Resources staff looks forward to the challenges of the new year.

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<b>HUMAN RESOURCES</b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(03100) HUMAN RESOURCES	\$ 1,700,930	\$ 1,890,833	\$ 1,869,533	\$ 1,759,874
(03110) RISK MANAGEMENT	144,326	148,218	148,218	447,036
REIMBURSED EXPENDITURES	(3,721)	0	0	0
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 1,841,535</b>	<b>\$ 2,039,051</b>	<b>\$ 2,017,751</b>	<b>\$ 2,206,910</b>
<b>RESOURCES</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,236,597	\$ 1,441,601	\$ 1,441,601	\$ 1,390,975
MATERIALS, SUPPLIES, SERVICES	608,659	597,450	576,150	815,935
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(3,721)	0	0	0
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 1,841,535</b>	<b>\$ 2,039,051</b>	<b>\$ 2,017,751</b>	<b>\$ 2,206,910</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>13.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>
<b>FUNDING SUMMARY</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 3,721	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	1,841,535	2,039,051	2,017,751	2,206,910
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 1,845,256</b>	<b>\$ 2,039,051</b>	<b>\$ 2,017,751</b>	<b>\$ 2,206,910</b>

## PROGRAM PERFORMANCE BUDGET

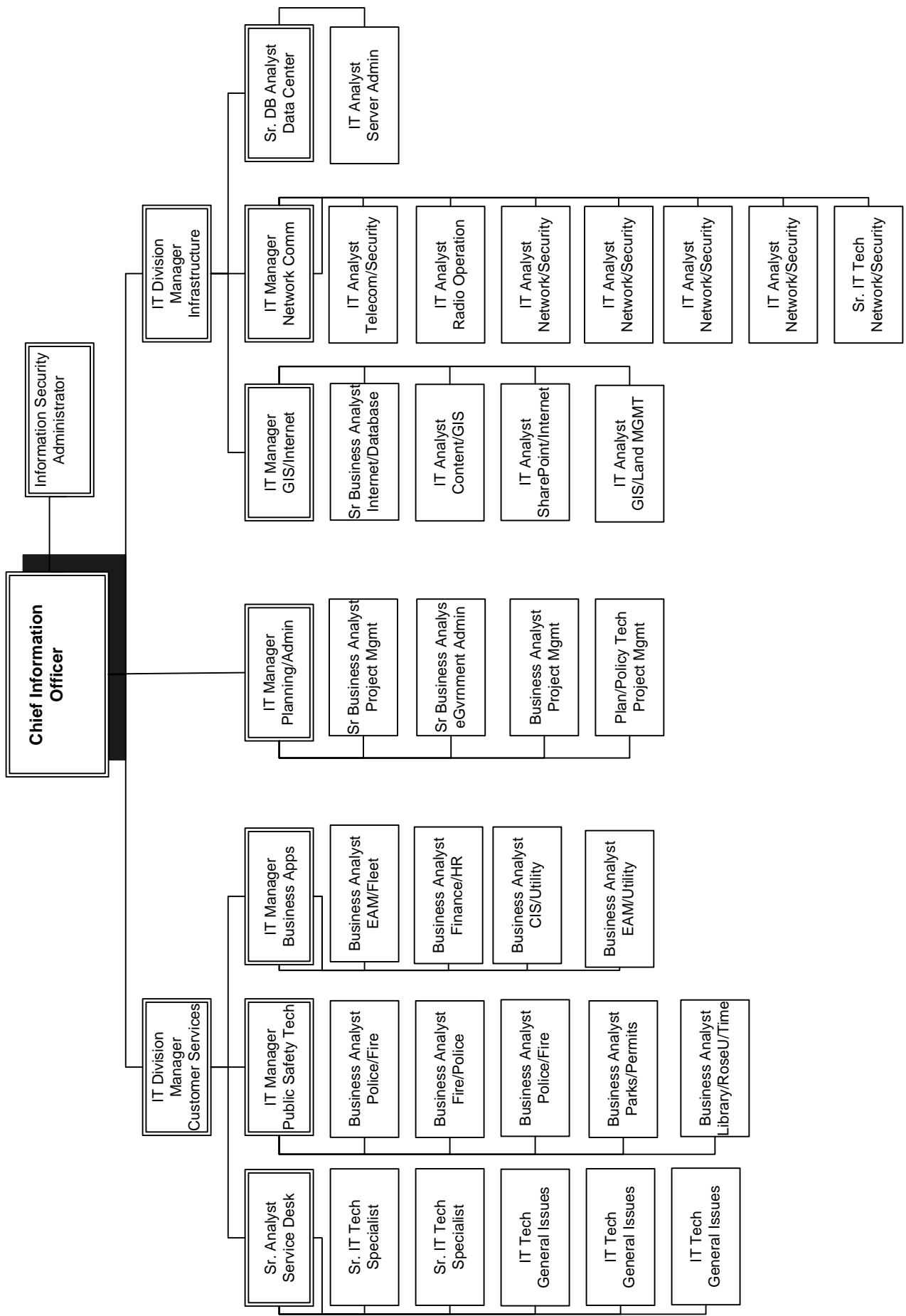
Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	HUMAN RESOURCES (03100)	HUMAN RESOURCES (03100)		
<b>PROGRAM</b>				
To provide departments the best applicants for city employment; and to make available opportunities for employee development through training, performance evaluation, and strategic succession planning efforts, thereby enhancing potential, and productivity, and employee retention.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Perform recruitments to provide a quality pool of candidates to fill various departments' hiring needs</li> <li>- Maintain an effective classification and compensation plan</li> <li>- Evaluate and implement workforce development strategies that will result in effective recruitment and retention of a high quality workforce</li> <li>- Offer job-related training, volunteer, internship and career development opportunities City-wide</li> <li>- Negotiate labor agreements with bargaining units</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total authorized regular employees	1,102	1,125	1,136	1,146
- Number of general / management recruitments	96	90	100	100
- Number of temporary recruitments	51	50	50	75 *
- Number of training hours citywide - General	25,552	12,000	18,000	20,000
- Number of training hours citywide - Safety	20,115	11,000	11,500	15,000
- Number of New Hires onboarded - Regular	90	90	110	90
- Number of New Hires onboarded - Temporary	407	450	400	800
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,102,923	\$ 1,294,383	\$ 1,294,383	\$ 1,285,724
MATERIALS, SUPPLIES, SERVICES	598,007	596,450	575,150	474,150
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(3,721)	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 1,697,209</b>	<b>\$ 1,890,833</b>	<b>\$ 1,869,533</b>	<b>\$ 1,759,874</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	8.65	9.65	9.65	9.65
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 3,721	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	1,697,209	1,890,833	1,869,533	1,759,874
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,700,930</b>	<b>\$ 1,890,833</b>	<b>\$ 1,869,533</b>	<b>\$ 1,759,874</b>
<b>ANALYSIS</b>				
* Dependent on ACA impact.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	HUMAN RESOURCES (03100)	RISK MANAGEMENT (03110, 03111, 03112)		
<b>PROGRAM</b>				
To minimize adverse effects of accidental loss by 1) identification of exposure; 2) examining feasible alternatives; 3) selecting and implementing the best alternatives; and 4) monitoring the results of the chosen alternatives.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To produce safety and liability training programs designed to reduce the potential for accidents</li> <li>- Manage risk and demonstrate our commitment to the safety of employees and the public</li> <li>- Manage City's financial resources</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of subrogation (cost recovery) claims	55	100	80	80
- Number of workers' compensation claims filed	150	130	140	130
- Number of government claims filed	55	100	110	100
- Number of loss days	790	600	710	700
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percentage of medical vs. indemnity	51%	75%	72%	72%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 133,674	\$ 147,218	\$ 147,218	\$ 105,251
MATERIALS, SUPPLIES, SERVICES	10,652	1,000	1,000	341,785
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 144,326	\$ 148,218	\$ 148,218	\$ 447,036
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.35	4.35	4.35	4.35
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	144,326	148,218	148,218	447,036
TOTAL FUNDING REQUIRED	\$ 144,326	\$ 148,218	\$ 148,218	\$ 447,036
<b>ANALYSIS</b>				



**Organizational Chart: Information Technology**

# INFORMATION TECHNOLOGY (IT)

Fiscal Year 2016-17

## OVERVIEW OF SERVICES

The Information Technology (IT) Department is comprised of three major business units: Strategic Planning & Digital Communication, Client & Innovation Services (spanning Client Services, Enterprise Solutions, and Business & Cloud Solutions), and the Infrastructure team (comprised of Geographic Information System (GIS) & Analytics, Database & Cloud, and Network Infrastructure). IT is responsible for administering and maintaining innovative technology for the City of Roseville.

***IT Vision: Leadership, Innovation, Partnership, Performance.***

### Department Strategic Goals:

- Provide cost-effective, secure, and effective technology leadership for the City of Roseville
- Respond to changing business needs with innovation, agility, and flexibility
- Motivate and enhance the IT team through training and succession programs
- Partner with departments to provide citywide technology solutions

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17

IT's efforts will continue to focus on implementing recommendations from the e-Government and GIS Strategic Plans, and the IT Strategic Technology Plan to continue to improve the security, delivery, and maintenance of the City's technology assets and excellent customer service.

The IT team will continue to maximize resources and capitalize on opportunities to provide business cost savings through operational efficiency programs. IT continues to utilize the General CIP Rehabilitation Fund which was established to replace aging infrastructure equipment including the city network and storage space.

Staff training and e-learning programs will focus on increasing product knowledge of existing technologies, as well as innovative technologies, obtaining industry certifications, and developing/improving core business skills sets.

In the coming year, there will be a heavy focus on the relocation of the 401 Oak Street Data Center to 316 Vernon Street. We will also be preparing for the coming budget changes, as we move to an internal service fund structure.

IT will continue looking into cloud opportunities—whether public, private, or community—to take advantage of benefits such as scalability, cost savings, and the reallocation of resources. The utilization of mobile technology to expand citizen interaction opportunities and capitalize on workforce mobility within the City will also continue to be a major focus for the department as will the use of big/open data and social computing for economic and community development.

## KEY ISSUES

<b>Strategic Initiatives</b>			
<b>Cyber Security</b>	<b>Social Engagement and Open Government</b>	<b>Business Technology Replacement Planning</b>	<b>Cloud First/Mobile Computing Initiative</b>
<p>Cyber Attacks are on the rise and becoming more sophisticated and complex. Protecting private data has become a primary focus of every organization. Legislative compliance regulations continue to keep us accountable. IT will continue to advance its citywide cyber security program and give the staff, citizens, and Council confidence that city technology infrastructure and private information is protected and secure.</p>	<p>This initiative is to make government information available to the public as an informed community and accountable government. The goal is to provide maximum information accessibility and maximum inclusion in participatory processes. The e-Government and Communications Strategic Plans align with Council goals of civic engagement.</p>	<p>Maintaining critical business technology systems is vital to the growth of the City. IT will continue to focus on business system upgrades and replacements to support City growth and provide reliable infrastructure. To help ensure fiscal soundness in our community, the City will be implementing a new information system that better enables Finance and Human Resource to operate effectively and efficiently.</p>	<p>IT is continuing to promote a "Cloud First" approach for system updates, replacements and implementations. In addition, we are working toward an all-mobile workforce. With this initiative we will enable our staff to better interact with each other and the public through mobile technologies.</p>

<b>Support for Ongoing Programs</b>	
<b>Strategies</b>	<b>One-Time/Multi-Year Projects</b>
<ul style="list-style-type: none"> <li>• Staff cross-training and realignment</li> <li>• Customer service improvement strategies</li> <li>• IT governance process improvements</li> <li>• Computing license, device, and service standardization and refresh</li> <li>• Continue building an inclusive and diversified team through leadership/technical e-training</li> </ul>	<ul style="list-style-type: none"> <li>• Content management system replacement (internet/intranet)</li> <li>• Radio replacement project and east site radio tower relocation</li> <li>• Network infrastructure upgrade</li> <li>• Citywide phone upgrade</li> <li>• Utility Billing Customer Information System Replacement</li> <li>• Next generation 9-1-1 system replacement</li> <li>• Mobile tablet computing transition</li> <li>• Additional commercial cell towers installation</li> <li>• Open data / Social engagement effort</li> </ul>

**SUMMARY**

Through our leadership, expertise and strategic partnerships, the City of Roseville Information Technology Department will deliver innovative, cost effective technology solutions to support citywide operations and provide excellent service to the community.

## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<b>INFORMATION TECHNOLOGY (03120)</b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(03120) STRATEGIC PLANNING	\$ 1,118,894	\$ 1,534,223	\$ 1,534,223	\$ 1,681,043
(03121) INFRASTRUCTURE	3,056,932	3,635,138	3,635,138	3,032,624
(03123) CUSTOMER SERVICE	2,674,684	3,025,539	3,033,539	2,977,225
REIMBURSED EXPENDITURES	(295,804)	(240,000)	(240,000)	(202,563)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 6,554,706</b>	<b>\$ 7,954,900</b>	<b>\$ 7,962,900</b>	<b>\$ 7,488,329</b>
<b>RESOURCES</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 4,868,761	\$ 5,567,389	\$ 5,567,389	\$ 5,696,923
MATERIALS, SUPPLIES, SERVICES	1,981,749	2,627,511	2,635,511	1,993,969
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(295,804)	(240,000)	(240,000)	(202,563)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 6,554,706</b>	<b>\$ 7,954,900</b>	<b>\$ 7,962,900</b>	<b>\$ 7,488,329</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>39.63</b>	<b>39.63</b>	<b>39.63</b>	<b>39.63</b>
<b>FUNDING SUMMARY</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 295,804	\$ 240,000	\$ 240,000	\$ 202,563
NET GENERAL FUND	6,554,706	7,954,900	7,962,900	7,488,329
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 6,850,510</b>	<b>\$ 8,194,900</b>	<b>\$ 8,202,900</b>	<b>\$ 7,690,892</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	INFORMATION TECHNOLOGY (03100)	STRATEGIC PLANNING & DIGITAL COMMUNICATIONS (03120)		
<b>PROGRAM</b>				
The IT Strategic Planning team focuses on the management and governance of technology related projects, IT policies and procedures, re-investment in IT staff, IT budget and office administration, as well as strategic training and planning for the department's future and vision.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Provide secure, cost effective and proficient technology leadership for Roseville</li> <li>- Customer focused, continuously improving partnerships, working towards the City's success</li> <li>- Achieve results by meeting business needs through flexible and agile innovation</li> <li>- Develop a trusted, cooperative, collaborative work environment</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- # of innovative projects submitted (annual)	4	25	25	25
- Amount of Revenue transacted via technology (annual)	\$100 Mil	\$216 Mil	\$216 Mil	\$216 Mil
- # of innovative projects completed (annual)	49	12	12	12
- # of change requests submitted (annual)	628	650	650	650
- % of Annual General Fund Operating Revenue Spent by IT Department	5.0%	5.3%	5.8%	5.3%
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- % of budget reinvested in staff (annual)	1.5%	1.5%	1.5%	1.5%
- % of hours spent on innovation/projects (annual)	30%	30%	30%	30%
- # of hours utilizing multisourcing staffing options (annual)	4,300	2,000	2,000	2,000
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 722,333	\$ 883,837	\$ 883,837	\$ 1,048,748
MATERIALS, SUPPLIES, SERVICES	396,561	650,386	650,386	632,295
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	(1,000)
<b>TOTAL RESOURCES</b>	<b>\$ 1,118,894</b>	<b>\$ 1,534,223</b>	<b>\$ 1,534,223</b>	<b>\$ 1,680,043</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.63	5.63	6.63	6.63
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 1,000
NET GENERAL FUND	1,118,894	1,534,223	1,534,223	1,680,043
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,118,894</b>	<b>\$ 1,534,223</b>	<b>\$ 1,534,223</b>	<b>\$ 1,681,043</b>
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

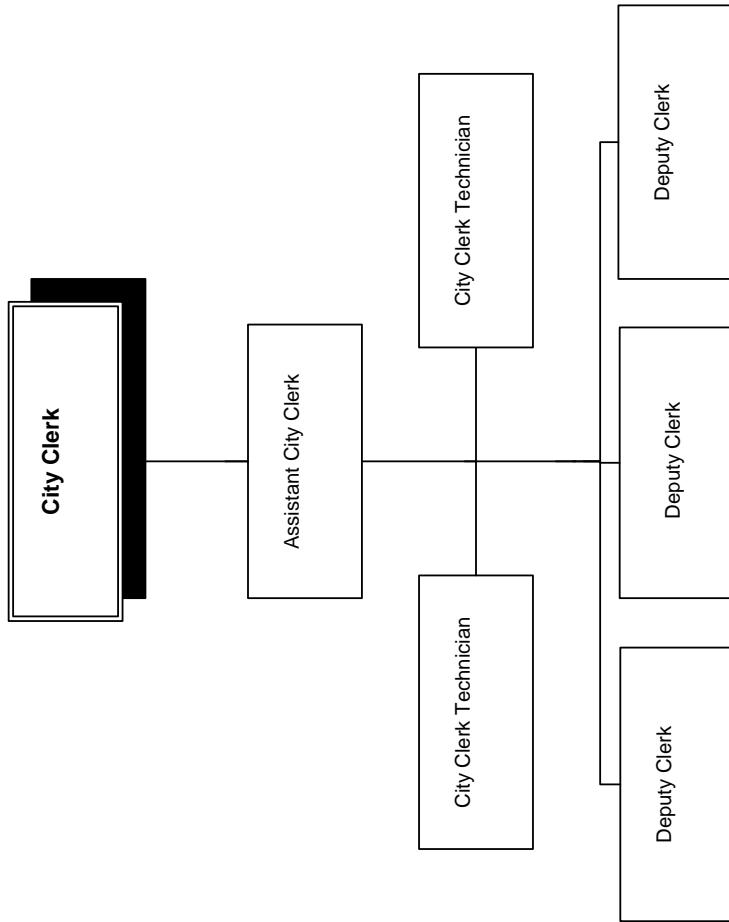
Fiscal Year 2016-17

<b>MAJOR SERVICE AREA</b>  GENERAL GOVERNMENT	<b>DEPARTMENT</b>  INFORMATION TECHNOLOGY (03100)	<b>PROGRAM</b>  INFRASTRUCTURE (03121, 03122, 03124)		
<b>PROGRAM</b> The IT Infrastructure team consists of three divisions: Data Center, Network, and Geographical Information Systems/Internet. They are dedicated to the quality supply of the City's network, security (both physical and informational), radio and telephony, data center maintenance, database administration, server administration and security, web infrastructure and development, and all geographic information systems.				
<b>PROGRAM OBJECTIVES</b> - Provide secure, cost effective and proficient technology leadership for Roseville - Customer focused, continuously improving partnerships, working towards the City's success - Achieve results by meeting business needs through flexible and agile innovation - Develop a trusted, cooperative, collaborative work environment				
<b>PERFORMANCE MEASURES</b>				
<b>WORK VOLUME:</b> - # of radio transmissions without busy signal (quarterly) - # of landline/telephone calls with external customers (quarterly) - # of web conferences conducted (quarterly) - # of visits to City website (quarterly) - # of views of City website (quarterly)	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
	2.20 Mil	2.26 Mil	2.26 Mil	2.26 Mil
	2.22 Mil	3.23 Mil	3.23 Mil	3.23 Mil
	909	988	988	988
	4.51 Mil	3.2 Mil	3.5 Mil	3.5 Mil
	28.4 Mil	20 Mil	28 Mil	25 Mil
<b>EFFICIENCY AND EFFECTIVENESS:</b> - % of security incidents quarantined (quarterly) - % of network uptime during business hours (quarterly) - % of radio transmission without interference (annual) - % of servers that are virtualized (annual) - % of technology solutions in the Cloud (annual)	100%	100%	100%	100%
	99%	99%	99%	99%
	100%	100%	100%	100%
	81%	80%	80%	80%
	32%	33%	33%	33%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 2,016,184	\$ 2,370,270	\$ 2,370,270	\$ 2,264,194
MATERIALS, SUPPLIES, SERVICES	1,040,748	1,264,868	1,264,868	768,430
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(42,220)	(40,000)	(40,000)	(98,263)
<b>TOTAL RESOURCES</b>	<b>\$ 3,014,712</b>	<b>\$ 3,595,138</b>	<b>\$ 3,595,138</b>	<b>\$ 2,934,361</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	17.00	16.00	15.00	15.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 42,220	\$ 40,000	\$ 40,000	\$ 98,263
NET GENERAL FUND	3,014,712	3,595,138	3,595,138	2,934,361
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 3,056,932</b>	<b>\$ 3,635,138</b>	<b>\$ 3,635,138</b>	<b>\$ 3,032,624</b>
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	INFORMATION TECHNOLOGY (03100)	CUSTOMER SERVICE (03123, 03125, 03126)		
<b>PROGRAM</b>				
The IT Customer Service team comprises of three divisions: Service Desk, Business Applications, and Public Safety. They are dedicated to providing superior customer service to the City, incident management, asset management, business and public safety applications support, technology solutions implementation, report development and business solutions analysis.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Provide secure, cost effective and proficient technology leadership for Roseville</li> <li>- Customer focused, continuously improving partnerships, working towards the City's success</li> <li>- Achieve results by meeting business needs through flexible and agile innovation</li> <li>- Develop a trusted, cooperative, collaborative work environment</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- # of service requests and incidents handled (annual)	8,000	7,500	7,500	7,500
- # of general government business systems & solutions supported (annual)	110	110	110	110
- # of public safety systems & solutions supported (annual)	96	96	96	96
- # of utility systems & solutions supported (annual)	15	5	15	15
- # of mobile computing devices supported (annual)	1,010	500	1,500	1,500
- # of computing devices supported (annual)	1,560	1,250	1,500	1,500
- # of personal mobile devices supported (annual)	375	350	350	350
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Application uptime during business hours (quarterly)	99%	99%	99%	99%
- % of priority 1 service or incident requests completed within 4 hrs (quarterly)	83%	75%	75%	75%
- % of medium service/incidents requests completed within 5 days (quarterly)	75%	80%	80%	80%
- % increase of mobile usage from prior year (annual)	9%	10%	10%	10%
- Overall customer satisfaction (annual)	n/a	95%	95%	95%
- # of open data sets established on internet (annual)	7%	10%	10%	10%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 2,130,244	\$ 2,313,282	\$ 2,313,282	\$ 2,383,981
MATERIALS, SUPPLIES, SERVICES	544,440	712,257	720,257	593,244
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(253,584)	(200,000)	(200,000)	(103,300)
<b>TOTAL RESOURCES</b>	<b>\$ 2,421,100</b>	<b>\$ 2,825,539</b>	<b>\$ 2,833,539</b>	<b>\$ 2,873,925</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	18.00	18.00	18.00	18.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 253,584	\$ 200,000	\$ 200,000	\$ 103,300
NET GENERAL FUND	2,421,100	2,825,539	2,833,539	2,873,925
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 2,674,684</b>	<b>\$ 3,025,539</b>	<b>\$ 3,033,539</b>	<b>\$ 2,977,225</b>
<b>ANALYSIS</b>				



**Organizational Chart: City Clerk**

# CITY CLERK DEPARTMENT

## Fiscal Year 2016-17

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### OVERVIEW OF SERVICES

The City Clerk Department's multi-faceted functions have evolved in response to the needs of the legislative body and its constituents. The Department is the link between the public, the City Council, and other City departments. The Department is committed to providing support services and access to government in an accurate, efficient, and timely manner with a focus on customer service. Department responsibilities include:

- City Council and staff support: legal posting, agenda preparation, legislative meeting follow-up, minutes preparation, and video streaming for the City Council, Roseville Housing Authority, Roseville Natural Gas Authority, and Roseville Finance Authority
- Board and commission member recruitment and training
- Passport processing and notary public services
- Records management
- Elections administration and campaign finance reform
- Fair Political Practices Commission Filing requirements
- Bids/contracts management
- City switchboard
- Bond and security processing

### BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17

The City Clerk Department remains committed to efficiently supporting the City Manager, City Council, City staff, and the citizens of Roseville with a high level of customer service. Key programs for the Department during the next budget year include:

- **Administration:** In order to accurately maintain the legal record of the actions of the City Council and all permanent records, staff will continue to provide information and assistance in an efficient and service-oriented manner. Considerable time will be allocated to completing administrative functions and complying with regulations regarding the filing of Statements of Economic Interests (Form 700), ethics training tracking, board and commission recruitment, and bid openings. The Department will monitor changes to federal and state law and alter procedures to ensure compliance. The City Clerk Department work plan includes moving forward in automating the Fair Political Practices Commission candidate and councilmember campaign statements after successfully implementing an automated agenda system and electronic filing of Fair Political Practices Commission Form 700 in the past year.
- **Elections:** A general municipal election is scheduled for November 8, 2016. Three seats will be vacant with incumbent Bonnie Gore being the only member eligible for re-election. Candidate filings and reporting will be a priority function in the upcoming budget year. The City Clerk Department will partner with Placer County to implement similar election procedures to ensure a uniform voter experience.
- **Records Management:** The City Clerk Department will conduct a comprehensive review and develop plans to replace the City's current electronic document management system (SIRE/Hyland Company) with a replacement system. SIRE replacement is critical as the company will no longer be offering maintenance and upgrade services for the sixteen City departments currently using SIRE for their document storage needs.
- **Regional Passport Acceptance Center:** The City Clerk Department is designated by the U.S. Department of State, Bureau of Consular Affairs, as an authorized Passport Acceptance Facility. For the tenth consecutive year, the facility will continue to offer a convenient location for members of the community and surrounding region to submit passport applications.

### KEY ISSUES

Key issues for the City Clerk Department include continuing current service levels while facing newly-imposed unfunded mandates regarding public records, campaign filing, and notification procedures.

### SUMMARY

The City Clerk Department will continue to be responsive, credible, and innovative in serving the citizens of Roseville and our internal service partners. The Department is fully committed to safeguarding public trust by providing information and access to government.

## DEPARTMENT BUDGET SUMMARY

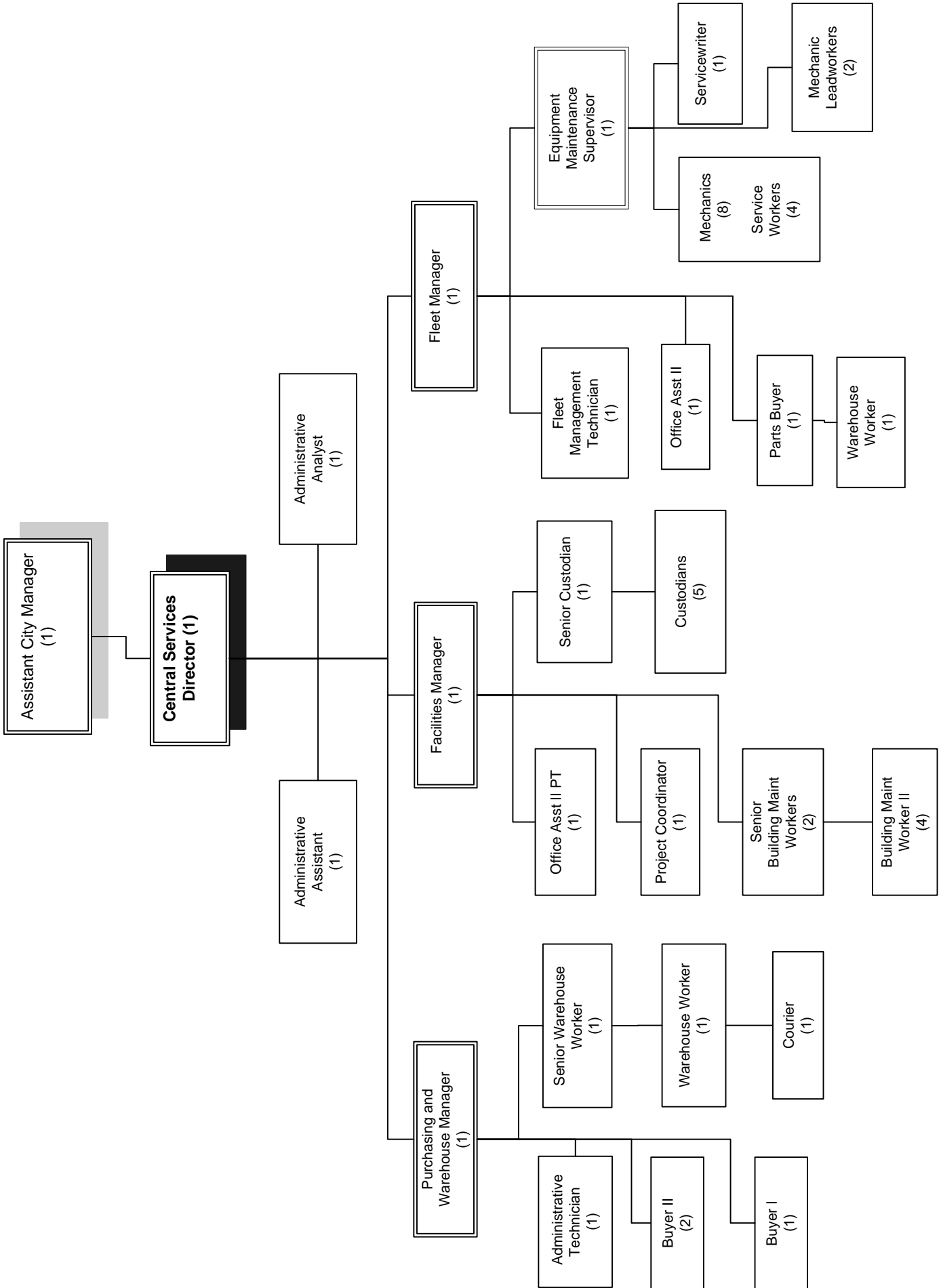
Fiscal Year 2016-17

<b>CITY CLERK (03200)</b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(03200) CLERK SUPPORT SERVICES	\$ 864,644	\$ 974,170	\$ 974,170	\$ 982,687
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 864,644</b>	<b>\$ 974,170</b>	<b>\$ 974,170</b>	<b>\$ 982,687</b>
<b>RESOURCES</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 706,082	\$ 839,433	\$ 839,433	\$ 806,237
MATERIALS, SUPPLIES, SERVICES	158,562	134,737	134,737	176,450
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 864,644</b>	<b>\$ 974,170</b>	<b>\$ 974,170</b>	<b>\$ 982,687</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>
<b>FUNDING SUMMARY</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	864,644	974,170	974,170	982,687
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 864,644</b>	<b>\$ 974,170</b>	<b>\$ 974,170</b>	<b>\$ 982,687</b>

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	CITY CLERK (03200)	CLERK SUPPORT SERVICES (03200, 03201)		
<b>PROGRAM</b>				
To provide information on City Council, Housing Authority and Roseville Finance Authority meetings; elections; city records; and follow-up action to city departments, applicants and the general public in an accurate, efficient and timely manner.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Provide City Council minutes within 30 days of a meeting 80% of the time</li> <li>- Document legislative history information in the computer system no later than 4 days after each council meeting 80% of the time</li> <li>- Respond to numerous requests for information and public records requests within 10 days</li> <li>- Provide specialized services such as notarization of documents and passport processing</li> <li>- 100% compliance with Brown Act, Public Records Act, Elections Code and Fair Political Practices Commission "FPPC"</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Resolutions acted upon by City Council	543	425	459	450
- Ordinances acted upon by City Council	156	130	160	140
- Agenda items / entries input into legislative history	750	700	757	750
- Housing and RFA meetings/minutes	14	5	10	10
- Legal notices published and / or mailed	38	35	35	35
- Requests for research / public records completed	282	245	305	295
- Number of calls answered on City switchboard	24,412	25,000	24,000	24,000
- Passport Applications Processed	3,730	2,700	3,200	3,100
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of time council minutes provided within 30 days	80%	80%	75%	80%
- Percent of time legislative history documented within 4 days after meetings	80%	80%	80%	80%
- Per capita costs of City Clerk department (excluding elections)	\$5.91	\$7.03	\$6.89	\$6.47
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 706,082	\$ 839,433	\$ 839,433	\$ 806,237
MATERIALS, SUPPLIES, SERVICES	158,562	134,737	134,737	176,450
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 864,644</b>	<b>\$ 974,170</b>	<b>\$ 974,170</b>	<b>\$ 982,687</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	7.00	7.00	7.00	7.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	864,644	974,170	974,170	982,687
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 864,644</b>	<b>\$ 974,170</b>	<b>\$ 974,170</b>	<b>\$ 982,687</b>
<b>ANALYSIS</b>				



**Organizational Chart: Central Services Department**

# CENTRAL SERVICES

Fiscal Year 2016-17

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## OVERVIEW OF SERVICES

The Central Services Department helps the City of Roseville better serve the public by providing a variety of services to all City departments including procurement and acquisition services, central warehousing, mail handling, fleet services, and facility services.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17

### Purchasing/Central Stores

- Continue to maintain an open, fair, and competitive central purchasing system while continuing to leverage multi-year, citywide commodity based strategies
- Expand internal customer outreach and training program
- Continued focus on training and certification programs for Purchasing and Warehouse staff
- Continued focus on vendor outreach programs

### Facility Management

- Operations and maintenance budget and plan for new 316 Vernon facility, parking garage, and Fire Station #1
- Management of several capital improvement projects (CIPs) at multiple facilities
- Update ADA Transition Plan
- Continue to leverage multi-year service agreements for contracted services
- Update 10-Year Facility CIP Plan and facility condition assessments

### Fleet

- Maintain Automotive Service Excellence (ASE) Blue Seal of Excellence status
- Maintain compliance with all California Air Resources Board's rules and regulations for public fleets
- Apply for additional grant funding for compressed natural gas (CNG) vehicles and infrastructure improvements

## KEY ISSUES

- Staffing levels will continue to be a challenge in the Purchasing and Facilities divisions this fiscal year
- Focus will be on customer service and maintaining service levels
- Continue to augment operations with contracted services
- The 10-Year Facility CIP Plan includes several projects that have been deferred over the past few years. Increased funding in the General CIP Rehabilitation Fund and deferred maintenance will continue to be a key issue over the next few years

## SUMMARY

We will continue our commitment to professional, timely, and consistent customer service across all divisions. We will work to refine the culture of innovation and improvement and continue our commitment to collaboration and innovation. All divisions will continue to examine their operations in order to improve efficiencies and lower operating costs.

## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<b>CENTRAL SERVICES (03300)</b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(03300) DEPARTMENT ADMINISTRATION	\$ 443,577	\$ 496,274	\$ 496,274	\$ 539,721
(03311) PURCHASING	552,268	543,176	543,176	696,898
(03312) CENTRAL STORES	354,752	326,511	326,511	339,790
(03321) AUTOMOTIVE SERVICES	5,963,593	6,387,886	6,387,886	6,096,921
(03331) BUILDING AND CUSTODIAL MAINTENANCE	3,091,176	3,275,641	3,275,641	3,372,136
TO BE FUNDED BY AUTOMOTIVE SERVICES FUND REIMBURSED EXPENDITURES	(5,962,127) (3,032)	(6,386,386) (1,500)	(6,386,386) (1,500)	(6,095,921) (1,000)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 4,440,207</b>	<b>\$ 4,641,602</b>	<b>\$ 4,641,602</b>	<b>\$ 4,948,545</b>

<b>RESOURCES</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 4,363,130	\$ 4,869,395	\$ 4,869,395	\$ 5,096,334
MATERIALS, SUPPLIES, SERVICES	6,042,236	6,075,093	6,075,093	5,864,132
CAPITAL OUTLAYS	0	85,000	85,000	85,000
REIMBURSED EXPENDITURES	(3,032)	(1,500)	(1,500)	(1,000)
NET AUTOMOTIVE SERVICES FUND	(5,962,127)	(6,386,386)	(6,386,386)	(6,095,921)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 4,440,207</b>	<b>\$ 4,641,602</b>	<b>\$ 4,641,602</b>	<b>\$ 4,948,545</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>46.75</b>	<b>46.75</b>	<b>46.75</b>	<b>48.75</b>

<b>FUNDING SUMMARY</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 3,032	\$ 1,500	\$ 1,500	\$ 1,000
NET AUTOMOTIVE SERVICES FUND	5,962,127	6,386,386	6,386,386	6,095,921
NET GENERAL FUND	4,440,207	4,641,602	4,641,602	4,948,545
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 10,405,366</b>	<b>\$ 11,029,488</b>	<b>\$ 11,029,488</b>	<b>\$ 11,045,466</b>

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	CENTRAL SERVICES (03300)	ADMINISTRATION (03300)		
<b>PROGRAM</b>				
To provide general direction and assistance to the department to assure that all divisions are providing quality service to our users.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To provide leadership, direction and coordination to the divisions of the Central Services Department so that they can achieve their goals and objectives</li> <li>- To enhance communication and coordination of Central Services to better support the other department users</li> <li>- To coordinate the Capital Improvement Projects (CIPs) for city facilities</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of Department positions (FTE)	46.75	46.75	46.75	48.75
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of overall department objectives achieved	100%	100%	100%	100%
- General Fund cost per capita	\$33.78	\$35.11	\$34.62	\$36.25
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 428,406	\$ 478,011	\$ 478,011	\$ 512,308
MATERIALS, SUPPLIES, SERVICES	15,171	18,263	18,263	27,413
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 443,577</b>	<b>\$ 496,274</b>	<b>\$ 496,274</b>	<b>\$ 539,721</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.00	3.00	3.00	3.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	443,577	496,274	496,274	539,721
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 443,577</b>	<b>\$ 496,274</b>	<b>\$ 496,274</b>	<b>\$ 539,721</b>
<b>ANALYSIS</b>				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
GENERAL GOVERNMENT	CENTRAL SERVICES (03300)	PURCHASING (03311, 03319)			
<b>PROGRAM</b>					
To provide materials and supplies to the operating departments in a timely manner at the most reasonable cost, and to maintain central store's inventory to support customer requirements. To procure goods and services in accordance with all applicable laws in an efficient and effective manner while meeting the needs of the end user.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Process 90% of purchase requests within ten business days after request is entered</li> <li>- Process 90% of purchase requests requiring formal bids that result in a purchase order within 60 days</li> <li>- Process 95% of purchase requests requiring formal bids that result in a service agreement within 75 days</li> <li>- Negotiate cost savings on 5% of total purchase requests spent</li> <li>- Keep customer satisfaction surveys at 96%</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Purchase requests processed		2,842	2,100	2,800	2,800
- Formal bid requests requiring purchase orders		20	25	25	20
- Formal bid requests requiring service agreements		16	12	15	15
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percent of purchase requests processed within ten days		n/a	90%	50%	90%
- Percent of formal bid requests requiring purchase orders processed in 60 days		n/a	90%	90%	90%
- Percent of formal bid requests requiring service agreements processed in 75 days		n/a	95%	95%	95%
- Percent of purchase requests spent with negotiated cost savings		n/a	5%	3%	3%
- Percent of customer satisfaction		n/a	96%	96%	96%
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 527,034	\$ 518,595	\$ 518,595	\$ 645,841
MATERIALS, SUPPLIES, SERVICES		25,234	24,581	24,581	51,057
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 552,268</b>	<b>\$ 543,176</b>	<b>\$ 543,176</b>	<b>\$ 696,898</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		5.00	5.00	5.00	6.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		552,268	543,176	543,176	696,898
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 552,268</b>	<b>\$ 543,176</b>	<b>\$ 543,176</b>	<b>\$ 696,898</b>
<b>ANALYSIS</b>					
The increase in FTE for FY2016-17 is due to adding one Senior Buyer.					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	CENTRAL SERVICES (03300)	CENTRAL STORES (03312)		
<b>PROGRAM</b>				
To provide materials and supplies to the operating departments in a timely manner, and to maintain an accurate inventory. To protect the City's investment in the purchase of goods by receiving, issuing, surplusing and controlling inventory in an efficient and effective manner.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Process stock requisitions within two business days</li> <li>- Perform cycle counts on schedule and maintain inventory accuracy between IFAS count and physical count at 95%</li> <li>- Reduce overhead and carrying cost</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total inventory valuation	n/a	n/a	n/a	1,500,000
- Total line items	n/a	n/a	n/a	2,206
- Customer stock requisitions processed	4,098	3,800	3,700	3,500
- Percent of cycle counts completed	n/a	n/a	n/a	100%
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of inventory turns	n/a	n/a	n/a	84%
- Percent of line items issued	n/a	n/a	n/a	80%
- Percent of customer satisfaction	n/a	n/a	n/a	96%
- Percent of accuracy	n/a	n/a	n/a	95%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 265,320	\$ 255,344	\$ 255,344	\$ 262,943
MATERIALS, SUPPLIES, SERVICES	89,432	71,167	71,167	76,847
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 354,752</b>	<b>\$ 326,511</b>	<b>\$ 326,511</b>	<b>\$ 339,790</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.00	3.00	3.00	3.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	354,752	326,511	326,511	339,790
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 354,752</b>	<b>\$ 326,511</b>	<b>\$ 326,511</b>	<b>\$ 339,790</b>
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

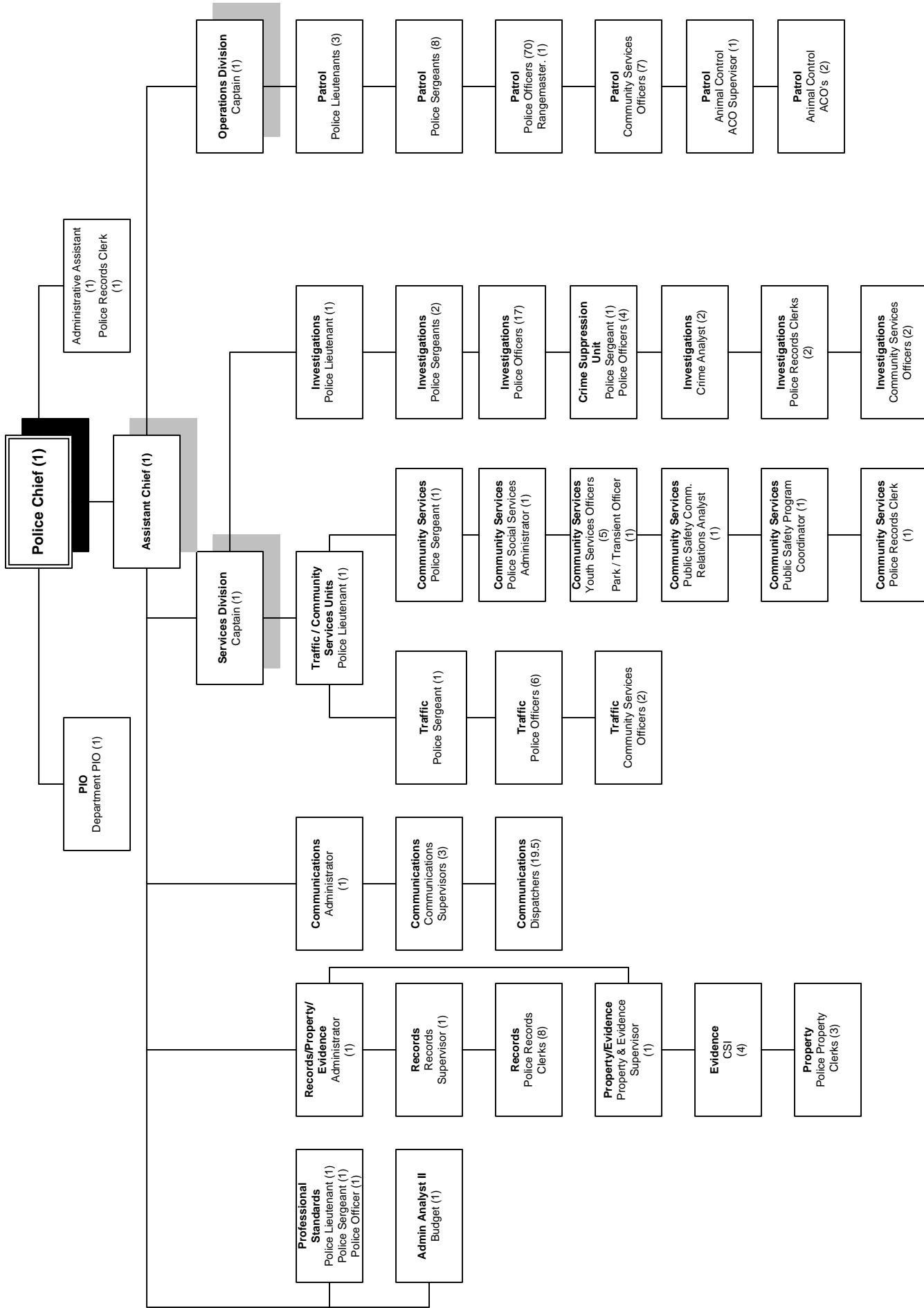
Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	CENTRAL SERVICES (03300)	AUTOMOTIVE SERVICES (03321)		
<b>PROGRAM</b>				
To support the various departments by providing high quality service and repair to city vehicles and equipment with a minimum amount of down-time.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To perform at least 98% of all scheduled preventive maintenance inspections within 30 calendar days of due time</li> <li>- To conduct 98% of all state mandated vehicle inspections (CHP, smog &amp; crane inspections) within their required inspection period</li> <li>- To keep an average of 93% of city vehicles in service</li> <li>- To keep customer satisfaction surveys at 96%</li> <li>- 70% of work orders completed within 24 hours</li> <li>- 70% Technician time on workorders</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total number of vehicles / equipment	889	880	880	880
- Total number of vehicles / equipment in service daily	868	840	840	840
- Total number P. M. I. scheduled	1,197	1,260	1,260	1,260
- Total number CHP inspections due	1,245	1,150	1,150	1,150
- Total number of smog and crane inspections due	291	344	344	344
- Total number of work orders	7,827	8,000	8,000	8,000
- Total possible technician hours	26,716	29,120	29,120	29,120
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of P. M. I. completed on schedule	98%	98%	98%	98%
- Percent of CHP, smog and crane inspections completed	99%	98%	98%	98%
- Percent of city vehicles in service daily	95%	93%	93%	93%
- Percent of customer satisfaction	99%	96%	96%	96%
- Percent of workorders completed within 24 hours	77%	70%	70%	70%
- Percent of possible technician hours on workorders	69%	70%	70%	70%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,859,670	\$ 2,146,903	\$ 2,146,903	\$ 2,108,205
MATERIALS, SUPPLIES, SERVICES	4,103,923	4,155,983	4,155,983	3,903,716
CAPITAL OUTLAYS	0	85,000	85,000	85,000
REIMBURSED EXPENDITURES	(1,466)	(1,500)	(1,500)	(1,000)
<b>TOTAL RESOURCES</b>	<b>\$ 5,962,127</b>	<b>\$ 6,386,386</b>	<b>\$ 6,386,386</b>	<b>\$ 6,095,921</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	21.00	21.00	21.00	21.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 1,466	\$ 1,500	\$ 1,500	\$ 1,000
NET AUTOMOTIVE SERVICES FUND	5,962,127	6,386,386	6,386,386	6,095,921
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 5,963,593</b>	<b>\$ 6,387,886</b>	<b>\$ 6,387,886</b>	<b>\$ 6,096,921</b>
<b>ANALYSIS</b>				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
GENERAL GOVERNMENT	CENTRAL SERVICES (03300)	BUILDING AND CUSTODIAL MAINTENANCE SERVICES (03331 - 03332)			
<b>PROGRAM</b>					
To provide the City of Roseville with high quality maintenance, repair, and custodial service that present a favorable public image and a conducive environment for high productivity and community service.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Complete 98% of all Preventative Maintenance (PM) within 30 days of assignment</li> <li>- Complete 98% of all regulatory compliance inspections within 30 days of assignment</li> <li>- Provide quality facility maintenance services at or above established industry standards</li> <li>- Maintain square foot assigned to maintenance and custodial staff at or above established industry standards</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Preventive maintenance hours		15,945	10,000	5,400	5,000
- Average square foot maintained per Building Maintenance Worker		163,667	162,465	173,000	173,000
- Average square foot cleaned per Custodian		72,005	74,195	73,119	74,195
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Total cost of maintenance per square foot		\$1.62	\$1.55	\$1.55	\$1.60
- Percent of PM's completed in 30 days of assignment		99%	97%	98%	98%
- Percent of priority 5 service orders completed in 3 days of assignment		98%	97%	98%	98%
- % of regulatory compliance inspections conducted within 30 days of assignment		100%	98%	98%	98%
- Total manpower efficiency \$ productivity hrs pr/maintenance staff (wrench time)		0.83	0.70	0.70	72.00
- Total cost of custodial per square foot		\$1.76	\$1.70	\$1.60	\$1.60
- Percent of custodial facility inspections completed monthly		94%	98%	98%	98%
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 1,282,700	\$ 1,470,542	\$ 1,470,542	\$ 1,567,037
MATERIALS, SUPPLIES, SERVICES		1,808,476	1,805,099	1,805,099	1,805,099
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(1,566)	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 3,089,610</b>	<b>\$ 3,275,641</b>	<b>\$ 3,275,641</b>	<b>\$ 3,372,136</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		14.75	14.75	14.75	15.75
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 1,566	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		3,089,610	3,275,641	3,275,641	3,372,136
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 3,091,176</b>	<b>\$ 3,275,641</b>	<b>\$ 3,275,641</b>	<b>\$ 3,372,136</b>
<b>ANALYSIS</b>					
The increase in FTE for FY2016-17 is due to adding one Assistant Building Maintenance Worker.					



# Organizational Chart: Police Department

# POLICE DEPARTMENT

## FISCAL YEAR 2016-17

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### OVERVIEW OF SERVICES

The Roseville Police Department provides all law enforcement services within the City. Our primary mission is the safety of the public and the protection of their property. To meet our City's goal of a safe and healthy community, we provide the following services:

- **Police Administration** sets goals and provides leadership to the department. Police administration includes the Professional Standards Unit, training and personnel, payroll, and budget/finance.
- **Police Records Unit** processes thousands of police reports, citations, and other documents annually, and provides for the security and legal release of police record information.
- **The Communications Unit** answers 911 and routine calls for police, fire, and advanced emergency medical dispatch, and dispatches the appropriate assistance. The unit also conducts public outreach through "911 for Kids," and "911 Community Outreach."
- **Police Community Services** places police officers on school campuses, provides follow-up services for truants and runaways, and follow-up contact and referral services for families of arrested youth. The unit also includes public information and police volunteers. This unit coordinates neighborhood-policing services, helps organize neighborhood watch groups and other crime prevention efforts, and manages the department's false alarm reduction program.
- **Police Patrol** provides uniformed police officers and other staff who respond to emergencies and routine calls for service. Patrol also includes Regional Special Operations Units which include SWAT, CINT, and EOD teams.
- **Police Investigation** investigates major crimes, with the goal of identifying and arresting the perpetrators. The investigation division also includes the Crime Suppression Unit, which targets gangs, known offenders, and emerging crime problems; the Vice and Narcotics Enforcement Team; and investigators who are assigned to the Placer County Narcotics Task Force and the Placer County Vehicle Theft Task Force.
- **Police Traffic** enforces traffic laws, DUI (driving under the influence) laws, and investigates traffic collisions.
- **Animal Control** enforces animal control laws, responds to animal-related emergency and routine calls, and takes dead, stray, and abandoned animals to the shelter. The City's contract with the Placer County SPCA for shelter and disposal service is included in the Animal Control budget.

### BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17

One of the major changes in our FY2016-17 budget is the closing of our city jail. The jail closure allowed Correctional Officer salaries to be reallocated, thus allowing for four existing part-time positions to become full time and converting three Correctional Officer positions to Community Service Officers, currently serving our community by handling non-emergency calls for service. This repositioning has allowed for greater public service to our community. In the coming year, the former jail space will be utilized as badly needed secure storage for Property and Evidence, Records and EOD, as well as additional office workspace. However, with the closing of the jail, we will be paying the Placer County Sheriff's Department approximately \$206,000 this fiscal year for jail access fees; this number will be less in future years as fees are based on a three-year average. New jail fees, along with increased liability costs for FY2016-17, have increased our overall materials, supplies and services budget, and have been included in our FY2016-17 funding.

This year we will also move forward with the implementation of the New World Computer Aided Dispatch/Records Management System (CAD/RMS). Two of three phases were completed in FY2015-16 which included the replacement of CAD, Mobile, and RMS systems. The remaining phase will consist of building a disaster recovery site, completion of several interfaces including regional CAD to CAD interface, and the implementation of the property and evidence module.

### KEY ISSUES

- The department has been very successful in filling vacant police officer positions through outreach and recruitment. This year's budget requests the addition of one sworn officer dedicated to patrol our parks and open spaces. If approved, we hope to have this position filled in early July.

- The SPCA contract for animal care and shelter, represents 15 percent of our materials, supplies, and services budget and is the largest annual contractor for the police department.
- Liability coverage expenses for the police department continues to increase annually. For FY2016-17, liability costs increased by \$199,000 over FY2015-16, and makes up another 15 percent of our materials, supplies, and services budget.
- The increase of 5.01 percent in salaries, wages, and benefits for FY2016-17 is due in large part to new Memoranda of Understanding (MOUs) for both sworn and professional staff and includes the proposed new sworn officer position.
- The materials, supplies, and services increase of 4.55 percent (\$219,785) is due to the increase in jail access fees and liability costs. What this means for Police is that we greatly reduced actual expenditures for FY2016-17 in order to accommodate for the increase in both jail fees and liability costs of \$405,000.

## **SUMMARY**

The Roseville Police Department is dedicated to providing the best quality of life possible through the highest level of service to the citizens of Roseville. We will continue to work together with our neighborhoods and businesses to identify and resolve community problems, and take necessary and effective action to ensure a safe City.

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<b><i>POLICE (05500)</i></b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(05500) ADMINISTRATION, SUPPORT & COMM. SERVICES	\$ 9,221,024	\$ 9,884,201	\$ 9,824,101	\$ 10,010,805
(05531) POLICE OPERATIONS	22,707,751	24,440,026	24,282,594	25,806,497
REIMBURSED EXPENDITURES	(3,507)	(5,000)	(5,000)	(5,000)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 31,925,268</b>	<b>\$ 34,319,227</b>	<b>\$ 34,101,695</b>	<b>\$ 35,812,302</b>
<b><i>RESOURCES</i></b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 27,911,408	\$ 29,289,382	\$ 29,289,382	\$ 30,756,204
MATERIALS, SUPPLIES, SERVICES	3,996,367	4,997,845	4,780,313	5,055,098
CAPITAL OUTLAYS	21,000	37,000	37,000	6,000
REIMBURSED EXPENDITURES	(3,507)	(5,000)	(5,000)	(5,000)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 31,925,268</b>	<b>\$ 34,319,227</b>	<b>\$ 34,101,695</b>	<b>\$ 35,812,302</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>193.50</b>	<b>194.50</b>	<b>196.50</b>	<b>197.50</b>
<b><i>FUNDING SUMMARY</i></b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 3,507	\$ 5,000	\$ 5,000	\$ 5,000
NET GENERAL FUND	31,925,268	34,319,227	34,101,695	35,812,302
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 31,928,775</b>	<b>\$ 34,324,227</b>	<b>\$ 34,106,695</b>	<b>\$ 35,817,302</b>

## PROGRAM PERFORMANCE BUDGET

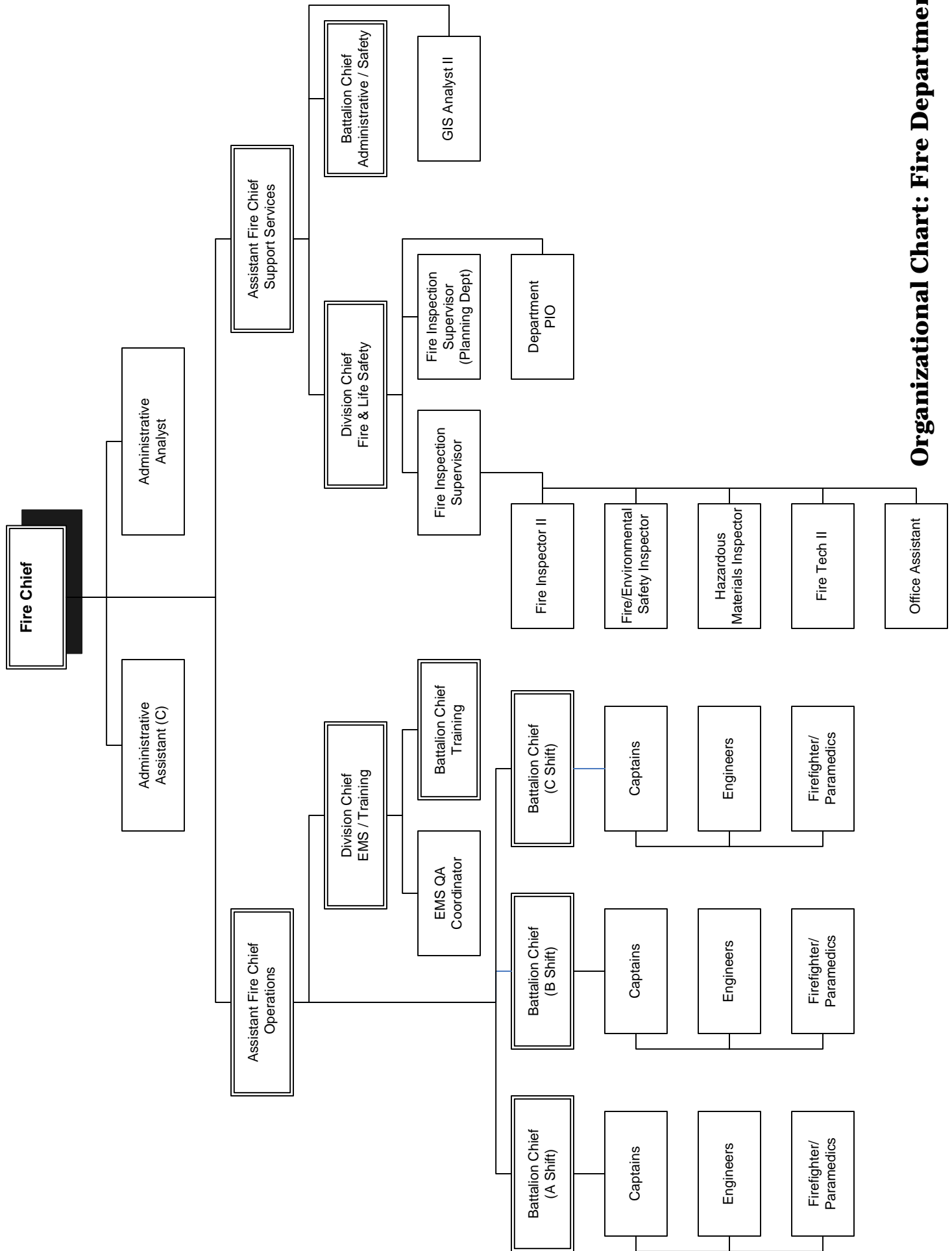
Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
POLICE	POLICE (05500)	ADMINISTRATION, SUPPORT AND COMMUNITY SERVICES (05500, 05511, 05512, 05513, 05514)		
<b>PROGRAM</b>				
To serve the community with outstanding emergency communication services, records, property and other police support services. To provide outstanding prevention programs for the community, schools, youth and families. To uphold the highest professional standards of the police profession through leadership, recruitment, hiring and training.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>-To meet or exceed POST training standards for applicable employees</li> <li>-To maintain timely entry of police reports into the automated police records system</li> <li>-To review 6 Emergency Medical Dispatch calls per dispatcher per quarter</li> <li>-To provide a safe learning environment at our schools by building relationships with youth and giving them alternatives to delinquent behavior</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Phone calls received by communication center	109,951	120,000	90,000	120,000
- Jail bookings at Placer County *	3,224	4,000	211	4,000
- Police reports processed	12,377	14,000	11,300	14,000
- Training hours completed, department wide	8,327	10,000	10,000	10,000
- Volunteers hired	5	10	10	10
- Volunteer hours provided	13,575	20,000	14,000	20,000
- Counseling intern hours provided	3,884	4,000	2,340	1,700 ***
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percentage of EMD quality assurance reports receiving a rating between 17-20 (excellent)	88%	100%	94%	100%
- Average time lapse in days between receipt of crime report and data entry	6	6	12 **	6
- Do employees meet POST in-service training requirements as determined by quarterly training (Y/N)	Yes	Yes	Yes	Yes
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 8,145,808	\$ 8,652,836	\$ 8,652,836	\$ 8,932,496
MATERIALS, SUPPLIES, SERVICES	1,054,216	1,199,365	1,139,265	1,072,309
CAPITAL OUTLAYS	21,000	32,000	32,000	6,000
REIMBURSED EXPENDITURES	(1,498)	(1,250)	(1,250)	0
<b>TOTAL RESOURCES</b>	<b>\$ 9,219,526</b>	<b>\$ 9,882,951</b>	<b>\$ 9,822,851</b>	<b>\$ 10,010,805</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	64.50	64.50	63.50	63.50
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 1,498	\$ 1,250	\$ 1,250	\$ 0
NET GENERAL FUND	<u>9,219,526</u>	<u>9,882,951</u>	<u>9,822,851</u>	<u>10,010,805</u>
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 9,221,024</b>	<b>\$ 9,884,201</b>	<b>\$ 9,824,101</b>	<b>\$ 10,010,805</b>
<b>ANALYSIS</b>				
The change in FTE during FY2015-16 is due to the elimination of 6 positions from the Jail program, addition of 1 Property & Evidence Clerk, 1 Records Clerk, 1 Social Services Administrator, 1.5 FTE for Dispatchers, and 0.5 FTE for a Public Safety Outreach & Communication Relation Coordinator position.				
* Jail closed October 2015.				
** Staffing issues with vacancies in the Records program caused lapse in crime report data entry.				
*** Intern hours are mandated by the school attending and range from 16 to 24 hours per week. The target is dependent on the number of interns we plan to keep in the schools.				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
POLICE	POLICE (05500)	OPERATIONS - PATROL, INVESTIGATIONS, TRAFFIC, ANIMAL CONTROL (05531, 05532, 05533, 05535, 05540)			
<b>PROGRAM</b> To increase the safety of the public and the protection of their property through criminal and traffic law enforcement, prevention, community/neighborhood partnerships, and effective investigations.					
<b>PROGRAM OBJECTIVES</b> - To maintain or reduce the Part 1 crime rate - To maintain or reduce the number of DUI related collisions through enforcement, education and checkpoints - To maintain or reduce injury and fatal traffic collisions through enforcement.					
<b>PERFORMANCE MEASURES</b>		2014-15 ACTUAL	2015-16 TARGET	2015-16 DEPT EST	2016-17 BUDGET
<b>WORK VOLUME:</b>					
- Police dispatched calls for service (officer or citizen initiated, unit responded)		40,129	40,000	47,952	50,000
- Animal Control calls for service		6,346	7,000	6,042	7,000
- Arrests and misdemeanor citations		4,429	6,000	4,100	6,000
- Investigation cases assigned		748	700	1,000	800
- Injury and fatal traffic collisions		641	500	540	500
- DUI-related collisions		104	150	95	150
- Number of dog licenses issued / active dog licenses in system		4,277 / 5,347	4,600 / 8,300	4,296 / 5,400	4,600 / 8,300
<u>Calendar Year</u>		<u>2014</u>	<u>2015</u>	<u>2015</u>	<u>2016</u>
- Part 1 violent crimes reported (by calendar year)		209	300	310	300
- Part 1 property crimes reported (by calendar year)		3,202	4,000	3,332	4,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
<u>Calendar Year</u>		<u>2014</u>	<u>2015</u>	<u>2015</u>	<u>2016</u>
- Part 1 Crimes per 100,000 population (crime rate)		2,585	3,000	2,746	3,000
- Percentage violent crimes cleared		56%	55%	60%	55%
- Percentage property crimes cleared		21%	20%	20%	20%
<b>RESOURCES REQUIRED</b>		2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS		\$ 19,765,600	\$ 20,636,546	\$ 20,636,546	\$ 21,823,708
MATERIALS, SUPPLIES, SERVICES		2,942,151	3,798,480	3,641,048	3,982,789
CAPITAL OUTLAYS		0	5,000	5,000	0
REIMBURSED EXPENDITURES		(2,009)	(3,750)	(3,750)	(5,000)
TOTAL RESOURCES		\$ 22,705,742	\$ 24,436,276	\$ 24,278,844	\$ 25,801,497
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		129.00	130.00	133.00	134.00
<b>FUNDING SUMMARY</b>		2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES		\$ 2,009	\$ 3,750	\$ 3,750	\$ 5,000
NET GENERAL FUND		<u>22,705,742</u>	<u>24,436,276</u>	<u>24,278,844</u>	<u>25,801,497</u>
TOTAL FUNDING REQUIRED		\$ 22,707,751	\$ 24,440,026	\$ 24,282,594	\$ 25,806,497
<b>ANALYSIS</b> The increase in FTE during FY2015-16 is due to adding 3 Community Service Officers. The increase in FTE for FY2016-17 is due to adding 1 Police Officer.					



**Organizational Chart: Fire Department**

# FIRE DEPARTMENT

## Fiscal Year 2016-17

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### OVERVIEW OF SERVICES

The Roseville Fire Department is a full-service agency that is also responsible for citywide emergency preparedness coordination. In fulfilling our mission, the following services are provided:

- **Fire Administration** implements City policies and programs including the management of the various programs within the Fire Department to provide the highest level of fire and emergency management services in a responsible way.
- **Fire and Life Safety** is the focal point of the Fire Department's efforts to minimize fire losses in our community. This division's key role is improving the safety and quality of life of the citizens of Roseville. Its primary activities are fire code enforcement, a comprehensive fire safety inspection program, plan review services, hazardous materials enforcement, hazard abatement, and public education activities. The Division also manages the Buckle-Up Baby and public information/education programs.
- **Fire Operations** provides emergency response to all types of fires, medical emergencies, hazardous materials releases, technical rescue, and tactical medics that support the Roseville Police Department Special Weapons and Tactics (SWAT) team. Our firefighters respond to requests for service from the public when those services are not assigned to another public agency. The Division also performs fire cause and origin investigations, participates in the Sacramento Regional Homeland Security Initiative, and the FEMA Regional CA Urban Search and Rescue Task Force 7. Fire Operations supports public education and information programs designed to prepare the citizens to better prevent a wide range of emergencies.
- **Fire Training** provides training at our training center for all firefighters within the Department and for regional cooperators. Effective training is the single most important ingredient to the readiness of our firefighters and emergency responders to fulfill their assigned mission. The training center is utilized by other fire departments on a daily fee-for-use basis. In addition, it provides quality training, service agreements, and contracts on a cost-recovery basis for the use of our facilities, equipment, and personnel. The use of our training center for the Sierra College Regional Fire Academy is included.
- **Fire Support Services (Logistics)** provides all the logistical, purchasing, and management support for the business support side of the Fire Department. This includes the maintenance of all stations, personal protective equipment, administration of information technology and Geographic Information System (GIS) activities, purchasing of supplies, and management of fleet and financial operations.
- **Emergency Preparedness** is a citywide program managed by the Fire Department which includes the maintenance of the Emergency Operations Center, emergency operations and mitigation plans, and other technology related to disaster planning and preparedness. This program also provides ongoing emergency management training to employees and the general public.

### BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17

The budget continues the implementation of a multi-year project to update our very high frequency (VHF) radios and provide delayed infrastructure maintenance. In addition, further work will be done to identify a replacement for a fire (ladder) truck.

### KEY ISSUES

Working within budgetary limitations, the key issues facing the Fire Department will be in providing the safe and effective delivery of fire emergency services (facilities, equipment, and personnel) to staff, constituents, and visitors.

- Maintaining minimum training standards as required by state and federal agencies.
- The department continues to be challenged with the replacement of key equipment such as Self-Contained Breathing Apparatus (SCBA) bottles, VHF equipment, and other items as it is mandated given budgetary restraints. The Department will continue to work with City staff to identify alternative funding methods
- Maintain basic citywide Emergency Preparedness capabilities
- Maintaining response vigilance in support of homeland security
- Managing the loss of experienced senior personnel and training their successors

### SUMMARY

The FY2016-17 budget reflects the Department's continuing commitment to provide fire and emergency services in a well-planned, cost effective, and professional manner to our citizens.

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# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<i><b>FIRE (06000)</b></i>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(06000) ADMINISTRATION & GRANTS	\$ 765,380	\$ 784,854	\$ 784,854	\$ 738,380
(06011) FIRE & LIFE SAFETY	1,448,528	1,634,072	1,634,072	1,671,078
(06021) FIRE OPERATIONS	24,357,260	23,914,875	24,391,005	24,488,621
(06022) FIRE TRAINING	648,316	797,983	743,682	569,736
(06040) EMERGENCY PREPAREDNESS	170,359	373,159	373,159	297,509
REIMBURSED EXPENDITURES	(9,593)	0	0	(5,000)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 27,380,250</b>	<b>\$ 27,504,943</b>	<b>\$ 27,926,772</b>	<b>\$ 27,760,324</b>

<i><b>RESOURCES</b></i>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 24,780,550	\$ 24,580,377	\$ 25,027,204	\$ 25,263,223
MATERIALS, SUPPLIES, SERVICES	2,548,459	2,912,002	2,887,004	2,502,101
CAPITAL OUTLAYS	60,834	12,564	12,564	0
REIMBURSED EXPENDITURES	(9,593)	0	0	(5,000)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 27,380,250</b>	<b>\$ 27,504,943</b>	<b>\$ 27,926,772</b>	<b>\$ 27,760,324</b>
<i>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</i>	119.50	119.50	119.50	119.00

<i><b>FUNDING SUMMARY</b></i>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 9,593	\$ 0	\$ 0	\$ 5,000
NET GENERAL FUND	27,380,250	27,504,943	27,926,772	27,760,324
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 27,389,843</b>	<b>\$ 27,504,943</b>	<b>\$ 27,926,772</b>	<b>\$ 27,765,324</b>

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FIRE	FIRE (06000)	ADMINISTRATION & GRANTS (06000, 06026)		
<b>PROGRAM</b>				
To coordinate and plan the overall operation and resources of the department for the protection and enhancement of the safety and well being of residents, businesses, customers, and partners.				
<b>PROGRAM OBJECTIVES</b>				
<p style="margin-left: 40px;"><u>COORDINATION</u></p> <p>To Provide program direction and planning for all divisions:</p> <ul style="list-style-type: none"> <li>- Implement and support Fire Department mission, vision, and values</li> <li>- Support and facilitate Program managers in accomplishing their goals</li> <li>- Facilitate team-building programs for all members of the management team</li> <li>- Promote increased communication and participation at all levels within the department</li> </ul> <p style="margin-left: 40px;"><u>PLANNING</u></p> <p>Provide a planning interface with other City Departments and regional agencies to facilitate improved fire services:</p> <ul style="list-style-type: none"> <li>- Monitor City development and 'Standards of Response Coverage' as it relates to staffing and construction of fire stations</li> <li>- Provide systems analysis and computerization of existing business processes and operations</li> <li>- Participate in regional planning activities, including cooperation and coordination of personnel, training, equipment and facilities</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total number of department positions	119.50	119.50	119.50	119.00
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- City ISO Rating	3	3	2	2
- General Fund cost per capita	\$208.32	\$207.88	\$208.30	\$203.37
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 650,178	\$ 670,969	\$ 670,969	\$ 696,395
MATERIALS, SUPPLIES, SERVICES	115,202	113,885	113,885	41,985
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 765,380</b>	<b>\$ 784,854</b>	<b>\$ 784,854</b>	<b>\$ 738,380</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.50	4.50	4.50	4.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	765,380	784,854	784,854	738,380
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 765,380</b>	<b>\$ 784,854</b>	<b>\$ 784,854</b>	<b>\$ 738,380</b>
<b>ANALYSIS</b>				
<p>The City ISO rating was upgraded to a 2 in 2015.</p> <p>The drop in FTE for FY2016-17 is due to removing a 0.50 FTE allocation for a Public Education Coordinator.</p>				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
FIRE	FIRE (06000)	FIRE & LIFE SAFETY (06011)			
<b>PROGRAM</b>					
To protect life, the environment and property through the development and application of sound fire and hazardous materials education engineering and enforcement policies.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Perform 100% of all State mandated</li> <li>- To have all inspection staff certified by the International Code Council</li> <li>- Maintain CalEPA Certified Unified Program Requirements</li> <li>- Provide a professional assessment regarding firesetting behavior for all juveniles referred to the Department</li> <li>- Provide a fire safety education program that reaches the majority of K-5th grade students attending Roseville schools</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of Assembly (A) occupancy		478	475	475	475
- Number of Educational (E) occupancy inspections		105	115	115	115
- Number of Institutional (I) Occupancy inspections		n/a	n/a	12	12
- Number of Hotel / Motel / Apartment (R-1/R-2) occupancy inspections		317	380	380	380
- Number of Large Family Daycare (R-3) occupancy inspections		n/a	n/a	60	60
- Number of Residential Care (R-3.1) occupancy inspections		254	260	260	260
- Number of Hazardous Materials/CUPA inspections		n/a	680	680	680
- Number of fireworks booth, public display and special effects inspections		n/a	n/a	20	20
- Number of juvenile firesetting assesments performed		11	15	15	15
- Number of Roseville K-5th grade students receiving fire safety education		n/a	n/a	8,000	8,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
-Percent of Assembly (A) occupancy inspections <input type="checkbox"/>		100%	100%	100%	100%
-Percent of Educational (E) occupancy inspections		90%	100%	100%	100%
-Percent of Institutional (I) occupancy inspections		n/a	n/a	100%	100%
-Percent of Hotel / Motel / Apartment (R-1/R-2) occupancy inspections		100%	100%	100%	100%
-Percent of Large Family Daycare (R-3) occupancy inspections		n/a	n/a	100%	100%
-Percent of Residential Care (R-3.1) occupancy inspections		100%	100%	100%	100%
-Percent of Hazardous Materials / CUPA inspections		100%	100%	100%	100%
-Percent of Fireworks booth, public display and special effects inspections		112%	100%	100%	100%
-Percent of juvenile firesetting assesments performed		n/a	n/a	100%	100%
-Percent of Roseville K-5th grade students receiving fire safety education		n/a	n/a	100%	100%
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 1,318,341	\$ 1,487,006	\$ 1,487,006	\$ 1,560,679
MATERIALS, SUPPLIES, SERVICES		130,187	147,066	147,066	110,399
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(9,593)	0	0	(5,000)
TOTAL RESOURCES		\$ 1,438,935	\$ 1,634,072	\$ 1,634,072	\$ 1,666,078
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		8.00	8.00	8.00	8.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 9,593	\$ 0	\$ 0	\$ 5,000
NET GENERAL FUND		1,438,935	1,634,072	1,634,072	1,666,078
TOTAL FUNDING REQUIRED		\$ 1,448,528	\$ 1,634,072	\$ 1,634,072	\$ 1,671,078
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
FIRE	FIRE (06000)	FIRE OPERATIONS (06021, 06025, 06030)		
<b>PROGRAM</b>				
Protect and enhance the safety as well being of residents, business customers and partners by delivering exceptional service and compassionate solutions as a cohesive team with dedication, pride and vigilance.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To save as many lives as possible by insuring the adequate numbers of properly trained personnel arrive as quickly as possible to all emergency medical incidents</li> <li>- To keep fires and chemical spills as small as possible by insuring that adequate numbers of properly trained personnel arrive as quickly as possible to all fire and explosion incidents</li> <li>-To reduce property damage as much as possible by insuring that an adequate number of responders arrive as quickly as possible on all service calls</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of fires, ruptures, explosions	378	400	348	400
- Number of hazardous conditions	228	220	240	230
- Number of medical incidents, rescues	11,015	9,800	10,548	11,000
- Number of service calls	1,665	1,500	1,642	1,650
- Number of good intent, false calls, weather related and other	2,283	2,000	2,482	2,400
- Total calls for service	15,569	14,000	15,260	15,680
- GIS map book updates	0	4	2	2
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
Total call processing (call to dispatch) for 90% of all incidents	02:07	n/a	01:45	01:00
Total turnout time (dispatch to enroute) for 90% of all incidents	01:58	n/a	01:58	02:00
Total travel time (enroute to arrival)for 90% of all incidents	05:17	n/a	05:17	05:12
Total response time (call to arrival) for 90% of total incidents	07:29	n/a	08:00	08:12
Total response time (call to arrival) for 90% of fire incidents	07:29	n/a	07:48	07:55
Total response time (call to arrival) for 90% of medical incidents	07:21	n/a	07:21	07:12
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 22,211,390	\$ 21,659,481	\$ 22,160,610	\$ 22,354,749
MATERIALS, SUPPLIES, SERVICES	2,104,238	2,255,394	2,230,395	2,133,872
CAPITAL OUTLAYS	41,632	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 24,357,260</b>	<b>\$ 23,914,875</b>	<b>\$ 24,391,005</b>	<b>\$ 24,488,621</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	104.00	104.00	104.00	104.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	24,357,260	23,914,875	24,391,005	24,488,621
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 24,357,260</b>	<b>\$ 23,914,875</b>	<b>\$ 24,391,005</b>	<b>\$ 24,488,621</b>
<b>ANALYSIS</b>				
Efficiency and Effectiveness historical values are based on calendar year. Example: FY2014-15 = CY15. GIS Map Book Updates = FY2014-15 were on hold due to GIS involvement with the new CAD installation.				

# PROGRAM PERFORMANCE BUDGET

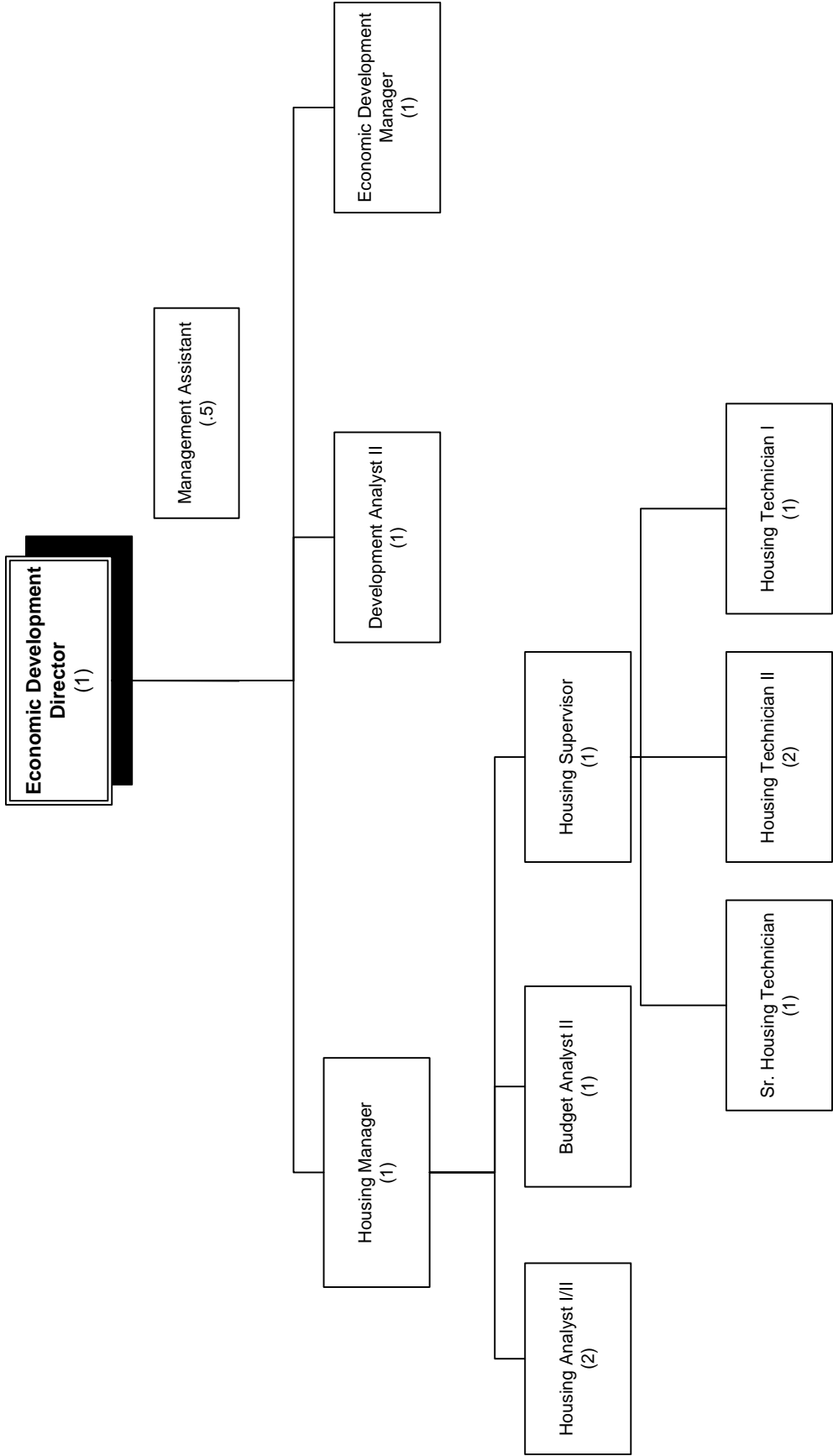
Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
FIRE	FIRE (06000)	FIRE TRAINING (06022, 06023)			
<b>PROGRAM</b>					
To provide a comprehensive training program to Fire Operations personnel that will allow employees to deliver effective and safe service to the public.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To meet OSHA mandated training requirements</li> <li>- To meet State and local EMS agency requirements</li> <li>- To meet Insurance Services Office (ISO) fire training requirements</li> <li>- To provide professional development to meet organizational needs</li> <li>- To provide revenue to the City for the use of Fire Training Center</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Total hours training per person		407	240	240	240
- Days Fire Training Center contracted out on a fee basis		208	160	160	160
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Hours Safety training per person		61	24	24	24
- Hours EMS training per person		40	24	24	24
- Hours Hazmat training per person		26	6	6	6
- Hours Company training per person		282	192	192	192
- Hours continuing education per Fire officer		93	12	12	12
- Hours Driver / Operator training per Engineer		45	12	12	12
- Hours training with Automatic-aid Fire Companies		12	12	12	12
- Hours Company Drills at Fire Training Center per person		71	18	18	18
- Hours Recruit training per new employee		400	240	240	240
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 446,051	\$ 514,362	\$ 460,060	\$ 418,491
MATERIALS, SUPPLIES, SERVICES		183,063	271,057	271,058	151,245
CAPITAL OUTLAYS		19,202	12,564	12,564	0
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 648,316</b>	<b>\$ 797,983</b>	<b>\$ 743,682</b>	<b>\$ 569,736</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		2.00	2.00	2.00	2.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		648,316	797,983	743,682	569,736
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 648,316</b>	<b>\$ 797,983</b>	<b>\$ 743,682</b>	<b>\$ 569,736</b>
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
FIRE	FIRE (06000)	EMERGENCY PREPAREDNESS (06040)			
<b>PROGRAM</b>					
Develop and manage emergency preparedness and hazard mitigation programs that reduce the impact of natural and human caused disasters.					
<b>PROGRAM OBJECTIVES</b>					
<u>TRAINING AND EDUCATION</u>					
Conduct classroom and simulation training for all key City staff members. Conduct training and exercises with City Emergency Operations staff on emergency plan elements. Provide basic emergency response and NIMS training to City employees.					
<u>PLANNING</u>					
Review and modify the City's Emergency Response Plan to improve Citywide emergency preparedness. Review and modify the City's Multi-Hazard Mitigation Plan					
<u>INTER-AGENCY COORDINATION</u>					
Represent the interests of the City on county, state, and federal emergency preparedness planning.					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of classes held on emergency plan elements & NIMS		8	8	8	8
- Number of siren (HAR) drills conducted (monthly siren test)		3	12	12	12
- Number of EOC readiness drills completed (setup drills, GIS drills)		3	4	4	4
- Emergency plans updated / All types		0	4	4	4
- Number of meetings attended with County / State Office of Emergency Services		15	10	10	10
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Number of disaster simulations conducted (annual table top exercise)		2	2	2	2
- Cost per capita		\$1.30	\$2.39	\$2.78	\$2.18
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 154,590	\$ 248,559	\$ 248,559	\$ 232,909
MATERIALS, SUPPLIES, SERVICES		15,769	124,600	124,600	64,600
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 170,359</b>	<b>\$ 373,159</b>	<b>\$ 373,159</b>	<b>\$ 297,509</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		1.00	1.00	1.00	1.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET GENERAL FUND		170,359	373,159	373,159	297,509
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 170,359</b>	<b>\$ 373,159</b>	<b>\$ 373,159</b>	<b>\$ 297,509</b>
<b>ANALYSIS</b>					



**Organizational Chart: Economic Development Department**

# ECONOMIC DEVELOPMENT DEPARTMENT

Fiscal Year 2016-17

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## OVERVIEW OF SERVICES

### **Economic Development**

The Economic Development Department was created in 2013 and is responsible for creating an environment where jobs are created, attracted, and retained, and the community's wealth and income grow. Promotion and marketing efforts are done through Advantage Roseville, a public/private partnership operated through the Roseville Community Development Corporation (RCDC). Advantage Roseville delivers on business attraction and retention programs through marketing and business-support events and takes a leadership role in the region for job creation.

The Economic Development Department also enhances the quality of life for residents, visitors, and businesses by supporting tourism and City programs and services that make the Roseville community more healthy, livable, and enjoyable. It also administers the Community Development Block Grant (CDBG) Program; the City receives a direct allocation from Housing and Urban Development (HUD).

The Economic Development Department supports the Economic Development Advisory Committee, the Roseville Housing Authority, the Roseville Grants Advisory Commission, the Oversight Board of the Successor Agency, the RCDC Board, and Advantage Roseville members.

### **Economic Development Advisory Committee**

The Economic Development Advisory Committee advises the City Council on creating a community environment conducive to existing businesses, attracting desirable businesses to Roseville, and promoting tourism as a key element of the local economy. The Committee reviews the Roseville Economic Development Strategy on a regular basis to ensure its relevance and effectiveness in achieving the City's goals for economic development.

### **Housing Authority**

The Housing Authority is funded by the U.S. Department of Housing and Urban Development (HUD) and administers the Housing Choice Voucher Rental Assistance Program, which assists elderly, disabled, and very low-income families by providing affordable housing opportunities in a safe environment. The Housing Authority also administers: (1) the Family-Self-Sufficiency (FSS) Program that enables families assisted through the Housing Choice Voucher (HCV) Program to increase participants' earned income and reduce their dependency on welfare assistance and rental subsidies and (2) the Veterans Affairs Supportive Housing (VASH) Program which provides HCV rental assistance to homeless veterans.

### **Housing Programs (First Time Homebuyer, Rehabilitation, and Affordable Purchase and Rental Programs)**

The Housing Division of the Economic Development Department coordinates and administers the First-Time Homebuyer, Housing Rehabilitation, and Affordable Purchase and Rental programs which are funded from several federal and state grants, as well as developer fees and other sources.

### **Community Development Block Grant (CDBG)**

The Economic Development Department oversees the CDBG Program funded by HUD. As an entitlement jurisdiction, the City receives an annual CDBG allocation to provide a wide range of community development activities directed to revitalizing neighborhoods, economic development, and providing improved community facilities and services for low-income persons.

### **Grants and Community Giving**

The Economic Development Department staffs the Roseville Grants Advisory Commission that recommends grant awards from the Citizens' Benefit Trust Fund, the Roseville Community Automall Fund, and the Roseville Employees Annual Charitable Hearts (REACH) Fund, a special fund in the employee-giving campaign designated for community grants. The Grants Advisory Commission has recommended approval of grant awards totaling \$15 million in its 21-year history.

### **Successor Agency**

The Economic Development Department provides staff support for the Oversight Board of the Successor Agency of the former Redevelopment Agency. The Oversight Board will continue to be managed until such a time there are no longer any remaining payment obligations for enforceable agreements entered into by the former Redevelopment Agency. To date, the City, with its former Redevelopment Agency, has facilitated the investment of over \$80 million dollars in improvements and projects in the Downtown.

### **Roseville Community Development Corporation (RCDC)**

The RCDC was formed for the specific and primary purpose of providing physical, economic, and educational development and revitalization efforts resulting in expanded employment, economic prosperity, and business and

housing opportunities for businesses and residents and to provide charitable services that are associated with such specific purposes. Through mutual agreement, City staff will be utilized, when appropriate, to support the efforts of the RCDC. The role of the RCDC is consistent with that of the former Redevelopment Agency in that it is focused on promoting economic, educational, and physical development within the Downtown.

### **Advantage Roseville**

The RCDC administers a public-private partnership called Advantage Roseville. The goal of Advantage Roseville is to grow Roseville's economy by bringing in new businesses and retaining and expanding existing businesses. Advantage Roseville is in its fourth year of operation with 15 partners and an operating budget of \$200,000. Economic Development Department staff supports Advantage Roseville efforts and represents the City as a partner.

## **BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17**

The Economic Development Department is focused on implementation of the Economic Development Strategy during this fiscal year. Implementation of the strategy will be monitored by the Economic Development Advisory Committee (EDAC). The Department will continue to work with Advantage Roseville operated by the RCDC on business attraction, retention and growth; project assistance; outreach to higher education; and tourism and marketing of Roseville's business-friendly programs and services.

Each year, staff continues to support the revitalization of Downtown Roseville. Focus includes the implementation of Downtown Specific Plan goals; development of strong public/private partnerships; interactions with the entire downtown community; and the identification, financing, and construction of new downtown projects. Economic Development will continue to work to ensure the success of downtown investments and projects including the pending construction of the Oak Street parking facility, the multi-use building at 316 Vernon Street, and two downtown pedestrian bridges.

Department staff will continue to work with the Oversight Board of the Successor Agency to move former Redevelopment Agency property to City ownership to allow City development plans such as the relocation of Fire Station No. 1 to move forward.

The Housing Authority will continue to fully expend its funds allocated by HUD for the Housing Choice Voucher Rental Assistance Program and will apply for additional funding when available.

Grant funding includes continued staffing and coordination of Grants Advisory Commission activities and support of the non-profit community serving Roseville. Last year the grants process was moved to an online application process and this year's focus will be on refining and improving that process.

The Housing Division will continue implementation of the City's 10-percent Affordable Housing Goal (rental and purchase programs), as well as the First-Time Homebuyer Down Payment Assistance Program when funding is available.

## **KEY ISSUES**

- Expand the City's brand recognition and position the City as a leader in job growth and business attraction
- Track economic indicators to form fiscal decisions
- Build and strengthen the City's public/private partnerships with the RCDC and private development partners
- Successfully recruit a Housing Manager to oversee the Housing Division staff

## **SUMMARY**

The Economic Development Department will focus on implementation of the Economic Development Strategy by playing a key role in attraction, retention, and business growth efforts of the City.

The Housing Authority will continue to focus on providing rental assistance through funding from HUD and maintain its status as a "High Performing Agency." The Housing Division will continue to implement the City's affordable housing goals by using funding from the HOME Investment Partnerships Program (HOME), Building Equity and Growth in Neighborhoods Program (BEGIN), Affordable Housing and the Housing Trust Funds, as well as other funding sources as they become available. CDBG will continue to provide grants for community development activities and implement the Consolidated and Analysis of Impediments to Fair Housing Choice (AI) Plans.

The Department will also take a lead role in coordinating business-focused resources, programs, and services from multiple City departments. Leveraging partnerships with the Roseville Area Chamber of Commerce, City resources, and other economic-related organizations will be critical to the Department's implementation of the Economic Development Strategy.

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<b><i>ECONOMIC DEVELOPMENT (08123)</i></b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(08110) HOUSING	\$ 854,658	\$ 2,392,638	\$ 2,392,638	\$ 2,485,579
(08115) COMMUNITY DEVELOPMENT BLOCK GRANT	434,037	771,373	771,373	868,658
(08123) ECONOMIC DEVELOPMENT	1,891,533	836,425	836,425	847,993
REIMBURSED EXPENDITURES	(444,476)	(1,055,765)	(1,055,765)	(1,105,748)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 2,735,752</b>	<b>\$ 2,944,671</b>	<b>\$ 2,944,671</b>	<b>\$ 3,096,482</b>

<b><i>RESOURCES</i></b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 1,158,736	\$ 1,739,419	\$ 1,739,419	\$ 1,692,789
MATERIALS, SUPPLIES, SERVICES	2,021,492	2,261,017	2,261,017	2,509,441
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(444,476)	(1,055,765)	(1,055,765)	(1,105,748)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 2,735,752</b>	<b>\$ 2,944,671</b>	<b>\$ 2,944,671</b>	<b>\$ 3,096,482</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>12.00</b>

<b><i>FUNDING SUMMARY</i></b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 444,476	\$ 1,055,765	\$ 1,055,765	\$ 1,105,748
NET GENERAL FUND	1,936,134	955,047	955,047	840,314
NET LOW AND MODERATE INCOME HOUSING FUND	40,701	72,249	72,249	112,310
NET HOME INVESTMENT FUND	303,674	698,104	698,104	694,937
NET CAL/HOME FUND	0	0	0	63,000
NET BEGIN PROGRAM FUND	0	90,000	90,000	103,500
NET HOUSING TRUST FUND	0	0	0	11,000
NET HOME IMPROVEMENT FUND	0	45,000	45,000	63,000
NET AFFORDABLE HOUSING FUND	44,566	312,898	312,898	339,763
NET COMMUNITY DEVELOPMENT BLOCK GRANT FUND	410,677	771,373	771,373	868,658
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 3,180,228</b>	<b>\$ 4,000,436</b>	<b>\$ 4,000,436</b>	<b>\$ 4,202,230</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
DEVELOPMENT SERVICES	ECONOMIC DEVELOPMENT (08123)	HOUSING (08110, 08113, 08116, 08117, 08119, (08120, 08121, 08125, 08127)			
<b>PROGRAM</b>					
Provide affordable, safe and decent housing opportunities to Roseville's low and middle income households Improve physical and social renovation of Roseville's older neighborhoods					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Apply for additional funding for the Housing Choice Voucher (HCV) rental assistance program when new funding opportunities are available</li> <li>- Assist as many HCV participants as possible by maximizing the funding received from the U.S. Dept. of Housing &amp; Urban Development</li> <li>- Secure and provide financing for First Time Home Buyers (FTHB)</li> <li>- Continue to adhere to the City's Comprehensive Housing Strategic Plan</li> <li>- Partner with rental property owners to increase available housing for very low income households</li> <li>- Maintain the City's 10% Affordable Housing Goal</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Provide HCV rental assistance to at least 622 households monthly		636	605	640	622
- Reserve FTHB funding for at least 5 program applicants		4	4	6	5
- Monitor City's 24 Affordable Rental Housing Agreements		23	24	24	24
- At least 6 FSS participants will have positive escrow accounts		34	6	6	6
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- 95% monthly lease up of HCV households will be maintained		99%	95%	99%	95%
- 50% of applicants with reserved FTHB funds will purchase home		50%	50%	50%	50%
- 100% of Affordable Rental Housing Agreements will be monitored		100%	100%	100%	100%
- FSS positive escrow accounts will average \$150 per participant		\$389	\$150	\$150	\$150
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 309,252	\$ 1,153,789	\$ 1,153,789	\$ 1,083,204
MATERIALS, SUPPLIES, SERVICES		545,406	1,238,849	1,238,849	1,402,375
CAPITAL OUTLAYS / DEBT		0	0	0	0
REIMBURSED EXPENDITURES		(189,603)	(893,103)	(893,103)	(949,206)
<b>TOTAL RESOURCES</b>		<b>\$ 665,055</b>	<b>\$ 1,499,535</b>	<b>\$ 1,499,535</b>	<b>\$ 1,536,373</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		8.00	10.00	10.00	9.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 189,603	\$ 893,103	\$ 893,103	\$ 949,206
NET GENERAL FUND		276,114	281,284	281,284	148,863
NET LOW AND MODERATE INCOME HOUSING FUND		40,701	72,249	72,249	112,310
NET HOME INVESTMENT FUND		303,674	698,104	698,104	694,937
NET CAL/HOME FUND		0	0	0	63,000
NET BEGIN PROGRAM FUND		0	90,000	90,000	103,500
NET HOUSING TRUST FUND		0	0	0	11,000
NET HOME IMPROVEMENT FUND		0	45,000	45,000	63,000
NET AFFORDABLE HOUSING FUND		44,566	312,898	312,898	339,763
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 854,658</b>	<b>\$ 2,392,638</b>	<b>\$ 2,392,638</b>	<b>\$ 2,485,579</b>
<b>ANALYSIS</b>					
The drop in FTE for FY2016-17 is due to removing one Housing Analyst position.					

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

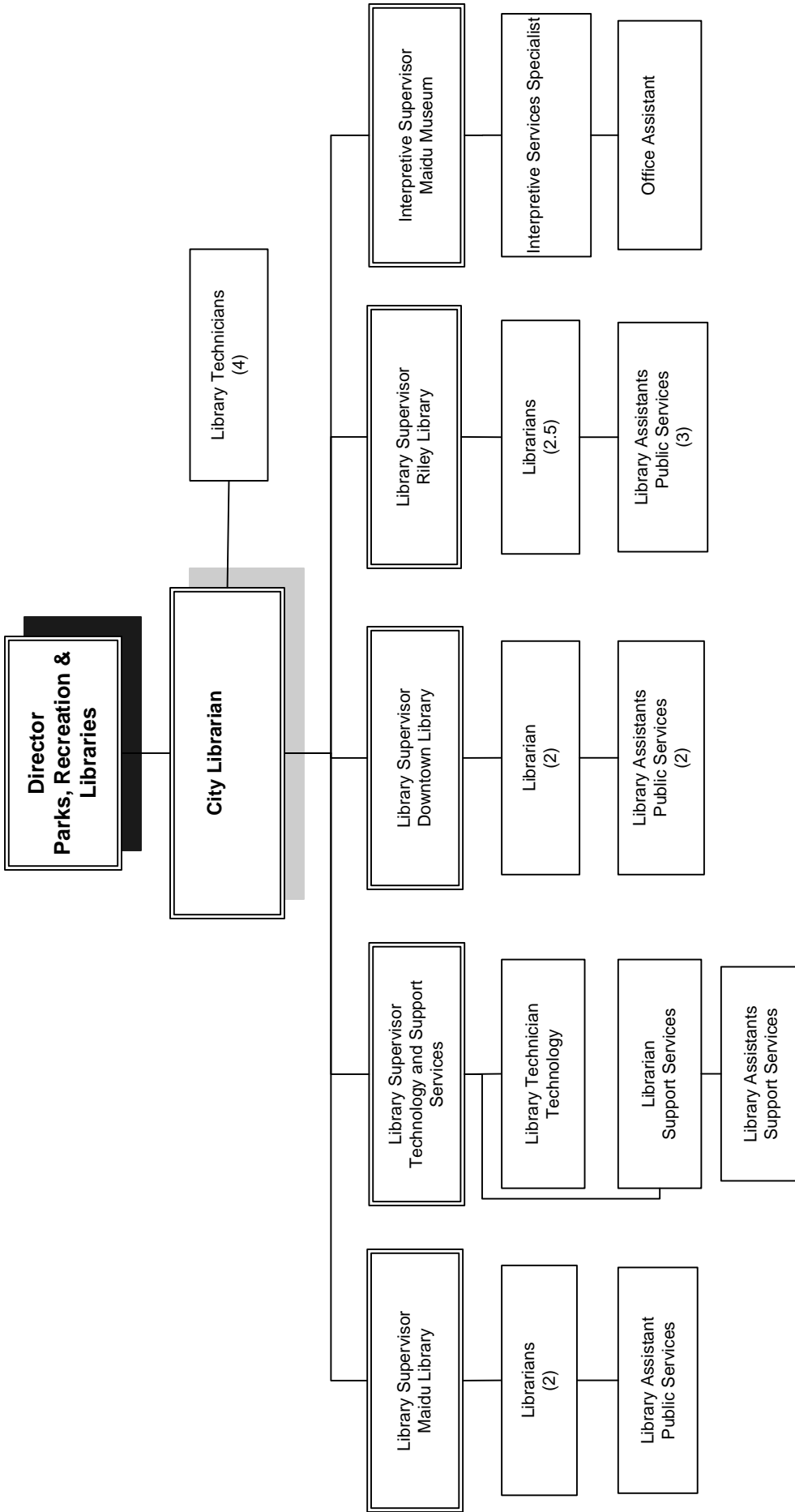
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
CDBG	ECONOMIC DEVELOPMENT (08123)	COMMUNITY DEVELOPMENT BLOCK GRANT (08115)		
<b>PROGRAM</b>				
<ul style="list-style-type: none"> <li>- Community Development Block Grant - Federal funding, through an annual entitlement grant, to support homeless residents, low-income residents and low income neighborhoods with services, capital improvements, and affordable, safe and decent housing opportunities.</li> <li>- Support of Roseville and Placer County non-profit service providers through grants and loans.</li> <li>- Grant and sub-recipient management</li> </ul>				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Provide owner occupied rehabilitation grants and loans.</li> <li>- Issue exterior paint program vouchers.</li> <li>- Fund Roseville and Placer County non-profit service providers.</li> <li>- Fund capital improvement projects benefitting lower income areas</li> <li>- Expend at least 75 percent of annual CDBG funds per HUD timeliness requirements (&lt;1.5 times annual allocation unexpended by April 1 annually).</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of owner occupied rehabilitation projects completed (fully drawn)	7	15	10	10
- Number of exterior paint program vouchers issued	7	n/a	14	7
- Number of service providers funded	9	9	5	6
- Number of capital improvement projects funded	2	n/a	2	1
- Annual CDBG funds allocated by HUD	\$574,141	\$825,000	\$593,511	\$587,048
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of owner occupied rehabilitation projects completed (fully drawn)	100%	100%	100%	100%
- Percent of exterior paint program vouchers issued	100%	n/a	100%	100%
- Percent of service providers monitored	100%	100%	100%	100%
- Percent of capital improvement projects completed	n/a	n/a	n/a	50%
- Percent of annually allocated CDBG funds drawn from HUD	74%	n/a	100%	100%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 133,809	\$ 0	\$ 0	\$ 0
MATERIALS, SUPPLIES, SERVICES	300,228	771,373	771,373	868,658
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(23,360)	0	0	0
TOTAL RESOURCES	\$ 410,677	\$ 771,373	\$ 771,373	\$ 868,658
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	1.00	0.00	0.00	0.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 23,360	\$ 0	\$ 0	\$ 0
NET COMMUNITY DEVELOPMENT BLOCK GRANT FUND	410,677	771,373	771,373	868,658
TOTAL FUNDING REQUIRED	\$ 434,037	\$ 771,373	\$ 771,373	\$ 868,658
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
GENERAL GOVERNMENT	ECONOMIC DEVELOPMENT (08123)	ECONOMIC DEVELOPMENT (08123)			
<b>PROGRAM</b>					
<p>The Economic Development Department helps support an economic environment where jobs are created, attracted and retained. Economic Development enhances the quality of life for residents, visitors and businesses and aims at increasing our tax base and other City revenues by supporting new businesses, tourism, and city programs and services. Additionally, the Economic Development Department supports, coordinates or administers affordable housing and community programs including the Housing Division, Grants and Community Development, and Successor Agency.</p>					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Implement the 2011 Economic Development Strategy initiatives through a coordinated effort with the Chamber, other business support groups, business owners, brokers and residents.</li> <li>- Attract new businesses, retain and grow existing businesses and support business start-ups.</li> <li>- Expand and maintain our partnerships with other economic development entities such as the Roseville and Local Chamber, GSAC, SARTA, Valley Vision, Next Ed, Next Economy, and Placer County.</li> <li>- Administer incentive programs such as Fee Deferral and SCIP (Statewide Community Infrastructure Program).</li> <li>- Establish the Department as the central source of information for economic and business related data and assistance.</li> <li>- Facilitate community giving and community grant programs, including staff and support of the Grants Advisory Commission.</li> <li>- Staff coordinates grant applications benefitting programs and services throughout the City to ensure maximum efficiency and effectiveness.</li> <li>- Facilitate and implement the improvements associated with the Downtown Public Improvement Program.</li> <li>- Provide staffing support to the RCDC as assigned.</li> <li>- Implement the required actions to complete the "unwinding" of Redevelopment and support of the Successor Agency &amp; Oversight Board.</li> <li>- Participate with the ongoing adoption and management of the Downtown Property Based Improvement District (PBID)</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of Business/broker visits/contact and trade events		182	200	200	200
- Publish "Business Matters"		12	12	12	12
- Attend Chamber Economic Development Meetings and Events		46	24	80	50
- Staff Grants Advisory Commission Meetings		10	8	8	8
- Number of grants funded (Citizen benefit Fund & REACH)/ total grant amount		35 / \$237,900	35 / \$246,500	43 / \$231,500	50 / \$400,000
- Oversight Board Meetings		3	2	1	1
- RCDC Board Meetings		14	12	10	12
- Downtown Merchant Meetings		11	12	12	12
- Downtown Property Based Improvement District (PBID)		12	12	12	12
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Respond to requests from businesses or brokers within 24 hours		100%	100%	100%	100%
- Increase "Business Matters" subscriptions by 5%		5%	5%	5%	5%
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 715,675	\$ 585,630	\$ 585,630	\$ 609,585
MATERIALS, SUPPLIES, SERVICES		1,175,858	250,795	250,795	238,408
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(231,513)	(162,662)	(162,662)	(156,542)
<b>TOTAL RESOURCES</b>		<b>\$ 1,660,020</b>	<b>\$ 673,763</b>	<b>\$ 673,763</b>	<b>\$ 691,451</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		4.00	3.00	3.00	3.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 231,513	\$ 162,662	\$ 162,662	\$ 156,542
NET GENERAL FUND		1,660,020	673,763	673,763	691,451
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 1,891,533</b>	<b>\$ 836,425</b>	<b>\$ 836,425</b>	<b>\$ 847,993</b>
<b>ANALYSIS</b>					





**Parks, Recreation & Libraries Department - Library**

# **PARKS, RECREATION & LIBRARIES DEPARTMENT**

**Fiscal Year 2016-17**

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## **OVERVIEW OF SERVICES**

The mission of the Parks, Recreation & Libraries Department is to enhance lives and the community by providing exceptional experiences. We accomplish this through a variety of programs, services, and facilities. The proposed budget for this fiscal year is approximately \$27.5 million, with an estimated \$12.8 million offset in revenue. The Department currently maintains and operates 72 developed parks and facilities, 237 acres of streetscape, 49 acres of school property, 4,000 acres of open space, two championship golf courses, two community centers, three swimming pool facilities, the Maidu Museum, 17 Adventure Club childcare facilities, and three libraries.

## **BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17**

The Department is challenged to operate a growing department with added programs, parks, and acreage. In an effort to meet demand, the Department continually assesses service levels and customer service standards, making adjustments as necessary. There are continued challenges with Affordable Care Act (ACA) compliance, minimum wage increases, and water efficiency. The Department is deferring some maintenance and programming in order to meet budget targets. Parks, Recreation & Libraries focuses on core services such as developing and maintaining parks and facilities, protecting and preserving natural and cultural resources, and providing recreational and healthy lifestyle experiences.

In the Parks Division, numerous turn-key projects are planned including neighborhood parks in Stoneridge, Stone Point, and West Roseville, as well as a pocket park in West Roseville. The Department also plans to start projects for the Stizzo Park (F-50) school/park site and the Hughes Park Bridge and Trail. Rehabilitation work continues this year with a focus on playground and park safety. The Department is also planning on adding a new skate track at Saugstad Park. The Open Space Division continues to implement Open Space Management and Urban Forest work plans to manage the City's areas dedicated to open space, parks, and trees.

The Recreation Division concentrates efforts on core services and City Council goals. Continued emphasis on programming, the Vernon Street Town Square, and community special events are priorities. The Department also continues to identify opportunities for financial assistance/scholarships programs based on eligibility requirements and available funding.

The Libraries Division's focus is on access to information, education, literacy, technology assistance, cultural awareness, and serving as community gathering spaces. The Division plans to continue to expand offerings of tours, classes, and programming for all ages at Maidu Museum as well as each of the libraries.

## **KEY ISSUES**

The Department has continued to grow in parks, facilities, programs, and attendance. Although revenue has begun to increase, it has not kept pace with expenses. The Department is focused on sustaining service levels, standards, and core services.

The Parks Division continues to contract out many maintenance services while making service adjustments and delaying some repairs to meet budget goals. As infrastructure ages, deferring maintenance cannot be a long-term solution and we must work toward re-establishing this funding. The Division continues to administer and oversee the maintenance contracts for parks, joint-use facilities contracts which require "mowing only," golf operations, routine street tree pruning, streetscape and median landscaping, preserve monitoring and open space. Park and landscape maintenance contracts are up for renewal and a request for proposal will be issued for future service needs. Development is also busy with several construction projects in the works.

The Recreation Division is strategically offering popular programs to provide residents a variety of recreation and fitness choices throughout the year. To help meet budget goals, the Division is delaying some repairs and increasing user fees in strategic areas. The Recreation Division's two enterprise funds continue to be a financial challenge in the current economy and market. Both golf courses are experiencing increased competition and costs while rounds and green fees remain stable. The Adventure Club program continues to provide nearly 2,000 families with quality, dependable childcare and preschool services. A new registration and billing system went live in January 2016 and implementation will continue through FY2016-17.

The Libraries Division continues to make community outreach a priority with the new Mobile Library. An automated materials handling system and a new customer service model help to foster more direct customer engagement and enhance and improve the overall library experience. The Division's volunteer and docent programs continue to expand, and volunteer hours almost doubled in FY2015-16.

## **SUMMARY**

The Parks, Recreation & Libraries Department remains challenged but committed to providing exceptional services, facilities, and programs to our residents. The Department continues to deploy existing staffing and financial resources to focus on core services, which may require changes to service levels, standards, and programs. In FY2015-16, the Department developed a five-year plan to better align goals and strategy, and to guide continuous improvement efforts in operational effectiveness and efficiency. The Department plans to focus on improvements in the following key areas for FY2016-17:

- Develop and update policies and procedures
- Establish and update key performance indicators (KPIs)
- Begin the process for accreditation through the National Recreation and Park Association and the Commission for Accreditation of Park and Recreation Agencies

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<b><i>PARKS, RECREATION &amp; LIBRARIES DEPARTMENT (08500)</i></b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(08500) PARKS & RECREATION ADMINISTRATION	\$ 1,441,290	\$ 1,447,916	\$ 1,447,916	\$ 1,455,719
(08501) PARKS	8,435,461	9,068,509	9,068,509	9,393,229
(08511) RECREATION	4,847,725	5,560,675	5,560,675	5,713,464
(08541) CHILD CARE & PRESCHOOL	3,649,133	4,239,545	4,239,545	4,264,253
(08545) ASES & CDE CHILD DEVELOPMENT PROGRAM	1,043,858	1,198,998	1,198,998	1,254,784
(08571) GOLF COURSE OPERATIONS	2,027,521	1,997,798	1,997,798	2,008,880
(06500) LIBRARIES AND MAIDU MUSEUM HISTORICAL SITE	3,969,158	4,159,253	4,159,253	4,213,173
REIMBURSED EXPENDITURES	(631,286)	(780,699)	(780,699)	(830,348)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 24,782,860</b>	<b>\$ 26,891,995</b>	<b>\$ 26,891,995</b>	<b>\$ 27,473,154</b>

<b><i>RESOURCES</i></b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 16,297,971	\$ 18,199,635	\$ 18,199,635	\$ 18,852,178
MATERIALS, SUPPLIES, SERVICES	9,116,175	9,473,059	9,473,059	9,451,324
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(631,286)	(780,699)	(780,699)	(830,348)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 24,782,860</b>	<b>\$ 26,891,995</b>	<b>\$ 26,891,995</b>	<b>\$ 27,473,154</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>121.50</b>	<b>122.50</b>	<b>122.50</b>	<b>124.50</b>

<b><i>FUNDING SUMMARY</i></b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 631,286	\$ 780,699	\$ 780,699	\$ 830,348
NET GENERAL FUND	19,082,540	19,455,654	19,455,654	19,945,237
NET SCHOOL-AGE CHILD CARE FUND	3,648,683	5,438,543	5,438,543	5,519,037
NET GOLF COURSE OPERATIONS FUND	2,027,521	1,997,798	1,997,798	2,008,880
NET LIBRARY FUND	24,116	0	0	0
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 25,414,146</b>	<b>\$ 27,672,694</b>	<b>\$ 27,672,694</b>	<b>\$ 28,303,502</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
PARKS AND RECREATION	PARKS, RECREATION & LIBRARIES (08500)	PARKS & RECREATION ADMINISTRATION (08500)		
<b>PROGRAM</b>				
To improve the quality of life of the Roseville community by providing exceptional programs, facilities and services at a good value to our taxpayers and customers and preserving and protecting our city's natural resources.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To provide leadership, direction and coordination to the divisions of the Parks, Recreation and Libraries Department</li> <li>- Plan and develop Parks and Recreation facilities for the City as outlined in the Capital Improvement Program for Parks and Golf Courses</li> <li>- Maintain high quality facilities and programs through accomplishing of the goals and objectives of each of the divisions within the Parks, Recreation and Libraries Department</li> <li>- To charge program and facility fees sufficient to recover a portion of the General Fund costs of the Department</li> <li>- To recover 29% of the General Fund cost of the Parks &amp; Recreation portion of Department</li> <li>- Coordinate long range planning for Parks, Recreation &amp; Libraries, facilities and services</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total number of Department positions (FTE)	121.50	122.50	122.50	124.50
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of division objectives accomplished	95%	90%	95%	95%
- General Fund cost per capita - Park divisions	\$59.40	\$63.16	\$61.83	\$62.73
- General Fund cost per capita - Recreation divisions	\$36.88	\$42.39	\$41.26	\$41.86
- General Fund cost per capita - Department of Parks and Recreation	\$115.17	\$125.54	\$114.09	\$115.25
- Percent of General Fund subsidy for Department of Parks and Recreation	63.1%	66.5%	70.1%	70.5%
- Percent of total revenue increase - Department of Parks and Recreation	3.6%	-1.0%	-0.4%	1.8%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,241,135	\$ 1,205,246	\$ 1,205,246	\$ 1,225,959
MATERIALS, SUPPLIES, SERVICES	200,155	242,670	242,670	229,760
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(1,035)	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 1,440,255</b>	<b>\$ 1,447,916</b>	<b>\$ 1,447,916</b>	<b>\$ 1,455,719</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	24.00	6.00	6.00	6.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 1,035	\$ 0	\$ 0	\$ 0
NET GENERAL FUND	<u>1,440,255</u>	<u>1,447,916</u>	<u>1,447,916</u>	<u>1,455,719</u>
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,441,290</b>	<b>\$ 1,447,916</b>	<b>\$ 1,447,916</b>	<b>\$ 1,455,719</b>
<b>ANALYSIS</b>				
Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.)				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
PARKS AND RECREATION	PARKS, RECREATION & LIBRARIES (08500)	PARKS (08501, 08550, 08551, 08555)		
<b>PROGRAM</b>				
To plan and develop safe, high quality and uniquely aesthetic park and recreation facilities to meet the recreational needs of the Roseville residents. To provide a park environment that is conducive to a healthy, safe and pleasurable experience. To provide inspections and maintenance of open space, floodways and streambeds throughout the City of Roseville. To provide programmed maintenance for the City's publicly owned trees in a methodical, systematic plan.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Plan and develop park and recreation facilities according to the Park and Recreation Master Plan and renovate existing park and recreation facilities</li> <li>- Coordinate with School Districts on long range joint use facility planning</li> <li>- Maintain parks, recreation facilities and landscapes in a safe, clean and attractive condition</li> <li>- Provide turf maintenance of school facilities as provided through joint use agreements</li> <li>- Maintain a preventative maintenance schedule for park and street trees</li> <li>- Inspect open space, wetlands and streambeds for debris, fire breaks and invasion of non-native vegetation</li> <li>- Remove accumulated debris and obstructions in streambeds</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of CIP's completed	4	5	6*	5
- Annual dollars spent on completed CIP projects	\$1,140,000	\$6,700,000	\$1,185,000	\$2,650,000
- Number of developed park facilities maintained	72	75	72	76
- Acres of parks maintained	414.0	447.0	414.0	414.0
- Number of production hours to maintain bike trails	3,680	3,200	3,200	3,200
- Number of general fund trees pruned (5 year cycle)	2,411	1,800	2,000	1,600
- Number of CFD / LLD trees pruned	2,738	4,500	3,000	2,500
- Acres of streetscapes maintained	230	233	237	239
- Acres of school property maintained	49	49	49	49
- Number of acres of open space / wetlands inspected	4,050	4,200	4,000	4,200
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percentage of CIP's completed by end of fiscal year	100%	100%	100%	90%
- % of Park Quality Assurance inspections that meet or exceed standards:				
- Rushmore Level	89%	90%	90%	90%
- Yosemite Level	85%	90%	90%	90%
- Sequoia Level	84%	85%	85%	85%
- Mojave Level	89%	98%	98%	98%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 4,526,935	\$ 5,170,948	\$ 5,170,948	\$ 5,484,437
MATERIALS, SUPPLIES, SERVICES	3,908,526	3,897,561	3,897,561	3,908,792
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(628,695)	(778,699)	(778,699)	(830,348)
<b>TOTAL RESOURCES</b>	<b>\$ 7,806,766</b>	<b>\$ 8,289,810</b>	<b>\$ 8,289,810</b>	<b>\$ 8,562,881</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	43.00	44.00	44.00	45.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 628,695	\$ 778,699	\$ 778,699	\$ 830,348
NET GENERAL FUND	<u>7,806,766</u>	<u>8,289,810</u>	<u>8,289,810</u>	<u>8,562,881</u>
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 8,435,461</b>	<b>\$ 9,068,509</b>	<b>\$ 9,068,509</b>	<b>\$ 9,393,229</b>
<b>ANALYSIS</b>				
Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.) * CIPs completed in FY 2016 were rehabs, retrofits, turf conversions, add-ons.				
The increase in FTE for FY2016-17 is due to adding one Aquatics Maintenance Technician.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
PARKS AND RECREATION	PARKS, RECREATION & LIBRARIES (08500)	RECREATION (08505, 08511, 08512, 08514, 08515, 08517, 08518, 08519, 08520, 08525, 08526, 08530)			
<b>PROGRAM</b>					
To enhance the leisure time of Roseville residents by providing a variety of recreational activities and facilities including sports, physical fitness, special interest classes, trip, cultural arts, camps, neighborhood programs, family recreation and special events.					
To educate Roseville residents about Maidu Indian culture.					
To promote water safety, physical fitness, aquatic skill development, and water recreation through a comprehensive aquatic program.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Provide a variety of quality sports, special interest, cultural arts and community special event programs</li> <li>- Provide a variety of quality fitness and recreational opportunities</li> <li>- Provide positive and affordable programs for low income youth by offering low cost youth programs throughout targeted neighborhoods</li> <li>- Provide cultural education programs and classes</li> <li>- Provide a quality instructional swimming lesson program that meets or exceeds our customer's expectations</li> <li>- Pursue grant funding and fundraising to enhance and offset program costs as appropriate</li> <li>- To recover 80% of operating costs for youth programs</li> <li>- To recover 81% of operating costs for adult/senior programs</li> <li>- To recover 59% of operating costs of Maidu Community Center through program fees and rentals</li> <li>- To recover 80% of operating costs for Roseville Sports Center through program fees and rentals</li> <li>- To recover 67% of operating costs for Aquatics programs through program fees, daily admissions and rentals</li> </ul>					
<b>PERFORMANCE MEASURES</b>		2014-15 ACTUAL	2015-16 TARGET	2015-16 DEPT EST	2016-17 BUDGET
<b>WORK VOLUME:</b>					
- Youth programs attendance		73,076	73,055	73,100	64,905
- Adult/Senior programs attendance		167,500	165,530	160,530	158,460
- Number of visitors to Maidu Community Center		164,517	126,500	172,600	177,600 *
- Number of visitors to Roseville Sports Center		237,095	226,000	242,000	246,500
- Number of events Town Square and Downtown		46	36	54	54
- Number of Community Special Events		48	60	47	47
- Number of visitors to Aquatics facilities		357,064	360,000	360,000	360,000
<b>REVENUE MEASUREMENTS:</b>					
- Youth programs total revenue / % recovery to General Fund		709,698 / 96%	715,040 / 82%	715,040 / 82%	679,030 / 80%
- Adult / Senior programs total revenue / % recovery to General Fund		485,136 / 95%	521,599 / 87%	521,599 / 87%	505,091 / 81%
- Maidu Community Center total revenue / % recovery to General Fund		263,398 / 78%	231,135 / 58%	231,135 / 58%	212,000 / 59%
- Roseville Sports Center total revenue / % recovery to General Fund		706,396 / 94%	706,912 / 80%	706,912 / 79%	731,272 / 80%
- Aquatics programs total revenue / % recovery to General Fund		1,371,183 / 74%	1,413,787 / 70%	1,413,787 / 70%	1,462,295 / 67%
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- % of participants rating overall programs and facilities 'good' to 'excellent'		97%	97%	97%	97%
<b>RESOURCES REQUIRED</b>		2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS		\$ 3,143,824	\$ 3,651,320	\$ 3,651,320	\$ 3,821,236
MATERIALS, SUPPLIES, SERVICES		1,703,901	1,909,355	1,909,355	1,892,228
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(1,106)	(2,000)	(2,000)	0
<b>TOTAL RESOURCES</b>		<b>\$ 4,846,619</b>	<b>\$ 5,558,675</b>	<b>\$ 5,558,675</b>	<b>\$ 5,713,464</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		0.00	19.00	19.00	20.00
<b>FUNDING SUMMARY</b>		2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES		\$ 1,106	\$ 2,000	\$ 2,000	\$ 0
NET GENERAL FUND		4,846,619	5,558,675	5,558,675	5,713,464
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 4,847,725</b>	<b>\$ 5,560,675</b>	<b>\$ 5,560,675</b>	<b>\$ 5,713,464</b>
<b>ANALYSIS</b>					
Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.)					
* Door counter is a more accurate projection.					
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The increase in FTE for FY2016-17 is due to adding one Pool Manager position.					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
PARKS AND RECREATION	PARKS, RECREATION & LIBRARIES (08500)	CHILD CARE AND PRESCHOOL (08541, 08542)			
<b>PROGRAM</b> To provide a safe, caring, before and after school and vacation environment to meet the social, physical and intellectual needs for the elementary school age, preschool and intermediate school child.					
<b>PROGRAM OBJECTIVES</b> <ul style="list-style-type: none"> <li>- To generate revenue to cover all expenses related to programs</li> <li>- To operate 13 Adventure Club sites and 12 Preschool programs</li> <li>- To provide programs at no more than an average budget cost per service hour of \$4.50 per hour for the Adventure Club and \$5.00 per hour for Preschool programs</li> <li>- Develop and maintain a highly trained and motivated staff who are responsive to the needs of the children participating in the programs</li> <li>- Meet or exceed the expectations of the parents and children participating in the programs</li> </ul>					
<b>PERFORMANCE MEASURES</b>		2014-15 ACTUAL	2015-16 TARGET	2015-16 DEPT EST	2016-17 BUDGET
<b>WORK VOLUME:</b> <ul style="list-style-type: none"> <li>- Average daily attendance - Adventure Club</li> <li>- Number of hours training per site per month</li> <li>- Monthly hours of Preschool operation per site</li> <li>- Monthly hours of Adventure Club operation per site</li> </ul>		976 7 66 230	775 7 66 230	850 7 66 230	850 7 66 230
<b>EFFICIENCY AND EFFECTIVENESS:</b> <ul style="list-style-type: none"> <li>- Percent of participants indicating program 'meets' or 'exceeds' expectations</li> <li>- Percent of staff rated 'good' to 'excellent'</li> </ul>		95% 95%	95% 95%	95% 95%	95% 95%
<b>REVENUE MEASUREMENTS:</b> <ul style="list-style-type: none"> <li>- % Child Care total expenditures recovered through operating revenues</li> </ul>		104%	94%	89%	92%
<b>RESOURCES REQUIRED</b>		2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS		\$ 3,197,776	\$ 3,724,698	\$ 3,724,698	\$ 3,762,219
MATERIALS, SUPPLIES, SERVICES		451,357	514,847	514,847	502,034
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(450)	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 3,648,683</b>	<b>\$ 4,239,545</b>	<b>\$ 4,239,545</b>	<b>\$ 4,264,253</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		23.00	22.00	22.00	22.00
<b>FUNDING SUMMARY</b>		2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES		\$ 450	\$ 0	\$ 0	\$ 0
NET SCHOOL-AGE CHILD CARE FUND		3,648,683	4,239,545	4,239,545	4,264,253
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 3,649,133</b>	<b>\$ 4,239,545</b>	<b>\$ 4,239,545</b>	<b>\$ 4,264,253</b>
<b>ANALYSIS</b> Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.)					

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
PARKS AND RECREATION	PARKS, RECREATION & LIBRARIES (08500)	ASES & CDE CHILD DEVELOPMENT PROGRAM (08545, 08546)		
<b>PROGRAM</b>				
To provide a safe, caring, before and afterschool and vacation break environment to meet social, physical and intellectual needs for school age children.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To generate revenues and seek reimbursements through grants and/or partnerships to provide accessible programs</li> <li>- To operate 2 ASES programs at qualifying school locations in partnership with the Roseville City School District</li> <li>- To operate up to 4 Adventure Club before and after school and vacation break programs at qualifying CDE grant locations</li> <li>- Provide tutoring and enrichment experiences to participating children to improve academics and interpersonal skills</li> <li>- Develop and maintain a highly trained and motivated staff who are responsive to the needs of participating children</li> <li>- Meet or exceed the expectations of the parents and children participating in the programs</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Average daily attendance - ASES	215	210	210	210
- Total monthly hours of ASES operation per site	70	70	70	70
- Average daily attendance - CDE programs	141	125	125	125
- Total CDE grant children enrolled	71	65	70	70
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percentage of participants indicating program "meets" or "exceeds" expectations	95%	95%	95%	95%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 936,171	\$ 1,061,788	\$ 1,061,788	\$ 1,118,692
MATERIALS, SUPPLIES, SERVICES	107,687	137,210	137,210	136,092
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 1,043,858</b>	<b>\$ 1,198,998</b>	<b>\$ 1,198,998</b>	<b>\$ 1,254,784</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	4.00	4.00	4.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET SCHOOL-AGE CHILD CARE FUND	0	1,198,998	1,198,998	1,254,784
NET GENERAL FUND	1,043,858	0	0	0
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,043,858</b>	<b>\$ 1,198,998</b>	<b>\$ 1,198,998</b>	<b>\$ 1,254,784</b>
<b>ANALYSIS</b>				
Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.)				

## PROGRAM PERFORMANCE BUDGET

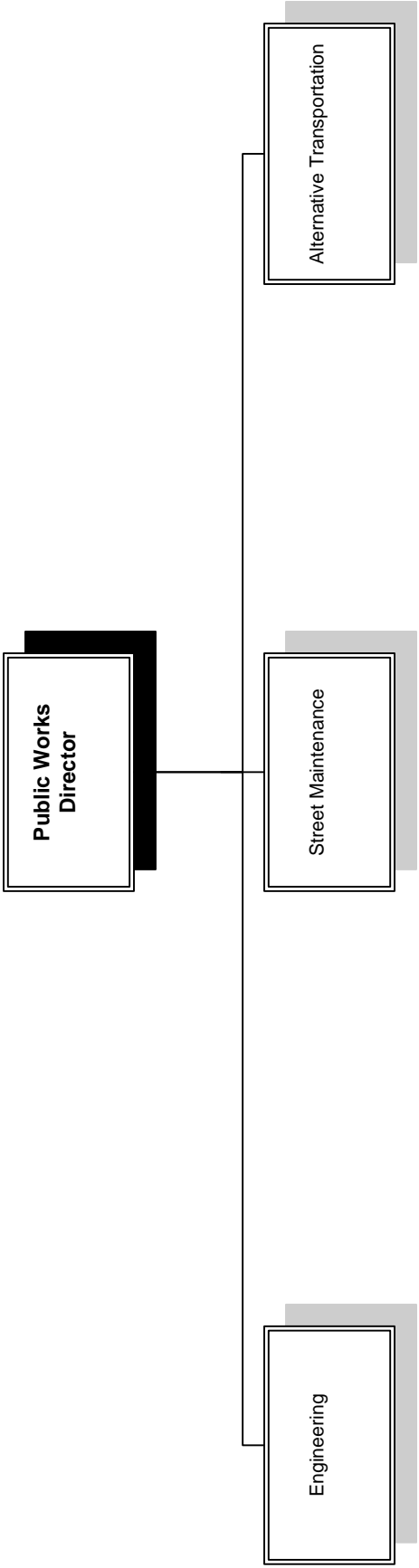
Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
PARKS AND RECREATION	PARKS, RECREATION & LIBRARIES (08500)	GOLF COURSE OPERATIONS (08571, 08572)		
<b>PROGRAM</b>				
To provide an enjoyable golf experience for the public by maintaining the golf courses in a safe, attractive and playable condition and by providing quality service and products through the pro shop and food and beverage concessions.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To maintain and operate the courses in accordance with USGA standards through a regimented maintenance program, strict turf management, and an on-going improvement projects and upgrades program</li> <li>- To maintain the courses in an attractive and playable condition</li> <li>- To provide championship quality courses on a self-supporting basis</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
DIAMOND OAKS GOLF COURSE				
- Total Rounds Played	60,192	60,000	60,000	60,000
- Total Revenue	\$1,139,152	\$1,200,000	\$1,212,894	\$1,200,000
WOODCREEK GOLF COURSE				
- Total Rounds Played	46,239	50,000	58,000	60,000
- Total Revenue	\$1,255,780	\$1,190,000	\$1,202,894	\$1,190,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Golf course operating revenue as a percentage of operating expenditures	91%	92%	92%	92%
- Percent of players rating course 'good' to 'excellent' - Diamond Oaks	90%	90%	90%	90%
- Percent of players rating course 'good' to 'excellent' - Woodcreek	90%	90%	90%	90%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 0	\$ 0	\$ 0	\$ 0
MATERIALS, SUPPLIES, SERVICES	2,027,521	1,997,798	1,997,798	2,008,880
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 2,027,521</b>	<b>\$ 1,997,798</b>	<b>\$ 1,997,798</b>	<b>\$ 2,008,880</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	0.00	0.00	0.00	0.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET GOLF COURSE OPERATIONS FUND	2,027,521	1,997,798	1,997,798	2,008,880
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 2,027,521</b>	<b>\$ 1,997,798</b>	<b>\$ 1,997,798</b>	<b>\$ 2,008,880</b>
<b>ANALYSIS</b>				

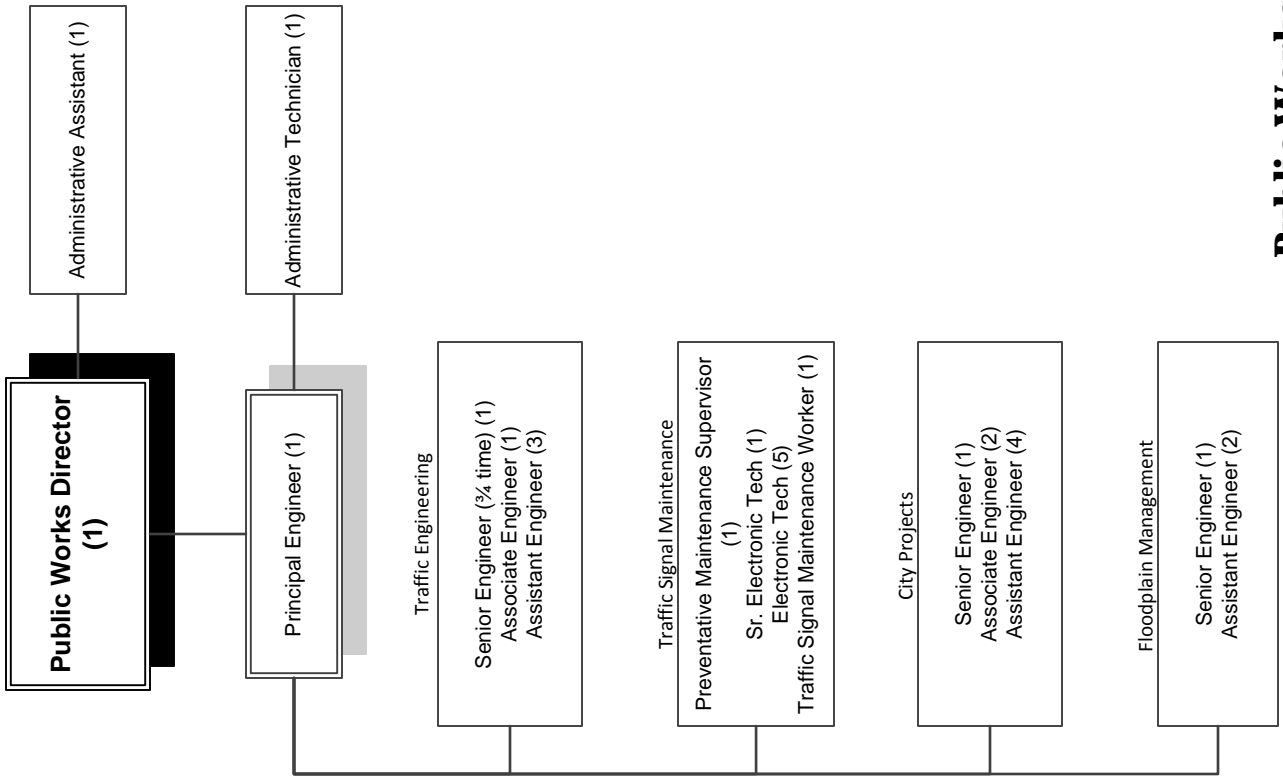
# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

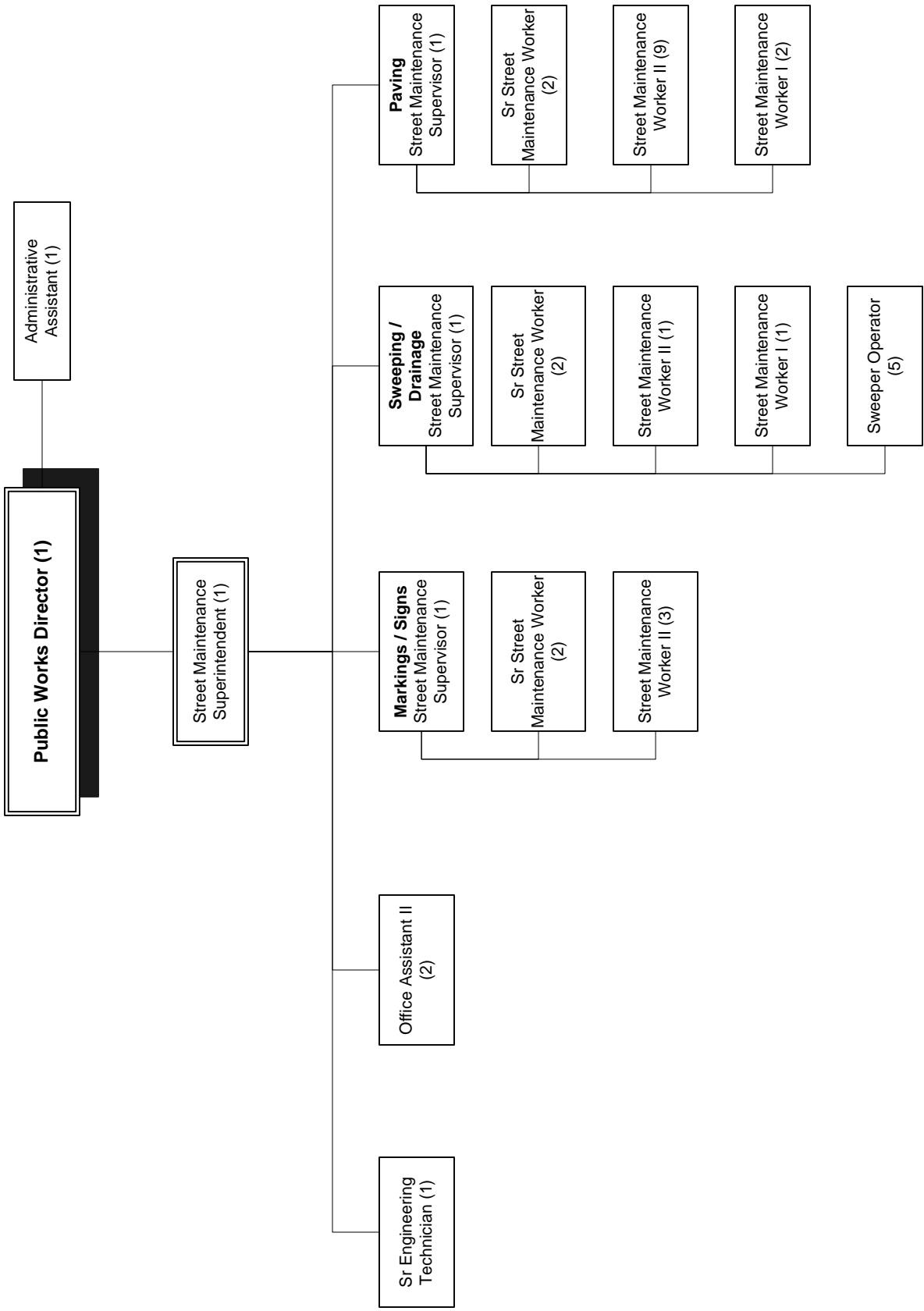
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
LIBRARIES	PARKS, RECREATION & LIBRARIES (08500)	LIBRARIES & MAIDU MUSEUM (06500, 06510, 06515, 08521)		
<b>PROGRAM</b>				
To help the Roseville community meet its needs for educational, cultural, and recreational experiences and for information of all kinds by providing comprehensive library and museum services, along with a wide variety of materials for customers' reading pleasure.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To provide access and assistance to information using state-of-the-art technologies, computers, and on-line services, as well as books and other materials, library personnel and other resources to meet the diverse needs of library customers</li> <li>- To provide library and museum facilities which are comfortable, attractive, inviting and well-equipped places to access information and provide space for community gathering</li> <li>- To provide programs and special events which promote literacy, reading and the native Maidu culture for pleasure as well as for education, and which encourage individuals and families to frequent the library and museum</li> <li>- To increase the visibility of the library and the museum within the community and to encourage the growth of partnerships with other agencies</li> <li>- To assist school-age children and youth by offering resources and services related to their education needs</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Library Circulation	1,252,039	1,200,000	1,250,000	1,200,000
- Visits: Libraries	521,467	600,000	520,000	550,000
- Visits: Maidu Museum Historic Site	27,143	26,000	26,000	26,000
- Program attendance: Libraries	41,411	40,000	42,000	40,000
- Program attendance: Maidu Museum Historic Site	16,317	17,000	17,500	17,000
- Number of library customer transactions via all online sources	1,059,276	1,200,000	4,000,000	4,000,000*
- Materials expenditure per capita	\$1.74	\$1.65	\$1.60	\$1.59
- Total materials expenditure	\$229,019	\$215,000	\$215,000	\$216,700
- Total Library and Maidu Museum revenue	\$398,417	\$406,700	\$426,815	\$399,200
- General Fund cost per capita - All Libraries and Maidu Museum	\$30.02	\$31.52	\$31.02	\$30.87
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percentage of library customers rating their overall library experience as 'good' to 'excellent'	97.7%	95%	96%	95%
- Percentage of customers rating programs and events as "good" to "excellent" (Libraries and Maidu Museum Historic Site)	97.5%	95%	97%	95%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 3,252,130	\$ 3,385,635	\$ 3,385,635	\$ 3,439,635
MATERIALS, SUPPLIES, SERVICES	717,028	773,618	773,618	773,538
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 3,969,158</b>	<b>\$ 4,159,253</b>	<b>\$ 4,159,253</b>	<b>\$ 4,213,173</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	27.50	27.50	27.50	27.50
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET LIBRARY FUND	24,116	0	0	0
NET GENERAL FUND	3,945,042	4,159,253	4,159,253	4,213,173
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 3,969,158</b>	<b>\$ 4,159,253</b>	<b>\$ 4,159,253</b>	<b>\$ 4,213,173</b>
<b>ANALYSIS</b>				
Salary expenses for temporary part-time staff are included but not reflected in the FTEs (Full-Time Equivalent.)				
* Better data captured via KOHA system, and increased demand.				



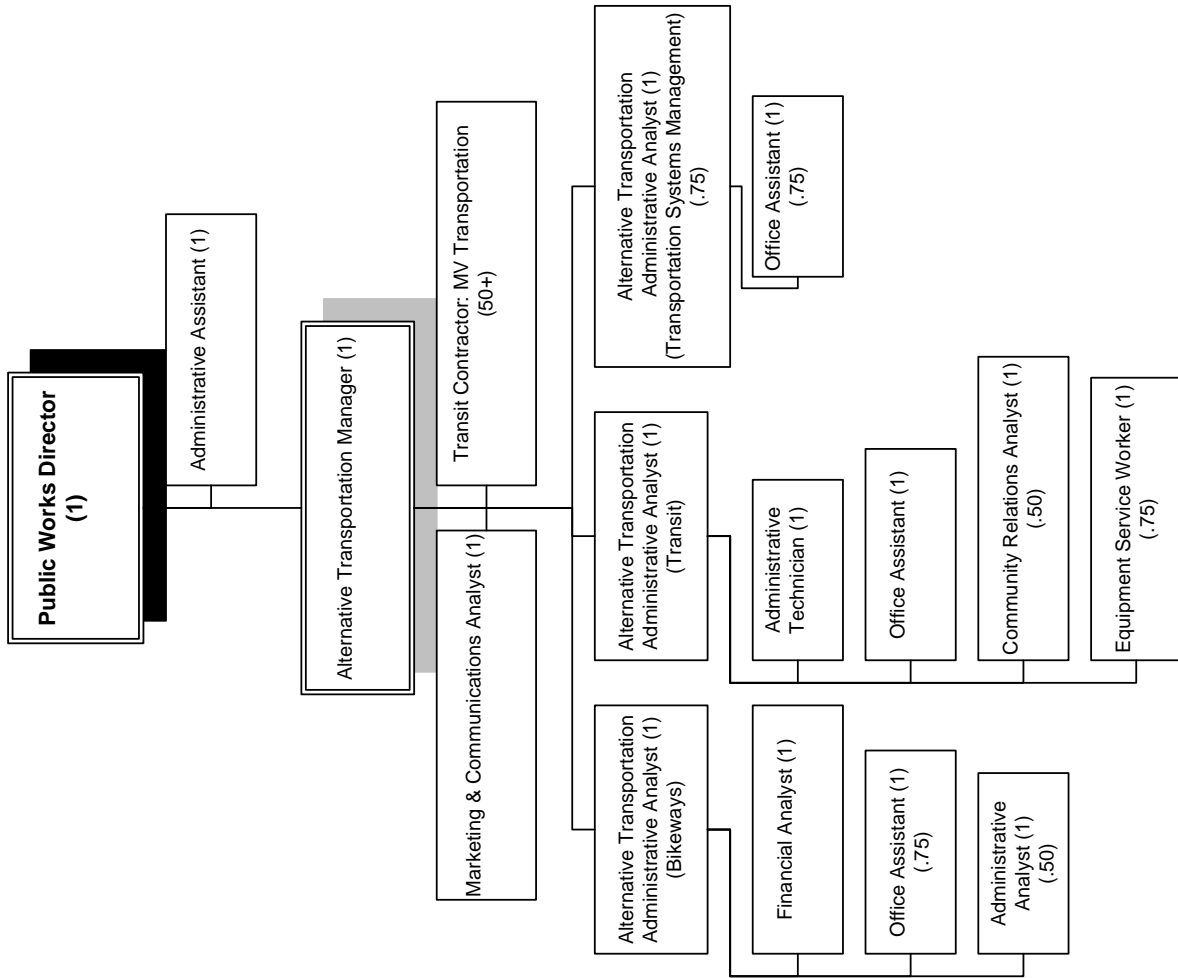
**Organizational Chart: Public Works Department**



**Public Works - Engineering**



**Public Works – Street Maintenance**



**Public Works - Transportation**

# PUBLIC WORKS DEPARTMENT

## Fiscal Year 2016-17

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### OVERVIEW OF SERVICES

The Public Works Department (PWD) manages all aspects of transportation infrastructure within the public right of way including the maintenance and operations of programs and services for the safe and efficient transportation of Roseville residents, businesses, and visitors. PWD also manages the construction of public buildings and is responsible for flood control within the City. Specifically, Public Works plans, develops, and maintains public roads, bridges, flood control facilities, and Class I (off-road) bikeways. Additionally, it is responsible for the maintenance of 465 center line miles of streets; 34 miles of Class I (off-road) bikeways; and the Intelligent Transportation System for 172 traffic signals, nine changeable message signs, the Bus Tracker real-time arrival tool, and information for the Google Transit online trip planner.

Management of Roseville Transit and the local Transportation Systems Management Ordinance is similarly undertaken by Public Works. Furthermore, the department provides and promotes transportation safety and education through various programs and events, including but not limited to: Safe Routes to School, Pedalsafe, and volunteer Transit Ambassador and Bike/Walk Ambassador programs. In addition to managing Roseville Transit, the PWD provides a regional service, South Placer Transit Information, a portal for the public to easily obtain information and trip-planning assistance for all public transit in the south Placer region.

Additionally, PWD provides road maintenance (signs, signals, lights, pavement, storm drains, etc.), street sweeping services, and an annual leaf pickup program. It also manages flood control projects and services within the City, including an advance flood alert warning system for public safety. As the only community in the United States to have the FEMA Class I Rating for flood insurance, PWD is responsible to maintain this rating for the safety and benefit to the community. Public Works recognizes the impact and importance transportation has on the region, and continues to enhance communication and outreach to the public regarding infrastructure projects, transportation services, as well as bike and pedestrian safety. PWD also acts as staff to the Transportation Commission, a recommending body for the City Council.

### BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17

The proposed total budget for this fiscal year is \$18.5 million of which 31 percent (\$5.7 million) is funded from the City's General Fund. The net General Fund costs for FY2016-17 reflect an 8.4 increase from last year. The remaining funding sources are State Transportation Development Act funds, solid waste funds, electric funds and gas tax funds.

#### Capital Improvement Projects (CIPs) Goals for FY2016-17

- Construct of Fire Station No. 1
- Replace the Industrial Bridge over Pleasant Grove Creek
- Replace the Roseville Road "S" curve with a new, straighter alignment
- Reconstruct Washington Boulevard, Atkinson, and Hickory with roller compacted concrete (RCC)
- Construct the Oak Street parking garage
- Construct the Library and Rube Nelson "Ice House" Bridges as part of the Downtown Bridges Project
- Begin construction on the Oakridge Bridge Replacement Project
- Continue design of the Washington "Andora" Widening Project
- Begin final design of the Dry Creek Greenway Bike Trail Project
- Begin design of the Woodcreek Oaks Widening Project
- Complete construction of the Louis Orlando Transfer Point Project
- Begin construction of the Sierra Gardens Transfer Point Project
- Complete the design of the Downtown Pedestrian Bridge
- Complete underground drainage upgrades in the Hillcrest area
- Complete pavement condition inspections for the asset management database
- Complete sign inventory inspection for the asset management database
- Complete replacement of four local buses

#### Street Maintenance Projects

Public Works plans to resurface two neighborhoods on the west side of Roseville, as well as 16 miles of arterial roadways and 13 bridge decks located throughout the City. The goal is to maintain all collectors and arterial streets at an average pavement quality index of 72 and residential streets at 65. The list of neighborhoods and streets targeted for resurfacing this fiscal year are included in the CIP section of this budget. Also budgeted are funds for maintenance of our bike trails.

#### Roseville Transit Services

Our largest project will be the continued construction of the Louis/Orlando Transfer Point Project. Construction is anticipated to be completed by the fall of 2016. This transfer point provides connections between Roseville Transit,

Placer County Transit, and Sacramento Regional Transit services. We will also begin introduction of the Connect Card regional transit fare card in the summer of 2016. Plans are to modify Local Route S to operate all day, Monday through Friday. This change will provide additional service between the Galleria Transfer Point and the Santucci Justice Center. Furthermore, we will continue pursuing changes to provide inter-city, door-to-door services for medical appointments to qualified passengers of Health Express as an extension of the current Western Placer Consolidated Transportation Services Agency (CTSA). We also plan to update the Short/Long Range Transit Plan for Roseville Transit and update the Bicycle and Pedestrian Master Plans. The update of the Transit Plan will help us asses the use of transportation network providers (TPNs) and local taxi companies in our transit and TSM systems. We also plan to move from our current location at 401 Vernon Street into our new offices at 316 Vernon Street.

#### **KEY ISSUES**

Roadway maintenance is, and will continue to be, a challenge as our roadways age. We will need to continue to look for opportunities to procure funding for roadway maintenance costs. A portion of Transportation Development Act (TDA) Funds will again be used for roadway maintenance in FY2016-17. However, it is uncertain how much TDA funding will be available on a year-by-year basis for roadway maintenance until after the amount needed to fund existing transit services is determined each year.

#### **SUMMARY**

Public Works will continue to focus on improving traffic circulation and air quality in Roseville, as well as expanding bikeways and Roseville Transit services. The Department will continue to work closely with the Placer County Transportation Planning Agency on the design of planned improvements to the 80/65 Interchange, State Route 65, and Interstate 80, in addition to partnering with the Capital Corridor Joint Powers Authority on the design of the Third Track project. Public Works will continue to provide project management for downtown revitalization projects, City building construction, and various maintenance projects. Innovative and cost-effective repair methods to maintain our roadways at the level expected by our residents will also be pursued. Public Works will continue to meet the growing needs of our residents, businesses and visitors by providing friendly, responsive, and consistent transportation services.

## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<i><b>PUBLIC WORKS (08300)</b></i>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(08300) DEPARTMENT ADMINISTRATION	\$ 342,939	\$ 362,877	\$ 362,877	\$ 360,862
(08320) ENGINEERING / FLOOD ALERT	2,274,077	2,548,582	2,548,582	2,824,066
(08335) TRAFFIC SIGNALS	1,530,456	1,836,998	1,836,998	1,960,843
(08340) STREET MAINTENANCE	5,258,463	5,820,325	5,820,325	5,935,130
(08350) LOCAL TRANSPORTATION	6,271,695	7,104,145	7,104,145	7,379,445
REIMBURSED EXPENDITURES	(1,079,789)	(1,224,410)	(1,224,410)	(1,240,585)
<i><b>TOTAL DEPARTMENT EXPENDITURES</b></i>	<b>\$ 14,597,841</b>	<b>\$ 16,448,517</b>	<b>\$ 16,448,517</b>	<b>\$ 17,219,761</b>

<i><b>RESOURCES</b></i>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 8,006,562	\$ 9,285,222	\$ 9,285,222	\$ 9,774,473
MATERIALS, SUPPLIES, SERVICES	7,671,068	8,265,755	8,265,755	8,549,673
CAPITAL OUTLAYS	0	121,950	121,950	136,200
REIMBURSED EXPENDITURES	(1,079,789)	(1,224,410)	(1,224,410)	(1,240,585)
<i><b>TOTAL NET RESOURCES REQUIRED</b></i>	<b>\$ 14,597,841</b>	<b>\$ 16,448,517</b>	<b>\$ 16,448,517</b>	<b>\$ 17,219,761</b>
<i><b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b></i>	<b>67.50</b>	<b>69.50</b>	<b>71.50</b>	<b>71.50</b>

<i><b>FUNDING SUMMARY</b></i>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 1,079,789	\$ 1,224,410	\$ 1,224,410	\$ 1,240,585
NET GENERAL FUND *	5,883,754	6,459,714	6,459,714	6,904,404
NET HIGHWAY USERS TAX FUND	1,887	10,000	10,000	10,000
NET ROADWAY FUND	0	10,000	10,000	10,000
NET GAS TAX FUND	0	0	0	10,000
NET TRAFFIC MITIGATION FUND	669	10,000	10,000	10,000
NET TRAFFIC SIGNAL MAINTENANCE FUND	1,512,340	1,796,998	1,796,998	1,895,843
NET TRAFFIC SIGNAL CAPITAL FUND	0	0	0	35,000
NET C TSA FUND	347,470	512,728	512,728	536,128
NET LOCAL TRANSPORTATION FUND	5,823,520	6,417,267	6,417,267	6,605,201
NET SOLID WASTE FUND	1,028,201	1,231,810	1,231,810	1,203,185
<i><b>TOTAL DEPARTMENT FUNDING</b></i>	<b>\$ 15,677,630</b>	<b>\$ 17,672,927</b>	<b>\$ 17,672,927</b>	<b>\$ 18,460,346</b>

* GENERAL FUNDS REQUIRED	5,883,754	6,459,714	6,459,714	6,904,404
<u>LESS: GAS TAX TRANSFER FOR STREETS</u>	<u>(1,300,000)</u>	<u>(1,200,000)</u>	<u>(1,200,000)</u>	<u>(1,200,000)</u>
NET GENERAL FUNDS REQUIRED	<b>\$ 4,583,754</b>	<b>\$ 5,259,714</b>	<b>\$ 5,259,714</b>	<b>\$ 5,704,404</b>

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
PUBLIC WORKS	PUBLIC WORKS (08300)	ADMINISTRATION (08300)			
<b>PROGRAM</b>					
To provide overall direction, coordination, and management of Public Works programs for implementation and maintenance of transportation systems and drainage systems, and construction of city building facilities to serve the needs of the community.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- Minimize traffic congestion</li> <li>- Minimize flood risk</li> <li>- Provide high quality streets</li> <li>- Provide a convenient public transit system</li> <li>- Provide an enjoyable bike/pedestrian trail network</li> <li>- Provide new city building facilities as needed</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number roadway, city building, transit, and bike/ped CIPs in process		26	23	23	33
- Number of drainage studies reviewed		2	4	3	3
- Miles of streets resurfaced		6.0	36.0	20.5	42.5
- Miles of transit routes		450	450	450	453
- Miles of off-street bike trails		34	34	35	36
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percent of CIP targets accomplished		95%	100%	75%	100%
- Percent of signalized intersections at LOS C or better during pm peak hour		96%	70%	96%	70%
- FEMA's CRS rating for Roseville		1	1	1	1
- Pavement Quality Index on Arterials - Collectors / Residentials		71 / 70	71 / 65	70 / 69	70 / 65
- Transit farebox recovery ratio		23.8%	23.0%	22.5%	22.0%
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 334,178	\$ 339,706	\$ 339,706	\$ 351,792
MATERIALS, SUPPLIES, SERVICES		8,761	23,171	23,171	9,070
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(28,936)	(25,000)	(25,000)	(15,000)
<b>TOTAL RESOURCES</b>		<b>\$ 314,003</b>	<b>\$ 337,877</b>	<b>\$ 337,877</b>	<b>\$ 345,862</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		2.00	2.00	2.00	2.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 28,936	\$ 25,000	\$ 25,000	\$ 15,000
NET GENERAL FUND		314,003	337,877	337,877	345,862
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 342,939</b>	<b>\$ 362,877</b>	<b>\$ 362,877</b>	<b>\$ 360,862</b>
<b>ANALYSIS</b>					
* Percent of CIP targets accomplished is below target due to two vacant engineer positions for half of FY2015-16.					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
PUBLIC WORKS	PUBLIC WORKS (08300)	ENGINEERING / FLOOD ALERT (08320, 08321, 08327, 08328, 08329, 08330)		
<b>PROGRAM</b>				
To support the infrastructure of the City by providing general civil engineering services for Capital Improvements, Traffic Engineering and Storm Water Management.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- CAPITAL IMPROVEMENTS</li> <li>- TRAFFIC ENGINEERING</li> <li>- TRAFFIC ENGINEERING</li> <li>- TRAFFIC ENGINEERING</li> <li>- FLOODPLAIN MANAGEMENT</li> </ul>	City projects staff to spend a minimum of 75% of work hours on CIP's Complete 90% of traffic studies within 3 months of beginning, and 100% within 6 months Maintain 70% of signalized intersections at LOS C or better Retime 33% of Free Mode signalized intersections per year Complete 75% of flood determinations within 1 week			
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of hours spent on CIP's	8,382	7,000	7,000	7,000
- Number of traffic studies completed	130	100	100	100
- Number of speed surveys completed	-	45	45	45
- Number of signalized intersections at LOS C or better	160	117	117	117
- Number of "Free Mode" intersections retimed	32	25	25	25
- Number of flood determinations	20	40	40	40
- Number of drainage studies completed	2	3	3	3
- CIP Reimbursed Costs	\$718,754	\$619,000	\$619,000	\$575,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent work hours spent on CIP's	77%	75%	75%	75%
- Percent traffic studies completed within 3 / 6 months	91% / 100%	91% / 100%	91% / 100%	90% / 100%
- Percent of signalized intersections at LOS C or better	96%	70%	96%	70%
- Percent of City's Free Mode signalized intersections retimed	36%	33%	33%	33%
- Percent of flood determinations completed within 1 week	100%	75%	75%	75%
- Ratio of Engineering Revenues / Expenses	8%	5%	5%	4%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 2,113,759	\$ 2,329,264	\$ 2,329,264	\$ 2,584,738
MATERIALS, SUPPLIES, SERVICES	160,318	219,318	219,318	239,328
CAPITAL OUTLAYS	0	0	0	0
CIP REIMBURSED EXPENDITURES	(722,731)	(619,000)	(619,000)	(575,000)
<b>TOTAL RESOURCES</b>	<b>\$ 1,551,346</b>	<b>\$ 1,929,582</b>	<b>\$ 1,929,582</b>	<b>\$ 2,249,066</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	14.75	15.75	16.75	16.75
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 722,731	\$ 619,000	\$ 619,000	\$ 575,000
NET GENERAL FUND	1,548,790	1,899,582	1,899,582	2,209,066
NET HIGHWAY USERS TAX FUND	1,887	10,000	10,000	10,000
NET ROADWAY FUND	0	10,000	10,000	10,000
NET GAS TAX FUND	0	0	0	10,000
NET TRAFFIC MITIGATION FUND	669	10,000	10,000	10,000
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 2,274,077</b>	<b>\$ 2,548,582</b>	<b>\$ 2,548,582</b>	<b>\$ 2,824,066</b>
<b>ANALYSIS</b>				
The increase in FTE during FY2015-16 is due to adding 1 Assistant Engineer.				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
TRAFFIC SIGNALS	PUBLIC WORKS (08300)	TRAFFIC SIGNALS (08335, 08336)		
<b>PROGRAM</b>				
To provide for safe and efficient movement of vehicles and pedestrians by effectively maintaining, improving, and installing traffic signals and ITS (Intelligent Transportation System) equipment.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To respond to safety-related traffic signal malfunctions within one hour of notification</li> <li>- To perform 100% of Type "A" maintenance routines once every six months, and Annual PM (Preventative Maintenance) routines once every year</li> <li>- To keep average number of signal malfunctions per signal per year below 1.0</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of traffic signals maintained	171	174	174	180
- Number of Type "A" routines performed (all ITS equipment)	196	389	250	401
- Number of Annual PM routines performed (signals, beacons, CMS)	103	182	182	188
- Number of workorders completed	1,195	1,500	1,300	1,500
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Average time to respond per safety related malfunction (in hours)	0.75	1.00	1.00	1.00
- Percent Type "A" routines performed	51.7%	100%	65.0%	100%
- Percent Annual PM routines performed	58.2%	100%	100.0%	100%
- Number of signal malfunctions per year	31	174	30	180
- Average time to acknowledge safety related malfunction (in hours)	0.04	0.25	0.25	0.25
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,114,759	\$ 1,366,319	\$ 1,366,319	\$ 1,457,396
MATERIALS, SUPPLIES, SERVICES	415,697	470,679	470,679	468,447
CAPITAL OUTLAYS	0	0	0	35,000
REIMBURSED EXPENDITURES	(18,116)	(40,000)	(40,000)	(30,000)
<b>TOTAL RESOURCES</b>	<b>\$ 1,512,340</b>	<b>\$ 1,796,998</b>	<b>\$ 1,796,998</b>	<b>\$ 1,930,843</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	7.00	7.00	8.00	8.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 18,116	\$ 40,000	\$ 40,000	\$ 30,000
NET TRAFFIC SIGNAL MAINTENANCE FUND	1,512,340	1,796,998	1,796,998	1,895,843
NET TRAFFIC SIGNAL CAPITAL FUND	0	0	0	35,000
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,530,456</b>	<b>\$ 1,836,998</b>	<b>\$ 1,836,998</b>	<b>\$ 1,960,843</b>
<b>ANALYSIS</b>				
The increase in FTE during FY2015-16 is due to adding 1 Traffic Signal Maintenance Worker.				

# PROGRAM PERFORMANCE BUDGET

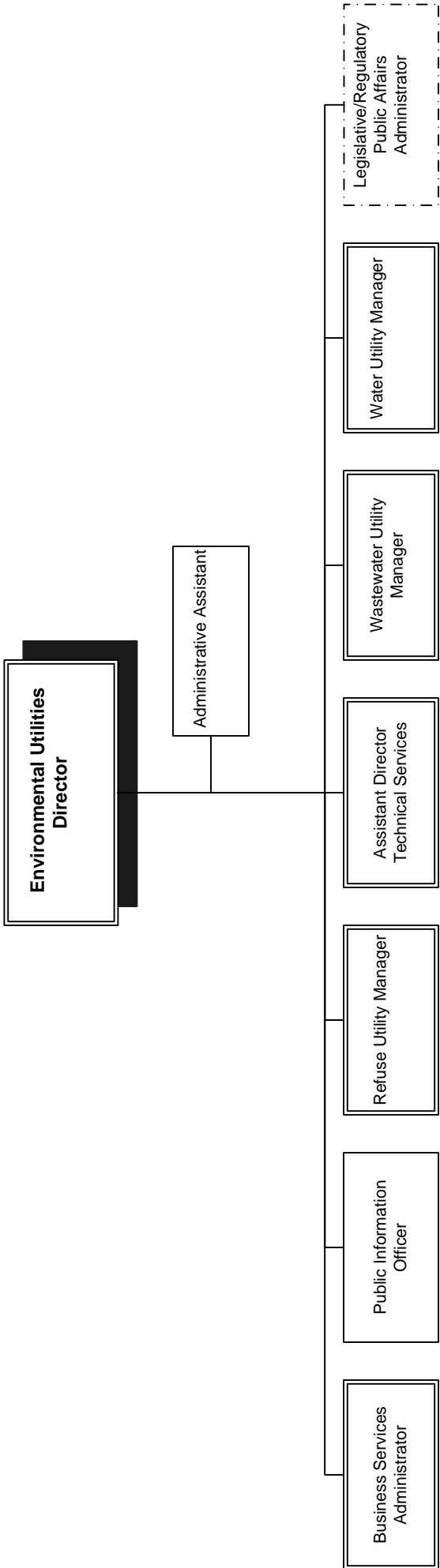
Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
PUBLIC WORKS	PUBLIC WORKS (08300)	STREET MAINTENANCE (08340 - 08345, 08348)			
<b>PROGRAM</b>					
To provide a system of maintenance of the roadways which will improve the quality of roadway / shoulder repair and remove debris at a level which will maximize safety and minimize citizen inconvenience and complaints. To maintain 465 centerline miles of city streets in safe and attractive condition maintaining an overall pavement quality index of a minimum of 65 to 72 or better.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To phase out painting and increase thermoplastic application to all traffic legends</li> <li>- To clean storm drains in accordance with MS4 Permit requirements</li> <li>- To sweep all streets once every 30 days to assist in meeting MS4 permit requirements</li> <li>- To replace deteriorated street signs/posts in accordance to MUTCD requirements</li> <li>- To repair, patch and seal streets in preparation for annual resurfacing projects</li> <li>- To abate 90% of graffiti within 48 hours after receiving notification from the Police Department</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Linear feet of storm drains		305,000	100,000	360,000	400,000
- Number of curb miles swept		22,238	24,500	18,000	24,500
- Crack-fill / Lbs. placed		73,130	60,000	60,000	50,000
- Remove / replace tons of asphalt		3,440	3,000	2,500	2,500
- Skin patch / tons of asphalt		970	600	900	500
- Square footage of painted legends		21,275	15,000	33,000	15,000
- Square footage of thermo plastic legends		6,453	20,000	5,000	5,000
- Number of deteriorated traffic signs replaced		1,469	1,200	1,200	1,200
- Alley maintenance program (miles / square feet)		.8 / 50,000	1.0 / 63,600	.5 / 32,000	.5 / 32,000
- Miles of streets resurfaced (centerline)		6.0	36.0	20.5	42.5
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percent of streets swept every 30 days		97%	90%	77%	90%
- Average cost per mile of roadway maintained		\$11,073	\$11,627	\$11,729	\$11,941
- Crack-fill lane feet		377,470	250,000	250,000	200,000
- Removal of deteriorated square feet		163,150	150,000	100,000	100,000
- Skin patch square feet		106,350	100,000	155,000	75,000
- Pavement Quality Index Rating (PQI) Arterials - Collectors / Residential		71 / 70	71 / 65	70 / 69	70 / 65
- Percent of graffiti removed within 48 hours		70%	90%	80%	90%
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 3,258,775	\$ 3,700,114	\$ 3,700,114	\$ 3,850,392
MATERIALS, SUPPLIES, SERVICES		1,999,688	2,090,211	2,090,211	2,084,738
CAPITAL OUTLAYS		0	30,000	30,000	0
REIMBURSED EXPENDITURES		(209,301)	(366,260)	(366,260)	(382,469)
<b>TOTAL RESOURCES</b>		<b>\$ 5,049,162</b>	<b>\$ 5,454,065</b>	<b>\$ 5,454,065</b>	<b>\$ 5,552,661</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		33.00	34.00	34.00	34.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 209,301	\$ 366,260	\$ 366,260	\$ 382,469
NET GENERAL FUND		4,020,961	4,222,255	4,222,255	4,349,476
NET SOLID WASTE FUND		1,028,201	1,231,810	1,231,810	1,203,185
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 5,258,463</b>	<b>\$ 5,820,325</b>	<b>\$ 5,820,325</b>	<b>\$ 5,935,130</b>
<b>ANALYSIS</b>					
GENERAL FUNDING REQUIRED		4,020,961	4,222,255	4,222,255	4,349,476
LESS: GAS TAX CONTRIBUTIONS		(1,300,000)	(1,200,000)	(1,200,000)	(1,200,000)
<b>NET GENERAL FUNDING REQUIRED</b>		<b>\$ 2,720,961</b>	<b>\$ 3,022,255</b>	<b>\$ 3,022,255</b>	<b>\$ 3,149,476</b>

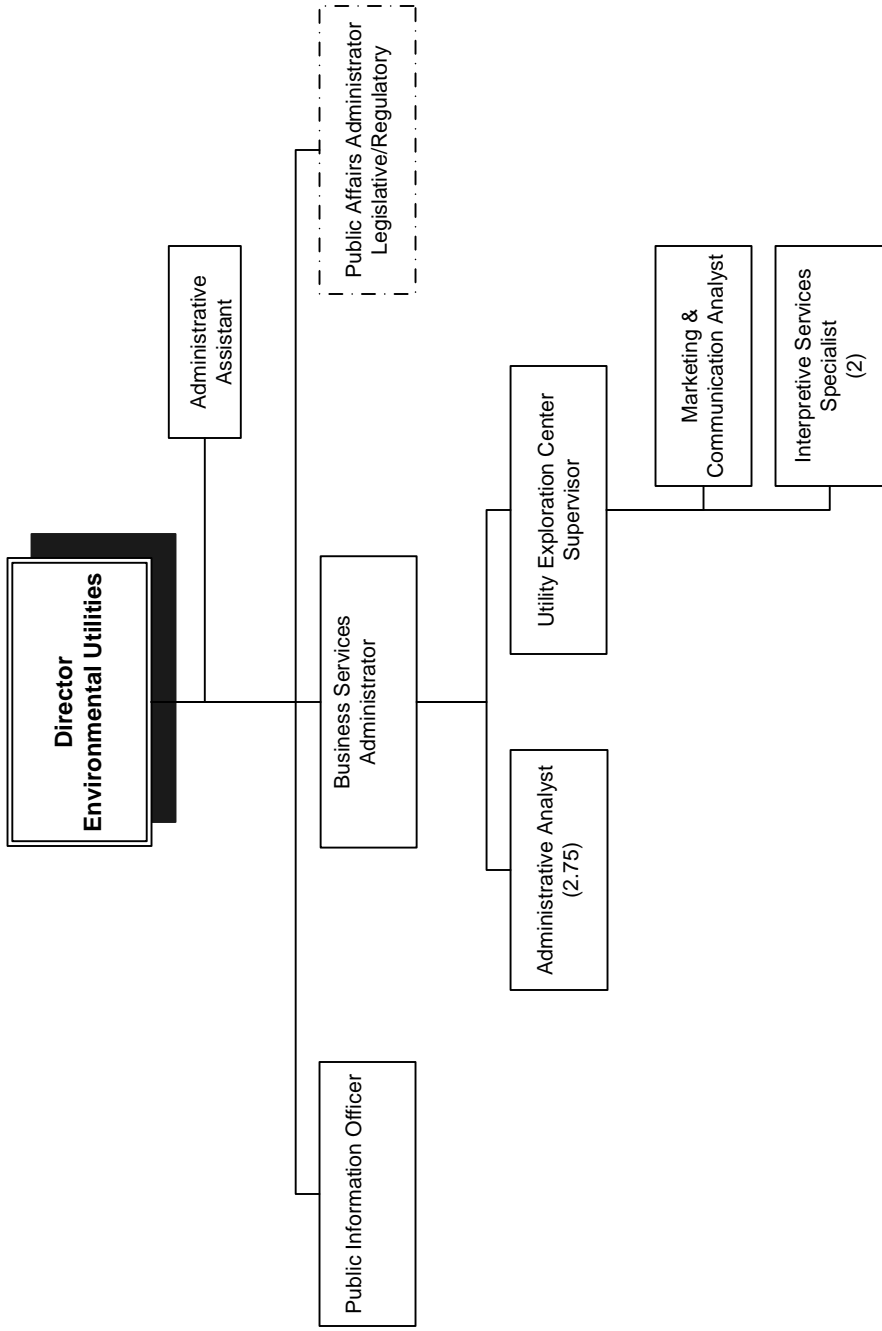
# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

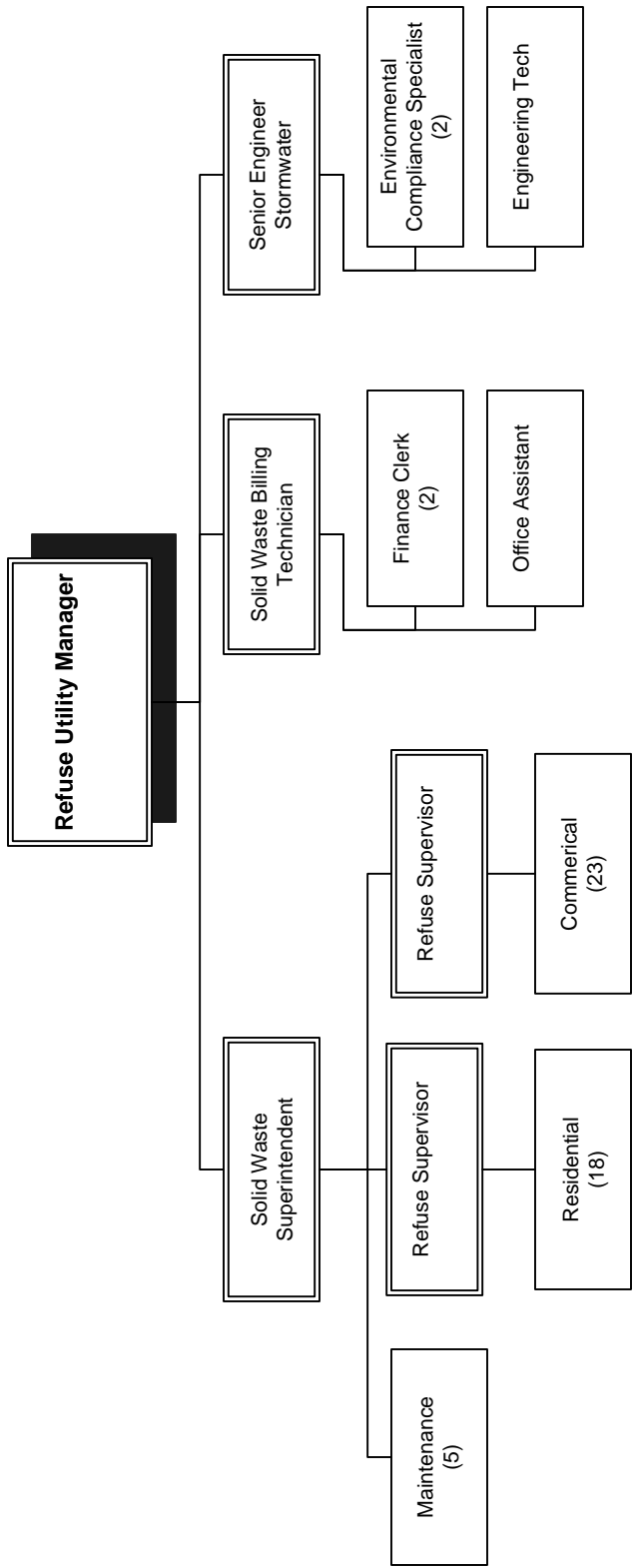
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
TRANSPORTATION	PUBLIC WORKS (08300)	LOCAL TRANSPORTATION (08350 - 08354)		
<b>PROGRAM</b>				
Roseville's Alternative Transportation Division creates a vibrant, healthy community by providing safe, convenient and efficient transportation options. Simply put, we make it easier for people to get around.				
<b>PROGRAM OBJECTIVES</b>				
Implement Roseville's Short and Long Range Transit Plans, as well as the South Placer County DAR Study and BRT Study, which include the following: <ul style="list-style-type: none"> <li>- Expand and provide a mix of transit services that fit the needs of the community</li> <li>- Increase annual transit ridership and annual passenger miles using transit</li> <li>- Meet the statutory 15% farebox recovery</li> <li>- Maintain low service costs and seeking stable outside funding sources</li> <li>- Operate the South Placer Call Center and Transit Ambassador Program</li> </ul> Implement, monitor, enforce, and provide feedback regarding the effectiveness of the City's Transportation Systems Management (TSM) Ordinance. Implement the Bikeway Master Plan and promote programs which help achieve its goals. Adopt and implement the Pedestrian Master Plan and promote programs which help achieve its goals. Monitor air quality mandates and implement programs as necessary, including the Sustainable Action Plan. Increase awareness of alternative transportation and its benefits for a safe and healthy community. Provide primary staff support to the Transportation Commission.				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total Transit Ridership	398,029	421,000	410,000	427,000
- Transit Revenue Hours	50,862	48,560	53,000	55,287
- Total Fares Collected	\$1,134,507	\$1,170,000	\$1,170,000	\$1,170,000
- Transit Phone Calls For Service	68,900	73,600	72,800	70,000
- Public Counter Transactions	3,130	3,300	3,260	3,350
- Number of Transit Ambassadors' Volunteer Hours	n/a	n/a	n/a	480
- E-Notification Subscribers	5,447	1,800	1,800	3,000
- E-Notifications Sent to Subscribers	24	18	18	20
- Number of New TSM Plans Approved/ Number of TSM On-Site Visits	4 / 29	4 / 25	3 / 24	3 / 24
- Alternative Transportation Programs	4	8	8	8
- Number of Community Outreach/Education Events	47	35	35	35
- Number of Transportation Commission Meetings	7	8	8	8
- Number of Regional Transportation Partnership Meetings	45	35	35	35
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent Change Transit Ridership (systemwide)	-1.1%	4.9%	3.0%	4.0%
- Farebox Recovery Ratio (systemwide)	22.1%	23%	22.5%	22%
- Passengers Per Revenue Hour (systemwide)	7.8	7.9	7.8	7.7
- Transit Road Calls Per Mile Traveled (systemwide)	1:18,428	1:10,000	1:39,000	1:30,000
- Transit Maintenance Average Cost Per Mile (w/o fuel)	\$0.68	\$0.72	\$0.72	\$0.74
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,185,091	\$ 1,549,819	\$ 1,549,819	\$ 1,530,155
MATERIALS, SUPPLIES, SERVICES	5,086,604	5,462,376	5,462,376	5,748,090
CAPITAL OUTLAYS	0	91,950	91,950	101,200
REIMBURSED EXPENDITURES	(100,705)	(174,150)	(174,150)	(238,116)
<b>TOTAL RESOURCES</b>	<b>6,170,990</b>	<b>6,929,995</b>	<b>6,929,995</b>	<b>7,141,329</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	10.75	10.75	10.75	10.75
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 100,705	\$ 174,150	\$ 174,150	\$ 238,116
NET CONSOLIDATED TRANSPORTATION SERVICE AGENCY (CTSA) FUND	347,470	512,728	512,728	536,128
NET LOCAL TRANSPORTATION FUND	5,823,520	6,417,267	6,417,267	6,605,201
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 6,271,695</b>	<b>\$ 7,104,145</b>	<b>\$ 7,104,145</b>	<b>\$ 7,379,445</b>
<b>ANALYSIS</b>				
Route's expanded service to begin fall 2017, impacting ridership, revenue hours, and fare revenue.				



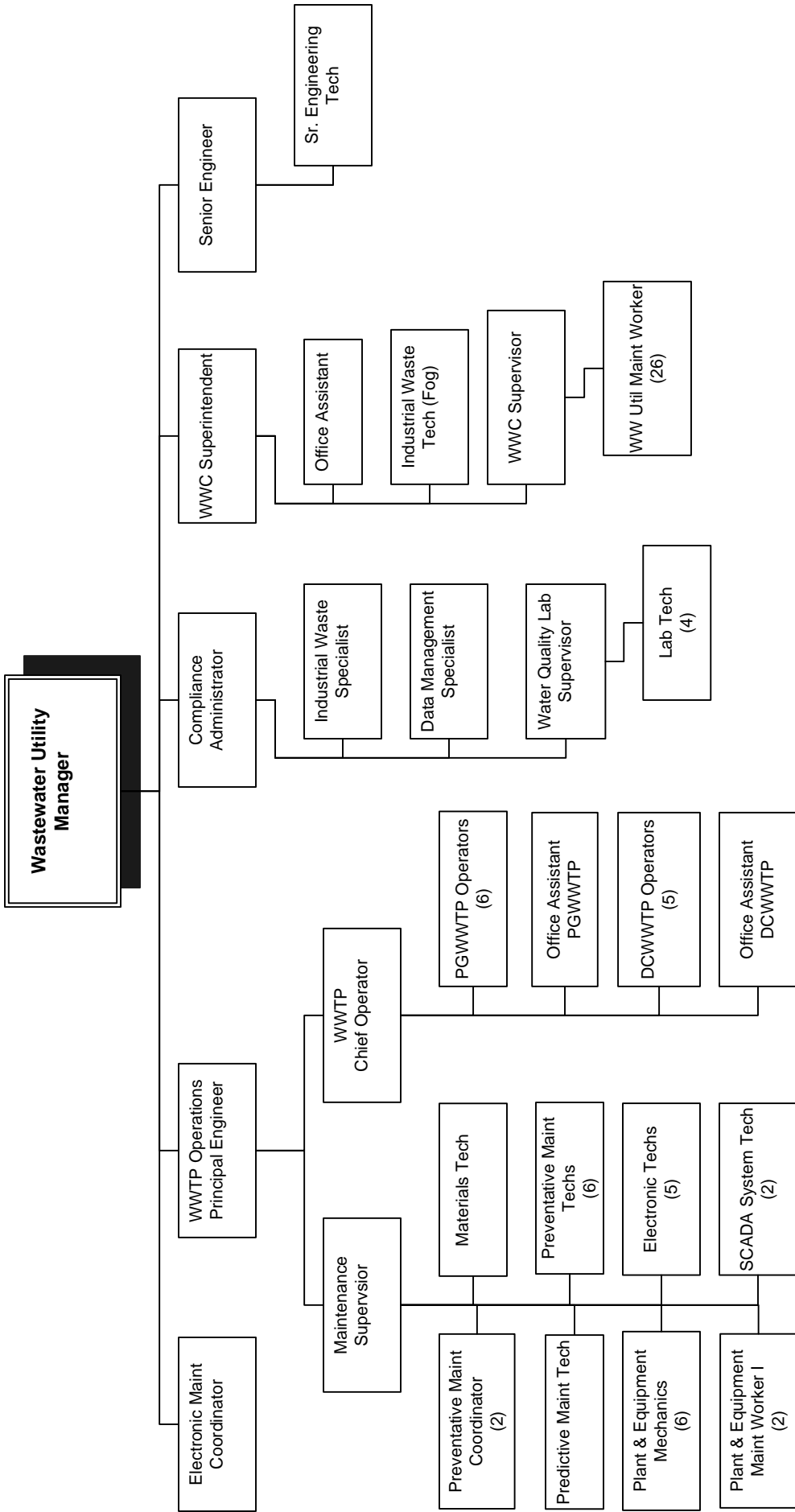
**Organizational Chart: Environmental Utilities Department**

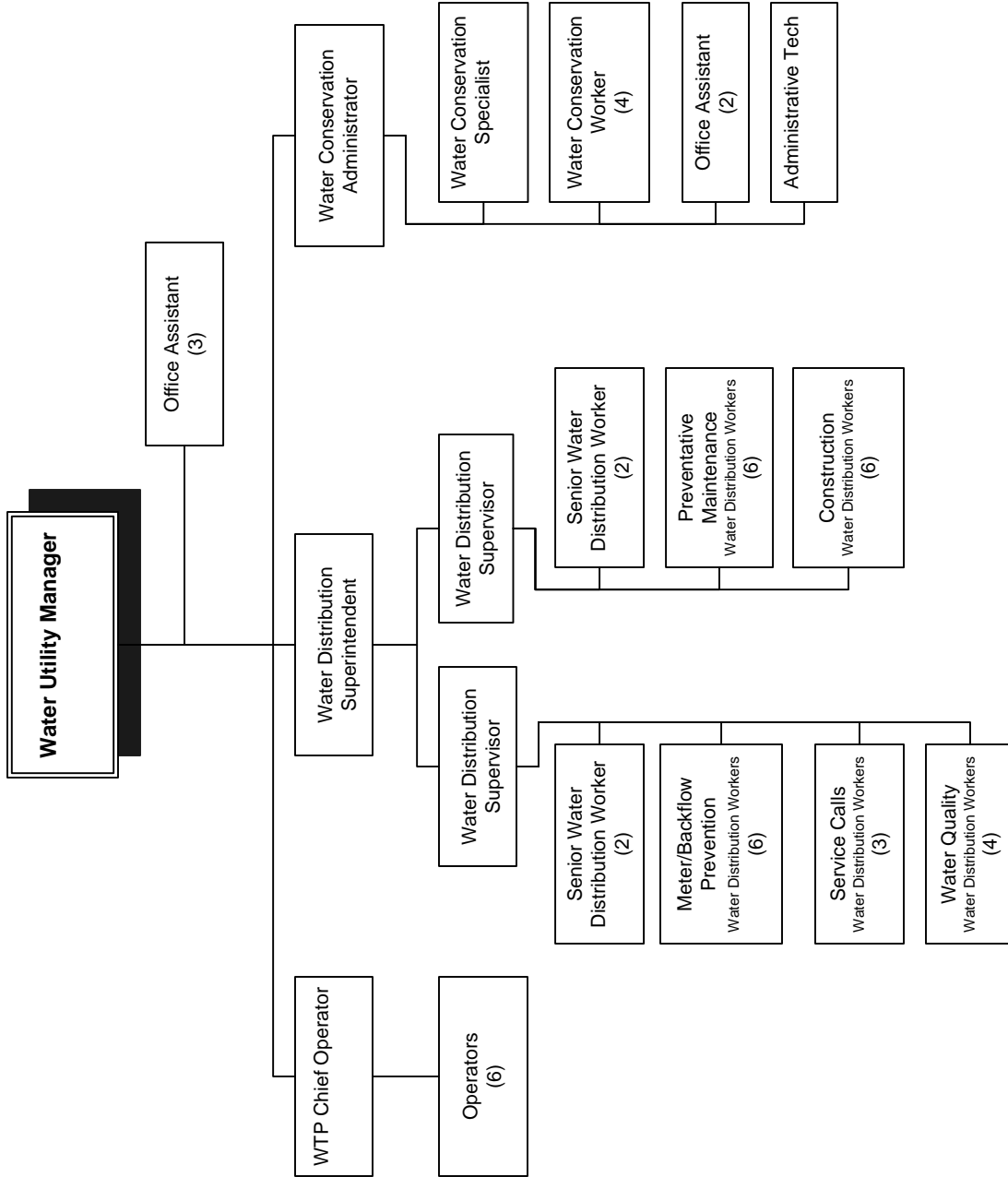






**Environmental Utilities – Solid Waste**





# ENVIRONMENTAL UTILITIES DEPARTMENT

Fiscal Year 2016-17

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## OVERVIEW OF SERVICES

The mission of Environmental Utilities is to be a progressive, self-sufficient group of utilities, looking for opportunities to serve the public in environmentally friendly and fiscally responsible ways. The Department meets the public needs by providing four major services for water, wastewater, solid waste, and recycled water. The Department also manages the City's stormwater quality program and co-manages the Utility Exploration Center with Roseville Electric Utility to meet state-mandated public outreach goals.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17

The Water Utility purchases, treats, and distributes potable water to approximately 40,000 customer accounts. The Water Utility is also responsible for the maintenance of infrastructure and implementation of water efficiency programs. The Water Operations Fund budget of \$27.2 million includes projected operational increases, continued implementation of metered billing, and new regulatory requirements as well as planning for continued water service reliability. In addition to operational increases, the FY2016-17 budget includes \$3 million set aside for future infrastructure rehabilitation and replacement, and \$1.2 million toward the Rate Stabilization Fund. Operational expenditures are consistent with the rates analysis conducted in 2015.

The Wastewater Utility collects and treats wastewater for Roseville and its regional partners, South Placer Municipal Utility District, and Placer County. The Utility is also a regional provider of recycled water for areas in the City and Placer County. City staff responsibilities include maintenance of wastewater and recycled water infrastructure within Roseville city limits and operation and maintenance of the two regional wastewater treatment plants. The Wastewater Operations Fund budget of \$36.3 million includes projected operational costs for two wastewater treatment plants, laboratory, sewer collection system, and recycled water. In addition to operational costs, the FY2016-17 budget includes \$6.5 million set aside for future infrastructure rehabilitation and replacement. Operational expenditures are consistent with the rates analyses conducted in 2015.

The Solid Waste Utility collects, recycles, and disposes of refuse for residential and commercial customers, and oversees the maintenance of the closed Roseville Sanitary Landfill. The Solid Waste Operations Fund budget of \$23.6 million includes operational increases associated with inflation, regulatory compliance, and the implementation of programs aimed at increasing diversion from the waste stream. In addition, the FY2016-17 budget includes \$200,000 set aside for the rehabilitation and replacement of existing cans and bins that require it. Solid Waste expenditures are consistent with those anticipated in the rates analysis conducted in 2015. Solid Waste Utility staff are also responsible for managing the City's stormwater quality program. This state-mandated program is a General Fund-supported program with a budget of approximately \$830,000 for FY2016-17.

## KEY ISSUES

### Water

- Effectively unwind from the four years of severe statewide drought and adjust drought stages and messaging accordingly
- Continue water reliability planning efforts for the Ophir Water Treatment Plant and the RiverArc project with Placer County Water Agency and others
- Work with Placer County, the City of Lincoln, the Cal American Water Company and the Placer County Water Agency on local implementation of the Sustainable Groundwater Management Act (SGMA)
- Comprehensively evolve our connection fee program to include recycled water and new water supply and reliability project(s) for the future
- Continuation of the West Side Tank and Pump Station project to increase water storage within the distribution system
- Begin preparing for the next cycle of utility rate adjustments as needed ensuring stability across long term financial plan and key fiscal policies
- Stay in front of external movements, including California WaterFix, long-term water use efficiency policy and the State Water Resources Control Board's tributary flow proceedings, to protect the City's and region's interests while forging new partnerships and alliances to advance northern California water reliability
- Customer assistance to minimize water waste and improve water efficiencies
- Rehabilitation of water infrastructure consistent with condition assessments
- Participation in regional and federal legislative advocacy to ensure reliable water supplies into the future
- Supervisory Control and Data Acquisition (SCADA) system replacement supporting the Water Utility

### Wastewater

- Continuation of a project to increase treatment capacity of the Pleasant Grove Wastewater Treatment Plant
- Implementation of NPDES permits for both Pleasant Grove and Dry Creek Wastewater Treatment Plants including necessary process changes at Dry Creek to meet additional regulatory requirements
- Continued implementation of Fats, Oils, and Grease Program and planning for organic waste processing
- Provide staff support for the South Placer Wastewater Authority
- Continued implementation of collection system condition assessment recommendations
- Rehabilitation of aging treatment process equipment at the Dry Creek Wastewater Treatment Plant

- Initiation of rehabilitation projects at the Pleasant Grove Wastewater Treatment Plant
- Compliance with more stringent environmental regulations not directly related to wastewater treatment operations such as air emissions and industrial stormwater requirements
- Compliance with new electronic reporting requirements of the U.S. Environmental Protection Agency
- SCADA system replacement supporting the Wastewater Utility

#### **Recycled Water**

- Long-term strategy for transition of recycled water from Wastewater to the Water Utility
- Continue planning efforts for the expansion of the recycled water system into future urban growth areas
- Planning for recycled water use outside of Roseville
- Rehabilitation and maintenance of existing recycled water facilities
- Expansion of service to new recycled water customers
- Manage semi-aggressive use of recycled water within existing and newly approved specific plan areas

#### **Solid Waste**

- Implement the Commercial Organic Waste Program to conform with AB 1826 requirements for Commercial Organics Recycling
- Coordinate with the Wastewater Utility as business case studies are developed for a potential waste to energy program, wherein organics collected by Solid Waste would supplement methane gas production at the Pleasant Grove WWTP potentially offsetting power needs of the plant or generating fuel for the Solid Waste collection fleet
- Monitor and proactively address requirements of proposed Extended Producer Responsibility (EPR) Bills addressing appropriate disposal of batteries, sharps, and pharmaceuticals
- Refurbishment and replacement of containers
- Implementation of the Stormwater Quality program to ensure compliance with the State's General Permit for Municipal Stormwater Discharges (NPDES Phase II Program)
- Monitor Stormwater trash amendment and prepare the City for implementation of the amendment
- Enhance the customer experience through the rebrand of the Solid Waste Collection Fleet

#### **Utility Exploration Center**

- Continue to provide Roseville residents with information on conservation actions supporting water and energy conservation, waste reduction, and watershed protection through interactive exhibits and innovative programming
- Conduct Green Living Workshops for Roseville homeowners and business owners
- Conduct special events and outreach programs throughout the year to connect Roseville residents with City utilities
- Continue to present the Celebrate the Earth festival as a signature City of Roseville event featuring business and practices that support a sustainable, "green," community
- Provide programs for Roseville schools and other schools in the region and expand family programming and informational resources to serve a broad range of Roseville residents
- Lead efforts to complete planning, fundraising, and implementation for the IDEAScape and for updating Visitor Center exhibits

#### **Environmental Utilities**

- Continue high-level public outreach efforts
- Conduct rate and connection fee analyses
- Enhance the Safety program to reduce accidents/injuries and promote a safety-oriented culture
- Full implementation of the enterprise asset management (EAM) system with a primary focus on horizontal assets
- Implement customer information system (CIS) required by Finance for customer billing
- Active participation in regional efforts like the Regional Water Authority and West Placer Groundwater Management Plan partnership
- Participate in new specific plan development proposals
- Continued regulatory and legislative advocacy
- Ensure that operational expenditures are consistent with the assumptions in the FY2016-17 rates analyses
- Participate in the City's Organization and Leadership Committee
- Implement the Department Strategic Plan

#### **SUMMARY**

Environmental Utilities continues to strive for the highest level of efficiency in providing utility services, while maintaining cost-effectiveness, and implementing regulatory and legislative requirements. Water Utility staff will provide customer assistance for continued conservation reductions as required by the State, Wastewater Utility staff will continue to meet more stringent regulatory requirements, and Solid Waste Utility staff will continue to expand recycling and hazardous waste programs. Maintaining the integrity of the \$2 billion investment in existing infrastructure remains a top priority that is being met by the ongoing implementation of our EAM program. EAM will provide Environmental Utilities, as well as other City operations, with a robust information system to manage and maintain our infrastructure assets and appropriately plan rehabilitation programs and projects. The Utility Exploration Center will continue to provide high quality educational programming and services for our residents. All staff will continue to monitor budgets to ensure revenues are sufficient to cover expenditures.

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<b>ENVIRONMENTAL UTILITIES (08400)</b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(480: 08400) DEPARTMENT ADMINISTRATION	\$ 1,471,818	\$ 1,805,577	\$ 1,780,577	\$ 2,236,610
(480: 08402) EU ASSET MANAGEMENT	357,615	410,210	410,210	418,911
(485: 08405) EU - TECHNICAL SERVICES	2,635,296	3,034,560	3,034,560	3,399,748
(460: 08410) SOLID WASTE COLLECTION	13,620,477	15,369,011	15,388,511	15,693,443
(460: 08415) SOLID WASTE RECYCLING & GREEN WASTE	2,142,423	2,548,099	2,409,849	2,672,821
(470: 08420) WASTEWATER ADMINISTRATION	636,500	810,379	810,379	926,916
(480: 08421) WATER TREATMENT AND STORAGE	3,180,417	5,214,207	5,214,207	5,185,593
(470: 08422) DRY CREEK WW TREATMENT PLANT	5,573,269	7,214,260	7,214,260	7,110,777
(470: 08424) ENVIRONMENTAL UTILITIES MAINTENANCE	3,875,517	4,563,965	4,563,965	4,647,808
(470: 08425) W/WW ANALYSIS	1,431,792	1,696,191	1,696,191	1,804,624
(470: 08427) PLEASANT GROVE WW TREATMENT PLANT	5,794,827	6,704,944	6,704,944	6,838,837
(480: 08430) WATER ADMINISTRATION	910,158	1,543,980	1,455,580	1,158,799
(480: 08431) WATER DISTRIBUTION	5,085,494	5,851,875	5,851,875	6,248,751
(470: 08432) WASTEWATER COLLECTION	4,208,247	5,180,126	5,180,126	5,365,733
(480: 08433) WATER EFFICIENCY	1,420,224	2,213,336	2,213,336	2,181,156
(470: 08441) RECYCLED WATER	442,438	622,885	622,885	537,110
(224: 08450) STORMWATER MANAGEMENT	654,573	751,739	751,739	764,227
(227: 08527) UTILITY EXPLORATION CENTER	480,095	676,515	676,515	694,040
REIMBURSED EXPENDITURES	(4,179,028)	(4,754,127)	(4,754,127)	(5,023,229)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 49,742,152</b>	<b>\$ 61,457,732</b>	<b>\$ 61,225,582</b>	<b>\$ 62,862,675</b>

<b>RESOURCES</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 25,638,047	\$ 29,353,203	\$ 29,292,703	\$ 30,828,494
MATERIALS, SUPPLIES, SERVICES	28,031,880	36,592,857	36,421,207	36,742,399
CAPITAL OUTLAYS	251,253	265,799	265,799	315,011
REIMBURSED EXPENDITURES	(4,179,028)	(4,754,127)	(4,754,127)	(5,023,229)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 49,742,152</b>	<b>\$ 61,457,732</b>	<b>\$ 61,225,582</b>	<b>\$ 62,862,675</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>210.50</b>	<b>218.50</b>	<b>222.25</b>	<b>224.50</b>

<b>FUNDING SUMMARY</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 4,179,028	\$ 4,754,127	\$ 4,754,127	\$ 5,023,229
NET STORMWATER MANAGEMENT FUND	7,992	0	0	764,227
NET SOLID WASTE FUND	15,696,304	17,729,766	17,611,016	18,161,264
NET SOLID WASTE CAPITAL PURCHASE FUND	64,409	170,000	170,000	190,000
NET WASTEWATER FUND	18,378,638	23,092,365	23,092,365	23,416,630
NET WATER FUND	12,376,627	16,830,098	16,716,698	17,304,839
NET EU - TECHNICAL SERVICES FUND	2,132,861	2,220,249	2,220,249	2,346,675
NET UTILITY EXPLORATION FUND	438,740	663,515	663,515	679,040
NET GENERAL FUND	646,581	751,739	751,739	0
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 53,921,180</b>	<b>\$ 66,211,859</b>	<b>\$ 65,979,709</b>	<b>\$ 67,885,904</b>

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES (08400)	ADMINISTRATION (480: 08400)		
<b>PROGRAM</b>				
To provide direction and administrative support to the Environmental Utilities Department for water treatment and distribution, wastewater collection and treatment, recycled water distribution, solid waste collection, disposal, and recycling to serve the needs of the community.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To ensure sufficient resources exist to serve both existing and future customers</li> <li>- To monitor customer service programs to ensure the department is meeting the needs of our customers</li> <li>- To monitor the fiscal health of the department, ensuring the utilities are cost effective and competitive with surrounding jurisdictions</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Debt ratio water utility	10.0%	36.0%	36.0%	36.0%
- Debt ratio wastewater utility	17.0%	49.8%	49.8%	49.8%
- Water bond rating water utility	AA-	A+	AA-	AA-
- Days cash on hand Water utility	257	150	150	150
- Days cash on hand Wastewater utility	246	150	150	150
- Days cash on hand Solid Waste utility	360	150	150	150
- Water net revenue (% of net revenue to debt service)	3.23	1.20	1.20	1.20
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,287,254	\$ 1,361,918	\$ 1,361,918	\$ 1,774,205
MATERIALS, SUPPLIES, SERVICES	184,564	443,659	418,659	462,405
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(29,362)	(59,365)	(59,365)	(61,800)
<b>TOTAL RESOURCES</b>	<b>\$ 1,442,456</b>	<b>\$ 1,746,212</b>	<b>\$ 1,721,212</b>	<b>\$ 2,174,810</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	7.75	7.75	6.75	9.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 29,362	\$ 59,365	\$ 59,365	\$ 61,800
NET WATER FUND	1,442,456	1,746,212	1,721,212	2,174,810
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,471,818</b>	<b>\$ 1,805,577</b>	<b>\$ 1,780,577</b>	<b>\$ 2,236,610</b>
<b>ANALYSIS</b>				
The increase in FTE for FY2016-17 is due to adding one Marketing and Communications Analyst, one Data Management Specialist, and increasing the allocation (0.25 FTE) of an Administrative Analyst.				
The drop in FTE during FY2015-16 is due to removing one Administrative Analyst.				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WATER	ENVIRONMENTAL UTILITIES (08400)	EU ASSET MANAGEMENT (480: 08402)		
<b>PROGRAM</b>				
To implement a program to assess, plan and forecast the efficient maintenance, repair and replacement of assets and systems in both Environmental Utilities and other departments that will maximize their useful life.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Provide Program Management and other staff support to the Enterprise Asset Management Program for all identified city asset groups</li> <li>- Develop tools and functionality to enable strong utility operations, drive business decisions related to asset and utility Management</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- EAM Program progress (final phase)	20%	75%	65%	100%
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 343,797	\$ 388,918	\$ 388,918	\$ 396,882
MATERIALS, SUPPLIES, SERVICES	13,818	21,292	21,292	22,029
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(18,579)	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 339,036</b>	<b>\$ 410,210</b>	<b>\$ 410,210</b>	<b>\$ 418,911</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.00	3.00	3.00	3.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 18,579	\$ 0	\$ 0	\$ 0
NET WATER FUND	339,036	410,210	410,210	418,911
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 357,615</b>	<b>\$ 410,210</b>	<b>\$ 410,210</b>	<b>\$ 418,911</b>
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES (08400)	EU - TECHNICAL SERVICES (485: 08405)		
<b>PROGRAM</b>				
To support Environmental Utilities (solid waste, water, wastewater, recycled water) by providing general engineering services for capital improvement projects, inspection of infrastructure, plan review, engineering support services and automated mapping and facilities management.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Provide engineering services on Capital Improvement and Special Projects</li> <li>- Turn around 85% of plan checks within four weeks and 100% within six weeks</li> <li>- Perform inspections of all the new water, wastewater and recycled water infrastructure</li> <li>- Keep utility infrastructure maps up to date. Convert maps for GIS applications</li> <li>- Provide staff to support the City-wide GIS Project</li> <li>- Manage departmental safety programs</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Water / Wastewater / Recycled Water Design / Special Projects	5	5	5	17
- Capital Improvement Projects under construction	6	6	5	10
- Inspection billings for development Projects	\$248,493	\$374,500	\$350,000	\$396,000
- Plan check fees collected	\$364,043	\$600,300	\$500,000	\$526,000
- Number of Plan sets reviewed (with resubmittals)	104	120	120	120
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of capital improvement design projects completed	20%	80%	80%	80%
- Percent of capital improvement construction projects completed	33%	50%	75%	75%
- Number of plan checks completed within 4 weeks / 6 weeks / > 6 weeks	85 / 5 / 14	120 / 0 / 0	120 / 4 / 8	120 / 0 / 0
- Costs charged to water operations	\$936,410	\$740,000	\$900,000	\$629,000
- Costs charged to wastewater and recycled water operations	\$597,815	\$580,000	\$550,000	\$426,000
- Costs charged to solid waste operations	\$74,057	\$143,000	\$75,000	\$102,000
- Percentage of projects approved within 3 plan checks	n/a	75%	75%	75%
- Percentage of new utilities mapped by the end of the warranty period	99%	90%	90%	90%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 2,491,471	\$ 2,839,205	\$ 2,839,205	\$ 3,193,542
MATERIALS, SUPPLIES, SERVICES	143,825	195,355	195,355	206,206
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(502,435)	(814,311)	(814,311)	(1,053,073)
<b>TOTAL RESOURCES</b>	<b>\$ 2,132,861</b>	<b>\$ 2,220,249</b>	<b>\$ 2,220,249</b>	<b>\$ 2,346,675</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	17.75	18.75	20.75	20.75
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 502,435	\$ 814,311	\$ 814,311	\$ 1,053,073
NET EU TECHNICAL SERVICES FUND	2,132,861	2,220,249	2,220,249	2,346,675
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 2,635,296</b>	<b>\$ 3,034,560</b>	<b>\$ 3,034,560</b>	<b>\$ 3,399,748</b>
<b>ANALYSIS</b>				
The increase in FTE during FY2015-16 is due to adding one Assistant Engineer and one GIS Analyst.				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
SOLID WASTE	ENVIRONMENTAL UTILITIES (08400)	SOLID WASTE COLLECTION (460: 08410 - 08414; 462: 08417)		
<b>PROGRAM</b>				
To provide exceptional, cost efficient solid waste and recycling collection services with an emphasis on protecting the environment and reducing waste.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Reducing the amount of trash disposed, through reduce, reuse and recycling efforts</li> <li>- Delivering outstanding customer service at competitive rates</li> <li>- Protecting the environment by meeting or exceeding all regulatory requirements</li> <li>- Creating a safe and enjoyable working environment for all employees</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Pounds of waste per person per day	4.2	6.0	4.1	6.0
- Tons of solid waste collected	94,308	96,000	100,000	100,000
- Service interruption missed pick up	0.50%	0.50%	0.70%	0.50%
- Residential customers per dedicated employee per week	3,958	3,975	4,000	4,100
- Commercial containers per dedicated employee per week	437	480	480	480
- Roll-Off hauls per dedicated employee per week	29	30	30	30
- Days cash on hand	360	150	150	150
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 4,262,007	\$ 4,734,443	\$ 4,734,443	\$ 5,018,575
MATERIALS, SUPPLIES, SERVICES	9,294,061	10,464,568	10,484,068	10,484,868
CAPITAL OUTLAYS	64,409	170,000	170,000	190,000
REIMBURSED EXPENDITURES	(2,187)	(17,344)	(17,344)	(15,000)
<b>TOTAL RESOURCES</b>	<b>\$ 13,618,290</b>	<b>\$ 15,351,667</b>	<b>\$ 15,371,167</b>	<b>\$ 15,678,443</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	42.00	43.00	45.00	45.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 2,187	\$ 17,344	\$ 17,344	\$ 15,000
NET SOLID WASTE FUND	13,553,881	15,181,667	15,201,167	15,488,443
NET SOLID WASTE CAPITAL PURCHASE FUND	64,409	170,000	170,000	190,000
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 13,620,477</b>	<b>\$ 15,369,011</b>	<b>\$ 15,388,511</b>	<b>\$ 15,693,443</b>
<b>ANALYSIS</b>				
The increase in FTE during FY2015-16 is due to adding one Refuse Truck Driver and one Organics Coordinator.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
SOLID WASTE	ENVIRONMENTAL UTILITIES (08400)	SOLID WASTE RECYCLING & GREEN WASTE (460: 08415, 08416, 08419)			
<b>PROGRAM</b>					
To develop and implement programs to divert recyclables from landfill disposal.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To divert 400 tons of newspapers from landfill disposal</li> <li>- To divert 3,200 tons of cardboard from landfill disposal</li> <li>- To divert 410 gallons of used motor oil from landfill disposal</li> <li>- To divert 25 tons of CRV from landfill disposal</li> <li>- To divert 13,000 tons of green waste from landfill disposal</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Tons of newspaper collected		372	600	324	400
- Tons of cardboard collected		3,252	3,000	3,400	3,200
- Gallons of used motor oil collected		427	410	490	410
- Tons of CRV collected		35	25	26	25
- Tons of green waste collected		12,892	14,000	11,168	13,000
- Tons of organics collected		n/a	n/a	n/a	4,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percent of waste stream diverted through City programs		15.0%	16.0%	15.0%	15.0%
- Newspaper revenues		\$19,578	\$40,000	\$10,000	\$8,000
- Newspaper diverted tipping fees		\$25,577	\$40,000	\$22,000	\$20,000
- Cardboard revenues		\$190,799	\$250,000	\$116,000	\$100,000
- Cardboard diverted tipping fees		\$223,591	\$200,000	\$232,000	\$220,000
- CRV diverted tipping fees		\$2,384	\$1,000	\$1,600	\$1,500
- Green waste diverted tipping fees		\$435,860	\$475,000	\$379,000	\$400,000
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 823,946	\$ 937,482	\$ 876,982	\$ 874,469
MATERIALS, SUPPLIES, SERVICES		1,318,477	1,610,617	1,532,867	1,798,352
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 2,142,423</b>	<b>\$ 2,548,099</b>	<b>\$ 2,409,849</b>	<b>\$ 2,672,821</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		8.00	8.00	8.00	8.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET SOLID WASTE FUND		2,142,423	2,548,099	2,409,849	2,672,821
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 2,142,423</b>	<b>\$ 2,548,099</b>	<b>\$ 2,409,849</b>	<b>\$ 2,672,821</b>
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WASTEWATER	ENVIRONMENTAL UTILITIES (08400)	WASTEWATER ADMINISTRATION (470: 08420)			
<b>PROGRAM</b> To provide cost effective wastewater collection and treatment, while meeting current operating criteria and maintaining facilities and equipment in a working condition.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- WASTEWATER TREATMENT: To deliver treated effluent that meets discharge permit standards and is in a condition that will not degrade the receiving water quality</li> <li>- WASTEWATER COLLECTION: To eliminate health hazards to the general public by maintaining the integrity of the existing wastewater collection system</li> <li>- PREVENTATIVE MAINTENANCE: To provide total preventative maintenance for the various divisions of Environmental Utilities in order to extend the equipment life and reduce the need for critical repairs</li> <li>- ENVIRONMENTAL LAB / INDUSTRIAL WASTE PROGRAM: To meet the process control and monitoring needs of the Water / Wastewater Utility Divisions of Environmental Utilities</li> <li>- RECYCLED WATER: To deliver recycled water to meet major turf irrigation needs at appropriate locations (e.g. Woodcreek Golf Course and Del Webb Golf Course)</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Days cash on hand		246	150	150	150
- Debt ratio wastewater utility		17.0%	49.8%	49.8%	49.8%
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 554,068	\$ 590,514	\$ 590,514	\$ 634,028
MATERIALS, SUPPLIES, SERVICES		82,432	219,865	219,865	292,888
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(4,969)	(15,000)	(15,000)	(15,000)
<b>TOTAL RESOURCES</b>		<b>\$ 631,531</b>	<b>\$ 795,379</b>	<b>\$ 795,379</b>	<b>\$ 911,916</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		3.00	3.00	3.00	3.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 4,969	\$ 15,000	\$ 15,000	\$ 15,000
NET WASTEWATER FUND		631,531	795,379	795,379	911,916
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 636,500</b>	<b>\$ 810,379</b>	<b>\$ 810,379</b>	<b>\$ 926,916</b>
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WATER	ENVIRONMENTAL UTILITIES (08400)	WATER TREATMENT AND STORAGE (480: 08421)		
<b>PROGRAM</b>				
To provide treatment and deliver water to the distribution system and storage reservoirs that is safe, clear, palatable and meets the needs of water users in the City of Roseville.				
<b>PROGRAM OBJECTIVES</b>				
To meet all requirements of the U.S. Environmental Protection Agency and the State of California Department of Health Services. Specifically:				
<ul style="list-style-type: none"> <li>- To maintain a turbidity of less than 0.05 turbidity units on an average monthly basis</li> <li>- To maintain a bacteriological count wherein 0.00% of routine samples shall be total coliform positive</li> <li>- To maintain a fluoride level within a range of 0.7 to 1.1 milligrams per liter on an average basis</li> <li>- To maintain a pH value within a range of 8.4 to 8.8</li> <li>- Maintain system chlorine residuals above 0.2 milligrams per liter</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Water production (acre feet)	25,651	28,000	22,250	25,000
- Complete 75% of mechanical maintenance division work orders	76%	75%	80%	75%
- Complete 75% of operator work orders	90%	75%	88%	75%
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Average monthly turbidity units level	0.03	0.05	0.03	0.05
- Percent of samples that are total coliform positive	0.00%	0.00%	0.00%	0.00%
- Average monthly fluoride level (mg/L)	0.8	0.7	0.8	0.7
- Average monthly pH	8.4	8.7	8.4	8.7
- Cost to treat 100 cubic feet of water excluding cost of raw water	\$0.220	\$0.220	\$0.220	\$0.220
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 760,098	\$ 845,877	\$ 845,877	\$ 843,276
MATERIALS, SUPPLIES, SERVICES	2,414,996	4,342,946	4,342,946	4,316,426
CAPITAL OUTLAYS	5,323	25,384	25,384	25,891
REIMBURSED EXPENDITURES	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL RESOURCES	\$ 3,180,417	\$ 5,214,207	\$ 5,214,207	\$ 5,185,593
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	6.00	6.00	6.00	6.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET WATER FUND	<u>3,180,417</u>	<u>5,214,207</u>	<u>5,214,207</u>	<u>5,185,593</u>
TOTAL FUNDING REQUIRED	\$ 3,180,417	\$ 5,214,207	\$ 5,214,207	\$ 5,185,593
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WASTEWATER	ENVIRONMENTAL UTILITIES (08400)	DRY CREEK WASTEWATER TREATMENT PLANT (470: 08422)			
<b>PROGRAM</b> To treat and dispose of domestic and industrial waste in an efficient manner that will result in no degradation to the purity and aesthetics of the receiving stream.					
<b>PROGRAM OBJECTIVES</b> <ul style="list-style-type: none"> <li>- To deliver treated effluent that meets National Pollution Discharge Elimination System (NPDES) standards and is in a condition that will not degrade the quality in the receiving stream</li> <li>- To treat and dispose of domestic and industrial waste using the least energy and chemicals as practical</li> <li>- To operate and maintain (O &amp; M) the treatment facility in the most efficient manner, minimizing the life cycle cost of associated assets</li> </ul>					
<b>PERFORMANCE MEASURES</b>		2014-15 ACTUAL	2015-16 TARGET	2015-16 DEPT EST	2016-17 BUDGET
<b>WORK VOLUME:</b> - Number of NPDES permit violations		0	0	0	0
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
<b>RESOURCES REQUIRED</b>		2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS		\$ 916,834	\$ 1,045,873	\$ 1,045,873	\$ 1,029,836
MATERIALS, SUPPLIES, SERVICES		4,656,435	6,168,387	6,168,387	6,080,941
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 5,573,269</b>	<b>\$ 7,214,260</b>	<b>\$ 7,214,260</b>	<b>\$ 7,110,777</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		7.00	8.00	8.00	8.00
<b>FUNDING SUMMARY</b>		2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET WASTEWATER FUND		5,573,269	7,214,260	7,214,260	7,110,777
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 5,573,269</b>	<b>\$ 7,214,260</b>	<b>\$ 7,214,260</b>	<b>\$ 7,110,777</b>
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WASTEWATER	ENVIRONMENTAL UTILITIES (08400)	ENVIRONMENTAL UTILITIES MAINTENANCE (470: 08424)		
<b>PROGRAM</b>				
Provide safe, skilled, prompt, courteous and cost effective maintenance services for City treatment plants, wastewater collections system, water distribution, Police, Fire, Parks, Garage and all other City customers requesting technical and maintenance services.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To shift the focus of the maintenance program from calendar-based maintenance to condition-based maintenance practices</li> <li>- To balance maintenance work types with an emphasis on preventative and predictive maintenance which lead us to an overall reduced maintenance cost of treatment through the ability to plan maintenance more effectively</li> <li>- To provide a rich learning culture for the maintenance staff through training, career development and stretch opportunities</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Percent total of total - preventative work orders hours	41.3%	50%	40%	50%
- Percent total of total - project work orders hours	14.0%	12%	15%	14%
- Percent total of total - reactive work orders hours	27.6%	28%	28%	23%
- Percent total of total - predictive work orders hours	17.0%	10%	17%	13%
- Maintenance cost per million gallons - DCWWTP	\$476.22	\$500	\$475	\$500
- Maintenance cost per million gallons - PGWWTP	\$565.09	\$500	\$550	\$550
- Maintenance cost per million gallons - BRWTP	\$90.27	\$75	\$75	\$90
- Percent total of total - Lost work time hours	0%	0%	0%	0%
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 3,542,242	\$ 4,099,942	\$ 4,099,942	\$ 4,179,265
MATERIALS, SUPPLIES, SERVICES	333,275	464,023	464,023	468,543
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(2,762,100)	(2,865,541)	(2,865,541)	(2,959,917)
TOTAL RESOURCES	\$ 1,113,417	\$ 1,698,424	\$ 1,698,424	\$ 1,687,891
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	24.00	26.00	26.00	26.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 2,762,100	\$ 2,865,541	\$ 2,865,541	\$ 2,959,917
NET WASTEWATER FUND	1,113,417	1,698,424	1,698,424	1,687,891
TOTAL FUNDING REQUIRED	\$ 3,875,517	\$ 4,563,965	\$ 4,563,965	\$ 4,647,808
<b>ANALYSIS</b>				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WASTEWATER	ENVIRONMENTAL UTILITIES (08400)	WATER / WASTEWATER ANALYSIS (470: 08425, 08426)			
<b>PROGRAM</b>					
INDUSTRIAL WASTEWATER (08425): To conduct inspection, monitoring, and enforcement of the Industrial Wastewater Ordinance so that discharges to the sewer system / POTWs do not cause violations of the NPDES discharge permit. Support and enforce fats, oils and grease (FOG) ordinance. LAB (08426): To provide water quality monitoring and analysis for the Water and Wastewater Utility Divisions and to meet their operational and state mandated requirements in order to ensure public and environmental safety.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To meet the process control, regulatory monitoring and reporting needs of the Water and Wastewater Utility Division</li> <li>- Comply with monitoring and analysis requirements for the National Pollutant Discharge Elimination system, Industrial Local Limits, California and EPA Industrial Pretreatment Program, and California Department of Public Health Drinking Water Program</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Retain DOHS lab certifications		2	2	2	2
- Retain EPA approved pretreatment program		100%	100%	100%	100%
- Audit fats, oil and grease (FOG) program annually		1	1	1	1
- Timely, accurate submittal of compliance reports		99%	99%	99%	99%
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 1,108,060	\$ 1,186,597	\$ 1,186,597	\$ 1,298,138
MATERIALS, SUPPLIES, SERVICES		323,732	509,594	509,594	506,486
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(709,793)	(708,844)	(708,844)	(719,682)
TOTAL RESOURCES		\$ 721,999	\$ 987,347	\$ 987,347	\$ 1,084,942
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		9.00	10.00	10.00	10.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 709,793	\$ 708,844	\$ 708,844	\$ 719,682
NET WASTEWATER FUND		721,999	987,347	987,347	1,084,942
TOTAL FUNDING REQUIRED		\$ 1,431,792	\$ 1,696,191	\$ 1,696,191	\$ 1,804,624
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WASTEWATER	ENVIRONMENTAL UTILITIES (08400)	PLEASANT GROVE WASTEWATER TREATMENT PLANT (470: 08427)			
<b>PROGRAM</b> To treat and dispose of domestic and industrial waste in an efficient manner that will result in no degradation to the purity and aesthetics of the receiving stream.					
<b>PROGRAM OBJECTIVES</b> <ul style="list-style-type: none"> <li>- To deliver treated effluent that meets National Pollution Discharge Elimination System (NPDES) standards and is in a condition that will not degrade the quality in the receiving stream</li> <li>- To treat and dispose of domestic and industrial waste using the least energy and chemicals as practical</li> <li>- To operate and maintain (O &amp; M) the treatment facility in the most efficient manner, minimizing the life cycle cost of associated assets</li> </ul>					
<b>PERFORMANCE MEASURES</b>		2014-15 ACTUAL	2015-16 TARGET	2015-16 DEPT EST	2016-17 BUDGET
<b>WORK VOLUME:</b> - Number of NPDES permit violations		1	0	7	0
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
<b>RESOURCES REQUIRED</b>		2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS		\$ 780,721	\$ 808,390	\$ 808,390	\$ 835,797
MATERIALS, SUPPLIES, SERVICES		5,014,106	5,896,554	5,896,554	6,003,040
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 5,794,827</b>	<b>\$ 6,704,944</b>	<b>\$ 6,704,944</b>	<b>\$ 6,838,837</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		6.00	6.00	6.00	6.00
<b>FUNDING SUMMARY</b>		2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET WASTEWATER FUND		5,794,827	6,704,944	6,704,944	6,838,837
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 5,794,827</b>	<b>\$ 6,704,944</b>	<b>\$ 6,704,944</b>	<b>\$ 6,838,837</b>
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WATER	ENVIRONMENTAL UTILITIES (08400)	WATER ADMINISTRATION (480: 08430)		
<b>PROGRAM</b>				
To provide reliable, healthful and cost effective water utility to present and future generations of Roseville and plan infrastructure to accommodate community development.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Plan for future water capacity</li> <li>- Develop priorities for infrastructure rehabilitation projects:                             <ul style="list-style-type: none"> <li>Rehabilitation project identification</li> <li>Project schedule / funding plan</li> </ul> </li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Water Capital Improvement Project:				
• Aquifer Storage and Recovery "ASR" Program Development	0	1	1	1
• Well Construction Project	1	1	1	1
• West Side Tank & Pump Station	0	1	1	1
- Implement EAM system utility wide				
		1	1	1
- Rehabilitation Planning and Implementation:				
• Complete Atlantic Street Pipeline - Phase 2	1	1	1	1
• Implement SCADA replacement	1	1	1	1
- Days cash on hand				
	257	150	150	150
- Debt ratio water utility				
	10.0%	36%	36%	36%
- Water bond rating				
	AA -	A+	AA -	AA -
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Capital Improvement Construction:				
• Aquifer Storage and Recovery "ASR" Program Development	0%	100%	100%	100%
• Well Construction Project	100%	85%	100%	100%
• West Side Tank & Pump Station	0%	35%	20%	20%
- Implement EAM system utility wide				
	10%	100%	20%	50%
- Rehabilitation Planning and Implementation:				
• Complete Atlantic Street Pipeline - Phase 2	100%	100%	100%	100%
• Implement SCADA replacement	10%	100%	25%	100%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 378,434	\$ 420,857	\$ 420,857	\$ 246,705
MATERIALS, SUPPLIES, SERVICES	531,724	1,123,123	1,034,723	912,094
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	(103,672)	(103,672)	0
TOTAL RESOURCES	\$ 910,158	\$ 1,440,308	\$ 1,351,908	\$ 1,158,799
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)				
	3.00	2.00	1.00	1.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 103,672	\$ 103,672	\$ 0
NET WATER FUND	910,158	1,440,308	1,351,908	1,158,799
TOTAL FUNDING REQUIRED	\$ 910,158	\$ 1,543,980	\$ 1,455,580	\$ 1,158,799
<b>ANALYSIS</b>				
The drop in FTE during FY2015-16 is due to removing one Senior Engineer position.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WATER	ENVIRONMENTAL UTILITIES (08400)	WATER DISTRIBUTION (480: 08431)			
<b>PROGRAM</b> To maintain a safe and reliable water distribution system that will provide safe, wholesome water with adequate pressure and flow for fire protection.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To devote 85% of staffing time to the preventive maintenance program during the fiscal year</li> <li>- To ensure safety on the job through frequent tailgate safety meetings and training and incur "0" on-the-job accidents</li> <li>- To test all Backflows within the City</li> <li>- To inspect for cross connection within the City</li> <li>- To process water meters sell / install</li> <li>- Upgrade water services as available</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of air release valves inspected / repaired		483	1,000	1,000	1,000
- Number of backflow devices tested		4,854	5,000	5,000	5,000
- Number of cross connection inspections		0	2	2	2
- Number of meters sold		824	600	600	600
- Number of hydrants flushed		4	1,000	1,000	1,000
- Number of valves exercised		22	3,000	3,000	3,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Number of accidents on-the-job		0	0	0	0
- Percent of working staff-hours devoted to preventive maintenance		85%	85%	85%	85%
- Number of meters installed by meter crew (new homes/business)		824	1,000	1,000	1,000
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 3,544,755	\$ 4,052,333	\$ 4,052,333	\$ 4,394,698
MATERIALS, SUPPLIES, SERVICES		1,359,218	1,729,127	1,729,127	1,799,933
CAPITAL OUTLAYS		181,521	70,415	70,415	54,120
REIMBURSED EXPENDITURES		(1,158)	(46,050)	(46,050)	(63,181)
<b>TOTAL RESOURCES</b>		<b>\$ 5,084,336</b>	<b>\$ 5,805,825</b>	<b>\$ 5,805,825</b>	<b>\$ 6,185,570</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		31.00	31.00	32.00	32.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 1,158	\$ 46,050	\$ 46,050	\$ 63,181
NET WATER FUND		5,084,336	5,805,825	5,805,825	6,185,570
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 5,085,494</b>	<b>\$ 5,851,875</b>	<b>\$ 5,851,875</b>	<b>\$ 6,248,751</b>
<b>ANALYSIS</b>					
The increase in FTE during FY2015-16 is due to adding one Water Distribution Supervisor, one Water Distribution Superintendent and removing one Water Distribution Worker.					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WASTEWATER	ENVIRONMENTAL UTILITIES (08400)	WASTEWATER COLLECTION (470: 08432)			
<b>PROGRAM</b>					
To eliminate health hazards and inconvenience to the general public and the environment by maintaining the integrity of the existing wastewater collection system, with special emphasis on old development.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To devote at least 80% of working staff time to preventive maintenance program in wastewater</li> <li>- To ensure capital improvements are made as required during the fiscal year</li> <li>- To flush 240 miles of sewer mains during the fiscal year</li> <li>- To CCTV inspect 65 miles of sewer main during the fiscal year</li> <li>- To mechanically clean 20 miles of sewer laterals during the fiscal year</li> <li>- To CCTV inspect 23 miles of sewer laterals during the fiscal year</li> <li>- To install 70 cleanouts during the fiscal year</li> <li>- To have no category 1 sanitary sewer overflows (SSO) during the fiscal year</li> <li>- To have no repeat SSOs from the same location</li> <li>- To maintain a reliable and efficient wastewater collection system</li> <li>- To ensure safety on the job through frequent safety inspections and training and incur "0" on-the-job accidents during the fiscal year</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of miles of sewer mains flushed		284.00	280.00	220.00	240.00
- Number of miles of sewer mains CCTV inspected		75.00	60.00	70.00	65.00
- Number of miles service lateral cleaned		14.69	13.00	20.00	20.00
- Number of miles of sewer lateral CCTV inspected		26.00	19.00	26.00	23.00
- Number of cleanouts installed		76	80	60	70
- Number of services rehabilitated		48	50	50	50
- Number of manholes rehabilitated		0	50	0	50
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percentage of working staff devoted to preventative maintenance		85%	80%	80%	80%
- Number of category 1 SSOs		0	0	0	0
- Number of repeat SSOs from same location		1	0	1	0
- Number of on-the-job accidents		5	0	1	0
- Number of safety meetings		49	52	42	52
- Number of sewer overflows / 100 miles sewer laterals		< 3.84	< 8	5.81	< 8
- Number of sewer overflows / 100 miles of sewer main		0.02	< 0.6	<.02	< .06
- Response time to customer inquiries		21.25	< 40 minutes	20	< 40
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 3,139,782	\$ 3,868,512	\$ 3,868,512	\$ 3,901,982
MATERIALS, SUPPLIES, SERVICES		1,068,465	1,311,614	1,311,614	1,418,751
CAPITAL OUTLAYS		0	0	0	45,000
REIMBURSED EXPENDITURES		(107,090)	(111,000)	(111,000)	(120,576)
<b>TOTAL RESOURCES</b>		<b>\$ 4,101,157</b>	<b>\$ 5,069,126</b>	<b>\$ 5,069,126</b>	<b>\$ 5,245,157</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		27.00	29.00	29.00	29.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 107,090	\$ 111,000	\$ 111,000	\$ 120,576
NET WASTEWATER FUND		4,101,157	5,069,126	5,069,126	5,245,157
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 4,208,247</b>	<b>\$ 5,180,126</b>	<b>\$ 5,180,126</b>	<b>\$ 5,365,733</b>
<b>ANALYSIS</b>					

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WATER	ENVIRONMENTAL UTILITIES (08400)	WATER EFFICIENCY (480: 08433)		
<b>PROGRAM</b>				
To reduce the amount of potable water used in the City of Roseville by maintaining a comprehensive water efficiency program.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To meet federal, state and regional water conservation requirements</li> <li>- To perform water patrols and support customer service activities</li> <li>- To provide educational opportunities to the Roseville community</li> <li>- To develop, coordinate, and implement incentive programs that encourage customers to use less water</li> <li>- To monitor and report water savings through conservation programs implemented</li> <li>- To maintain a high customer service standard</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Customer audits performed	1,610	1,400	1,000	1,000
- Hours dedicated to water waste patrol	5,133	3,000	3,500	3,500
- Rebates processed	1,226	1,200	1,000	1,000
- Gallons per capita per day	148	240	200	200
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 730,803	\$ 1,041,358	\$ 1,041,358	\$ 1,004,761
MATERIALS, SUPPLIES, SERVICES	689,421	1,171,978	1,171,978	1,176,395
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 1,420,224</b>	<b>\$ 2,213,336</b>	<b>\$ 2,213,336</b>	<b>\$ 2,181,156</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	7.00	8.00	8.75	8.75
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET WATER FUND	1,420,224	2,213,336	2,213,336	2,181,156
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,420,224</b>	<b>\$ 2,213,336</b>	<b>\$ 2,213,336</b>	<b>\$ 2,181,156</b>
<b>ANALYSIS</b>				
The increase in FTE during FY2015-16 is due to adding 0.75 FTE for an Office Assistant.				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
WASTEWATER	ENVIRONMENTAL UTILITIES (08400)	RECYCLED WATER (470: 08441)			
<b>PROGRAM</b> To provide recycled water to meet irrigation and industrial demands which would otherwise be met with potable water, thus conserving potable water resources.					
<b>PROGRAM OBJECTIVES</b> <ul style="list-style-type: none"> <li>- To provide a quality treatment process for the production of highly treated recycled water</li> <li>- To ensure compliance with all health and safety regulations relative To production, distribution and on-site use of recycled water</li> <li>- To provide a reliable recycled water distribution system</li> <li>- To monitor recycled water quality and use</li> </ul>					
<b>PERFORMANCE MEASURES</b>		2014-15 ACTUAL	2015-16 TARGET	2015-16 DEPT EST	2016-17 BUDGET
<b>WORK VOLUME:</b>					
- Acre feet of recycled water delivered to customers		3,067	3,050	3,100	3,150
- Recycled water distribution cost per acre feet		144	215	175	175
- Customer complaints per acre feet delivered		0	0	0	0
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
<b>RESOURCES REQUIRED</b>		2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS		\$ 111,839	\$ 118,259	\$ 118,259	\$ 124,368
MATERIALS, SUPPLIES, SERVICES		330,599	504,626	504,626	412,742
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		0	0	0	0
<b>TOTAL RESOURCES</b>		<b>\$ 442,438</b>	<b>\$ 622,885</b>	<b>\$ 622,885</b>	<b>\$ 537,110</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		2.00	1.00	1.00	1.00
<b>FUNDING SUMMARY</b>		2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES		\$ 0	\$ 0	\$ 0	\$ 0
NET WASTEWATER FUND		442,438	622,885	622,885	537,110
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 442,438</b>	<b>\$ 622,885</b>	<b>\$ 622,885</b>	<b>\$ 537,110</b>
<b>ANALYSIS</b>					

## PROGRAM PERFORMANCE BUDGET

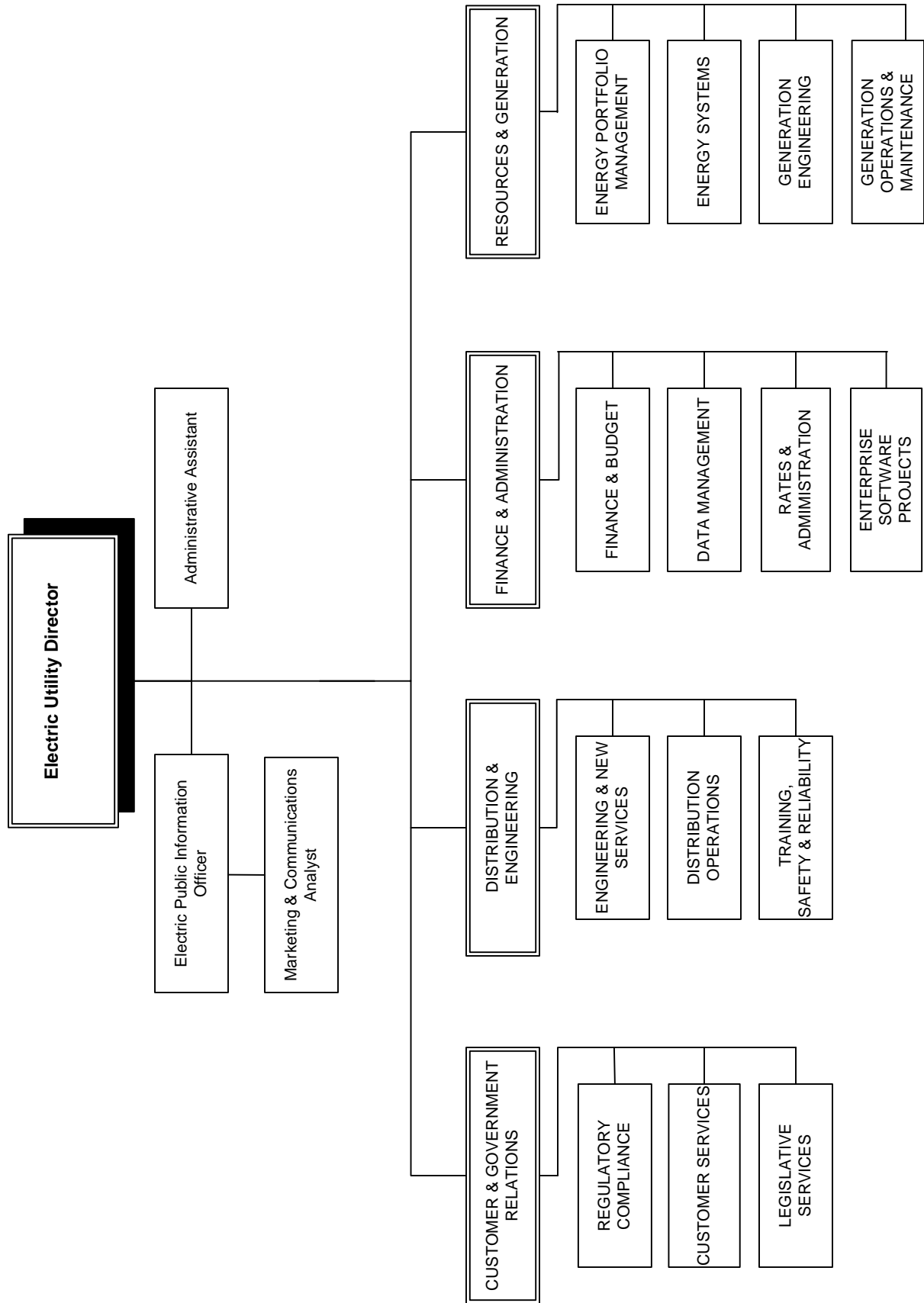
Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES (08400)	STORMWATER MANAGEMENT PROGRAM (224: 08450, 100: 08830)		
<b>PROGRAM</b>				
To implement the City's Stormwater Management Program as part of the State General Permit for Small Municipal Separate Storm Systems (MS4s).				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>● Implement the requirements of the State General Permit for MS4s specifically:                             <ul style="list-style-type: none"> <li>- Public Outreach</li> <li>- Public Involvement</li> <li>- Illicit Discharge Detection and Elimination</li> <li>- Pollution Prevention / Good Housekeeping</li> <li>- Water Quality Monitoring</li> <li>- Program Effectiveness Assessment</li> </ul> </li> <li>● Implement the requirements of the Industrial General Permit (IGP) for Stormwater (Corporation Yard)</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Submit annual report document compliance with Small MS4 General Permit submitted to the State via SMARTs	n/a	n/a	1	1
- Collect and analyze all monitoring data for qualifying rain events for Corporation Yard Industrial General Permit submit to the State via SMARTs.	n/a	n/a	4	4
- Submit annual report documenting compliance at the Corporation Yard with the IGP submit to the State via SMARTs	n/a	n/a	1	1
- Quarterly inspections for the IGP Stormwater Pollution Prevention Plan (SWPPP) conducted and documented for the Corporation Yard.	n/a	n/a	4	4
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Evaluate effectiveness of program using the Program Effectiveness Assessment and Improvement Plan (PEAIP)	n/a	n/a	100%	100%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 441,498	\$ 494,004	\$ 494,004	\$ 505,218
MATERIALS, SUPPLIES, SERVICES	213,075	257,735	257,735	259,009
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 654,573</b>	<b>\$ 751,739</b>	<b>\$ 751,739</b>	<b>\$ 764,227</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	3.00	4.00	4.00	4.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET STORMWATER MANAGEMENT FUND	7,992	0	0	764,227
NET GENERAL FUND	646,581	751,739	751,739	0
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 654,573</b>	<b>\$ 751,739</b>	<b>\$ 751,739</b>	<b>\$ 764,227</b>
<b>ANALYSIS</b>				
The Stormwater Management Program and staff previously appeared in the Development Services Department.				

# PROGRAM PERFORMANCE BUDGET

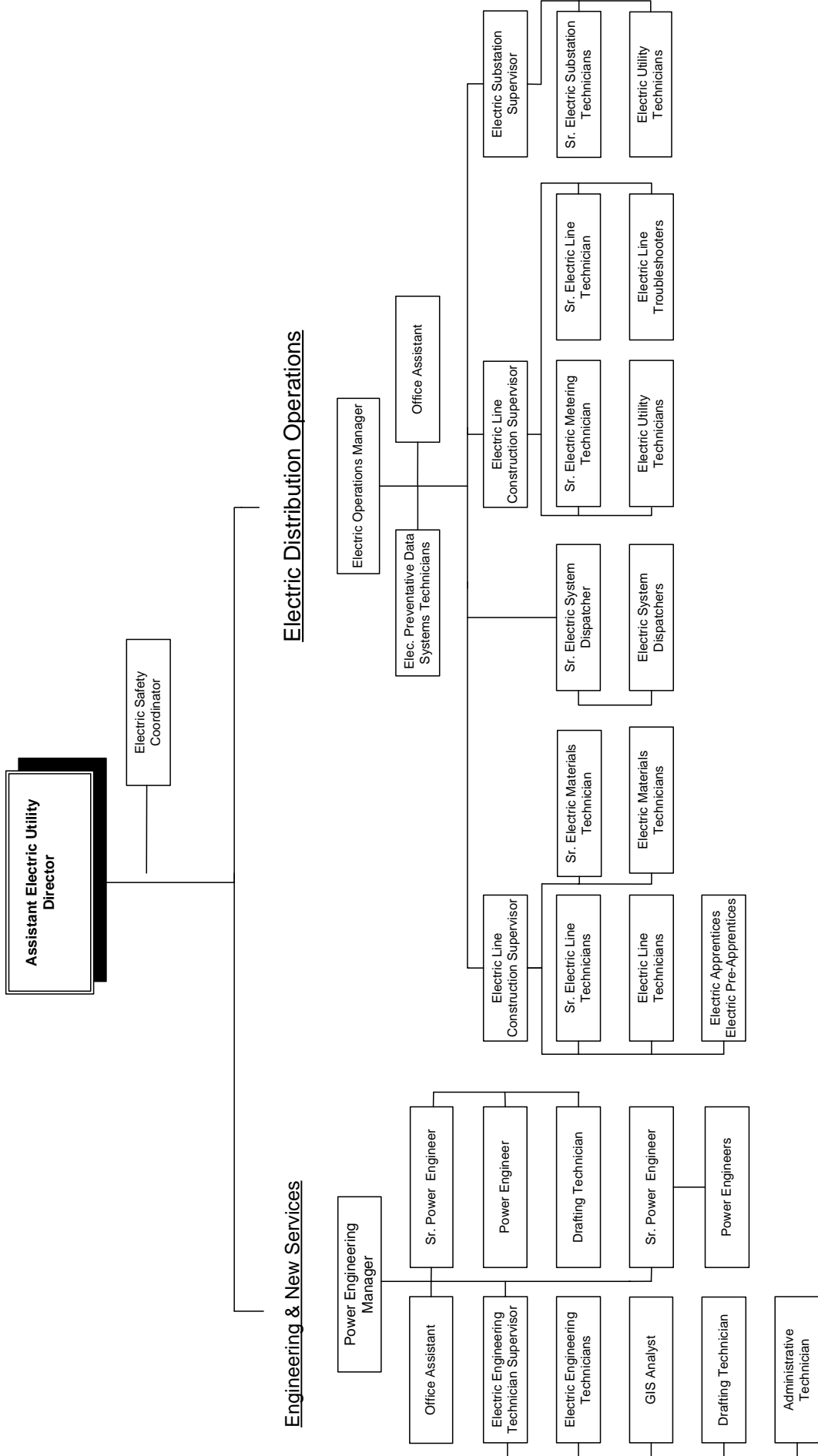
Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM			
ENVIRONMENTAL UTILITIES	ENVIRONMENTAL UTILITIES (08400)	UTILITY EXPLORATION CENTER (227: 08527)			
<b>PROGRAM</b>					
To educate Roseville residents about a sustainable environment through exhibits and programs, and to market, promote and facilitate utilization of the Utility Exploration Center (UEC) while maintaining a high level of customer service.					
<b>PROGRAM OBJECTIVES</b>					
<ul style="list-style-type: none"> <li>- To provide environmental and educational programs, classes, and tours at the UEC</li> <li>- To effectively market and promote the UEC</li> <li>- To pursue grant funding and fundraising to enhance and offset program and operation costs at the UEC</li> </ul>					
<b>PERFORMANCE MEASURES</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>					
- Number of visitors to the Utility Exploration Center		36,444	35,000	34,000*	34,000*
- Number of students served in school and youth group tours		7,107	5,900	6,800	6,800
- Number of visitors attending special events		13,098	10,000	10,000	10,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>					
- Percentage of teachers rating the programs and services of the UEC overall as 'good' to 'excellent'		100%	98%	100%	98%
- Percentage of customers rating Celebrate the Earth Festival as good to excellent		99%	95%	95%	95%
<b>RESOURCES REQUIRED</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS		\$ 420,438	\$ 518,721	\$ 518,721	\$ 572,749
MATERIALS, SUPPLIES, SERVICES		59,657	157,794	157,794	121,291
CAPITAL OUTLAYS		0	0	0	0
REIMBURSED EXPENDITURES		(41,355)	(13,000)	(13,000)	(15,000)
<b>TOTAL RESOURCES</b>		<b>\$ 438,740</b>	<b>\$ 663,515</b>	<b>\$ 663,515</b>	<b>\$ 679,040</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)		4.00	4.00	4.00	4.00
<b>FUNDING SUMMARY</b>		<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES		\$ 41,355	\$ 13,000	\$ 13,000	\$ 15,000
NET UTILITY EXPLORATION FUND		438,740	663,515	663,515	679,040
<b>TOTAL FUNDING REQUIRED</b>		<b>\$ 480,095</b>	<b>\$ 676,515</b>	<b>\$ 676,515</b>	<b>\$ 694,040</b>
<b>ANALYSIS</b>					
* Due to changes in e-waste collections, attendance is projected lower for FY2016 and FY2017.					

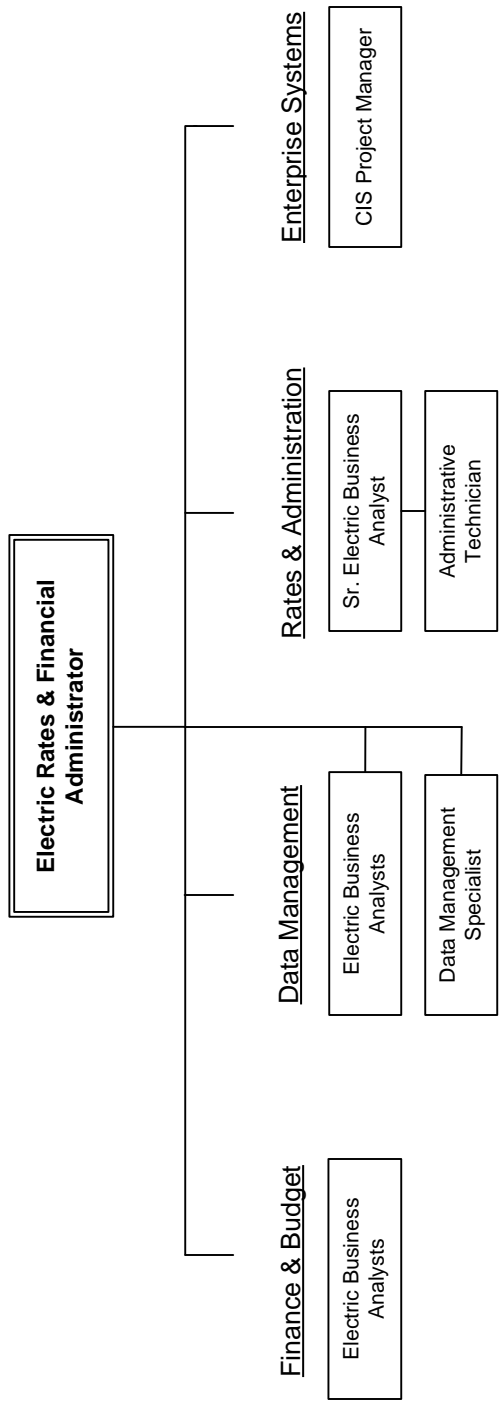


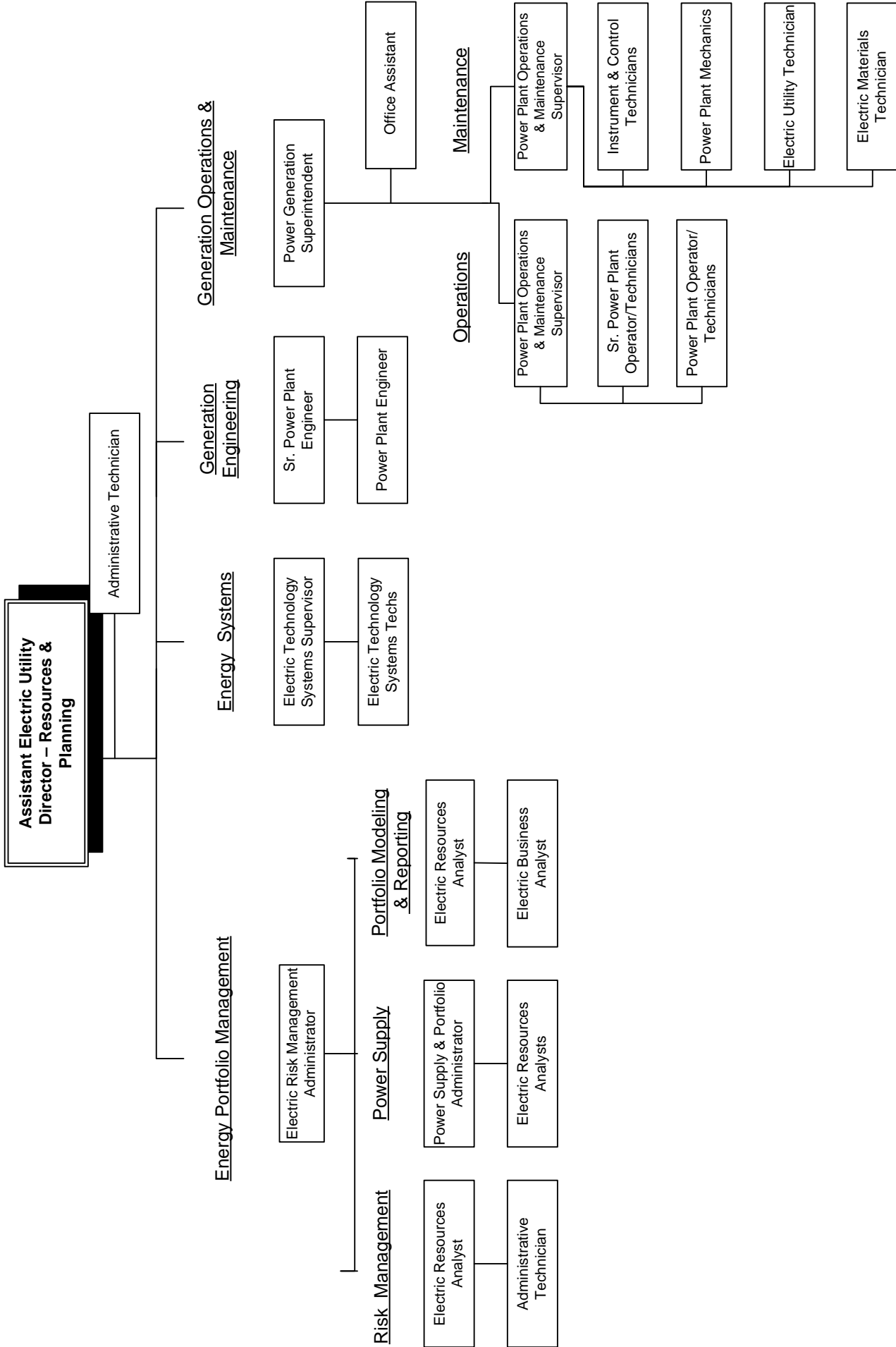
**Organizational Chart: Electric Department**





**Roseville Electric - Distribution & Engineering**





## Roseville Electric - Resources & Generation

# Roseville Electric Utility

## Fiscal Year 2016-17

### OVERVIEW OF SERVICES

Roseville Electric Utility improves the quality of life of our community with reliable electricity and excellent service at competitive prices, while maintaining a culture of safety. Our low rates and high reliability provide significant value to the residents and businesses of Roseville. Roseville Electric Utility is regularly recognized by state and national organizations for our reliable service, customer satisfaction, and innovative programs.

Roseville Electric Utility has four divisions:

- 1) **Customer and Government Relations** provides public benefit programs (energy efficiency and demand reduction) for Roseville Electric Utility customers, ensures the utility complies with federal, state, regional, and local regulatory requirements, and actively engages in the electric and political communities to effectively communicate how pending legislation could affect the utility's customers.
- 2) **Distribution Services and Engineering** plans, designs, constructs, operates, and maintains the City of Roseville's electric distribution system and streetlights.
- 3) **Financial and Administrative Services** provides budgeting, financial planning, load forecasting, rate design, data management, and support of enterprise projects throughout the City.
- 4) **Resource Planning and Generation** provide power resource portfolio and risk management services, and operates and maintains the utility's two natural gas power plants.

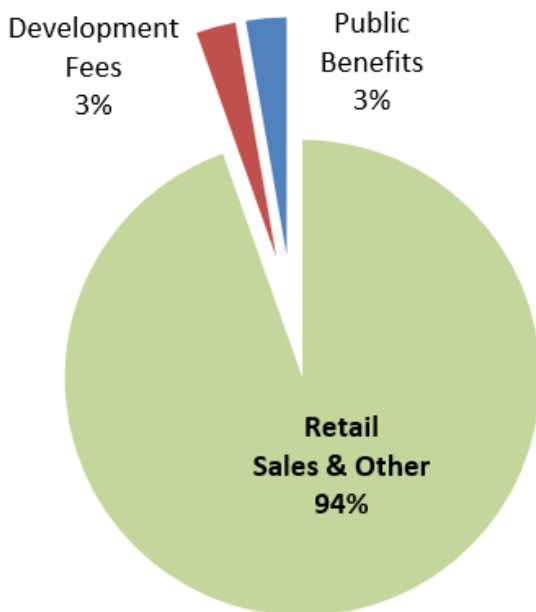
In addition to operating a highly efficient and reliable electric generation and distribution system, Roseville Electric Utility provides funding to enhance the civic amenities that contribute to the high quality of life in our community. The utility's FY2016-17 budget transfers \$6.3 million to the City of Roseville for police, fire, parks, and library services. The \$3 million operating cost of the City's streetlight and traffic signal systems is funded by Roseville Electric Utility. The utility also contributes over \$360,000 in FY2016-17 to operate the City's award-winning Utility Exploration Center at Mahany Park. All of these contributions are made while the utility provides some of the lowest rates and highest reliability in California.

### BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17

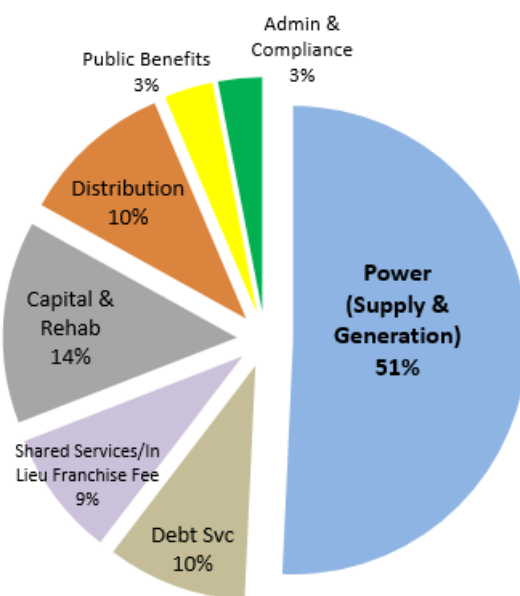
The operating budget for FY2016-17 is \$162 million, highlighted by:

- Operating expenses slightly lower than last fiscal year
- Revenues and energy use projected to remain flat even as Roseville adds new homes and businesses.
- No rate increases in 2016 or 2017
- No hydroelectric surcharge due to higher-than-average precipitation in Northern California

**Roseville Electric Utility Total Revenues**



**Roseville Electric Utility Total Expenses**



The capital budget for FY2016-17 is \$22 million, including:

- Restructuring the Rehabilitation Fund to a new Construction Fund that will centralize all capital expenses. This will include the budgeting for all capital and rehabilitation projects, and replacement of all fleet assets.
- Formalizing a department-wide comprehensive five-year CIP plan. The new plan focuses attention on distribution system improvements to rehabilitate aging infrastructure and keep up with development throughout the City, including phase one of the new Sierra Vista Substation and conclusion of the Douglas Substation Rehabilitation. The budget also includes rehabilitation of power plant components, including REP control systems and RPP2 improvements.
- Continuing work on a community solar project to allow customers to receive the benefits of renewable energy by participating in a local solar project as an alternative to rooftop solar. There is strong customer interest in this project, and the utility will continue working toward providing this alternative energy option for our customers.
- Participating in multiple enterprise technology projects, including:
  - Advanced Metering Infrastructure
  - Customer Information System
  - Enterprise Asset Management
  - Enterprise Resource Planning (financial and human resources systems replacement)

#### **KEY ISSUES**

- Customers are increasingly and directly impacted by new legislative and regulatory requirements. The utility will continue to help our customers adapt to new state laws regarding energy efficiency and new building standards.
- The largest component of the utility's budget is the variable costs of providing energy. The utility will improve its modeling capabilities to better manage this expense.
- Natural gas and electricity market prices continue to be historically low. The City's comprehensive Energy Risk Management Policies ensure that our customers are protected from short-term increases in market prices.
- Despite the historically low prices for gas and electricity, environmental mandates continue to increase, creating upward pressure on costs. Proactive planning has enabled the utility to procure renewable resources at a lower cost than originally expected.
- Two of the primary electricity receiving transformers in Roseville are scheduled for rehabilitation. The utility will rebuild the units to maintain our high reliability.
- The 2017 Rate Case, a comprehensive long-range financial planning and rate design project that occurs every two years, will begin in late 2016.
- The City's Organizational Culture & Leadership Committee continues to identify ways to boost employee morale and the overall well-being of our employees. Roseville Electric Utility has also formed a utility-specific sub-committee and has found ways to improve employee recognition and focus on fun activities. The utility continues to identify succession planning opportunities.

#### **SUMMARY**

Roseville Electric Utility's mission is to improve the quality of life of our community with reliable electricity and excellent service at competitive prices, while maintaining a culture of safety. The FY2016-17 budget is balanced and contains no rate increases. Major activities in FY2016-17 include addressing capital and rehabilitation needs to the distribution system and generation assets, making operational improvements to work processes, and continuing to provide customers enhanced programs, services, and legislative and regulatory representation.

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<i><b>ELECTRIC (08600)</b></i>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(08600) ADMINISTRATION	\$ 2,904,765	\$ 4,171,077	\$ 4,171,077	\$ 4,490,781
(08605) REGULATORY & LEGISLATIVE	833,711	1,778,343	1,778,343	1,739,682
(08611) ENGINEERING, NEW SERVICES & DISTRIBUTION	14,857,697	18,828,275	18,828,275	20,879,741
(08616) ELECTRIC POWER PLANT	12,608,665	14,493,878	14,493,878	14,178,591
(08621) POWER SUPPLY	77,712,332	74,907,946	74,907,946	72,784,853
(08623) PUBLIC BENEFITS	5,078,519	7,780,489	7,780,489	5,751,502
(08630) VEHICLE PURCHASES	0	0	0	696,400
REIMBURSED EXPENDITURES	(2,875,712)	(2,913,000)	(2,913,000)	(3,291,000)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 111,119,977</b>	<b>\$ 119,047,008</b>	<b>\$ 119,047,008</b>	<b>\$ 117,230,550</b>

<i><b>RESOURCES</b></i>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 21,498,629	\$ 26,670,749	\$ 26,670,749	\$ 29,347,123
MATERIALS, SUPPLIES, SERVICES	92,378,672	94,950,316	94,950,316	89,836,527
CAPITAL OUTLAYS	118,388	338,943	338,943	1,337,900
REIMBURSED EXPENDITURES	(2,875,712)	(2,913,000)	(2,913,000)	(3,291,000)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 111,119,977</b>	<b>\$ 119,047,008</b>	<b>\$ 119,047,008</b>	<b>\$ 117,230,550</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>142.00</b>	<b>149.00</b>	<b>149.00</b>	<b>150.00</b>

<i><b>FUNDING SUMMARY</b></i>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 2,875,712	\$ 2,913,000	\$ 2,913,000	\$ 3,291,000
NET ELECTRIC CARB FUND	33,121	666,878	666,878	0
NET ELECTRIC FUND	111,086,856	118,380,130	118,380,130	116,534,150
NET ELECTRIC CONSTRUCTION FUND	0	0	0	696,400
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 113,995,689</b>	<b>\$ 121,960,008</b>	<b>\$ 121,960,008</b>	<b>\$ 120,521,550</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC (08600)	ADMINISTRATION (08600)		
<b>PROGRAM</b>				
To direct and guide the City's Electric Utility, providing executive administration and stakeholder relationship management. The Administration staff also provides support in public relations and outreach, electric system technology maintenance, rate design and management, budgeting, customer data mining, load forecasting, and industrial meter reading.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Achieve strong financial performance through the use of effective financial policies, strategies and goals</li> <li>- Develop and refine customer and market information</li> <li>- Develop and refine load data</li> <li>- Provide effective community and media outreach and education</li> <li>- Maintain control system reliability</li> <li>- Comply with all North American Electric Regulatory Corporation Critical Infrastructure Protection Standards</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
<b>WORK VOLUME:</b>	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Rate advantage for RE customers compared to adjacent Electric Utilities	6%	15%	5%	15%
- Critical Infrastructure Protection Standards Compliance - NERC	100%	100%	100%	100%
- Debt service coverage ratio	3.08	1.50	2.30	1.50
- Rate Stabilization Fund balance (as a % of operating costs)	35%	40%	38.4%	40%
- Days cash on hand	259	90 - 149	273	90 - 149
- Bond Rating	A+	A+	A+	A+
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,790,086	\$ 2,575,150	\$ 2,575,150	\$ 2,936,720
MATERIALS, SUPPLIES, SERVICES	1,093,579	1,571,427	1,571,427	1,525,061
CAPITAL OUTLAYS	21,100	24,500	24,500	29,000
REIMBURSED EXPENDITURES	(262,006)	(200,000)	(200,000)	(245,000)
<b>TOTAL RESOURCES</b>	<b>\$ 2,642,759</b>	<b>\$ 3,971,077</b>	<b>\$ 3,971,077</b>	<b>\$ 4,245,781</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	14.00	15.00	16.00	16.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 262,006	\$ 200,000	\$ 200,000	\$ 245,000
NET ELECTRIC FUND	<u>2,642,759</u>	<u>3,971,077</u>	<u>3,971,077</u>	<u>4,245,781</u>
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 2,904,765</b>	<b>\$ 4,171,077</b>	<b>\$ 4,171,077</b>	<b>\$ 4,490,781</b>
<b>ANALYSIS</b>				
The increase in FTE during FY2015-16 is due to moving in one Electric Business Analyst position from the Power Supply program.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC (08600)	REGULATORY & LEGISLATIVE (08605)		
<b>PROGRAM</b>				
To administer and coordinate the Internal Compliance Program for Roseville Electric with an emphasis on achieving compliance with NERC and WECC Reliability Standards; federal and state GHG Reporting Regulations; and various data submittals and reporting required by federal, state, regional, and local regulatory agencies.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Develop policies and procedures that promote a culture of compliance with applicable regulatory requirements</li> <li>- Monitor and inform on related regulatory and statutory programs that impact operations and/or require demonstrative or measureable proof of compliance</li> <li>- Positive GHG Report Verification Opinion</li> <li>- Proactive participation in relevant Reliability Standards compliance forums</li> <li>- Demonstrate compliance with external regulatory requirements</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
<b>WORK VOLUME:</b>	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Timely, accurate submittal of compliance reports	100%	100%	100%	100%
- Federal Compliance - Energy Information Administration	100%	100%	100%	100%
- State Compliance - CEC/CARB/SWRCB	100%	100%	100%	100%
- Regional Compliance - WECC/NERC	100%	100%	100%	100%
- Local Compliance - Placer County/Roseville Fire/Environmental Health	100%	100%	100%	100%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 750,604	\$ 808,281	\$ 808,281	\$ 889,637
MATERIALS, SUPPLIES, SERVICES	83,107	970,062	970,062	850,045
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 833,711	\$ 1,778,343	\$ 1,778,343	\$ 1,739,682
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	5.00	5.00	5.00	5.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET ELECTRIC FUND	833,711	1,778,343	1,778,343	1,739,682
TOTAL FUNDING REQUIRED	\$ 833,711	\$ 1,778,343	\$ 1,778,343	\$ 1,739,682
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC (08600)	ENGINEERING, NEW SERVICES AND DISTRIBUTION (08611, 08614, 08615)		
<b>PROGRAM</b>				
- To design, construct, operate and maintain the electric distribution and streetlight systems in a safe, reliable, and cost effective manner.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Plan, design, inspect and construct electric distribution and streetlight systems to meet the community's long term goals</li> <li>- Operate and maintain the distribution system safely and reliably</li> <li>- Provide technical support and service to staff, customers, and stakeholders</li> <li>- Effectively and accurately manage and secure inventory</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- New Service design completed within 8 weeks of receipt	97.92%	100%	100%	100%
- Average outage duration (SAIDI) in minutes	28.0550	< 30.00	5.9755	< 30.00
- Average outage frequency (SAIFI) per customer	0.2268	< 0.35	0.0516	< 0.35
- Response Time to Unplanned Outages in minutes	28.0000	< 30.00	55.0000	< 30.00
- System losses	4.62%	3%	3%	3%
- Lost time cases	0	0	0	0
- Modified Duty Cases	1	0	5	0
- Total Number of Medical Cases	0	0	1	0
- Vehicle Incidents	0	0	2	0
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 11,583,318	\$ 14,510,608	\$ 14,510,608	\$ 16,177,953
MATERIALS, SUPPLIES, SERVICES	3,177,091	4,178,224	4,178,224	4,504,288
CAPITAL OUTLAYS	97,288	139,443	139,443	197,500
REIMBURSED EXPENDITURES	(2,427,408)	(2,513,000)	(2,513,000)	(2,851,000)
TOTAL RESOURCES	\$ 12,430,289	\$ 16,315,275	\$ 16,315,275	\$ 18,028,741
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	78.00	81.00	81.00	81.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 2,427,408	\$ 2,513,000	\$ 2,513,000	\$ 2,851,000
NET ELECTRIC FUND	12,430,289	16,315,275	16,315,275	18,028,741
TOTAL FUNDING REQUIRED	\$ 14,857,697	\$ 18,828,275	\$ 18,828,275	\$ 20,879,741
<b>ANALYSIS</b>				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC (08600)	ELECTRIC POWER PLANT (08616)		
<b>PROGRAM</b>				
To safely and efficiently operate and maintain Roseville's power plants.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Operate assets safely</li> <li>- Maintain assets to meet operational goals for reliability and availability</li> <li>- Ensure compliance with all applicable regulations and requirements</li> <li>- Provide engineering support</li> <li>- Manage on-site warehouse effectively</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
<b>WORK VOLUME:</b>	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Availability Percentage	79.2%	>92.1%	96.7%	>92.1%
- Forced Outage Factor	0.7%	<3.6%	0.2%	<3.6%
- Starting Reliability Percentage	81.0%	>89.8%	94.5%	>89.8%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 3,997,407	\$ 4,641,160	\$ 4,641,160	\$ 5,499,804
MATERIALS, SUPPLIES, SERVICES	8,611,258	9,677,718	9,677,718	8,263,787
CAPITAL OUTLAYS	0	175,000	175,000	415,000
REIMBURSED EXPENDITURES	0	0	0	(195,000)
TOTAL RESOURCES	\$ 12,608,665	\$ 14,493,878	\$ 14,493,878	\$ 13,983,591
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	22.00	24.00	24.00	25.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 195,000
NET ELECTRIC FUND	12,608,665	14,493,878	14,493,878	13,983,591
TOTAL FUNDING REQUIRED	\$ 12,608,665	\$ 14,493,878	\$ 14,493,878	\$ 14,178,591
<b>ANALYSIS</b>				
The increase in FTE for FY2015-16 is due to adding one Power Plant Mechanic.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC (08600)	POWER SUPPLY (08621, 08650)		
<b>PROGRAM</b>				
To acquire adequate and reliable power supplies at competitive prices, in compliance with regulatory requirements, and manage the risk of power supply market price volatility.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Manage electric power supply portfolio to balance low cost and risk</li> <li>- Optimally manage wholesale assets to provide service at the lowest reasonable cost</li> <li>- Manage access and opportunities in the wholesale market to achieve Roseville Electric's goals</li> <li>- Manage internal programs to ensure compliance with regulatory requirements</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Compliance with Greenhouse Gas regulations	100%	100%	100%	100%
- Compliance with Renewable Portfolio Standard regulations	100%	100%	100%	100%
- Compliance with Risk Management policies	100%	100%	100%	100%
- Fiscal year estimate Risk Policy Cost Ceiling	100.0%	<107.5%	101.5%	<107.5%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,831,419	\$ 2,271,125	\$ 2,271,125	\$ 2,121,094
MATERIALS, SUPPLIES, SERVICES	75,880,913	72,636,821	72,636,821	70,663,759
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(2,567)	0	0	0
<b>TOTAL RESOURCES</b>	<b>\$ 77,709,765</b>	<b>\$ 74,907,946</b>	<b>\$ 74,907,946</b>	<b>\$ 72,784,853</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	12.00	12.00	11.00	11.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 2,567	\$ 0	\$ 0	\$ 0
NET ELECTRIC CARB FUND	33,121	666,878	666,878	0
NET ELECTRIC FUND	77,676,644	74,241,068	74,241,068	72,784,853
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 77,712,332</b>	<b>\$ 74,907,946</b>	<b>\$ 74,907,946</b>	<b>\$ 72,784,853</b>
<b>ANALYSIS</b>				
The drop in FTE during FY2015-16 is due to moving out one Electric Business Analyst position to the Administration program.				

## PROGRAM PERFORMANCE BUDGET

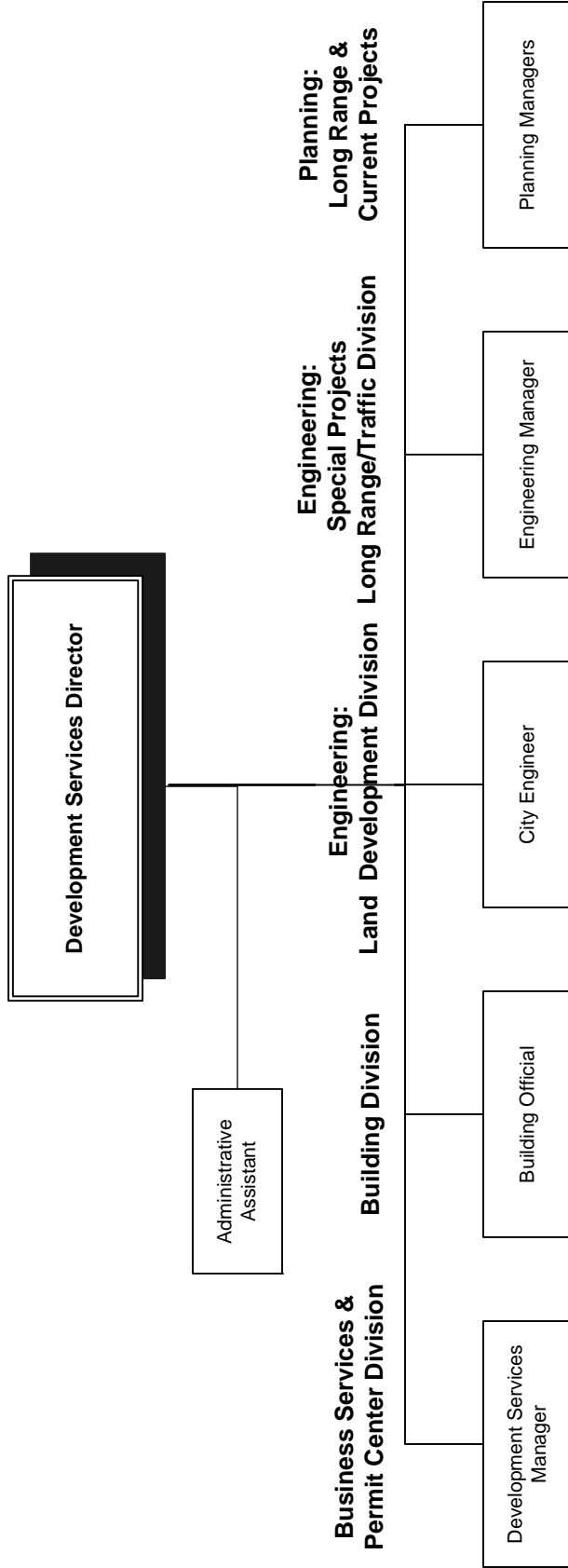
Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC (08600)	PUBLIC BENEFITS (08623)		
<b>PROGRAM</b>				
To develop, implement, and report on Public Benefit programs and other utility customer services.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Implement and maintain Public Benefit programs in a sound manner</li> <li>- Develop and maintain high customer satisfaction levels</li> <li>- Meet annual goals for Public Benefit programs' energy savings</li> <li>- Spend a minimum of 2.85% of annual revenues via Public Benefit programs, as required by state law</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Customer Satisfaction	95%	95%	95%	95%
- Energy efficiency targets (MWh)	8,958	7,768	7,768	7,318
- Public Benefit expenses (as a % of revenue)	2.85%	2.85%	2.85%	2.85%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,545,795	\$ 1,864,425	\$ 1,864,425	\$ 1,721,915
MATERIALS, SUPPLIES, SERVICES	3,532,724	5,916,064	5,916,064	4,029,587
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(183,731)	(200,000)	(200,000)	0
<b>TOTAL RESOURCES</b>	<b>\$ 4,894,788</b>	<b>\$ 7,580,489</b>	<b>\$ 7,580,489</b>	<b>\$ 5,751,502</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	11.00	12.00	12.00	12.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 183,731	\$ 200,000	\$ 200,000	\$ 0
NET ELECTRIC FUND	4,894,788	7,580,489	7,580,489	5,751,502
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 5,078,519</b>	<b>\$ 7,780,489</b>	<b>\$ 7,780,489</b>	<b>\$ 5,751,502</b>
<b>ANALYSIS</b>				

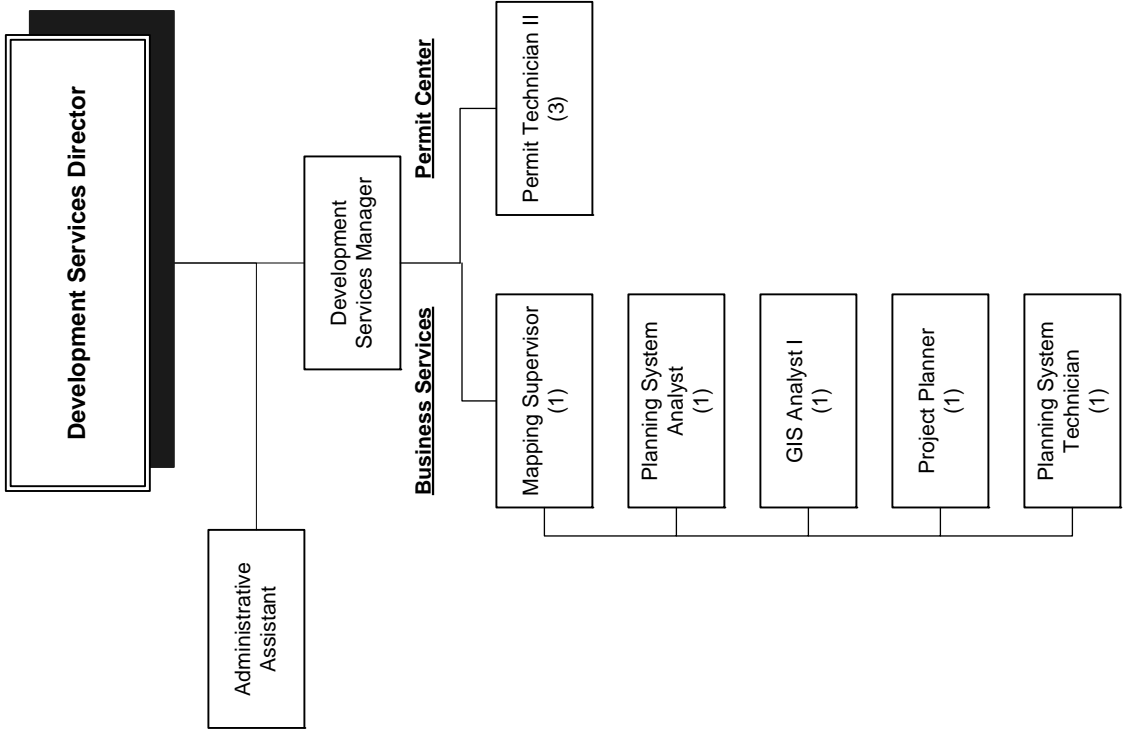
## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

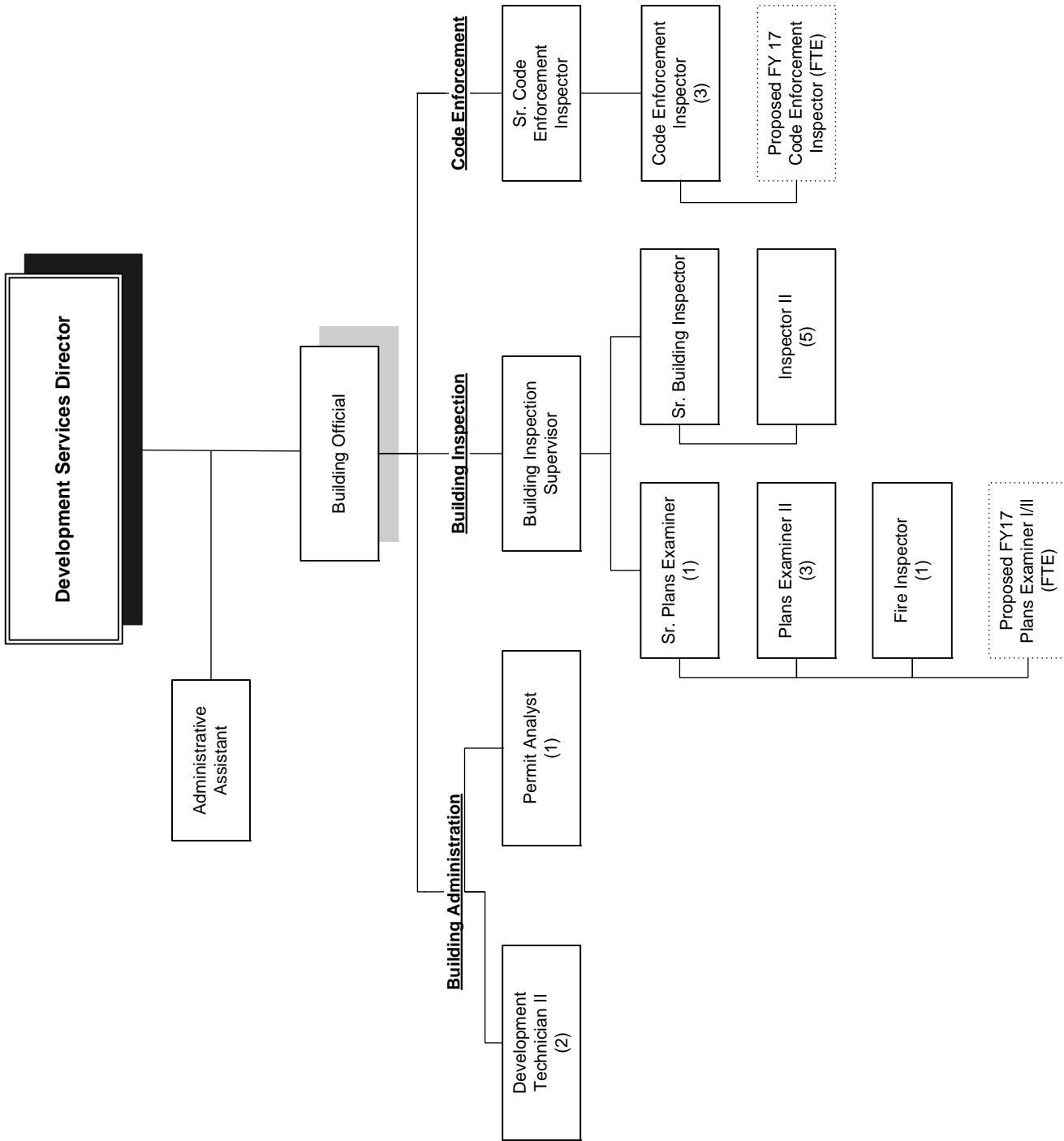
MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
ELECTRIC	ELECTRIC (08600)	VEHICLE PURCHASES (08630)		
<b>PROGRAM</b>				
To provide funding for the acquisition and replacement of Roseville Electric Utility vehicles. An appropriation is allocated from the Electric Construction Fund and provided to Fleet Services for actual purchases.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Acquisition of new vehicles</li> <li>- Replacement of vehicles from the current fleet</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Purchase of vehicles	n/a	n/a	n/a	5
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 0	\$ 0	\$ 0	\$ 0
MATERIALS, SUPPLIES, SERVICES	0	0	0	0
CAPITAL OUTLAYS	0	0	0	696,400
REIMBURSED EXPENDITURES	0	0	0	0
TOTAL RESOURCES	\$ 0	\$ 0	\$ 0	\$ 696,400
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	0.00	0.00	0.00	0.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET ELECTRIC CONSTRUCTION FUND	0	0	0	696,400
TOTAL FUNDING REQUIRED	\$ 0	\$ 0	\$ 0	\$ 696,400
<b>ANALYSIS</b>				



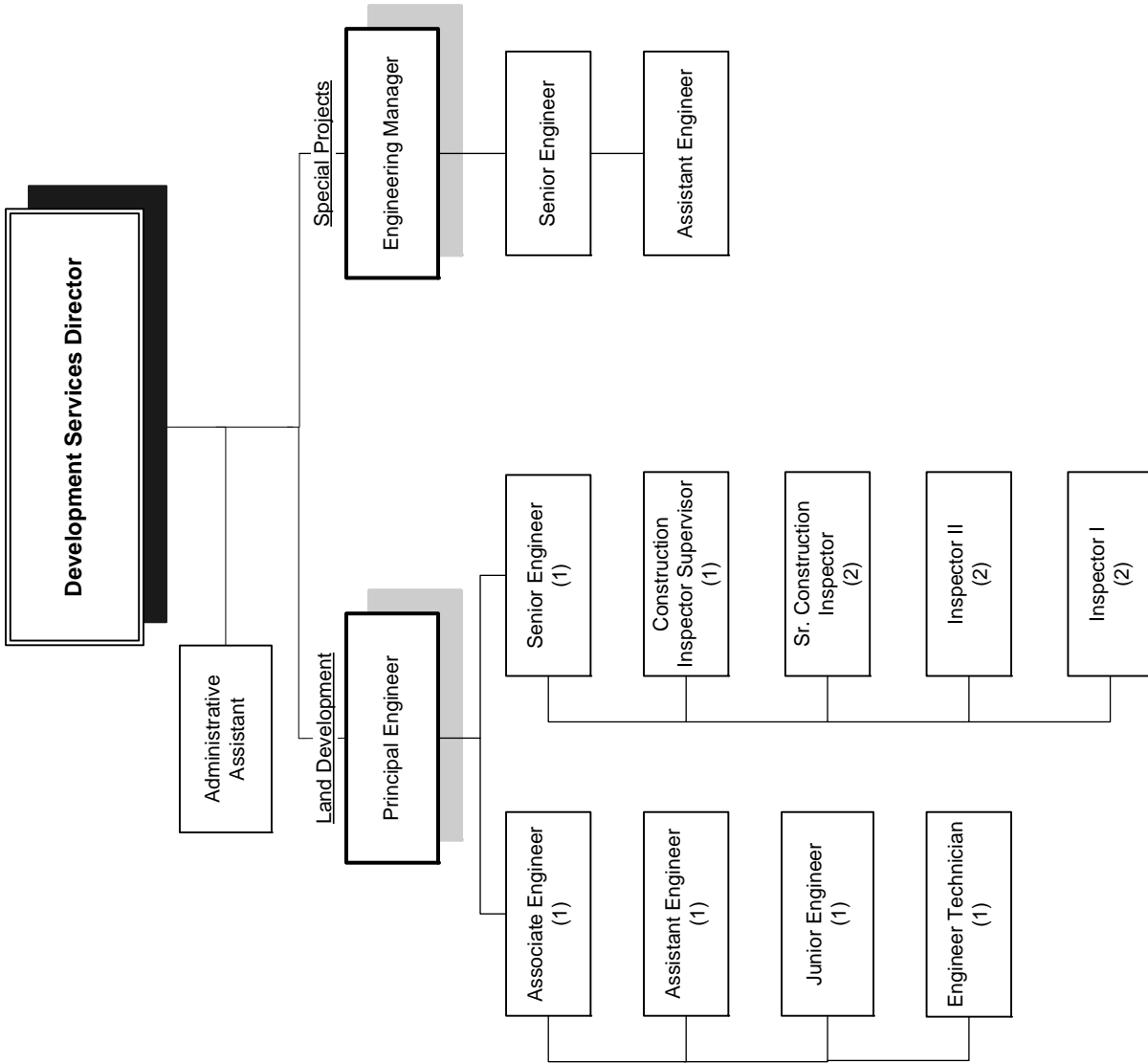
**Organization Chart: Development Services Department**

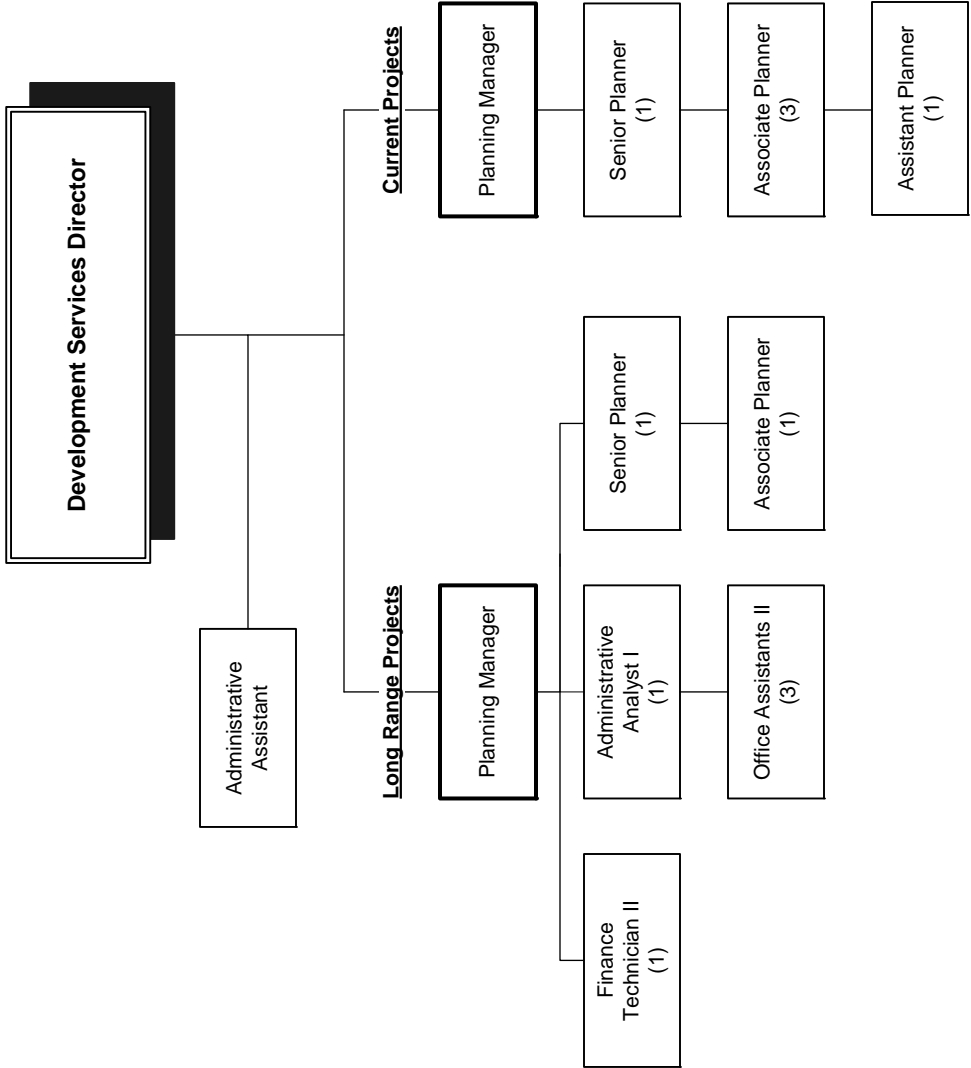


**Development Services Department – Business Services and Permit Center**



## Development Services Department - Building





**Development Services Department – Planning**

# DEVELOPMENT SERVICES DEPARTMENT

Fiscal Year 2016-17

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## OVERVIEW OF SERVICES

The Development Services Department (DSD) is comprised of the Business Services and Permit Center, Building, Engineering Land Development, Engineering Special Projects, and Planning. DSD's goal is to assist residents, developers, and businesses secure permits and entitlements or understanding regulatory requirements. Collectively, DSD evaluates and maintains fee programs, provides long-range planning, reviews entitlements and building permit applications, provides plan and map review, issues encroachment permits, issues permits to construct, provides inspection services, and recommends acceptance of maps and civil improvements to the City Council for all private land development and construction projects. DSD is here to help people as they work through the entitlement stage and ultimately occupy a building. The Department's core services are:

- **Business Services and Permit Center** provides residents and members of the public with efficient and professional services relating to permit and development review programs in a single location. This division is also responsible for managing and supporting Accela Automation (citywide permitting system); creating and maintaining GIS data; and mapping products, citywide addressing and street naming management, and distributing information regarding citywide development activities.
- **Building and Code Enforcement Division** assists residents, businesses, and the development community with meeting minimum building code standards to safeguard life, health, property, and public welfare. This is accomplished by ensuring that design, construction, materials, use and occupancy, and location conform to the required building code provision and the City's health and safety standards.
- **Engineering Land Development** ensures that development of public and private infrastructure meets required City engineering standards, codes, and policies through plan review and construction inspection, including compliance with the construction site runoff and post construction maintenance program elements of the City's municipal separate stormwater system (MS4) program.
- **Engineering Special Projects** provides City oversight of engineering-related items associated with long-range planning and development projects, traffic analysis, fee program development, compliance with the State-mandated MS4 stormwater program related to new and redevelopment projects, and to support engineering-related process improvements and fee analyses.
- **Planning Division** provides professional guidance to the City Council, Planning Commission, Design Committee, and the public regarding policies that guide the physical development of the community. The division is responsible for updating and maintaining the City's General Plan, Specific Plans, Zoning Ordinance, and development-related policy documents. It is also responsible for processing various zoning, subdivision, design, sign, and tree permit applications through required City review and public hearings. Division staff is available eight hours each day to answer general questions about the City regarding growth and development, and to explain permit review requirements.

## BUDGET HIGHLIGHTS FOR FISCAL YEAR 2016-17

FY2016-17 is expected to see a continued increase in entitlement and building permit activity throughout the community. Over the past calendar year, DSD was challenged with meeting the demands of working on two major planning projects on accelerated schedules (Amoruso Ranch and Campus Oaks). These plans will add approximately 3,700 new residential units to the City. They also secure right of way for the future Placer Parkway extension and provide a unique live-work environment in the infill area of the community.

In addition to the large scale planning activities, DSD has experienced an increase in building permit levels not seen since 2006. Over the past calendar year the Building Division issued permits for 750 single family residential units, processed 325 tenant improvement permits and issued 5,400 building permits overall. The major projects they have been involved with include tenant improvements for a Sutter medical office building and parking garage, overseeing the construction of 316 Vernon Street, Falls Event Center, iFLY Indoor Skydiving, SPCA, Avia Apartments, Oak Street parking garage, Galleria mall parking garage expansion, the FBI building/parking garage and Top Golf.

Engineering staff has also been tasked with keeping up with improvement plans, final maps, and inspections. Our paper lot (or tentative map inventory) is in excess of 3,000 lots and 1,100 lots are expected to receive final map approval this fiscal year. Engineering has also been responsible for the improvement plan approval and construction oversight of new major roadway and infrastructure development on the west side of town.

The Engineering Special Projects division (Traffic and Long Range Planning) has played a significant role in managing the traffic, drainage, and roadway development for the two major planning projects. Additionally, they have completed a recent update of the Capital Improvement Project program and its related traffic mitigation impact fee assessment, have been working with local jurisdictions to develop an inter-jurisdictional traffic mitigation fee program, have overseen the traffic fee assignment associated

with building permits, and supported several inter-jurisdictional joint powers associations. They have worked to develop a joint stormwater design manual for the South Placer region for new development, and continue to implement the City's MS4 permit related to new and redevelopment projects which has been a major portion of this section's work program.

The increase in work load has also brought additional revenues. As reflected in the proposed budget, DSD is projecting that we will generate approximately \$5.5 million in revenues. The revenue from FY2016-17 will continue to remain constant due to two major land use planning projects being completed in FY2015-16. Based on revenues, the current workload, and staffing levels (that are less than levels in the past), two new positions have been requested. These positions include converting one existing contract plan review position to a full-time position and adding a new Code Enforcement Officer. Even with these position requests, the overall cost recovery for the department is projected to be 57 percent. With the ability to apply employee costs for their time and services to development projects, this will bring the cost recovery projection to over 60 percent for the department. These requests are detailed in the discussion below, and represent a base level staffing that is necessary to meet today's demands and future growth within the community.

- **Planning Division:** Revenues from full cost projects will continue to offset the Division's General Fund impact. Based on projections, this division's operating budget (revenues) will decrease from 2015-2016 based on the fact that the Amoruso Ranch Specific Plan is nearing completion. Revenue off-set will be achieved through full cost development projects, most notably: Kaiser Riverside expansion, projects within the Campus Oaks and Stone Point Master Plans, and various projects within the West Roseville, Sierra Vista, and Creekview Specific Plans. The Division is projecting a cost recovery rate of 41 percent of offsetting revenue to expenses.
- **Business Services and Permit Center Division:** Formation of DSD three years ago has increased the role and visibility of the Department's technical and business support team. Formerly known as the Planning Division technical support group, this group will be re-aligned as "Business Services" to more accurately reflect the unit's scope of responsibilities. Further, to maximize management efficiency and collaboration between the front counter operations and those responsible for input and maintenance of development-related data, the Business Services and Permit Center will consolidate into one division under a single division manager.

The Business Services team unexpectedly assumed responsibility during FY2015-16 for maintenance of citywide addressing and GIS landbase layers from the Fire Department following retirement of its GIS staff resource. To accommodate the growing and changing nature of workload, the Division is requesting several reclassifications of existing positions to better reflect duties currently being performed. Specifically, the Division seeks to reclassify the: 1) Mapping Supervisor position to Development Services Business Services Administrator; 2) Planning Systems Analyst to Development Analyst I/II; and, 3) Planning Systems Technician to GIS Technician I/II. In addition, the Division seeks to maintain its existing temporary 1,500-hour GIS Analyst I and Business Systems Analyst allocations in order to keep up with current workload demands. The requested changes would result in a net increase of 7 percent to the Division's budget; however, revenues from full cost projects—particularly changes to landbase layers as a result of new development—will continue to offset the Division's General Fund impact.

- **Building and Code Enforcement Division:** This division will continue to provide minimum standards to safeguard life, health, property, and public welfare by regulating and controlling the design, construction, quality of materials, use and occupancy, location, and maintenance of buildings and structures. Roseville's Building Department is the first California municipality to become nationally accredited by the International Accreditation Services. This accreditation signifies that "the City of Roseville's Building Department operates under the highest professional and technical standards." The Building division has requested the use of one new full time Plans Examiner position to support over-the-counter permits being issued at the Permit Center. It has been previously staffed by a contract position. By converting this to a full time position there will be some salary savings realized. The other new position in this division is a new Code Enforcement Officer. Over the past year the City Council has directed staff to look at improving our code enforcement operations. One of the issues that has been identified was the limited personnel resources that are provided based on our current population. In response to the Council's direction, an additional position is necessary to support this important public service. The Division will maintain a cost recovery rate of 100 percent of offsetting revenue to expenses with the exception of code enforcement as this is not a cost that is recoverable from development.
- **Engineering Special Projects Division (Traffic and Long Range Planning):** The Special Projects section oversees the various traffic-related impact fee programs (Hwy 65 JPA, SPARTA, TMF, etc.) and has a crucial role in the development of our Specific Plans. This section works with local outside agencies to assess infrastructure needs for future traffic demands and is instrumental in the development of new traffic mitigation fee programs. This section provides insight and direction to other engineering functions within the Land Development Division and within the Public Works Department related to previously approved Specific Plans and contributes to other City projects. In the evaluation of our Specific Plans, this group insures that the City's traffic and level of service policies are being met, assigns roadway improvements, reviews the overall storm drain and flood impact component associated with these long range planning activities, and provides direction on various aspects of mapping, phasing, and project review details. This section provides direction to the Land Development Division related to the stormwater management requirements for new and redevelopment projects as mandated by the National Discharge Elimination System (NPDES) permit as issued by the State of California, and works to develop design guidelines to meet the permit requirements.
- **Engineering Land Development Division:** This division insures that the development of private and public infrastructure meets the required City standards, codes, and policies through the plan review and construction inspection of development and capital improvement projects. The Division is also responsible for ensuring the City's

State Stormwater Permit (MS4) is being adhered to for construction site runoff and post construction. The projected total FY2016-17 revenue for the Engineering Land Development Division is \$1.4 million, which equates to a 22 percent increase over projected FY2015-16 revenue. The increase can be attributed to an increase in private development, fee increases and additional cost recovery. Engineering has requested two temporary positions (one 1,500-hour inspector and one 1,000-hour college intern) in the FY2016-17 budget. These positions are requested to meet current workload, provide baseline staffing for the engineering division going forward and assist with succession planning. The assumed cost of these two positions, assuming each position will have some cost recovery, is \$36,625. It is anticipated the projected \$158,000 in additional revenue for FY2016-17 will cover the cost of these new positions.

## **KEY ISSUES**

### **Planning:**

#### *Current Planning*

- Provide support to the Permit Center
- Process a variety of residential, commercial, and industrial applications (approximately 100 entitlement applications and 500 over-the-counter permits)
- Process complex projects such as the Kaiser Riverside expansion and developments within the Stone Point and Campus Oaks Master Plans
- Continue to process tentative small lot subdivision maps and sub-phasing associated with the West Plan, Sierra Vista, and Creekview Specific Plans
- Continue to review and amend the Zoning Ordinance to improve regulatory processes and requirements

#### *Long Range Planning*

- Process the Amoruso Ranch Specific Plan Annexation application through the Local Agency Formation Commission (LAFCO)
- Start work on a General Plan Update, Climate Action Plan, and EIR to address recent State guidance and court decisions regarding greenhouse gas analysis.
- Continue to participate in the NEPA 404 Permit process for the Sierra Vista and Amoruso Ranch Specific Plans
- Coordinate inter-agency land use issues (Placer Parkway, SACOG, Federal and State Legislation)

### **Business Services and Permit Center:**

- This section will continue to perform GIS mapping, permit tracking, and collection and maintenance of development data for use by Development Services staff, other City divisions, and outside stakeholders. The implementation of Accela Automation has been a significant focus of the group to assist with the performance of these functions. It is anticipated that the responsibilities in this section will expand as they provide more support to DSD.
- The Business Services unit will assume ownership and responsibility for citywide addressing to be maintained in the GI which is now the system of record for addressing. It will be relied upon by all enterprise-wide systems consuming address data, including the public safety CAD system and utility building, among others.
- Complete the re-alignment and consolidation of Business Services and Permit Center teams into a unified division.

### **Building Division and Code Enforcement**

- Continuation of CASP Certification of Inspection staff for compliance with Senate Bill 1186 for disability access
- Enforcement and continuing education of 2013 California Code of Regulations
- Education and implementation of new code cycle of 2017 California Code of Regulations
- Implementation of Phase 2 Accela permitting system including the ability to conduct electronic plan review, automation of inspections, and inspection requests
- Annual stakeholder outreach working with the development community to refine and improve our process
- 900 single family dwellings
- Processing and issuance of over 5,500 permits and 25,000 inspections
- Working with Sacramento Valley Building Officials to create and implement a certification program on plan review for a more efficient plan review process (PASS Program)
- Implementation of Code Enforcement procedures citywide that track and log all complaints filed with the City
- Continue State mandated implementation of AB 2188 requiring expedited process for permitting and approving residential P.V. systems

### **Engineering:**

#### *Land Development*

- Implementation of State Stormwater Permit (MS4) for both construction and post construction, including the implementation of a new stormwater quality design manual
- Continue to add contract and/or consultants to supplement increased plan check and inspection duties
- Consolidate improvement plan check process to reduce number of departments reviewing and increase efficiency, including an expedited review for small commercial projects
- Implementation of field tablets to aid in construction and stormwater inspection reporting
- Implement digital plan checking for improvement plans and maps
- Increase cost recovery
- Administrate Material Testing and Construction Management Professional Services Agreements

- Implement MS4 – Year 3 State mandates for construction site runoff and post construction elements

**SUMMARY**

The Development Services Department continues to strive for the highest level of efficiency in processing building, engineering, and planning applications while maintaining a high level of customer service. It is expected that development volume will continue to increase. Collectively, DSD will continue to evaluate and maintain fee programs, provide long range planning, review entitlements and building permit applications, provide plan and map review, issue encroachment permits, issue permits to construct, provide inspection services, and recommend acceptance of maps and civil improvements to the City Council for all private land development and construction projects.

## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<b>DEVELOPMENT SERVICES (08800)</b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(08800) DEPARTMENT ADMINISTRATION	\$ 485,152	\$ 575,437	\$ 575,437	\$ 1,203,841
(08801) BUSINESS SERVICES AND PERMIT CENTER	591,079	670,288	670,288	1,400,463
(08810) BUILDING INSPECTION & PLAN CHECK	2,268,614	2,536,846	2,566,846	2,534,676
(08815) CODE ENFORCEMENT	440,759	547,124	558,124	622,100
(08820) DEVELOPMENT SERVICES - ENGINEERING	1,978,850	2,437,599	2,450,599	2,494,594
(08200) PLANNING	1,969,169	2,346,135	2,346,135	1,638,761
REIMBURSED EXPENDITURES	(717,183)	(888,507)	(888,507)	(1,210,339)
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 7,016,440</b>	<b>\$ 8,224,922</b>	<b>\$ 8,278,922</b>	<b>\$ 8,684,096</b>

<b>RESOURCES</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 6,851,519	\$ 7,802,955	\$ 7,802,955	\$ 8,375,929
MATERIALS, SUPPLIES, SERVICES	882,104	1,310,474	1,364,474	1,518,506
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(717,183)	(888,507)	(888,507)	(1,210,339)
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 7,016,440</b>	<b>\$ 8,224,922</b>	<b>\$ 8,278,922</b>	<b>\$ 8,684,096</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>55.00</b>	<b>58.00</b>	<b>59.00</b>	<b>61.00</b>

<b>FUNDING SUMMARY</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 717,183	\$ 888,507	\$ 888,507	\$ 1,210,339
NET GENERAL FUND	7,016,440	8,224,922	8,278,922	8,249,096
NET TECHNOLOGY FEE REPLACEMENT FUND	0	0	0	435,000
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 7,733,623</b>	<b>\$ 9,113,429</b>	<b>\$ 9,167,429</b>	<b>\$ 9,894,435</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES (08800)	ADMINISTRATION (08800, 08875)		
<b>PROGRAM</b>				
To build our community by being a leader in the delivery of development services known for reliability, cost effectiveness and professionalism. This will be accomplished in part, by effectively managing, coordinating and providing direction to the supporting Development Service programs related to land use planning, plan checking, inspection processes and implementation of the City's stormwater permit program.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To consolidate and standardize departmental procedures streamlining the plan check, permitting and inspection process</li> <li>- To oversee, facilitate and direct the Development Services Divisions that include Planning, Business Services and Permit Center, Building and Engineering.</li> <li>- To monitor customer service programs to ensure the department is meeting the needs of the development customer</li> <li>- To provide staff training and foster professional development to ensure staff is positioned to respond to changes in services provided</li> <li>- To recover 57 percent of the General Fund cost for divisions that produce revenue</li> <li>- Support Downtown Public Improvement Project implementation</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total number of departmental positions (FTE)	55.00	58.00	59.00	61.00
- Conduct an annual survey including customer outreach workshop	1	1	1	1
- Implement fiscal year work program	1	1	1	1
- Implement Accela Phase 2	1	1	1	1
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent of department objectives accomplished	80%	90%	95%	90%
- Cost recovery for all GF Development Service revenue producing divisions	78%	56%	59%	57%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 474,694	\$ 488,862	\$ 488,862	\$ 712,841
MATERIALS, SUPPLIES, SERVICES	10,458	86,575	86,575	491,000
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(33,621)	(20,000)	(20,000)	(20,000)
<b>TOTAL RESOURCES</b>	<b>\$ 451,531</b>	<b>\$ 555,437</b>	<b>\$ 555,437</b>	<b>\$ 1,183,841</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	3.00	4.00	4.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 33,621	\$ 20,000	\$ 20,000	\$ 20,000
NET GENERAL FUND	451,531	555,437	555,437	748,841
NET TECHNOLOGY FEE REPLACEMENT FUND	0	0	0	435,000
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 485,152</b>	<b>\$ 575,437</b>	<b>\$ 575,437</b>	<b>\$ 1,203,841</b>
<b>ANALYSIS</b>				
The Stormwater Program and staff now appear in the Environmental Utilities Department. The increase in Human Resources Required (FTE) during FY2015-16 is due to adding one Development Services Manager.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES (08800)	BUSINESS SERVICES & PERMIT CENTER (08801)		
<b>PROGRAM</b>				
To provide residents and members of the development community with efficient and professional services relating to permit and development review programs of Building, Engineering, and Planning at a single location and to coordinate with other development review related activities of Electric, Environmental Utilities and Fire.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Consolidate and standardize departmental procedures in order to streamline front counter process.</li> <li>- Develop new programs for continued customer feedback.</li> <li>- Expand on-line permit information concerning status and historical information.</li> <li>- Maintain the "Quick Check" programs for tenant improvement and residential projects.</li> <li>- Automate intra-departmental permit and project tracking.</li> <li>- Support and participate in citywide GIS operations, including address and landbase data maintenance.</li> <li>- Provide ad-hoc data analysis, mapping, reporting and other technical support services to the Department, organization, and external stakeholders.</li> <li>- Implement added functionality to Accela Automation, such as electronic document review, to better serve development customers.</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of customers assisted at front counter	13,659	12,000	12,000	12,000
- Number of applications accepted at front counter	5,739	6,000	6,200	5,500
- Number of permits issued over the counter	3,060	3,200	3,600	3,200
- Permit Center front counter staffing by Permit Technicians and CSR FTEs.	4.3	4.0	4.0	4.0
- Total building permits issued	5,715	5,500	5,800	5,500
- Single family dwelling permits issued	817	700	800	900
- Number of ad-hoc technical services requests	n/a	n/a	n/a	75
- Business services staffing by Technician and Analyst FTE	n/a	n/a	n/a	4.0
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- % of permits issued with no mistakes	95%	95%	95%	95%
- % of Ad-hoc requests for services completed in 15 days	n/a	n/a	n/a	75%
- % of street name applications completed in 30 days	n/a	n/a	n/a	75%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 549,893	\$ 646,297	\$ 646,297	\$ 1,323,743
MATERIALS, SUPPLIES, SERVICES	41,186	23,991	23,991	76,720
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	0	0	0	(40,000)
<b>TOTAL RESOURCES</b>	<b>\$ 591,079</b>	<b>\$ 670,288</b>	<b>\$ 670,288</b>	<b>\$ 1,360,463</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	5.00	5.00	5.00	10.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 40,000
NET GENERAL FUND	591,079	670,288	670,288	1,360,463
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 591,079</b>	<b>\$ 670,288</b>	<b>\$ 670,288</b>	<b>\$ 1,400,463</b>
<b>ANALYSIS</b>				
The increase in FTE for FY2016-17 is due to moving in 5 GIS positions from the Planning Program due to reorganization.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES (08800)	BUILDING INSPECTION & PLAN CHECK (08810)		
<b>PROGRAM</b>				
To provide minimum standards to safeguard life or limb, health, property and public welfare by regulating and controlling the design, construction, quality of materials, use and occupancy, location and maintenance of all buildings and structures within this jurisdiction and certain equipment specifically regulated herein.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- To return first time comments on commercial and residential plan check within 21 calendar days from date of submittal; to return corrected plans to customer within 14 days from date of submittal</li> <li>- To make 95% of building inspections within 24 hours of request</li> <li>- To maintain inspection service levels less than or equal to 16 inspections per inspector per day</li> <li>- To have all inspectors and plan checkers certified by the International Code Council</li> <li>- Minimum 15 hours continuing education for each inspector and plan checker</li> <li>- To maintain plan check service levels less than or equal to 4 plan checks per plan checker per day</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Total building permits issued	5,715	5,500	5,800	5,500
- Single family dwelling permits issued	817	700	800	900
- Inspection requests	27,993	25,000	28,000	25,000
- Total plan checks	9,212	7,000	7,300	7,000
- Average total plan checks per plan checker per day	5.5	5.0	5.0	4.0
- Average inspections per inspector per day	21.3	16	20	16
- Audit and review plan checks for accuracy	105	60	60	60
- Audit and review inspections for accuracy	271	250	290	250
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- % of plans checked within 21 days	96%	95%	99%	95%
- % of plans returned within 14 days	100%	100%	100%	100%
- % of inspections made within 24 hours	97%	95%	97%	95%
- % of projects that are approved within three (3) plan checks	99%	97%	99%	97%
- % of plans approved with no minor code violations	91%	95%	99%	95%
- % of plans approved with no major code violations	92%	100%	99%	100%
- % of inspections approved with no minor code violations	87%	95%	98%	95%
- % of inspections approved with no major code violations	91%	100%	99%	100%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,677,136	\$ 1,693,742	\$ 1,693,742	\$ 1,937,676
MATERIALS, SUPPLIES, SERVICES	591,478	843,104	873,104	597,000
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(525)	0	0	(23,539)
<b>TOTAL RESOURCES</b>	<b>\$ 2,268,089</b>	<b>\$ 2,536,846</b>	<b>\$ 2,566,846</b>	<b>\$ 2,511,137</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	14.00	14.00	14.00	15.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 525	\$ 0	\$ 0	\$ 23,539
NET GENERAL FUND	2,268,089	2,536,846	2,566,846	2,511,137
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 2,268,614</b>	<b>\$ 2,536,846</b>	<b>\$ 2,566,846</b>	<b>\$ 2,534,676</b>
<b>ANALYSIS</b>				
The increase in FTE for FY2016-17 is due to adding one Building Plans Examiner.				

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES (08800)	CODE ENFORCEMENT (08815)		
<b>PROGRAM</b>				
To promote and maintain a safe and desirable living and working environment. Maintain and improve the quality of our community by administering a fair and unbiased enforcement program to correct violations of municipal codes and land use requirements. Improving the overall appearance of the City by reducing the total number of Municipal Code violations. Increase productivity, demonstrate program effectiveness and measure results through the implementation of innovative use of computers and technology.				
<b>PROGRAM OBJECTIVES</b>				
- To respond in a timely manner to complaints about potential municipal code violations, and provide for fair and effective enforcement of the municipal code				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Inspections conducted	2,494	3,800	2,400	3,800
- Complaints responded to	1,157	2,000	1,130	2,000
- Cases closed	781	1,000	1,250	1,000
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Initial response to complaints within 2 working days	87%	70%	87%	70%
- Initial inspection performed within 1 week of complaint	75%	90%	88%	90%
- Cases closed within 30 days of initial complaint	64%	70%	60%	70%
- Cases closed within 1 year of initial complaint	98%	90%	98%	90%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 380,533	\$ 454,183	\$ 454,183	\$ 534,594
MATERIALS, SUPPLIES, SERVICES	60,226	92,941	103,941	87,506
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(9,875)	(31,007)	(31,007)	0
<b>TOTAL RESOURCES</b>	<b>\$ 430,884</b>	<b>\$ 516,117</b>	<b>\$ 527,117</b>	<b>\$ 622,100</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	4.00	4.00	4.00	5.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 9,875	\$ 31,007	\$ 31,007	\$ 0
NET GENERAL FUND	430,884	516,117	527,117	622,100
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 440,759</b>	<b>\$ 547,124</b>	<b>\$ 558,124</b>	<b>\$ 622,100</b>
<b>ANALYSIS</b>				
The increase in FTE for FY2016-17 is due to adding one Code Enforcement Inspector.				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES (08800)	DEVELOPMENT SERVICES - ENGINEERING (08820)		
<b>PROGRAM</b>				
To support the infrastructure of the City by providing general civil engineering services for land development projects, transportation planning, storm water management, and construction inspection.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- LAND DEVELOPMENT</li> <li>- LAND DEVELOPMENT</li> <li>- CONSTRUCTION INSPECTION</li> <li>- TRANSPORTATION PLANNING</li> <li>- STORM WATER MANAGEMENT</li> </ul>	<ul style="list-style-type: none"> <li>Check and return 75% of plans and maps within 4 weeks and 100% within 6 weeks</li> <li>Plan check staff to spend a minimum of 65% of work hours on plan checks</li> <li>Inspection staff to spend a minimum of 65% of work hours on inspections</li> <li>Provide technical review of traffic studies, update traffic fee programs</li> <li>Implement MS4 permit</li> </ul>			
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of plans and maps returned	239	225	180	225
- Number of hours spent on inspections	6,167	6,000	8,000	6,500
- Number of hours spent plan checking	3,450	4,500	4,100	4,500
<b>Revenues</b>				
- Plan Check / Inspection Reimbursements	\$793,389	\$618,750	\$618,750	\$490,550
- CIP Reimbursed Costs	\$379,756	\$540,000	\$540,000	\$926,800
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent work hours spent on development plan check	42%	40%	42%	40%
- Percent work hours spent on development / CIP inspection	53%	50%	58%	50%
- Percent plans and maps returned within 4 / 6 weeks	78% / 95%	75% / 100%	75% / 96%	75% / 100%
- Ratio of Engineering Revenues / Expenses	50%	33%	32%	31%
- Percentage of projects that are approved within 3 plan checks	63%	75%	65%	75%
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,888,765	\$ 2,274,854	\$ 2,274,854	\$ 2,322,094
MATERIALS, SUPPLIES, SERVICES	90,085	162,745	175,745	172,500
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(379,756)	(540,000)	(540,000)	(926,800)
<b>TOTAL RESOURCES</b>	<b>\$ 1,599,094</b>	<b>\$ 1,897,599</b>	<b>\$ 1,910,599</b>	<b>\$ 1,567,794</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	14.00	16.00	16.00	16.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 379,756	\$ 540,000	\$ 540,000	\$ 926,800
NET GENERAL FUND	1,599,094	1,897,599	1,910,599	1,567,794
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,978,850</b>	<b>\$ 2,437,599</b>	<b>\$ 2,450,599</b>	<b>\$ 2,494,594</b>
<b>ANALYSIS</b>				

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
DEVELOPMENT SERVICES	DEVELOPMENT SERVICES (08800)	PLANNING (08200)		
<b>PROGRAM</b>				
To prepare, maintain and implement a comprehensive set of policies and physical plans to guide future development that is reflective of the community's desire to create and maintain a healthful, prosperous, efficient and attractive community.				
<b>PROGRAM OBJECTIVES</b>				
<ul style="list-style-type: none"> <li>- Process all development applications within statutory deadlines and priority projects as directed by Council</li> <li>- Continue to update and simplify development project processing for improved efficiency, integrate with "permit center"</li> <li>- Actively participate in coordination with Placer County and adjacent jurisdictions on long-range planning programs</li> <li>- Complete work on major planning programs, including specific plans and other major projects as directed by Council</li> <li>- Assist in Downtown / Old Town and neighborhood revitalization programs</li> </ul>				
<b>PERFORMANCE MEASURES</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 DEPT EST</b>	<b>2016-17 BUDGET</b>
<b>WORK VOLUME:</b>				
- Number of development applications received	124	100	100	100
- Number of development applications processed	135	100	95	100
- Public counter staffing by a Planner and permit tech stated in FTE	1.4	1.4	1.4	n/a
- Public counter staffing by a Planner	n/a	n/a	n/a	1.0
- Major Projects Processing stated in FTE	1.5	1.5	1.5	1.5
- Number of Ministerial Permits issued	326	350	345	350
- Number of Sign Permits issued	118	125	129	125
<b>EFFICIENCY AND EFFECTIVENESS:</b>				
- Percent complete of major planning programs within adopted schedules	100%	100%	100%	100%
- Percent implemented of permit and processing streamlining ordinances	100%	100%	100%	100%
- General Fund cost per capita	\$12.75	\$15.57	\$15.28	\$10.54
- Revenue recovery (3000 accounts)	\$489,982	\$790,125	\$790,125	\$471,650
<b>RESOURCES REQUIRED</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SALARIES, WAGES, BENEFITS	\$ 1,880,498	\$ 2,245,017	\$ 2,245,017	\$ 1,544,981
MATERIALS, SUPPLIES, SERVICES	88,671	101,118	101,118	93,780
CAPITAL OUTLAYS	0	0	0	0
REIMBURSED EXPENDITURES	(293,406)	(297,500)	(297,500)	(200,000)
<b>TOTAL RESOURCES</b>	<b>\$ 1,675,763</b>	<b>\$ 2,048,635</b>	<b>\$ 2,048,635</b>	<b>\$ 1,438,761</b>
HUMAN RESOURCES REQUIRED (Full-Time Equivalent)	14.00	16.00	16.00	11.00
<b>FUNDING SUMMARY</b>				
	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
REIMBURSED EXPENDITURES	\$ 293,406	\$ 297,500	\$ 297,500	\$ 200,000
NET GENERAL FUND	<u>1,675,763</u>	<u>2,048,635</u>	<u>2,048,635</u>	<u>1,438,761</u>
<b>TOTAL FUNDING REQUIRED</b>	<b>\$ 1,969,169</b>	<b>\$ 2,346,135</b>	<b>\$ 2,346,135</b>	<b>\$ 1,638,761</b>
<b>ANALYSIS</b>				
The drop in FTE for FY2016-17 is due to relocating 5 GIS positions to the Business Services & Permit Center program.				

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<i><b>SERVICE DISTRICTS</b></i>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
CROCKER RANCH SD	\$ 208,206	\$ 277,335	\$ 277,335	\$ 272,669
FIDDYMENT RANCH CFD #2 SD	642,763	710,108	710,108	765,862
HIGHLAND RESERVE NORTH SD	406,099	610,775	610,775	475,324
HISTORICAL DISTRICT LLD	33,728	51,101	51,101	46,721
INFILL LLD, ZONES A - C	19,140	45,997	45,997	81,248
INFILL CFD #4 - WOODCREEK OAKS PRESERVE	11,545	12,040	12,040	11,382
INFILL SERVICES CFD	27,792	32,215	32,215	31,387
SERSP (JOHNSON RANCH) LLD, ZONES A - E	12,038	11,535	11,535	11,084
LONGMEADOW CFD #2 SD	92,863	97,039	97,039	102,065
MUNICIPAL SD CFD #3	29,431	35,184	35,184	129,498
NORTH CENTRAL LLD, ZONES A,B,F,G	501,725	582,584	582,584	585,402
NORTH ROSEVILLE SD, ZONES A,B,C,E	214,582	344,873	344,873	356,239
NORTHWEST ROSEVILLE LLD, ZONE A & B	469,937	714,776	714,776	499,587
OLYMPUS POINT LLD, ZONE A & D	238,547	254,397	254,397	229,707
RIVERSIDE DISTRICT LLD	19,298	30,480	30,480	30,099
STONE POINT CFD #2 SD	35,991	40,880	40,880	43,396
STONE POINT CFD #4 SD	9,531	21,089	21,089	26,276
STONERIDGE CFD #1 SD	402,267	489,014	489,014	466,469
STONERIDGE PARCEL 1 CFD #2 SD	22,461	25,145	25,145	24,016
VERNON STREET LLD	27,079	41,387	41,387	48,563
WESTBROOK CFD #2	0	27,825	27,825	57,280
WESTPARK CFD #2 SD	615,841	710,676	710,676	803,864
WOODCREEK EAST SD	105,331	125,079	125,079	124,051
WOODCREEK WEST SD	288,320	314,976	314,976	518,786
<b>TOTAL RESOURCES REQUIRED</b>	<b>\$ 4,434,515</b>	<b>\$ 5,606,510</b>	<b>\$ 5,606,510</b>	<b>\$ 5,740,975</b>

### **DESCRIPTION**

To provide funding for the maintenance of the different special assessment districts and zones. The perpetual maintenance may include public landscaping, landscape setbacks, street medians and corridors, bike trails, park and open space, wetlands, signage and lighting improvements. May include costs related to additional police protection, fire suppression, recreation programs and library services created in areas of the new developments.

## DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<b>COMMUNITY FACILITIES DISTRICT AND AGENCY FUNDS</b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
CROCKER RANCH CFD #1	\$ 1,489,536	\$ 1,498,160	\$ 1,498,160	\$ 1,505,312
DIAMOND CREEK CFD #1	442,990	450,950	450,950	456,474
DOWNTOWN ROSEVILLE IMPROVEMENT	234,603	248,006	248,006	255,606
FIDDYMENT RANCH CFD #1	5,089,796	5,834,627	5,834,627	5,379,742
HIGHLAND RESERVE NORTH CFD #1	2,650,168	2,658,759	2,658,759	2,674,577
HP CAMPUS OAKS CFD #1	0	0	5,711,399	15,995,876
LONGMEADOW PARKSIDE CFD #1	616,300	617,766	617,766	608,269
NORTH CENTRAL ROSEVILLE CFD #1	3,996,998	4,037,194	4,037,194	3,945,505
NORTH ROSEVILLE CFD #1	1,808,165	2,000,403	2,000,403	1,514,399
NORTHEAST ROSEVILLE CFD #2	859,542	860,464	860,464	857,621
NORTHWEST ROSEVILLE CFD #1	2,306,327	2,307,131	2,307,131	2,303,396
ROSEVILLE AUTOMALL CFD #1	556,474	555,700	555,700	571,041
STONE POINT CFD #1	2,374,612	795,524	795,524	785,681
STONE POINT CFD #5	355,517	364,773	364,773	360,568
STONERIDGE EAST CFD #1	1,241,712	1,244,076	1,244,076	1,246,895
STONERIDGE PARCEL 1 CFD #1	154,242	157,198	157,198	158,369
STONERIDGE WEST CFD #1	965,668	967,885	967,885	972,839
THE FOUNTAINS CFD #1	828,413	840,556	840,556	806,049
WESTBROOK CFD #1	12,719,962	947,766	947,766	801,145
WESTPARK CFD #1	6,369,699	6,605,419	6,464,793	3,882,051
WOODCREEK EAST CFD #1	502,270	508,295	508,295	494,929
WOODCREEK WEST CFD #1	1,463,627	1,660,073	1,660,073	1,245,669
<b>TOTAL RESOURCES REQUIRED</b>	<b>\$ 47,026,621</b>	<b>\$ 35,160,725</b>	<b>\$ 40,731,498</b>	<b>\$ 46,822,013</b>

### DESCRIPTION

To provide financing for the acquisition, construction, and/or infrastructure improvements to the facilities and related expansion in the above districts. Additional information on the use of funds and proceeds of bonds can be found on the City of Roseville website or by contacting the Finance department.

# DEPARTMENT BUDGET SUMMARY

Fiscal Year 2016-17

<b>NON-DEPARTMENTAL</b>	<b>EXPENDITURES</b>			
	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
(01001-01003) COMMUNITY GRANTS	\$ 264,718	\$ 308,298	\$ 308,298	\$ 479,730
(03111) WORKERS' COMPENSATION	2,568,658	3,648,463	3,648,463	3,346,709
(03112) GENERAL LIABILITY INSURANCE	2,240,704	2,844,609	2,844,609	2,674,642
(03113) UNEMPLOYMENT INSURANCE	162,566	225,000	225,000	150,000
(03114) VISION INSURANCE	160,631	271,291	271,291	168,000
(03115) DENTAL INSURANCE	1,365,776	1,987,219	1,987,219	1,605,358
(03117) SECTION 125 CAFETERIA PLAN	413,801	450,000	450,000	379,840
(03118) POST-RETIREMENT INSURANCE	13,401,983	7,045,574	7,045,574	7,155,284
(03322) VEHICLE REPLACEMENT	7,346,546	14,353,477	14,335,032	4,872,511
(00650) OPEB TRUST FUND	5,817,809	6,033,277	6,033,277	6,544,020
(00299) MISCELLANEOUS SPECIAL REVENUES	317,580	638,957	638,958	703,499
(600-10) GENERAL TRUST FUNDS	0	600	600	600
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL DEPARTMENT EXPENDITURES</b>	<b>\$ 34,060,772</b>	<b>\$ 37,806,765</b>	<b>\$ 37,788,321</b>	<b>\$ 28,080,193</b>

<b>RESOURCES</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
SALARIES, WAGES, BENEFITS	\$ 20,691,805	\$ 13,452,886	\$ 13,452,886	\$ 14,144,388
MATERIALS, SUPPLIES, SERVICES	4,208,327	10,134,701	10,134,702	9,186,655
CAPITAL OUTLAYS	9,160,640	14,219,178	14,200,733	4,749,150
REIMBURSED EXPENDITURES	0	0	0	0
<b>TOTAL NET RESOURCES REQUIRED</b>	<b>\$ 34,060,772</b>	<b>\$ 37,806,765</b>	<b>\$ 37,788,321</b>	<b>\$ 28,080,193</b>
<b>HUMAN RESOURCES REQUIRED (Full-Time Equivalent)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

<b>FUNDING SUMMARY</b>	2014-15 ACTUAL	2015-16 AMENDED	2015-16 MDYR BUDGET	2016-17 BUDGET
REIMBURSED EXPENDITURES	\$ 0	\$ 0	\$ 0	\$ 0
NET CITIZEN'S BENEFIT TRUST FUND	251,400	271,111	271,111	426,230
NET GENERAL FUND - COMMUNITY CONTRIBUTIONS	13,318	37,187	37,187	53,500
NET INSURANCE FUNDS	20,314,119	16,472,156	16,472,156	15,479,833
NET OPEB TRUST FUND	5,817,809	6,033,277	6,033,277	6,544,020
NET AUTOMOTIVE REPLACEMENT FUND	7,346,546	14,353,477	14,335,032	4,872,511
NET MISCELLANEOUS SPECIAL REVENUE FUNDS	317,580	638,957	638,958	703,499
NET TRUST FUNDS	0	600	600	600
<b>TOTAL DEPARTMENT FUNDING</b>	<b>\$ 34,060,772</b>	<b>\$ 37,806,765</b>	<b>\$ 37,788,321</b>	<b>\$ 28,080,193</b>

## PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	NON-DEPARTMENTAL	COMMUNITY GRANTS (01001, 01002, 01003)		
<b>PROGRAM:</b> To assist in the support of community service organizations.				
<b>PROGRAM OBJECTIVES:</b> To donate funds to various organizations that benefit the Roseville community.				
<i>PROGRAMS</i>	2014-15 ACTUAL	2015-16 TARGET	2015-16 MDYR BUDGET	2016-17 BUDGET
A Touch of Understanding	\$ 10,000	\$ 9,000	\$ 9,000	\$ 10,000
Adelante High School Sober Grad Night	500	-	-	-
Advocates of the Mentally Ill Housing, Inc.	8,000	6,000	6,000	10,000
Assistance League of Greater Placer	7,500	7,000	7,000	10,000
Barbara Chilton Middle School	-	2,500	2,500	2,500
Blue Line Arts	10,000	9,000	9,000	10,000
Campus Life Connection	-	-	-	10,000
Child Advocates of Placer County	8,500	9,000	9,000	10,000
City of Roseville - Fire Department - Items for Volunteers	6,000	5,000	5,000	5,500
City of Roseville - Parks & Rec-Youth Programs	5,000	5,000	5,000	10,000
City of Roseville - Police, Crime Prevention Outreach Programs	6,000	4,000	4,000	7,500
Council Directed Programs	-	15,000	23,611	21,877
Dyslexia Alliance	-	-	-	5,520
Eskaton Foundation	-	-	-	10,000
Family Green Survival Bag of Life Meal Program	500	-	-	-
Friends of Roseville Public Library	2,000	-	-	-
Gathering Inn	9,500	9,000	25,000	10,000
Gold Country Chaplaincy	5,000	7,500	7,500	10,000
Granite Bay High School Sober Grad Night	500	-	-	-
Homeless Resource Council of the Sierras	-	-	-	7,500
Homeless Voucher Program - Salvation Army	13,318	30,000	37,187	30,000
Junction Elementary School	2,500	1,500	1,500	-
Keaton Raphael Memorial for Neuroblastoma	8,000	7,500	7,500	10,000
KidsFirst - Child & Family Therapy Program	7,500	7,500	7,500	10,000
Lazarus Project	-	2,500	2,500	-
Lighthouse Counseling and Resource Center	-	4,500	4,500	2,500
My Mother's Voice	-	2,500	2,500	10,000
North Roseville Recreation Education and Creativity Center	8,500	-	-	-
Oakmont High School RJUHSD	-	-	-	1,875
Oakmont High School Sober Grad Night	500	-	-	-
Performing Arts of Roseville - Music in the Park & Performing Arts in School	7,500	6,000	6,000	10,000
Placer ARC	7,500	7,500	7,500	10,000
Placer County Food Bank	8,500	8,500	8,500	10,000
Placer County Law Enforcement Chaplaincy	5,000	6,000	6,000	-
Placer Independent Resource Services - Assistive Technology	2,000	2,000	2,000	2,500
Placer County Multi-Disciplinary Interview Center (MDIC)	10,000	9,000	9,000	10,000
Placer Land Trust - Creek Clean Up	\$ -	\$ -	\$ -	\$ 1,000
SUBTOTAL COMMUNITY GRANTS (page 1)	\$ 159,818	\$ 183,000	\$ 214,798	\$ 258,272

# PROGRAM PERFORMANCE BUDGET

Fiscal Year 2016-17

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
GENERAL GOVERNMENT	NON-DEPARTMENTAL	COMMUNITY GRANTS (01001, 01002, 01003)		
<i><b>PROGRAMS</b></i>	<b>2014-15 ACTUAL</b>	<b>2015-16 TARGET</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
SUBTOTAL COMMUNITY GRANTS (from page 1)	\$ 159,818	\$ 183,000	\$ 214,798	\$ 258,272
Placer SPCA	10,000	7,500	7,500	10,000
Placer Veterans Stand Down Inc.	-	-	-	10,000
ReCreate	-	-	-	10,000
Robert C. Cooley Middle School	-	2,500	2,500	2,500
Roseville Adult School	2,500	2,500	2,500	2,500
Roseville Alano Club	-	2,806	2,806	6,740
Roseville City School District	10,000	-	-	-
Roseville City School District Foundation	9,000	9,000	9,000	-
Roseville Coalition of Neighborhood Assoc. (RCONA)	2,000	1,694	1,694	1,500
Roseville Community Concert Band	4,000	4,500	4,500	10,000
Roseville Crime Stoppers Fun Run	1,000	-	-	-
Roseville High School Sober Grad Night	500	-	-	-
Roseville Historical Society	3,900	4,000	4,000	19,500
Roseville Home Start	-	-	-	10,000
Roseville Joint Union High School - Independence High School	-	-	-	2,500
Roseville Joint Union High School District	7,500	2,000	2,000	-
Roseville Library Foundation	-	3,000	3,000	-
Roseville Police Activities League (PALS)	8,000	7,500	7,500	10,000
Roseville Police Explorer Post #108	-	2,500	2,500	-
Roseville Theatre Arts Academy	-	-	-	7,218
Roseville Utility Exploration Center	2,500	3,000	3,000	3,000
Rotary Club of Roseville Foundation	-	5,000	5,000	10,000
Sacramento Regional Neighborhood Conference	-	-	-	1,000
Seniors First	7,500	-	-	10,000
Sierra College Foundation	8,000	8,500	8,500	10,000
Sierra Forever Families	4,000	-	-	10,000
Sierra Mental Wellness Group	-	-	-	7,500
Society for the Blind	5,000	5,500	5,500	10,000
Stand Out Talent	-	3,000	3,000	10,000
Stand Up Placer	8,000	7,500	7,500	10,000
St. Vincent De Paul Society	8,500	9,000	9,000	10,000
The Me-One Foundation	-	-	-	10,000
Tommy Apostolos Charity Fund	-	-	-	10,000
VFW - Vietnam Moving Wall Memorial	2,500	-	-	-
Wellness Within Corporation	-	2,500	2,500	7,500
Woodcreek High School Sober Grad Night	500	-	-	-
<b>TOTAL COMMUNITY GRANTS</b>	<b>\$ 264,718</b>	<b>\$ 276,500</b>	<b>\$ 308,298</b>	<b>\$ 479,730</b>
<i><b>RESOURCES REQUIRED</b></i>	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
MATERIALS, SUPPLIES, SERVICES	\$ 264,718	\$ 308,298	\$ 308,298	\$ 479,730
TOTAL RESOURCES	\$ 264,718	\$ 308,298	\$ 308,298	\$ 479,730
<i><b>FUNDING SUMMARY</b></i>	<b>2014-15 ACTUAL</b>	<b>2015-16 AMENDED</b>	<b>2015-16 MDYR BUDGET</b>	<b>2016-17 BUDGET</b>
CITIZEN'S BENEFIT TRUST - COMMUNITY GRANTS	\$ 245,400	\$ 264,611	\$ 264,611	\$ 415,000
CITIZEN'S BENEFIT TRUST - REACH GRANTS	6,000	6,500	6,500	11,230
NET GENERAL FUND	13,318	37,187	37,187	53,500
TOTAL FUNDING REQUIRED	\$ 264,718	\$ 308,298	\$ 308,298	\$ 479,730

## Divisional Budget Summary - FY2016-17\*

<b>ORG Key #</b>	<b>ORG Key Name</b>	<b>Major Category</b>	<b>Budget **</b>
00100	GENERAL FUND	MATERIALS/SERVICE/SUPPLIES	1,400,000
00216	TECHNOLOGY FEE REPLACEMENT FND	DEBT SERVICE	2,650
00220	FIRE FACILITIES	DEBT SERVICE	471
00350	WESTPARK CFD #1 IMPROVEMENT	DEBT SERVICE	83,911
00401	CHILD CARE	DEBT SERVICE	7,535
00482	WATER REHABILITATION	DEBT SERVICE	42,130
00614	BUCKLE UP BABY FUND	MATERIALS/SERVICE/SUPPLIES	9,500
00617	HARRIGAN TRUST-ADULT LITERACY	MATERIALS/SERVICE/SUPPLIES	20,000
00620	REHABILITATION ACCOUNT	MATERIALS/SERVICE/SUPPLIES	300,000
00630	MERCHANT PARKING PROGRAM	MATERIALS/SERVICE/SUPPLIES	600
00650	OPEB TRUST	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	165,000 6,379,020
00680	OLYMPUS POINTE LLD ZONE A	MATERIALS/SERVICE/SUPPLIES	173,085
00681	OLYMPUS POINTE LLD ZONE D	MATERIALS/SERVICE/SUPPLIES	56,622
00682	NWRLLD ZONE A	MATERIALS/SERVICE/SUPPLIES	479,362
00683	NWRLLD ZONE B	MATERIALS/SERVICE/SUPPLIES	20,225
00684	JOHNSON RANCH LLD ZONE A	MATERIALS/SERVICE/SUPPLIES	4,159
00685	JOHNSON RANCH LLD ZONE B	MATERIALS/SERVICE/SUPPLIES	1,695
00686	JOHNSON RANCH LLD ZONE C	MATERIALS/SERVICE/SUPPLIES	2,192
00687	JOHNSON RANCH LLD ZONE D	MATERIALS/SERVICE/SUPPLIES	289
00688	JOHNSON RANCH LLD ZONE E	MATERIALS/SERVICE/SUPPLIES	2,749
00689	NCRLLD ZONE A	MATERIALS/SERVICE/SUPPLIES	420,351
00690	NCRLLD ZONE B	MATERIALS/SERVICE/SUPPLIES	131,706
00691	NCRLLD ZONE F	MATERIALS/SERVICE/SUPPLIES	20,348
00692	NCRLLD ZONE G	MATERIALS/SERVICE/SUPPLIES	12,997
00693	INFILL LLD ZONE A	MATERIALS/SERVICE/SUPPLIES	19,797
00694	INFILL LLD ZONE B	MATERIALS/SERVICE/SUPPLIES	26,223
00695	INFILL LLD ZONE C	MATERIALS/SERVICE/SUPPLIES	35,228
00696	NRCFD 2 SD ZONE A	MATERIALS/SERVICE/SUPPLIES	63,858

\*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

\*\*Reimbursed expenditures are excluded. Major categories of divisions with \$0 budget do not appear

## Divisional Budget Summary - FY2016-17\*

ORG Key #	ORG Key Name	Major Category	Budget **
00697	NRCFD 2 SD ZONE B	MATERIALS/SERVICE/SUPPLIES	90,439
00698	NRCFD 2 SD ZONE C	MATERIALS/SERVICE/SUPPLIES	187,242
00699	NRCFD 2 SD ZONE E	MATERIALS/SERVICE/SUPPLIES	14,700
00710	DOWNTOWN RSVL PROP-BUS IMP	MATERIALS/SERVICE/SUPPLIES	255,606
00720	HISTORIC DISTRICT LLD	MATERIALS/SERVICE/SUPPLIES	46,721
00721	RIVERSIDE DISTRICT LLD	MATERIALS/SERVICE/SUPPLIES	30,099
00722	STONE POINT CFD #4 (SD)	MATERIALS/SERVICE/SUPPLIES	26,276
00723	INFILL CFD4-WDCRK OAKS PRESER	MATERIALS/SERVICE/SUPPLIES	11,382
00725	WESTBROOK SRV DIST CFD2	MATERIALS/SERVICE/SUPPLIES	57,280
00730	AUTOMALL CFD #1 SPEC TAX	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	100 543,106 27,835
00731	WESTBROOK CFD #1 SPEC TAX	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	500 759,531 41,114
00733	HP CAMPUS OAKS CFD #1 SPEC TAX	DEBT SERVICE	1,095,876
00741	NERCFD #2 - SPECIAL TAX	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	1,000 813,855 42,766
00742	NWRCFD #1 - SPECIAL TAX	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	1,000 2,186,449 115,947
00743	NCRCFD #1 - SPECIAL TAX	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	1,000 3,744,387 200,118
00744	NRCFD#1 - SPECIAL TAX	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	1,000 1,431,787 81,612
00745	STONERIDGE PARCEL 1 CFD #1	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	500 150,033 7,836
00746	HIGHLAND RESERVE NORTH CFD#1	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	1,000 2,540,498 133,079
00747	WWCFD #1 - SPECIAL TAX	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	1,000 1,179,036 65,633

\*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

\*\*Remimbursed expenditures are excluded. Major categories of divisions with \$0 budget do not appear

## Divisional Budget Summary - FY2016-17\*

ORG Key #	ORG Key Name	Major Category	Budget **
00748	CRCFD #1 - SPECIAL TAX	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	1,000 1,430,011 74,301
00749	WCE CFD #1 SPECIAL TAX	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	1,000 468,824 25,105
00750	STONERIDGE EAST CFD #1 SP TAX	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	500 1,184,095 62,300
00751	STONERIDGE WEST CFD #1	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	500 921,647 50,692
00752	STONE POINT CFD #1	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	1,000 745,103 39,578
00753	WESTPARK CFD #1 SPECIAL TAX	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	1,000 3,491,059 306,081
00754	FIDDYMENT RANCH CFD #1 SPEC TX	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	1,000 5,096,615 282,127
00755	LONGMEADOW CFD #1	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	1,000 576,746 30,523
00757	STONE POINT CFD #5	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	1,000 343,450 16,118
00758	DIAMOND CREEK CFD #1	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	500 433,086 22,888
00759	FOUNTAINS CFD #1	MATERIALS/SERVICE/SUPPLIES DEBT SERVICE OTHER EXPENDITURES	500 764,569 40,980
00767	STONERIDGE CFD #1 SRV DIST	MATERIALS/SERVICE/SUPPLIES	466,469
00768	STONERIDGE PARCEL 1 CFD #2 SD	MATERIALS/SERVICE/SUPPLIES	24,016
00769	WOODCRK WEST - SERVICES DSTRCT	MATERIALS/SERVICE/SUPPLIES	518,786
00770	CROCKER RANCH SERVICES DISTRCT	MATERIALS/SERVICE/SUPPLIES	272,669
00771	HIGHLAND RES NORTH SRV DIST	MATERIALS/SERVICE/SUPPLIES	475,324
00772	VERNON ST LIGHTING/LANDSCAPE	MATERIALS/SERVICE/SUPPLIES	48,563
00773	WOODCREEK EAST SERVICES DIST	MATERIALS/SERVICE/SUPPLIES	124,051

\*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

\*\*Remimbursed expenditures are excluded. Major categories of divisions with \$0 budget do not appear

## Divisional Budget Summary - FY2016-17\*

ORG Key #	ORG Key Name	Major Category	Budget **
00774	STONE POINT CFD #2 SRV DIST	MATERIALS/SERVICE/SUPPLIES	43,396
00775	WESTPARK CFD #2 SERVICES DIST	MATERIALS/SERVICE/SUPPLIES	803,864
00776	FIDDYMENT RANCH CFD #2 SD	MATERIALS/SERVICE/SUPPLIES	765,862
00777	MUNICIPAL SERVICES CFD #3	MATERIALS/SERVICE/SUPPLIES	129,498
00778	LONGMEADOW CFD #2 SD	MATERIALS/SERVICE/SUPPLIES	102,065
00779	INFILL SERVICES CFD	MATERIALS/SERVICE/SUPPLIES	31,387
00783	PLACER CTY SAFE KIDS COALITION	MATERIALS/SERVICE/SUPPLIES	4,500
01000	CITY COUNCIL	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	358,022 36,600
01001	COMMUNITY CONTRIBUTIONS	MATERIALS/SERVICE/SUPPLIES	53,500
01002	COMMUNITY GRANTS-CITIZENS BEN	MATERIALS/SERVICE/SUPPLIES	415,000
01003	CITIZENS BEN TRUST-REACH	MATERIALS/SERVICE/SUPPLIES	11,230
01010	STRATEGIC IMPROVEMENTS	MATERIALS/SERVICE/SUPPLIES	60,000
01500	CITY MANAGER-ADMIN	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	50,358 1,076,815
01520	PUBLIC AFFAIRS/COMMUNICATIONS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	70,075 694,093
01550	CABLE TV PEG FUNDS	MATERIALS/SERVICE/SUPPLIES	316,210
02000	CITY ATTORNEY	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	174,795 1,646,892
02500	LITIGATION RESERVE	MATERIALS/SERVICE/SUPPLIES	250,000
03100	HUMAN RESOURCES-ADMIN	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	474,150 1,285,724
03110	RISK MGMT - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	341,785 105,251
03111	WORKERS COMPENSATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	3,085,137 261,572
03112	GENERAL LIABILITY	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	2,439,191 235,451
03113	UNEMPLOYMENT INSURANCE	MATERIALS/SERVICE/SUPPLIES	150,000
03114	VISION INSURANCE	MATERIALS/SERVICE/SUPPLIES	168,000
03115	DENTAL INSURANCE	MATERIALS/SERVICE/SUPPLIES	1,605,358
03117	SECTION 125 CAFETERIA PLAN	MATERIALS/SERVICE/SUPPLIES	379,840

\*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

\*\*Reimbursed expenditures are excluded. Major categories of divisions with \$0 budget do not appear

## Divisional Budget Summary - FY2016-17\*

ORG Key #	ORG Key Name	Major Category	Budget **
03118	POST-RETIREMENT/ACCRUALS	SALARIES/WAGES/BENEFITS	7,155,284
03120	IT STRATEGIC PLAN/DIGITAL COMM	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	632,295 1,048,748
03121	IT DATABASE AND CLOUD	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	133,120 530,085
03122	IT NETWORK INFRASTRUCTURE	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS DEBT SERVICE	536,377 1,160,866 36,000
03123	IT BUSINESS SOLUTIONS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	53,573 830,493
03124	IT GIS AND ANALYTICS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	98,933 573,243
03125	IT CLIENT SERVICES	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	333,547 845,487
03126	IT ENTERPRISE SOLUTIONS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	206,124 708,001
03200	CITY CLERK - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	76,450 806,237
03201	ELECTIONS	MATERIALS/SERVICE/SUPPLIES	100,000
03300	CENTRAL SERV - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	27,413 512,308
03311	PURCHASING	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	51,057 645,841
03312	CENTRAL STORES	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	76,847 262,943
03321	AUTOMOTIVE SERVICES	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS CAPITAL EQUIPMENT	3,903,716 2,108,205 85,000
03322	VEHICLE REPLACEMENT	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS CAPITAL EQUIPMENT	10,300 113,061 4,749,150
03331	BUILDING MAINTENANCE	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	1,333,882 1,062,126
03332	JANITORIAL	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	471,217 504,911
05000	FINANCE ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	168,288 515,990
05005	316 VERNON	MATERIALS/SERVICE/SUPPLIES	125,000

\*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

\*\*Reimbursed expenditures are excluded. Major categories of divisions with \$0 budget do not appear

## Divisional Budget Summary - FY2016-17\*

ORG Key #	ORG Key Name	Major Category	Budget **
05010	BUDGET	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	59,744 604,543
05011	PAYROLL	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	52,645 663,455
05012	ACCOUNTS PAYABLE	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	23,006 406,331
05030	CASH MANAGEMENT	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	60,263 264,228
05040	UTIL BILLING & SERV - ADMIN	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	3,683 322,170
05041	UTIL BILLING & SRV-FIELD SRV	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	134,022 1,022,990
05042	UTIL BILLING & SRV - BILLING	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	978,193 705,648
05043	UTIL BILLING & SRV-SERVICES	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	33,145 1,449,441
05050	GEN ACCT - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	161,276 453,010
05053	GEN ACCT - ACCOUNTING	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	8,774 441,540
05500	POLICE - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS CAPITAL EQUIPMENT	824,598 2,228,143 6,000
05511	RECORDS-PROPERTY	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	108,781 1,812,777
05513	POLICE COMMUNICATIONS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	105,976 3,017,439
05514	COMMUNITY SERVICES	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	32,954 1,874,137
05531	PATROL	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	1,086,836 15,915,981
05532	INVESTIGATIONS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	114,596 4,191,572
05533	ANIMAL CONTROL	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	796,732 307,975
05535	POLICE TRAFFIC	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	45,144 1,408,180
05540	POLICE - VEHICLES	MATERIALS/SERVICE/SUPPLIES	1,939,481

\*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

\*\*Reimbursed expenditures are excluded. Major categories of divisions with \$0 budget do not appear

## Divisional Budget Summary - FY2016-17\*

ORG Key #	ORG Key Name	Major Category	Budget **
05550	FORFEITED PROPERTY	MATERIALS/SERVICE/SUPPLIES	50,000
05552	FEDERAL ASSET SEIZURE ACCT	MATERIALS/SERVICE/SUPPLIES	7,788
05555	POLICE EVIDENCE FUNDS	MATERIALS/SERVICE/SUPPLIES	1
06000	FIRE - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	41,985 696,395
06011	FIRE PREVENTION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS OTHER EXPENDITURES	110,299 1,560,679 100
06021	FIRE OPERATIONS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	344,989 21,803,677
06022	FIRE TRAINING	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	151,245 418,491
06025	FIRE LOGISTICS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	1,788,883 551,072
06040	EMERGENCY PREPAREDNESS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	64,600 232,909
06500	LIBRARY - ADMIN/TECH SERVICES	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	673,801 3,016,518
08100	DEVELOP & OPERATIONS-ADMIN	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	74,992 580,683
08110	HOUSING ADMIN	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	14,865 1,083,204
08113	LOW & MOD INC SUCCESSOR AGENCY	MATERIALS/SERVICE/SUPPLIES	112,310
08115	CDBG	MATERIALS/SERVICE/SUPPLIES	868,658
08116	HOME PROGRAM	MATERIALS/SERVICE/SUPPLIES	694,937
08117	CAL/HOME	MATERIALS/SERVICE/SUPPLIES	63,000
08119	BEGIN PROGRAM	MATERIALS/SERVICE/SUPPLIES	103,500
08120	HOUSING AUTHORITY-H/A	MATERIALS/SERVICE/SUPPLIES	4,654,928
08121	HOUSING TRUST FUND	MATERIALS/SERVICE/SUPPLIES	11,000
08123	ECONOMIC DEVELOPMENT	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	238,408 609,585
08125	HOME IMPROVEMENT	MATERIALS/SERVICE/SUPPLIES	63,000
08127	AFFORDABLE HOUSING	MATERIALS/SERVICE/SUPPLIES	339,763
08150	SUCCESSOR AGENCY-RDA-ADMIN	MATERIALS/SERVICE/SUPPLIES	256,143

\*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

\*\*Reimbursed expenditures are excluded. Major categories of divisions with \$0 budget do not appear

## Divisional Budget Summary - FY2016-17\*

<b>ORG Key #</b>	<b>ORG Key Name</b>	<b>Major Category</b>	<b>Budget **</b>
08200	PLANNING	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	93,780 1,544,981
08300	PUBLIC WORKS - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	9,070 351,792
08320	PUBLIC WORKS-ENGINEERING	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	115,354 2,446,979
08321	FLOOD ALERT	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	83,974 137,759
08327	HWY USERS TAX OPERATIONS	MATERIALS/SERVICE/SUPPLIES	10,000
08328	ROADWAY OPERATIONS	MATERIALS/SERVICE/SUPPLIES	10,000
08329	GAS TAX OPER EXP	MATERIALS/SERVICE/SUPPLIES	10,000
08330	TRAFFIC MITIGATION OPER EXP	MATERIALS/SERVICE/SUPPLIES	10,000
08335	TRAFFIC SIGNALS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	468,447 1,457,396
08336	TRAFFIC SIGNAL VEHICLE REPL	CAPITAL EQUIPMENT	35,000
08340	STREETS - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	93,738 765,596
08342	STREET DRAINAGE	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	330,714 196,441
08343	PAVING	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	860,860 1,630,505
08344	STREET SIGNS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	111,810 291,733
08345	STREET MARKINGS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	127,610 322,938
08348	STREET SWEEPING	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	560,006 643,179
08350	TRANSPORTATION-ADMIN	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	181,611 548,612
08351	TRANSIT SERVICES	MATERIALS/SERVICE/SUPPLIES CAPITAL EQUIPMENT	4,790,003 75,000
08352	TRANSPORTATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	409,656 838,435
08354	CTSA	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS CAPITAL EQUIPMENT	366,820 143,108 26,200

\*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

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## Divisional Budget Summary - FY2016-17\*

ORG Key #	ORG Key Name	Major Category	Budget **
08400	ENV UTIL - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	462,405 1,774,205
08402	ENV UTIL - ASSET MANAGEMENT	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	22,029 396,882
08405	EU TECHNICAL SERVICES	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	206,206 3,193,542
08410	SOLID WASTE - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	205,669 729,050
08411	RESIDENTIAL SOLID WASTE PICKUP	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	1,648,263 1,561,372
08412	COMMERCIAL SOLID WASTE PICKUP	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	1,646,752 2,213,247
08413	SOLID WASTE MAINTENANCE	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	141,884 514,906
08414	DISPOSAL	MATERIALS/SERVICE/SUPPLIES	6,842,300
08415	RECYCLING	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	361,646 330,032
08416	GREEN WASTE PROGRAM	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	1,200,556 544,437
08417	SOLID WASTE CAPITAL PURCHASES	CAPITAL EQUIPMENT	190,000
08419	ORGANIC WASTE PROGRAM	MATERIALS/SERVICE/SUPPLIES	236,150
08420	WASTEWATER - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	292,888 634,028
08421	WATER TREATMENT/STORAGE PLANT	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS CAPITAL EQUIPMENT	4,316,426 843,276 25,891
08422	DRY CREEK WWTP	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	6,080,941 1,029,836
08424	ENVIRONMENTAL UTIL-MAINTENANCE	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	468,543 4,179,265
08425	INDUSTRIAL TREATMENT	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	72,246 347,629
08426	ENVIRONMENTAL TREATMENT LAB	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	434,240 950,509
08427	PLEASANT GROVE WWTP	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	6,003,040 835,797
08430	WATER - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	912,094 246,705

\*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

\*\*Reimbursed expenditures are excluded. Major categories of divisions with \$0 budget do not appear

## Divisional Budget Summary - FY2016-17\*

ORG Key #	ORG Key Name	Major Category	Budget **
08431	WATER DISTRIBUTION	MATERIALS/SERVICE/SUPPLIES	1,799,933
		SALARIES/WAGES/BENEFITS	4,394,698
		CAPITAL EQUIPMENT	54,120
08432	WASTEWATER COLLECTION	MATERIALS/SERVICE/SUPPLIES	1,418,751
		SALARIES/WAGES/BENEFITS	3,901,982
		CAPITAL EQUIPMENT	45,000
08433	WATER EFFICIENCY	MATERIALS/SERVICE/SUPPLIES	1,176,395
		SALARIES/WAGES/BENEFITS	1,004,761
08441	RECYCLED WATER	MATERIALS/SERVICE/SUPPLIES	412,742
		SALARIES/WAGES/BENEFITS	124,368
08450	STORM WATER MANAGEMENT EU	MATERIALS/SERVICE/SUPPLIES	259,009
		SALARIES/WAGES/BENEFITS	505,218
08500	PARKS & REC - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES	229,760
		SALARIES/WAGES/BENEFITS	1,225,959
08501	PARK DEVELOPMENT	MATERIALS/SERVICE/SUPPLIES	93,657
		SALARIES/WAGES/BENEFITS	526,076
08511	ADULT SPORTS	MATERIALS/SERVICE/SUPPLIES	153,199
		SALARIES/WAGES/BENEFITS	235,391
08514	ADULT & SENIOR ACTIVITIES	MATERIALS/SERVICE/SUPPLIES	58,626
		SALARIES/WAGES/BENEFITS	177,912
08515	CULTURAL ARTS & ENTERTAINMENT	MATERIALS/SERVICE/SUPPLIES	8,150
		SALARIES/WAGES/BENEFITS	50,081
08517	YOUTH & TEEN SERVICES	MATERIALS/SERVICE/SUPPLIES	66,081
		SALARIES/WAGES/BENEFITS	216,243
08518	YOUTH CLASSES	MATERIALS/SERVICE/SUPPLIES	169,037
		SALARIES/WAGES/BENEFITS	399,127
08519	COMMUNITY SPECIAL EVENTS	MATERIALS/SERVICE/SUPPLIES	210,353
		SALARIES/WAGES/BENEFITS	134,517
08520	MAIDU PARK	MATERIALS/SERVICE/SUPPLIES	76,320
		SALARIES/WAGES/BENEFITS	285,224
08521	MAIDU MUSEUM-HISTORIC SITE	MATERIALS/SERVICE/SUPPLIES	99,737
		SALARIES/WAGES/BENEFITS	423,117
08525	MAHANY PARK	MATERIALS/SERVICE/SUPPLIES	264,516
		SALARIES/WAGES/BENEFITS	650,761
08526	TOWN SQUARE	MATERIALS/SERVICE/SUPPLIES	180,435
		SALARIES/WAGES/BENEFITS	203,875
08527	UTIL EXPLORATION CENTER	MATERIALS/SERVICE/SUPPLIES	121,291
		SALARIES/WAGES/BENEFITS	572,749

\*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

\*\*Rerimbursed expenditures are excluded. Major categories of divisions with \$0 budget do not appear

## Divisional Budget Summary - FY2016-17\*

ORG Key #	ORG Key Name	Major Category	Budget **
08530	AQUATICS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	705,511 1,468,105
08541	ADVENTURE CLUBS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	430,170 3,398,452
08542	PRESCHOOL EDUCATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	71,864 363,767
08545	AFTER SCHOOL EDUCATION-SAFETY	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	43,846 402,286
08546	CDE-CHILD DEVELOP PROGRAM	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	92,246 716,406
08550	PARK OPERATIONS - ADMIN	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	68,092 744,924
08551	OPEN SPACE/TREE MAINTENANCE	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	644,910 1,219,738
08555	PARKS - MAINTENANCE	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	3,102,134 2,993,699
08571	DIAMOND OAKS	MATERIALS/SERVICE/SUPPLIES	996,380
08572	WOODCREEK GOLF CLUB	MATERIALS/SERVICE/SUPPLIES	1,012,500
08600	ELECTRIC - ADMINISTRATION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS CAPITAL EQUIPMENT	1,525,061 2,936,720 29,000
08605	ELEC REGULATORY/LEGISLATIVE	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	850,045 889,637
08611	ELECTRIC ENGINEERING	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	232,449 3,349,505
08614	ELECT CONST & MAINTENANCE	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS CAPITAL EQUIPMENT	3,624,339 12,828,448 197,500
08615	STREETLIGHTS	MATERIALS/SERVICE/SUPPLIES	647,500
08616	ELECTRIC POWER PLANT	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS CAPITAL EQUIPMENT	8,263,787 5,499,804 415,000
08621	POWER SUPPLY	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	70,663,759 2,121,094
08623	RETAIL SERVICES/PUB BENEFITS	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	4,029,587 1,721,915
08630	ELECTRIC VEHICLES	CAPITAL EQUIPMENT	696,400

\*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

\*\*Reimbursed expenditures are excluded. Major categories of divisions with \$0 budget do not appear

## Divisional Budget Summary - FY2016-17\*

ORG Key #	ORG Key Name	Major Category	Budget **
08800	DEVELOPMENT SERVICES-ADMIN	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	56,000 712,841
08801	DEV SRV-PERMIT CENTER	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	76,720 1,323,743
08810	DEV SRV-BUILDING INSPECTION	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	597,000 1,937,676
08815	DEV SRV-CODE ENFORCEMENT	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	87,506 534,594
08820	DEV SRV-ENGINEERING	MATERIALS/SERVICE/SUPPLIES SALARIES/WAGES/BENEFITS	172,500 2,322,094
08875	DEV SRV-TECHNOLOGY INV ACCT	MATERIALS/SERVICE/SUPPLIES	435,000
09000	ANNEXATION PAYMENTS (COUNTY)	MATERIALS/SERVICE/SUPPLIES	4,300,000
09807	316 VERNON DEBT SERVICE	DEBT SERVICE	867,538
09812	CITY SPECIAL ASSESSMENTS	MATERIALS/SERVICE/SUPPLIES	84,560
09834	2015 WATER REFUNDING BONDS	DEBT SERVICE	4,130,950
09845	2004 ELECTRIC COP'S	DEBT SERVICE	4,950
09851	03 GOLF COURSE COPS REFUNDING	DEBT SERVICE	491,587
09853	2014 ELEC REVENUE REF BONDS	DEBT SERVICE	828,950
09854	2013 ELECTRIC REV BDS SERIES A	DEBT SERVICE	6,427,400
09855	2008 ELECTRIC COPS SERIES A	DEBT SERVICE	3,007,680
09857	2009 ELECTRIC COPS	DEBT SERVICE	2,400,619
09858	2010 ELECTRIC REVENUE BONDS	DEBT SERVICE	3,124,175
09859	2012 ELECTRIC DIR PURCH BONDS	DEBT SERVICE	726,750
09895	2006A RDA PROJ TAX EXEMPT TAB	DEBT SERVICE	646,525
09896	2006AT RDA PROJ TAXABLE TAB	DEBT SERVICE	255,738
09897	2006HT HSG TAXABLE TAB	DEBT SERVICE	447,719
09898	2014 RDA REF PROJ TAX ALLOC	DEBT SERVICE	821,813
09910	2006 HRN/WCE CFDS	DEBT SERVICE	2,965,772
09912	2007 CR/STN PCL1/STN-E/STN-W-A	DEBT SERVICE	2,933,813
09913	2007 CR/STN PCL1/STN-E/STN-W-B	DEBT SERVICE	698,115
09914	2012 NE-NW REFUNDING CFD	DEBT SERVICE	2,947,375

\*Summary of major code expenditures by Division (ORG key) as per the budget approval level mandated in the Budget Ordinance.

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# Capital Improvement Projects - Alphabetical Order

## Capital Improvement Projects

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# Capital Improvement Project Overview



## Capital Improvement Project Overview

The City of Roseville's Capital budget includes two types of projects: Capital Improvement Projects (CIPs) and annual projects. CIPs include those projects that are related to the acquisition, expansion, or rehabilitation of an element of the City's infrastructure (physical improvements such as streets, water, wastewater, public buildings, parks, etc.). These projects typically have projected end dates. Annual projects include, but are not limited to, maintenance work that is done on a routine basis, such as bike trail maintenance, open space maintenance, and roadway maintenance. Annual projects are ongoing.

CIP budgets are approved by project in total; however, City Council approval is also required for the actual implementation of the projects. Purchase orders, service agreements, and contracts related to these projects are presented to, and approved by, City Council.

The CIPs presented in detail in the budget are only those projects that are requesting new budget approval in the upcoming budget year. There are many on-going CIPs that will be carried forward. These are included in summary in the budget book. The budget for CIPs is approved on a total project basis. After the end of each fiscal year, an analysis is prepared that compares each approved CIP budget to what was spent during the prior year. Any remaining budgeted, yet unspent, funds associated with CIPs are carried forward to the current year's budget using a budget adjustment prepared in the Finance Department. The budget adjustment is presented to City Council for approval in mid to late October. After approval, the working budget is updated to include the approved carry forward spending for these projects. The CIPs that have carry forward funds and no new funding in the

upcoming budget year do not have detailed CIP sheets in the current CIPs section of the budget book. There is a list of the known carry forward projects including the project title and unspent dollar amount as of April. Unspent budgets are not carried forward on annual projects. The CIP budget sheets provide readers with cost estimates, methods of financing, and expenditure estimates for the City of Roseville's annual projects and CIPs for the next five years.

Accordingly, the document includes descriptions, classifications, costs, funding source, and other relevant facts for the City of Roseville's CIPs and annual projects for FY2016-17 through FY2020-21.

Projects are classified as follows:

- Public Buildings
- General Projects
- Drainage Projects
- Street Projects
- Water Projects
- Wastewater Projects
- Park Projects
- Electric Projects

This section contains project budget sheets that include the funding source(s) for each capital project as well as a summary of the total cost of all projects in each category over the next five years. An additional summary contained within this section provides summary information on the City's CIPs. The table titled "Capital Improvement Program Summary: FY2016-17 through FY2020-21" is a high-level view of the total of the project expenditures in each category of capital expenses over the next five years. A glossary of terms and common acronyms is included in the Appendices section to define terms and abbreviations used in the project descriptions.

# Capital Improvement Project Overview

## How to read this section:

CAPITAL IMPROVEMENT PROJECT BUDGET								
1 CLASSIFICATION OF PROJECT: <i>Project Classification</i>		PROJECT NUMBER: <i>Org Key/Project Number</i>		ORIGINAL APPROPRIATION DATE: <i>Month - YR</i>		3		
4 PROJECT TITLE: <i>Project Title:</i>		TENTATIVE COMPLETION DATE: <i>Month - YR</i>						5
6 DESCRIPTION: <i>Description of Project</i>								
COST ESTIMATE		PRIOR YEARS	FY 20XX-XX <i>(Current Year)</i>	FY 20XX-XX <i>(Current Year +1)</i>	FY 20XX-XX <i>(Current Year +2)</i>	FY 20XX-XX <i>(Current Year +3)</i>	FY 20XX-XX <i>(Current Year +4)</i>	TOTAL PROJECT
7 Labor		\$100,000	\$40,000	\$0	\$0	\$0	\$0	\$140,000
Architectural/Engineering Services		80,000	0	0	0	0	0	80,000
Site Acquisition & Preparation		100	0	0	0	0	0	100
Material / Equipment / Furniture		0	0	0	0	0	0	0
Construction		0	0	0	0	0	0	0
Other		0	0	0	0	0	0	0
TOTAL		\$180,100	\$40,000	\$0	\$0	\$0	\$0	\$220,100
SOURCE OF FUNDS		PRIOR YEARS	FY 20XX-XX	FY 20XX-XX	FY 20XX-XX	FY 20XX-XX	FY 20XX-XX	TOTAL PROJECT
8 Funding Source		\$180,100	\$40,000	\$0	\$0	\$0	\$0	\$220,100
TOTAL		\$180,100	\$40,000	\$0	\$0	\$0	\$0	\$220,100

## Project Information

The information at the top of each project sheet includes:

- 1 **Classification of Project** – The project sheets are grouped by project classification (example: General, Streets, Water, Electric...).
- 2 **Project Number** – The projects sheets are ordered by Project Number within each classification group. See footnote below for explanation of numbering process.
- 3 **Original Appropriation Date** – This information is included for Capital Improvement Projects and typically not for Annual Projects. It is the month and year that funds were initially appropriated to be spent on the project.
- 4 **Project Title** – This is the working title for the project.
- 5 **Tentative Completion Date** – This is the month and year that the project manager anticipates the project being complete.
- 6 **Description** – This section includes the details on the work being done.

7 **Cost Estimate** – This is the financial measure of the total amount anticipated to be spent for each year of the project by activity (Labor, Architectural Services, Site Acquisition, Material, Construction and Other). The “Prior Years” column includes the actual amount spent from project inception to the end of the prior fiscal year for CIPs and last year’s actual spending for Annual projects. The next five columns include anticipated spending for each year. Finally, the “Total Project” column calculates the total cost of the project from inception to five years in the future.

8 **Source of Funds** – This section indicates how each project will be funded. It includes other City funds, grants and other anticipated revenues. If the project is funded by more than one City fund, the entire amount is budgeted in one fund (typically the fund that the sponsoring department is funded by). The amounts funded by other City funds are then transferred into the fund where the project is budgeted. The “Prior Years” column includes the actual amounts funded from each source since project inception through the end of the prior fiscal year. The “Total Project” column calculates the total funding of the project by each source, from inception to five years in the future.

## Project Numbering Sequence

Annual project numbers are comprised of five digits. The first digit indicates the department that is managing the project, the second digit indicates the type of project (annual or CIP), the third digit indicates the project category (Water, Wastewater, Parks...etc.) and the last two digits are sequential. Example: For Annual Project number 21501: 2=Public Works, 1=Annual project, 5=Street Project and 01 is the sequential order in which the project number was assigned.

CIP projects include the five digit number described above followed by an additional six digit number. The first two digits indicate the fiscal year in which the project first received funding, the next digit is the division (Environmental utilities, Electric...etc.), the next digit indicates the project category (Water, Wastewater, Parks...etc.) and the last two digits are sequential. Example: CIP number 30003/133002: 3=Environmental Utilities, 0=CIP, 0=Water and 03 is the sequential order in which the project number was assigned. Following the slash 13=project was initially funded in FY2012-13, 3=Environmental Utilities, 0=Water and 02 is the sequential order in which the project number was assigned.

**CAPITAL IMPROVEMENT PROGRAM SUMMARY: FY2016-17 through FY2020-21**

	<u>PRIOR YEARS</u>	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>TOTAL PROJECT</u>
PUBLIC BUILDING PROJECTS	\$1,231,001	\$515,000	\$0	\$752,000	\$9,600,000	\$0	\$12,098,001
GENERAL PROJECTS	31,038,391	13,490,155	14,512,231	12,186,578	5,055,397	4,307,055	80,589,807
DRAINAGE PROJECTS	266,963	216,500	270,530	275,000	250,000	250,000	1,528,993
STREET PROJECTS	18,404,476	11,630,525	2,872,025	2,872,025	2,522,025	2,522,025	40,823,101
WATER PROJECTS	3,239,684	5,785,500	8,570,500	1,070,500	1,070,500	665,500	20,402,184
WASTEWATER PROJECTS	1,445,855	3,113,500	2,425,000	2,425,000	2,425,000	1,375,000	13,209,355
PARK PROJECTS	7,189,269	846,000	3,666,000	766,000	66,000	66,000	12,599,269
GOLF COURSE PROJECTS	1,300,601	90,000	45,000	45,000	0	0	1,480,601
ELECTRIC PROJECTS	8,657,123	21,830,000	26,070,000	11,005,000	4,085,000	3,400,000	75,047,123
<b>TOTAL CAPITAL IMPROVEMENT PROGRAM REQUIREMENTS</b>	<b>\$72,773,363</b>	<b>\$57,517,180</b>	<b>\$58,431,286</b>	<b>\$31,397,103</b>	<b>\$25,073,922</b>	<b>\$12,585,580</b>	<b>\$257,778,434</b>

**PUBLIC BUILDING PROJECTS**

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>TOTAL PROJECT</u>
LIBRARY REMODEL	C-7	10001 / 051003	\$1,031,001	\$315,000	\$0	\$0	\$0	\$0	\$1,346,001
WRSP COMMUNITY CENTER & PARK MASTER PLAN	C-8	10005 / 091003	200,000	200,000	0	752,000	9,600,000	0	10,752,000
<b>TOTAL</b>			<b>\$1,231,001</b>	<b>\$515,000</b>	<b>\$0</b>	<b>\$752,000</b>	<b>\$9,600,000</b>	<b>\$0</b>	<b>\$12,098,001</b>



## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT:	PROJECT NUMBER:	ORIGINAL APPROPRIATION DATE:
PUBLIC BUILDING	10005 / 091003	Jul-08
PROJECT TITLE:	TENTATIVE COMPLETION DATE:	
WRSP COMMUNITY CENTER & PARK MASTER PLAN	Jun-20	

DESCRIPTION	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
This project is located in the WRSP Park Site F-56, adjacent to the historic Fiddymont House & joint-use high school site. It includes design and construction of the following: FY2016-17 - Master plan FY2017-18 - Construction documents FY2018-19 - Construction						

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$252	\$0	\$0	\$0	\$0	\$0	\$252
Architectural/Engineering Services	19,526	200,000	0	0	0	0	219,526
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	180,222	0	0	752,000	9,600,000	0	10,532,222
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$752,000</b>	<b>\$9,600,000</b>	<b>\$0</b>	<b>\$10,752,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Public Facilities Fee Fund	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Citywide Park Development - WRSP Fund	0	200,000	0	752,000	9,600,000	0	10,552,000
<b>TOTAL</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$752,000</b>	<b>\$9,600,000</b>	<b>\$0</b>	<b>\$10,752,000</b>

**GENERAL PROJECTS**

<u>PROJECT TITLE</u>	<u>Page</u>	<u>ACCOUNT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>TOTAL PROJECT</u>
REFUSE BIN AND CAN REPLACEMENT	C-10	31901	\$317,256	\$200,000	\$80,000	\$80,000	\$80,000	\$0	\$757,256
SOLID WASTE OUTREACH	C-11	31912	209,380	135,000	0	0	0	0	344,380
SOLID WASTE - TECHNOLOGY REPLACEMENT (EU)	C-12	31950	25,000	25,000	25,000	25,000	25,000	25,000	150,000
SOLID WASTE - UEC TECHNOLOGY REPLACEMENT (EU)	C-13	31951	11,155	10,000	10,000	10,000	10,000	10,000	61,155
PLANNING - FULL COST RECOVERY PROJECTS	C-14	901116, 901445, 90160	3,669,117	4,067,750	0	0	0	0	7,736,867
SPECIAL STUDIES - ENGINEERING	C-15	90125	500,000	500,000	500,000	500,000	300,000	0	2,300,000
BLDG PLAN CHECK SERVICES	C-16	90138	50,000	50,000	300,000	300,000	300,000	0	1,000,000
WALL / FENCE REPAIRS	C-17	91001	15,000	15,000	15,000	15,000	15,000	15,000	90,000
TREE MITIGATION	C-18	91003 / 91004	425,082	479,875	508,875	508,875	508,875	508,875	2,940,457
ADA COMPLIANCE	C-19	91005	137,954	135,000	75,000	75,000	75,000	75,000	572,954
BIKE TRAIL MAINTENANCE	C-20	91007	124,152	109,112	109,112	109,112	109,112	109,112	669,712
OPEN SPACE MAINTENANCE	C-21	91008	656,281	658,238	667,738	667,738	667,738	667,738	3,985,471
REASON FARMS PROPERTY MANAGEMENT	C-22	91009	1,252,931	25,000	20,000	20,000	20,000	20,000	1,357,931
RUEC SCHOOL TOUR ANNUAL PROJECT	C-23	91010	18,000	21,000	24,000	27,000	30,000	30,000	150,000
CITY PARKING LOT GENERAL REHAB	C-24	91011	99,594	50,000	50,000	50,000	50,000	50,000	349,594
IT REHAB PROJECT	C-25	91020	840,346	735,000	1,334,992	821,492	903,343	960,000	5,595,173
FACILITIES REHAB PROJECT	C-26	91021	1,208,424	1,100,000	0	0	0	0	2,308,424
PARKS REHAB PROJECT	C-27	91022	919,174	400,000	1,491,326	1,491,326	1,491,326	1,491,326	7,284,478
FIRE EQUIPMENT REHAB PROJECT	C-28	91023	50,000	72,400	0	0	0	0	122,400
POLICE REHAB PROJECTS	C-29	91024	277,000	119,000	0	0	0	0	396,000
BUS SHELTER REPLACEMENT	C-30	91041	0	50,000	50,001	50,002	50,003	50,004	250,010
CITY WIDE TRAFFIC MODEL UPDATE	C-31	90003 / 969001	1,785,278	125,000	175,000	125,000	125,000	0	2,335,278
CITY FACILITIES SECURITY IMPROVEMENTS	C-32	90001 / 059001	1,050,000	20,000	50,000	50,000	50,000	50,000	1,270,000
ENTERPRISE ASSET MANAGEMENT	C-33	90001 / 079005	12,543,333	590,000	0	0	0	0	13,133,333
UEC EQUIPMENT REPLACEMENT	C-34	90012 / 099003	700,178	100,000	200,000	200,000	200,000	200,000	1,600,178
DRY CREEK GREENWAY COMMUNITY PLANNING	C-35	90004 / 099004	1,254,672	1,000,000	0	0	0	0	2,254,672
MULTI-HAZARD PLAN UPDATE	C-36	90001 / 109002	419,083	45,000	45,000	45,000	45,000	45,000	644,083
DOWNTOWN PEDESTRIAN BRIDGE	C-37	90006 / 139002	650,001	15,000	0	0	0	0	665,001
SOFTWARE & TECHNOLOGY PROJECTS	C-38	90017 / 159002	1,500,000	1,652,780	4,169,550	3,327,670	0	0	10,650,000
MAIDU PARK TRAIL REPAIR	C-39	90004 / 169003	275,000	100,000	0	0	0	0	375,000
800MHz RADIO SYSTEM REPLACEMENT	C-40	90017 / 169006	55,000	25,000	3,610,000	3,610,000	0	0	7,300,000
EAST RADIO SITE RELOCATION	C-41	90008 / 179001	0	420,000	1,001,637	78,363	0	0	1,500,000
TAYLOR ROAD COMMUTER BUS STOP UPGRADE	C-42	90009 / 179002	0	90,000	0	0	0	0	90,000
ACTIVE TRANSPORTATION PLAN UPDATES	C-43	90009 / 179003	0	175,000	0	0	0	0	175,000
TRANSIT PLAN UPDATE	C-44	90009 / 179004	0	175,000	0	0	0	0	175,000
<b>TOTAL</b>			<b>\$31,038,391</b>	<b>\$13,490,155</b>	<b>\$14,512,231</b>	<b>\$12,186,578</b>	<b>\$5,055,397</b>	<b>\$4,307,055</b>	<b>\$80,589,807</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL/SOLID WASTE	PROJECT NUMBER: 31901	ORIGINAL APPROPRIATION DATE: Jul-09
PROJECT TITLE: REFUSE BIN AND CAN REPLACEMENT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

Rehabilitation funds for replacement of cans and bins

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	317,256	200,000	80,000	80,000	80,000	0	757,256
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$317,256</b>	<b>\$200,000</b>	<b>\$80,000</b>	<b>\$80,000</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$757,256</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Solid Waste Rehab Fund	\$317,256	\$200,000	\$80,000	\$80,000	\$80,000	\$0	\$757,256
<b>TOTAL</b>	<b>\$317,256</b>	<b>\$200,000</b>	<b>\$80,000</b>	<b>\$80,000</b>	<b>\$80,000</b>	<b>\$0</b>	<b>\$757,256</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL/SOLID WASTE	PROJECT NUMBER: 31912	ORIGINAL APPROPRIATION DATE: Jan-13
PROJECT TITLE: SOLID WASTE OUTREACH	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

To encourage source reduction and increased reuse among utility customers, as noted in SB 1016, public education and outreach is necessary to reduce per capita, per day disposal rate.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	209,380	135,000	0	0	0	0	344,380
<b>TOTAL</b>	<b>\$209,380</b>	<b>\$135,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$344,380</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Solid Waste Operations Fund	\$134,380	\$135,000	\$0	\$0	\$0	\$0	\$269,380
State of CA Grant	75,000	0	0	0	0	0	75,000
<b>TOTAL</b>	<b>\$209,380</b>	<b>\$135,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$344,380</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL / SOLID WASTE	PROJECT NUMBER: 31950	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: SOLID WASTE - TECHNOLOGY REPLACEMENT (EU)		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

**DESCRIPTION:**  
Annual project to replace technology equipment.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$150,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Solid Waste Rehab Fund	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
<b>TOTAL</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$150,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL / SOLID WASTE	PROJECT NUMBER: 31951	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: SOLID WASTE - UEC TECHNOLOGY REPLACEMENT (EU)		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

DESCRIPTION:  
Annual project to replace technology equipment.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	11,155	10,000	10,000	10,000	10,000	10,000	61,155
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$11,155</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$61,155</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Solid Waste Rehab Fund	\$11,155	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$61,155
<b>TOTAL</b>	<b>\$11,155</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$61,155</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90116, 90145,90160	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: PLANNING - FULL COST RECOVERY PROJECTS		TENTATIVE COMPLETION DATE: ANNUAL PROJECTS

DESCRIPTION:

Monies are collected from private developers and are considered pass through funds.

- 90116 - Amoroso/Brookfield - \$150,000
- 90145 - Development Full Cost - \$5,000
- 90160 Full cost Reimbursement - \$3,912,750

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	1,383,843	1,805,000	0	0	0	0	3,188,843
Site Acquisition & Preparation	0	500,000	0	0	0	0	500,000
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	550,000	0	0	0	0	0	550,000
Other	1,735,274	1,762,750	0	0	0	0	3,498,024
<b>TOTAL</b>	<b>\$3,669,117</b>	<b>\$4,067,750</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,736,867</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Contribution by Developer	\$3,669,117	\$4,067,750	\$0	\$0	\$0	\$0	\$7,736,867
<b>TOTAL</b>	<b>\$3,669,117</b>	<b>\$4,067,750</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,736,867</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90125	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: SPECIAL STUDIES - ENGINEERING		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

DESCRIPTION:

Provides funds for professional services and technical studies related to private development projects. Monies are collected from private developers and are considered pass through funds.

90125 - Traffic Studies (Fehr & Peers, Kimberly -Horn) (\$500,000)

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	500,000	500,000	500,000	500,000	300,000	0	2,300,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$2,300,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Contribution by Developer	\$500,000	\$500,000	\$500,000	\$500,000	\$300,000	\$0	\$2,300,000
<b>TOTAL</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$2,300,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90138	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: BLDG PLAN CHECK SERVICES	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

Provides funds for professional services of outside consultant for plan review services. Monies are collected with the building permit application and are considered pass through funds.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	50,000	50,000	300,000	300,000	300,000	0	1,000,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$1,000,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Contribution by Developer	\$50,000	\$50,000	\$300,000	\$300,000	\$300,000	\$0	\$1,000,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$1,000,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91001	ORIGINAL APPROPRIATION DATE: Jul-06
PROJECT TITLE: WALL / FENCE REPAIRS	TENTATIVE COMPLETION DATE: ANNUAL PROJECTS	

**DESCRIPTION:**

Repair soundwalls and city fences at various locations where damage occurs (usually by a moving vehicle). This project is for those repairs that we are unable to retrieve reimbursement via subrogation.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	15,000	15,000	15,000	15,000	15,000	15,000	90,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$90,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
General CIP Rehab Fund	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$90,000
<b>TOTAL</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$90,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91003 / 91004
PROJECT TITLE: TREE MITIGATION	ORIGINAL APPROPRIATION DATE: ANNUAL PROJECT
TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION: Native and non-native tree planting in City golf courses and parks, public outreach, urban forest staffing, implementation of urban forest master plan and materials and supplies.  FY2016-17: Native (91003): \$246,300 Non-Native (91004): \$233,575	
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COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	425,082	479,875	508,875	508,875	508,875	508,875	2,940,457
<b>TOTAL</b>	<b>\$425,082</b>	<b>\$479,875</b>	<b>\$508,875</b>	<b>\$508,875</b>	<b>\$508,875</b>	<b>\$508,875</b>	<b>\$2,940,457</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Native Oak Tree Propagation Fund	\$282,081	\$246,300	\$260,800	\$260,800	\$260,800	\$260,800	\$1,571,581
Non-Native Oak Tree Propagation Fund	143,001	233,575	248,075	248,075	248,075	248,075	1,368,876
<b>TOTAL</b>	<b>\$425,082</b>	<b>\$479,875</b>	<b>\$508,875</b>	<b>\$508,875</b>	<b>\$508,875</b>	<b>\$508,875</b>	<b>\$2,940,457</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91005	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: ADA COMPLIANCE		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

**DESCRIPTION:**

This project funds the needed repairs, upgrades and consulting needs to meet ADA compliance at City facilities.

FY 2016/17	\$10,000
Compliance Consulting Services	\$10,000
Minor Repair Improvements	\$55,000
Priority ADA barrier removal based on transition plan	\$60,000
ADA Strategic Plan Phase II	

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	137,954	135,000	75,000	75,000	75,000	75,000	572,954
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$137,954</b>	<b>\$135,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$572,954</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
General CIP Rehab Fund	\$137,954	\$135,000	\$75,000	\$75,000	\$75,000	\$75,000	\$572,954
<b>TOTAL</b>	<b>\$137,954</b>	<b>\$135,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$572,954</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91007	ORIGINAL APPROPRIATION DATE: Jul-07
PROJECT TITLE: BIKE TRAIL MAINTENANCE	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

This project funds the day-to-day routine maintenance of the City's bike trails, including weed abatement, tree trimming, sweeping, asphalt maintenance and other activities, at an approximate cost of \$5,600 per mile. These activities increase the longevity of these important City assets and result in a safe and clean surface for bicycling, walking, jogging and other trail activities. 100% CFD/LLD funded.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$85,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$435,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	39,152	39,112	39,112	39,112	39,112	39,112	234,712
Other	0	0	0	0	0	0	0
	\$0						
<b>TOTAL</b>	<b>\$124,152</b>	<b>\$109,112</b>	<b>\$109,112</b>	<b>\$109,112</b>	<b>\$109,112</b>	<b>\$109,112</b>	<b>\$669,712</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Bike Trail Maintenance Fund	\$124,152	\$109,112	\$109,112	\$109,112	\$109,112	\$109,112	\$669,712
<b>TOTAL</b>	<b>\$124,152</b>	<b>\$109,112</b>	<b>\$109,112</b>	<b>\$109,112</b>	<b>\$109,112</b>	<b>\$109,112</b>	<b>\$669,712</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91008	ORIGINAL APPROPRIATION DATE: Jul-07
PROJECT TITLE: OPEN SPACE MAINTENANCE	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

This project includes contractual obligations through adopted maintenance plans, such as invasive weed removal, signs, post and cable mitigation monitoring, debris removal, tree removal, etc. This project is funded with pooled CFD / LLD / Endowment funds that are identified for the purpose of open space maintenance.

<b>COST ESTIMATE</b>	PRIOR YEAR	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	656,281	658,238	667,738	667,738	667,738	667,738	3,985,471
<b>TOTAL</b>	<b>\$656,281</b>	<b>\$658,238</b>	<b>\$667,738</b>	<b>\$667,738</b>	<b>\$667,738</b>	<b>\$667,738</b>	<b>\$3,985,471</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Open Space Maintenance Fund	\$656,281	\$658,238	\$667,738	\$667,738	\$667,738	\$667,738	\$3,985,471
<b>TOTAL</b>	<b>\$656,281</b>	<b>\$658,238</b>	<b>\$667,738</b>	<b>\$667,738</b>	<b>\$667,738</b>	<b>\$667,738</b>	<b>\$3,985,471</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91009	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: REASON FARMS PROPERTY MANAGEMENT		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

DESCRIPTION:

Provides for the general upkeep of the site.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$46,091	\$0	\$0	\$0	\$0	\$0	\$46,091
Architectural/Engineering Services	1,007,930	0	0	0	0	0	1,007,930
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	198,910	25,000	20,000	20,000	20,000	20,000	303,910
<b>TOTAL</b>	<b>\$1,252,931</b>	<b>\$25,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$1,357,931</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Reason Farms Revenue Fund	\$1,252,931	\$25,000	\$20,000	\$20,000	\$20,000	\$20,000	\$1,357,931
<b>TOTAL</b>	<b>\$1,252,931</b>	<b>\$25,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$1,357,931</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91010	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: RUEC SCHOOL TOUR ANNUAL PROJECT		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

DESCRIPTION:

Supports RUEC school tours for Roseville and other regional elementary schools

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	18,000	21,000	24,000	27,000	30,000	30,000	150,000
<b>TOTAL</b>	<b>\$18,000</b>	<b>\$21,000</b>	<b>\$24,000</b>	<b>\$27,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$150,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Water Operations Fund	\$6,000	\$7,000	\$8,000	\$9,000	\$10,000	\$10,000	\$50,000
Wastewater Operations Fund	6,000	7,000	8,000	9,000	10,000	10,000	50,000
Solid Waste Operations Fund	6,000	7,000	8,000	9,000	10,000	10,000	50,000
<b>TOTAL</b>	<b>\$18,000</b>	<b>\$21,000</b>	<b>\$24,000</b>	<b>\$27,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$150,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91011	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: CITY PARKING LOT GENERAL REHAB		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

DESCRIPTION:

This project funds needed repairs and rehabilitation of parking lots associated with City facilities.  
 FY2016-17  
 401 Oak St. Seal & Stripe  
 \$50,000

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	99,594	50,000	50,000	50,000	50,000	50,000	349,594
<b>TOTAL</b>	<b>\$99,594</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$349,594</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
General CIP Rehab Fund	\$99,594	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$349,594
<b>TOTAL</b>	<b>\$99,594</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$349,594</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91020	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: IT REHAB PROJECT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**  
 Information Technology assets become obsolete over time and must be replaced due to use and the constantly evolving technology environment. In FY2016-17 the following rehab projects are:

Citywide Network Infrastructure Upgrades/Replacement:       \$400,000  
 Citywide Phone System upgrade-Phase II:                         \$335,000

FY2015-16 & FY2016-17 funds should be combined to build the 316 Vernon Street Data Center.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$200,000	\$200,000	\$467,247	\$287,522	\$316,170	\$400,000	\$1,870,939
Architectural/Engineering Services	156,500	0	0	0	0	0	156,500
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	483,846	535,000	867,745	533,970	587,173	560,000	3,567,734
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$840,346	\$735,000	\$1,334,992	\$821,492	\$903,343	\$960,000	\$5,595,173

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
General CIP Rehab Fund	\$537,461	\$474,725	\$867,745	\$533,970	\$587,174	\$620,049	\$3,621,124
Solid Waste Rehab Fund	51,647	58,167	106,799	65,719	72,267	75,973	430,572
Wastewater Rehab Fund	70,238	73,602	133,499	82,149	90,334	96,133	545,955
Water Rehab Fund	50,620	45,672	80,100	49,290	54,201	59,653	339,536
Electric Construction Fund	130,380	79,484	140,174	86,257	94,851	103,816	634,962
Transit Fund	0	3,350	6,675	4,107	4,516	4,376	23,024
TOTAL	\$840,346	\$735,000	\$1,334,992	\$821,492	\$903,343	\$960,000	\$5,595,173

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91021	ORIGINAL APPROPRIATION DATE: Jul-13					
PROJECT TITLE: FACILITIES REHAB PROJECT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT						
DESCRIPTION:							
CIP rehab in FY2016-17 consists of: Fire Station #2 Paint Exterior \$18,000 Fire Station #2 Water Heater \$5,000 Fire Station #3 Paint Exterior \$15,000 Fire Station #5 Water Heater \$5,000 Fire Station #6 Paint Interior \$12,000 Fire Storage Building Paint Interior \$2,500 Mahany Sports Center Paint Exterior \$30,000 Mahany Sports Center Remodel Public Restrooms \$20,000 Riley Library Building Control System \$80,000 Roseville Police Dept. Repair Roof \$80,000 Roseville Police Dept. Locker Rooms Rehab \$45,000 Cardkey upgrades Corp Yard Admin \$50,000	Corp Yard Bldg. B Fencing \$22,000 Fire Station #2 Replace Carpet \$20,000 Fire Station #3 Paint Interior \$10,000 Fire Station #5 Paint Doors and Trim \$10,000 Fire Station #5 Paint Interior \$9,000 Fire Storage Building Paint Exterior \$6,500 Fire Training Bldg Replace Front & Back Decking \$25,000 Mahany Sports Center Paint Interior \$25,000 Mahany Sports Center Building Control System \$60,000 Maidu Community Ctr Paint Gutters, Ridge Cap, Trim, & Eaves \$20,000 Roseville Police Dept. Building Control System \$180,000 Roseville Police Dept. Generator \$350,000						
<b>COST ESTIMATE</b>							
	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	1,208,424	1,100,000	0	0	0	0	2,308,424
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$1,208,424</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,308,424</b>
<b>SOURCE OF FUNDS</b>							
	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
General CIP Rehab Fund	\$651,946	\$1,049,640	\$0	\$0	\$0	\$0	\$1,701,586
Transit Fund	5,705	2,200	0	0	0	0	7,905
Electric Construction Fund	85,876	5,055	0	0	0	0	90,931
Water Rehab Fund	150,836	22,395	0	0	0	0	173,231
Wastewater Rehab Fund	86,344	4,502	0	0	0	0	90,846
Solid Waste Rehab Fund	61,274	7,536	0	0	0	0	68,810
EU Technical Services Fund	0	8,672	0	0	0	0	8,672
Auto Services Fund	116,881	0	0	0	0	0	116,881
Golf Course Fund	49,000	0	0	0	0	0	49,000
School-Aged Childcare Fund	562	0	0	0	0	0	562
<b>TOTAL</b>	<b>\$1,208,424</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,308,424</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91022	ORIGINAL APPROPRIATION DATE: Jul-13
PROJECT TITLE: PARKS REHAB PROJECT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

This Project Funds:  
 1) Tennis Court Repairs \$50,000  
 2) Replacement of the play structure at Rube Nelson Park \$150,000  
 3) Class replacement \$200,000

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	919,174	400,000	1,491,326	1,491,326	1,491,326	1,491,326	7,284,478
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$919,174</b>	<b>\$400,000</b>	<b>\$1,491,326</b>	<b>\$1,491,326</b>	<b>\$1,491,326</b>	<b>\$1,491,326</b>	<b>\$7,284,478</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
General CIP Rehab Fund	\$854,745	\$400,000	\$1,491,326	\$1,491,326	\$1,491,326	\$1,491,326	\$7,220,049
Park Development - SRSP Fund	5,001	0	0	0	0	0	5,001
Park Development - NRSP Fund	32,700	0	0	0	0	0	32,700
Park Development - NCRSP Fund	26,728	0	0	0	0	0	26,728
<b>TOTAL</b>	<b>\$919,174</b>	<b>\$400,000</b>	<b>\$1,491,326</b>	<b>\$1,491,326</b>	<b>\$1,491,326</b>	<b>\$1,491,326</b>	<b>\$7,284,478</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91023	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: FIRE EQUIPMENT REHAB PROJECT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:

Rehab projects in FY2016-17 include:

VHF Radios - \$72,400

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	50,000	72,400	0	0	0	0	122,400
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$72,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$122,400</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
General CIP Rehab Fund	\$50,000	\$72,400	\$0	\$0	\$0	\$0	\$122,400
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$72,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$122,400</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91024	ORIGINAL APPROPRIATION DATE: Jul-15
PROJECT TITLE: POLICE REHAB PROJECTS	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**  
 Rehab projects in FY2016-17 include:  
     Bomb Suits                                 \$60,000  
     Tactical Armor                            \$54,000  
     CAD/RMS Disaster Recovery         \$5,000

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	277,000	119,000	0	0	0	0	396,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$277,000</b>	<b>\$119,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$396,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
General CIP Rehab Fund	\$277,000	\$119,000	\$0	\$0	\$0	\$0	\$396,000
<b>TOTAL</b>	<b>\$277,000</b>	<b>\$119,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$396,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 91041	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: BUS SHELTER REPLACEMENT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

Replacement of older, worn bus shelters. Anticipated for this year are shelter replacements at Maidu Park (on Rocky Ridge), eastbound Lead Hill before Rocky Ridge and northbound N. Sunrise past Douglas.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$7,000	\$7,001	\$7,002	\$7,003	\$7,004	\$35,010
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	43,000	43,000	43,000	43,000	43,000	215,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,001</b>	<b>\$50,002</b>	<b>\$50,003</b>	<b>\$50,004</b>	<b>\$250,010</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Local Transp Fund (TDA Article 4)	\$0	\$50,000	\$50,001	\$50,002	\$50,003	\$50,004	\$250,010
<b>TOTAL</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,001</b>	<b>\$50,002</b>	<b>\$50,003</b>	<b>\$50,004</b>	<b>\$250,010</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90003 / 969001	ORIGINAL APPROPRIATION DATE: Mar-04
PROJECT TITLE: CITY WIDE TRAFFIC MODEL UPDATE	TENTATIVE COMPLETION DATE: ONGOING	

**DESCRIPTION:**

On-going Model, land use and project updates / maintenance of CIP account, fee tracking / fee updates (Inter-Jurisdictional Fee).

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$479,556	\$75,000	\$125,000	\$75,000	\$75,000	\$0	\$829,556
Architectural/Engineering Services	1,188,026	50,000	50,000	50,000	50,000	0	1,388,026
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	5,802	0	0	0	0	0	5,802
Construction	111,894	0	0	0	0	0	111,894
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$1,785,278</b>	<b>\$125,000</b>	<b>\$175,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$0</b>	<b>\$2,335,278</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Traffic Mitigation Fund	\$1,785,278	\$125,000	\$175,000	\$125,000	\$125,000	\$0	\$2,335,278
<b>TOTAL</b>	<b>\$1,785,278</b>	<b>\$125,000</b>	<b>\$175,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$0</b>	<b>\$2,335,278</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90001 / 059001	ORIGINAL APPROPRIATION DATE: Jul-04
PROJECT TITLE: CITY FACILITIES SECURITY IMPROVEMENTS	TENTATIVE COMPLETION DATE: ONGOING	

**DESCRIPTION:**

This project funds needed security improvements for City facilities.  
 FY 2016-17  
 Camera Replacements at Maidu Museum      \$10,000  
 Camera Replacements at Civic Center      \$10,000

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	161,751	0	0	0	0	0	161,751
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	67,068	20,000	0	0	0	0	87,068
Construction	715,435	0	50,000	50,000	50,000	50,000	915,435
Other	105,746	0	0	0	0	0	105,746
<b>TOTAL</b>	<b>\$1,050,000</b>	<b>\$20,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$1,270,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
General CIP Rehab Fund	\$1,050,000	\$20,000	\$50,000	\$50,000	\$50,000	\$50,000	\$1,270,000
<b>TOTAL</b>	<b>\$1,050,000</b>	<b>\$20,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$1,270,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90001 / 079005	ORIGINAL APPROPRIATION DATE: Jul-08
PROJECT TITLE: ENTERPRISE ASSET MANAGEMENT	TENTATIVE COMPLETION DATE: Jun-17	

**DESCRIPTION:**

The Enterprise Asset Management (EAM) Program will provide implementation of an information system to manage the organization's asset inventory and related maintenance activities, consolidation of the multiple existing asset management systems and standardization and optimization of asset-related business process across the City. Savings will occur through the elimination of costs associated with supporting and upgrading existing systems, the standardization of business processes, and implementation of formal integration with other key business systems. The systemic retention of knowledge within the EAM system will also minimize the impacts of staff retirements from the City.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$3,536,161	\$90,000	\$0	\$0	\$0	\$0	\$3,626,161
Architectural/Engineering Services	6,930,712	500,000	0	0	0	0	7,430,712
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	1,250,540	0	0	0	0	0	1,250,540
Construction	471,895	0	0	0	0	0	471,895
Other	354,025	0	0	0	0	0	354,025
<b>TOTAL</b>	<b>\$12,543,333</b>	<b>\$590,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,133,333</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Water Construction Fund	\$2,323,866	\$102,912	\$0	\$0	\$0	\$0	\$2,426,778
Wastewater Rehab Fund	1,990,282	47,515	0	0	0	0	2,037,797
Wastewater Operations Fund	1,029,250	47,515	0	0	0	0	1,076,765
Electric Operations Fund	4,709,516	0	0	0	0	0	4,709,516
Electric Construction Fund	0	197,530	0	0	0	0	197,530
Solid Waste Operations Fund	88,624	14,940	0	0	0	0	103,564
Gas Tax Fund	59,000	45,149	0	0	0	0	104,149
HUT Fund	52,702	43,939	0	0	0	0	96,641
General Fund	556,425	79,000	0	0	0	0	635,425
Automotive Replacement Fund	320,000	0	0	0	0	0	320,000
CFDs	320,000	0	0	0	0	0	320,000
Traffic Signal Maintenance Fund	157,000	0	0	0	0	0	157,000
General CIP Rehab Fund	289,604	0	0	0	0	0	289,604
Utility Impact Reimbursement Fund	647,064	11,500	0	0	0	0	658,564
<b>TOTAL</b>	<b>\$12,543,333</b>	<b>\$590,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,133,333</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90012 / 099003	ORIGINAL APPROPRIATION DATE: Jul-08
PROJECT TITLE: UEC EQUIPMENT REPLACEMENT	TENTATIVE COMPLETION DATE: ONGOING	

**DESCRIPTION:**

The Roseville Utility Exploration Center opened in January of 2008. The exhibits are highly interactive, and will require refreshing/renewal/replacement to stay up-to-date with changing technologies, and to maintain the interest of the community. It is anticipated that major elements will need to be replaced on an ongoing periodic basis, beginning within the next 5 years. The annual amounts represent ≈ 5% of the original cost.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$16,429	\$0	\$0	\$0	\$0	\$0	\$16,429
Architectural/Engineering Services	25,573	0	0	0	0	0	25,573
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	655,186	100,000	200,000	200,000	200,000	200,000	1,555,186
Other	2,990	0	0	0	0	0	2,990
TOTAL	\$700,178	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,600,178

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Electric Operations Fund	\$241,561	\$0	\$0	\$0	\$0	\$0	\$241,561
Electric Construction Fund	0	50,000	100,000	100,000	100,000	100,000	450,000
Water Operations Fund	152,849	16,667	33,333	33,333	33,333	33,333	302,848
Wastewater Operations Fund	152,849	16,667	33,334	33,334	33,334	33,334	302,852
Solid Waste Operations Fund	152,919	16,666	33,333	33,333	33,333	33,333	302,917
TOTAL	\$700,178	\$100,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,600,178

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90004 / 099004	ORIGINAL APPROPRIATION DATE: Jul-08
PROJECT TITLE: DRY CREEK GREENWAY COMMUNITY PLANNING		TENTATIVE COMPLETION DATE: Jun-17

**DESCRIPTION:**

This project will fund reconnaissance level field surveys, alternatives analysis, preliminary environmental review, engineering, and public outreach for the eastern portion of the Dry Creek Greenway Bike Trail and final design, permitting and right-of-way acquisition for Phase I (Riverside Ave to Marlon Dr.). The project area includes portions of Dry, Linda and Cirby Creeks (roughly parallel to Cirby Way) adjacent to the Cherry Glen, Hillcrest, Cirby Side, Meadow Oaks, Sierra Gardens, Maidu and South Cirby neighborhoods. The Dry Creek Greenway Trail is planned as a regionally significant bicycle transportation corridor with Class I (off-street) bike path connections to Roseville, Rocklin, Granite Bay, and Folsom. The trail will also connect Roseville with the greater Sacramento area through the American River Parkway and Sacramento Northern Bikeway. When complete, the trail will form a loop approximately 75 miles around the Sacramento and South Placer area.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$61,088	\$50,000	\$0	\$0	\$0	\$0	\$111,088
Architectural/Engineering Services	870,105	800,000	0	0	0	0	1,670,105
Site Acquisition & Preparation	0	150,000	0	0	0	0	150,000
Material / Equipment / Furniture	1,740	0	0	0	0	0	1,740
Construction	320,343	0	0	0	0	0	320,343
Other	1,396	0	0	0	0	0	1,396
<b>TOTAL</b>	<b>\$1,254,672</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,254,672</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Caltrans Planning Grant	\$116,000	\$0	\$0	\$0	\$0	\$0	\$116,000
Transportation Fund	592,553	1,000,000	0	0	0	0	1,592,553
CMAQ	546,119	0	0	0	0	0	546,119
<b>TOTAL</b>	<b>\$1,254,672</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,254,672</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90001 / 109002	ORIGINAL APPROPRIATION DATE: Jun-10
PROJECT TITLE: MULTI-HAZARD PLAN UPDATE	TENTATIVE COMPLETION DATE: ON-GOING	

**DESCRIPTION:**

The Disaster Mitigation Act of 2000 requires the City to update our local hazard mitigation plan as a condition of receiving disaster assistance from the Federal Government. The City's current Multi-Hazard Mitigation Plan (MHMP) was approved by the City Council in January 2011. This CIP provides funding for consultant selection and development of the next MHMP update, due by May 2016. The CIP also includes funding for the plan's annual maintenance activities, which include a comprehensive review and report of the previous year's mitigation plan initiatives by the City's MHMP Steering Committee.

For plan prep in Jan. 2021, we need to save \$30,000 each year beginning in FY2015-16. For plan maintenance, assume another \$15,000 per year for a total of \$45,000 per year.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$104	\$0	\$0	\$0	\$0	\$0	\$104
Architectural/Engineering Services	161,228	0	0	0	0	0	161,228
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	110	0	0	0	0	0	110
Construction	257,641	45,000	45,000	45,000	45,000	45,000	482,641
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$419,083</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$644,083</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Federal Grant	\$116,222	\$0	\$0	\$0	\$0	\$0	\$116,222
General Fund	302,861	45,000	45,000	45,000	45,000	45,000	527,861
<b>TOTAL</b>	<b>\$419,083</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$644,083</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90006 / 139002	ORIGINAL APPROPRIATION DATE: Jul-14
PROJECT TITLE: DOWNTOWN PEDESTRIAN BRIDGE	TENTATIVE COMPLETION DATE: Jun-19	

**DESCRIPTION:**

The Downtown Pedestrian Bridge is aligned with the Civic Center walkway and serves the purpose of providing a prominent connection from Royer Park to the Civic Center and Downtown Roseville. The bridge will incorporate the Works Project Administration style and a natural history theme.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	650,001	15,000	0	0	0	0	665,001
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$650,001	\$15,000	\$0	\$0	\$0	\$0	\$665,001

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Strategic Improvement Fund	\$250,001	\$0	\$0	\$0	\$0	\$0	\$250,001
Transportation Fund (TDA Art 4)	210,000	0	0	0	0	0	210,000
General CIP Rehab Fund	165,000	0	0	0	0	0	165,000
Public Facilities Fund	25,000	15,000	0	0	0	0	40,000
TOTAL	\$650,001	\$15,000	\$0	\$0	\$0	\$0	\$665,001

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90017 / 159002	ORIGINAL APPROPRIATION DATE: Jul-14
PROJECT TITLE: SOFTWARE & TECHNOLOGY PROJECTS		TENTATIVE COMPLETION DATE: Jun-19

DESCRIPTION:

The City has various software & technology related projects scheduled for review, rehab, and replacement over the next several years.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$500,000	\$1,000,000	\$1,000,000	\$0	\$0	\$2,500,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	200,000	50,000	0	0	250,000
Construction	1,500,000	1,152,780	0	0	0	0	2,652,780
Other	0	0	2,969,550	2,277,670	0	0	5,247,220
<b>TOTAL</b>	<b>\$1,500,000</b>	<b>\$1,652,780</b>	<b>\$4,169,550</b>	<b>\$3,327,670</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,650,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
EU - Solid Waste	\$0	\$175,000	\$264,167	\$89,167	\$0	\$0	\$528,334
EU - Wastewater	0	175,000	264,167	89,167	0	0	528,334
EU - Water	0	175,000	264,167	89,167	0	0	528,334
Electric Construction Fund	0	500,000	1,000,000	550,000	0	0	2,050,000
Other Enterprise Funds	0	0	169,000	169,000	0	0	338,000
Special Revenue Funds	0	0	160,000	160,000	0	0	320,000
Capital Project Funds	0	0	164,000	164,000	0	0	328,000
Trust Funds	0	0	53,000	53,000	0	0	106,000
CFD/LLD	0	127,780	119,049	119,050	0	0	365,879
Internal Service/Self Insurance Funds	0	0	212,000	212,000	0	0	424,000
General Fund	1,500,000	500,000	1,500,000	1,633,119	0	0	5,133,119
<b>TOTAL</b>	<b>\$1,500,000</b>	<b>\$1,652,780</b>	<b>\$4,169,550</b>	<b>\$3,327,670</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,650,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90004 / 169003	ORIGINAL APPROPRIATION DATE: Jul-15
PROJECT TITLE: MAIDU PARK TRAIL REPAIR	TENTATIVE COMPLETION DATE: Jun-17	

**DESCRIPTION:**

Design, labor, construction, and inspections for repairing damaged section of the Maidu Park perimeter trail and sidewalk, and re-surfacing other sections of trail in Maidu Park.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$25,000	\$20,000	\$0	\$0	\$0	\$0	\$45,000
Architectural/Engineering Services	25,000	0	0	0	0	0	25,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	225,000	80,000	0	0	0	0	305,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$275,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$375,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Transportation Fund (TDA Art 4)	\$275,000	\$100,000	\$0	\$0	\$0	\$0	\$375,000
<b>TOTAL</b>	<b>\$275,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$375,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL - IT	PROJECT NUMBER: 90017 / 169006	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: 800MHZ RADIO SYSTEM REPLACEMENT		TENTATIVE COMPLETION DATE: Jun-19

**DESCRIPTION:**

The City's current 800MHz trucking radio system will no longer be supported by Motorola beginning 12/31/2018. This CIP is designed to replace the current radio system to continue to provide a vendor-supported system, enhance interoperability with other agencies, and sustain a high level of communication services. The estimated costs are based on information gathered during the RFQ process performed by the "800MHz System Committee."

During FY2016-17 the following services will be needed as part of the RFP process: \$25,000 for project consultation and vendor analysis/selection assistance.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	55,000	25,000	962,500	962,500	0	0	2,005,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	2,572,500	2,572,500	0	0	5,145,000
Construction	0	0	0	0	0	0	0
Other	0	0	75,000	75,000	0	0	150,000
<b>TOTAL</b>	<b>\$55,000</b>	<b>\$25,000</b>	<b>\$3,610,000</b>	<b>\$3,610,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,300,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$2,785	\$14,500	\$167,857	\$167,857	\$0	\$0	\$352,999
Wastewater Rehab Fund	957	3,950	81,281	81,281	0	0	167,469
Water Rehab Fund	1,621	1,400	141,411	141,411	0	0	285,843
Solid Waste Rehab Fund	2,618	1,850	188,515	188,515	0	0	381,498
General Fund	0	0	3,030,936	3,030,936	0	0	6,061,872
General CIP Rehab Fund	47,019	3,300	0	0	0	0	50,319
<b>TOTAL</b>	<b>\$55,000</b>	<b>\$25,000</b>	<b>\$3,610,000</b>	<b>\$3,610,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,300,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL - IT	PROJECT NUMBER: 90008 / 179001	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: EAST RADIO SITE RELOCATION		TENTATIVE COMPLETION DATE: Jun-19

**DESCRIPTION:**  
 The City's current "East" radio site has many limitations including emergency power, coverage, capacity and a risky building lease status. These limitations increase the level of risk to provide clear and reliable communications in East Roseville. This CIP is designed to relocate the site to a location that will provide for sustainable high levels of communication services. The estimated costs are based on costs incurred when building the City's "West" site in 2010.

On a related note, there are two multi-year radio projects that will occur in parallel which increased the demand for City staff hours. A significant amount of time is required for design, construction and implementation efforts over the course of both projects. In order to allocate the time needed for the projects as well as handle daily tasks to maintain customer service levels, included in the project cost is a temporary 1,500 hour position at a cost of \$65k each year.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$78,363	\$78,363	\$78,363	\$0	\$0	\$235,089
Architectural/Engineering Services	0	0	167,500	0	0	0	167,500
Site Acquisition & Preparation	0	341,637	402,500	0	0	0	744,137
Material / Equipment / Furniture	0	0	197,500	0	0	0	197,500
Construction	0	0	155,774	0	0	0	155,774
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$420,000</b>	<b>\$1,001,637</b>	<b>\$78,363</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,500,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Public Facilities Fund	\$0	\$420,000	\$0	\$0	\$0	\$0	\$420,000
TBD	0	0	1,001,637	78,363	0	0	1,080,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$420,000</b>	<b>\$1,001,637</b>	<b>\$78,363</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,500,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90009 / 179002	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: TAYLOR ROAD COMMUTER BUS STOP UPGRADE		TENTATIVE COMPLETION DATE: Oct-18

**DESCRIPTION:**

This project would upgrade the bus stop and bus shelter within the Taylor Road Park-n-ride lot to add more bus storage space and more covered passenger seating and waiting area. This project would also include the addition of other stop amenities. This project is needed because the current stop does not provide sufficient bus stacking area, and the shelter is in poor condition and does not provide sufficient passenger waiting and loading area.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Architectural/Engineering Services	0	25,000	0	0	0	0	25,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	55,000	0	0	0	0	55,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$90,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Local Transp Fund (TDA Article 4)	\$0	\$90,000	\$0	\$0	\$0	\$0	\$90,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$90,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90009 / 179003	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: ACTIVE TRANSPORTATION PLAN UPDATES		TENTATIVE COMPLETION DATE: Oct-18

**DESCRIPTION:**  
 This project would update both the Short Range and Long Range Transit Plans. The City of Roseville Short Range Transit Plan, which was last updated in 2011, evaluates the public transit program performance, identifies and quantifies short term transit demand, and identifies strategies for enhancing community mobility. The City of Roseville Long Range Transit Plan, which was last updated in 1998, forecasts future demands and growth patterns anticipated for the area and then develops strategies to shape the future of transit in Roseville.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Architectural/Engineering Services	0	150,000	0	0	0	0	150,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$175,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Local Transp Fund (TDA Article 4)	\$0	\$175,000	\$0	\$0	\$0	\$0	\$175,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$175,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GENERAL	PROJECT NUMBER: 90009 / 179004	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: TRANSIT PLAN UPDATE		TENTATIVE COMPLETION DATE: Oct-18

**DESCRIPTION:**  
 This project would update both the Long Range Transit Plan and Short Range Transit Plan to reflect current conditions, including recent changes in land use and land use plans, newly-constructed facilities, recently approved specific plan areas, and new practices in transit and mobility. The Transit Master Plan for South Placer County was last updated in 2007, the South Placer County Bus Rapid Transit (BRT) Service Plan was last updated in November 2008, and the City's Short Range Transit Plan was last updated in 2010. The documents guide long and short term policies, programs and standards to make transit in Roseville safer and more convenient, efficient and enjoyable for users. The plan will evaluate a plan for transit services using 5, 10, and 20 year time horizons.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Architectural/Engineering Services	0	155,000	0	0	0	0	155,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$175,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Local Transp Fund (TDA Article 4)	\$0	\$175,000	\$0	\$0	\$0	\$0	\$175,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$175,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$175,000</b>

## DRAINAGE PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>TOTAL PROJECT</u>
FLOODPLAIN MANAGEMENT	C-46	21001	\$196,962	\$196,500	\$250,530	\$255,000	\$250,000	\$250,000	\$1,398,992
FLOOD ALERT SYSTEM REPLACEMENT PROJECT	C-47	20001 / 152002	70,001	20,000	20,000	20,000	0	0	130,001
<b>TOTAL</b>			<b>\$266,963</b>	<b>\$216,500</b>	<b>\$270,530</b>	<b>\$275,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$1,528,993</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: DRAINAGE	PROJECT NUMBER: 21001	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: FLOODPLAIN MANAGEMENT		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

**DESCRIPTION:**  
 Funds for performing floodplain and drainage studies, contribution to Placer County flood control district, repairing and / or improvements to areas of flood potential.

Placer Co. Flood Control Dist. Yearly Contribution	\$ 163,000
Printing and Mailing of the Flood Brochures each year	\$ 6,000
Floodplain Managers Association Yearly Conference & ASFPM	\$ 4,500
CRS Annual Support and Cycle Preparation	\$ 21,000
FEMA Map Outreach	\$ 2,000
	\$ 196,500

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	6,299	196,500	250,530	255,000	250,000	250,000	1,208,329
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	190,663	0	0	0	0	0	190,663
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$196,962</b>	<b>\$196,500</b>	<b>\$250,530</b>	<b>\$255,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$1,398,992</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
General Fund	\$196,962	\$196,500	\$250,530	\$255,000	\$250,000	\$250,000	\$1,398,992
<b>TOTAL</b>	<b>\$196,962</b>	<b>\$196,500</b>	<b>\$250,530</b>	<b>\$255,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$1,398,992</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: DRAINAGE	PROJECT NUMBER: 20001 / 152002	ORIGINAL APPROPRIATION DATE: Jul-14
PROJECT TITLE: FLOOD ALERT SYSTEM REPLACEMENT PROJECT	TENTATIVE COMPLETION DATE: Jun-19	

**DESCRIPTION:**

Funding to replace the Flood Alert System data transmission and collection hardware and software used to monitor stream levels and precipitation within the Dry Creek and Pleasant Grove Creek Watersheds.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	1,269	0	0	0	0	0	1,269
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	68,732	20,000	20,000	20,000	0	0	128,732
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$70,001</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$130,001</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
General Fund	\$70,001	\$20,000	\$20,000	\$20,000	\$0	\$0	\$130,001
<b>TOTAL</b>	<b>\$70,001</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$130,001</b>

## STREET PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>TOTAL PROJECT</u>
TRAFFIC SIGNAL PROJECTS AT VARIOUS LOCATIONS	C-49	21503	\$977,184	\$655,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,632,184
GOLF LANE MAINTENANCE-SUN CITY	C-50	21506	1,000	1,000	1,000	1,000	1,000	1,000	6,000
ADA COMPLIANCE IN R/W	C-51	21507	50,000	50,000	50,000	50,000	50,000	50,000	300,000
STREETS-RESURFACING-HWY USERS	C-52	21510	2,819,698	902,025	902,025	902,025	902,025	902,025	7,329,823
TRAFFIC SIGNAL COORDINATION	C-53	21520	50,000	50,000	40,000	40,000	40,000	40,000	260,000
TRAFFIC SIGNAL MAINTENANCE/UPGRADES	C-54	21521	377,908	293,500	300,000	300,000	300,000	300,000	1,871,408
TRAFFIC SIGNAL REHAB	C-55	21550	0	229,000	229,000	229,000	229,000	229,000	1,145,000
DEVELOPER REIMBURSEMENTS	C-56	20004 / 002503	11,978,684	500,000	500,000	500,000	500,000	500,000	14,478,684
OAKRIDGE BRIDGE REPLACEMENT	C-57	20004 / 112503	850,002	3,000,000	0	0	0	0	3,850,002
WOODCREEK OAKS WIDENING	C-58	20004 / 162502	150,000	1,900,000	0	0	0	0	2,050,000
PLEASANT GROVE/ROSEVILLE PKWAY WEST TRIPLE LEFT	C-59	20004 / 162503	1,150,000	500,000	0	0	0	0	1,650,000
2017 ARTERIAL RESURFACING	C-60	20009 / 172501	0	2,850,000	0	0	0	0	2,850,000
BLUE OAKS BLVD	C-61	20502 / 172550	0	700,000	350,000	350,000	0	0	1,400,000
<b>TOTAL</b>			<b>\$18,404,476</b>	<b>\$11,630,525</b>	<b>\$2,872,025</b>	<b>\$2,872,025</b>	<b>\$2,522,025</b>	<b>\$2,522,025</b>	<b>\$40,823,101</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21503	ORIGINAL APPROPRIATION DATE:					
PROJECT TITLE: TRAFFIC SIGNAL PROJECTS AT VARIOUS LOCATIONS		TENTATIVE COMPLETION DATE: ANNUAL PROJECT					
DESCRIPTION: DEVELOPER - Blue Oaks / Fidelity (City portion \$50,000) DEVELOPER - Pleasant Grove / Street A (City portion \$50,000) DEVELOPER - Woodcreek Oaks / Crimson Ridge (City portion \$50,000) DEVELOPER - Woodcreek Oaks / Painted Desert (City portion \$50,000) DEVELOPER - Fiddlyment / San Fernando (City portion \$50,000) DEVELOPER - Baseline / Market (City portion \$50,000) DEVELOPER - Baseline / Upland (City portion \$50,000) DEVELOPER - Fiddlyment / Vista Grande (City portion \$50,000)							
Travel Time Sensors (\$20,000) Traffic Fiber Switch Upgrades (\$50,000) Intersection Upgrades (\$50,000) Count Loops (\$20,000) Fiber Optic Communications (\$50,000) Central System Upgrades (\$30,000) Video Wall Control Server (\$30,000) Laptop (\$5,000)							
COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Architectural/Engineering Services	1,059	15,000	15,000	15,000	15,000	15,000	76,059
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	976,125	635,000	480,000	480,000	480,000	480,000	3,531,125
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$977,184</b>	<b>\$655,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$3,632,184</b>
SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Traffic Mitigation Fund	\$977,184	\$655,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,632,184
<b>TOTAL</b>	<b>\$977,184</b>	<b>\$655,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$3,632,184</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21506	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: GOLF LANE MAINTENANCE-SUN CITY	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

DESCRIPTION:  
  
 Golf cart registration fee revenues for maintaining the extra roadway width to accommodate the golf cart lanes in Del Webb.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	1,000	1,000	1,000	1,000	1,000	5,000
Construction	1,000	0	0	0	0	0	1,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$6,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Golf Cart Permit fees in General Fund	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$6,000
<b>TOTAL</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$6,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21507	ORIGINAL APPROPRIATION DATE: Jul-05
PROJECT TITLE: ADA COMPLIANCE IN R/W	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**  
 Ongoing project to bring the public right-of-way into ADA compliance. Various improvements consist of constructing ramps at curb returns, flattening cross slopes along the path of travel, and ensuring the path of travel meets width requirements.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$300,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
General CIP Rehab Fund	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$300,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21510	ORIGINAL APPROPRIATION DATE: Jul-14
PROJECT TITLE: STREETS-RESURFACING-HWY USERS	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

**Neighborhoods scheduled for dig-outs and crack seal in FY2016-17:**  
 Hillcrest neighborhood & various arterial roadways

**Other street maintenance scheduled in FY2016-17:**  
 Pavement Condition Survey PQI  
 Sign Inventory & Inspection  
 Guard Rail Repair/Replacement

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	1,500	10,000	10,000	10,000	10,000	10,000	51,500
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	3,198	892,025	892,025	892,025	892,025	892,025	4,463,323
Construction	1,914,490	0	0	0	0	0	1,914,490
Other	900,510	0	0	0	0	0	900,510
<b>TOTAL</b>	<b>\$2,819,698</b>	<b>\$902,025</b>	<b>\$902,025</b>	<b>\$902,025</b>	<b>\$902,025</b>	<b>\$902,025</b>	<b>\$7,329,823</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
HUT Fund	\$2,819,698	\$902,025	\$902,025	\$902,025	\$902,025	\$902,025	\$7,329,823
<b>TOTAL</b>	<b>\$2,819,698</b>	<b>\$902,025</b>	<b>\$902,025</b>	<b>\$902,025</b>	<b>\$902,025</b>	<b>\$902,025</b>	<b>\$7,329,823</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21520	ORIGINAL APPROPRIATION DATE: Jul-06
PROJECT TITLE: TRAFFIC SIGNAL COORDINATION	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**  
Improves traffic flow by synchronizing traffic signals along busy travel routes.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$50,000	\$50,000	\$40,000	\$40,000	\$40,000	\$40,000	\$260,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$260,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Traffic Signal Coordination Fund	\$50,000	\$50,000	\$40,000	\$40,000	\$40,000	\$40,000	\$260,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$260,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21521	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: TRAFFIC SIGNAL MAINTENANCE/UPGRADES	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

Funds the replacement and upgrade of LED signal lenses, ITS equipment, and traffic signal components.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$293,500	\$300,000	\$300,000	\$300,000	\$300,000	\$1,493,500
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	377,908	0	0	0	0	0	377,908
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$377,908</b>	<b>\$293,500</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$1,871,408</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Traffic Signal Maintenance Fund	\$377,908	\$293,500	\$300,000	\$300,000	\$300,000	\$300,000	\$1,871,408
<b>TOTAL</b>	<b>\$377,908</b>	<b>\$293,500</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$1,871,408</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 21550	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: TRAFFIC SIGNAL REHAB	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

Replacing the following end of life equipment:  
 60 traffic monitoring cameras that are over 9 years old  
 25 Battery Backup System inverters that are over 12 years old

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$90,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	211,000	211,000	211,000	211,000	211,000	1,055,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$229,000</b>	<b>\$229,000</b>	<b>\$229,000</b>	<b>\$229,000</b>	<b>\$229,000</b>	<b>\$1,145,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Traffic Signal Maintenance Fund	\$0	\$229,000	\$229,000	\$229,000	\$229,000	\$229,000	\$1,145,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$229,000</b>	<b>\$229,000</b>	<b>\$229,000</b>	<b>\$229,000</b>	<b>\$229,000</b>	<b>\$1,145,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREET	PROJECT NUMBER: 20004 / 002503	ORIGINAL APPROPRIATION DATE: Jul-99
PROJECT TITLE: DEVELOPER REIMBURSEMENTS	TENTATIVE COMPLETION DATE: ONGOING	

**DESCRIPTION:**

Provides reimbursements to developers for roadway improvements they construct beyond their financial obligation.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	100,000	0	0	0	0	0	100,000
Site Acquisition & Preparation	500	0	0	0	0	0	500
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	11,878,184	500,000	500,000	500,000	500,000	500,000	14,378,184
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$11,978,684</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$14,478,684</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Traffic Mitigation Fund	\$11,978,684	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$14,478,684
<b>TOTAL</b>	<b>\$11,978,684</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$14,478,684</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREETS	PROJECT NUMBER: 20004 / 112503	ORIGINAL APPROPRIATION DATE: Dec-11
PROJECT TITLE: OAKRIDGE BRIDGE REPLACEMENT	TENTATIVE COMPLETION DATE: Jun-17	

**DESCRIPTION:**

Design and construction of a bridge replacing the existing bridge on Oakridge Drive crossing Linda Creek.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$66,955	\$0	\$0	\$0	\$0	\$0	\$66,955
Architectural/Engineering Services	329,468	500,000	0	0	0	0	829,468
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	453,579	2,500,000	0	0	0	0	2,953,579
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$850,002</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,850,002</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Prop 1B Fund	\$850,002	\$0	\$0	\$0	\$0	\$0	\$850,002
HBRRP Grant	0	3,000,000	0	0	0	0	3,000,000
<b>TOTAL</b>	<b>\$850,002</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,850,002</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREETS	PROJECT NUMBER: 20004 / 162502	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: WOODCREEK OAKS WIDENING	TENTATIVE COMPLETION DATE: Jun-18	

**DESCRIPTION:**

Widen Woodcreek Oaks from two to four lanes between Pleasant Grove Creek and Pleasant Grove Blvd. The current estimated construction cost is \$1.9 million. This project is funded with traffic mitigation fees (TMF).

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	150,000	0	0	0	0	0	150,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	1,900,000	0	0	0	0	1,900,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$150,000</b>	<b>\$1,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,050,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Traffic Mitigation Fund	\$150,000	\$1,900,000	\$0	\$0	\$0	\$0	\$2,050,000
<b>TOTAL</b>	<b>\$150,000</b>	<b>\$1,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,050,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREETS	PROJECT NUMBER: 20004 / 162503	ORIGINAL APPROPRIATION DATE: Jul-15
PROJECT TITLE: PLEASANT GROVE/ROSEVILLE PKWAY WEST TRIPLE LEFT TURNS	TENTATIVE COMPLETION DATE: Jun-18	

**DESCRIPTION:**

Add a third westbound left turn lane from Pleasant Grove onto Roseville Parkway. The current estimated construction cost is \$1.65 million. Construction of this project will be primarily funded with North Central CFD Funds and a small amount of Traffic Mitigations fees (TMF).

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	150,000	0	0	0	0	0	150,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	1,000,000	500,000	0	0	0	0	1,500,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$1,150,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,650,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Traffic Mitigation Fund	\$150,000	\$248,444	\$0	\$0	\$0	\$0	\$398,444
NCRCFD #1 - Construction Fund	1,000,000	251,556	0	0	0	0	1,251,556
<b>TOTAL</b>	<b>\$1,150,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,650,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREETS	PROJECT NUMBER: 20009 / 172501	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: 2017 ARTERIAL RESURFACING	TENTATIVE COMPLETION DATE: Jun-18	

**DESCRIPTION:**

Major roadways being resurfaced:  
 Blue Oaks from Fiddlym to Crocker Ranch  
 Pleasant Grove from Fiddlym to Michener  
 Woodcreek Oaks from Junction to Canevari  
 Vernon from Cirby to Douglas  
 Orlando from Riverside to Cirby  
 Stanford Ranch from I-80 to City limits  
 Cirby from Sunrise to Rocky Ridge  
 E. Roseville Parkway from Secret Ravine to Alexandra  
 Eureka from Douglas to Sierra College

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	2,850,000	0	0	0	0	2,850,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$2,850,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,850,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Highway Users Tax Fund	\$0	\$2,050,000	\$0	\$0	\$0	\$0	\$2,050,000
Gas Tax Fund	0	800,000	0	0	0	0	800,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$2,850,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,850,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: STREETS	PROJECT NUMBER: 20502 / 172550	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: BLUE OAKS BLVD	TENTATIVE COMPLETION DATE: Jun-19	

**DESCRIPTION:**

Provides funds for the construction of Blue Oaks Blvd. Funds are collected by Blue Oaks Blvd Fund.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	100,000	0	0	0	0	100,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	600,000	350,000	350,000	0	0	1,300,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,400,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Blue Oaks Blvd Fund	\$0	\$700,000	\$350,000	\$350,000	\$0	\$0	\$1,400,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,400,000</b>

## WATER PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>TOTAL PROJECT</u>
ONGOING ANNUAL PROJECTS	C-63	31002 - 31003	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,100,000
WATER METER RETROFIT - MULTI FAMILY DWELLING	C-64	31011	180,000	180,000	180,000	180,000	180,000	0	900,000
WATER-OUTREACH	C-65	31012	223,456	161,500	46,500	46,500	46,500	46,500	570,956
WATER UTILITY REHABILITATION PROGRAM SUPPORT	C-66	31013	75,000	75,000	75,000	75,000	75,000	75,000	450,000
WATER - TECHNOLOGY REPLACEMENT	C-67	31050	50,000	50,000	50,000	50,000	50,000	50,000	300,000
WATER-EU ENGINEERING-TECHNOLOGY REPLACEMENT	C-68	31051	25,000	25,000	25,000	25,000	25,000	25,000	150,000
EU OUTREACH	C-69	31112	138,322	119,000	119,000	119,000	119,000	119,000	733,322
GROUNDWATER MANAGEMENT PLAN	C-70	30002 / 053005	2,197,906	175,000	225,000	225,000	225,000	0	3,047,906
ADVANCED METERING INFRASTRUCTURE (AMI)	C-71	30001 / 173001	0	1,000,000	6,000,000	0	0	0	7,000,000
WELL 9 PUMP STATION PROJECT	C-72	30002 / 173002	0	1,000,000	1,500,000	0	0	0	2,500,000
SUNRISE AVE 24 IN WATER SYSTEM REHAB PROJECT	C-73	30003 / 173003	0	1,125,000	0	0	0	0	1,125,000
WATER TREATMENT PLANT 2MG TANK REHABILITATION PROJECT	C-74	30003 / 173004	0	1,525,000	0	0	0	0	1,525,000
<b>TOTAL</b>			<b>\$3,239,684</b>	<b>\$5,785,500</b>	<b>\$8,570,500</b>	<b>\$1,070,500</b>	<b>\$1,070,500</b>	<b>\$665,500</b>	<b>\$20,402,184</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31002 - 31003	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: ONGOING ANNUAL PROJECTS	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

To purchase new meters and install to City specifications. Cost reimbursed by property owners. \$200,000  
 Replace damaged meters with new meters. Meters that will not test for accuracy will be replaced. \$150,000

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	350,000	350,000	350,000	350,000	350,000	350,000	2,100,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$2,100,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Water Operations Fund	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
Water Rehabilitation Fund	150,000	150,000	150,000	150,000	150,000	150,000	900,000
<b>TOTAL</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$2,100,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31011	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: WATER METER RETROFIT - MULTI FAMILY DWELLING	TENTATIVE COMPLETION DATE: ANNUAL	

**DESCRIPTION:**

Water meter retrofits of multi-family complexes. These costs will be reimbursed by the complex owners.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	180,000	180,000	180,000	180,000	180,000	0	900,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$0</b>	<b>\$900,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Water Meter Retrofit Fund	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$0	\$900,000
<b>TOTAL</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$0</b>	<b>\$900,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31012	ORIGINAL APPROPRIATION DATE: Jun-13
PROJECT TITLE: WATER-OUTREACH	TENTATIVE COMPLETION DATE: ANNUAL	

**DESCRIPTION:**

To effect more customer participation in the City's rebate programs/efficiency programs and increase behavior change, the City has to implement a comprehensive communications/outreach program to align with statewide mandates associated with reduced water use by 2020 and the ongoing drought.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	100,475	115,000	0	0	0	0	215,475
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	122,981	46,500	46,500	46,500	46,500	46,500	355,481
<b>TOTAL</b>	<b>\$223,456</b>	<b>\$161,500</b>	<b>\$46,500</b>	<b>\$46,500</b>	<b>\$46,500</b>	<b>\$46,500</b>	<b>\$570,956</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Water Operations Fund	\$223,456	\$161,500	\$46,500	\$46,500	\$46,500	\$46,500	\$570,956
<b>TOTAL</b>	<b>\$223,456</b>	<b>\$161,500</b>	<b>\$46,500</b>	<b>\$46,500</b>	<b>\$46,500</b>	<b>\$46,500</b>	<b>\$570,956</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31013	ORIGINAL APPROPRIATION DATE: Jul-15
PROJECT TITLE: WATER UTILITY REHABILITATION PROGRAM SUPPORT	TENTATIVE COMPLETION DATE: ANNUAL	

**DESCRIPTION:**

Support Water Utility's rehabilitation program and generate projects.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	75,000	0	0	0	0	0	75,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$450,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Water Rehabilitation Fund	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$450,000
<b>TOTAL</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$450,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31050	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: WATER - TECHNOLOGY REPLACEMENT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

Annual project to replace technology equipment, including PCs, laptops, printers, projectors, plotters, phones, tablets, mobile devices and other peripheral equipment.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$300,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Water Rehabilitation Fund	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$300,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31051	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: WATER-EU ENGINEERING-TECHNOLOGY REPLACEMENT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

Annual project to replace technology equipment, including PCs, laptops, printers, projectors, plotters, phones, tablets, mobile devices and other peripheral equipment.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$150,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Water Rehabilitation Fund	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
<b>TOTAL</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$150,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 31112	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: EU OUTREACH		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

**DESCRIPTION:**

A collection of all three utility funds aimed to support department wide efforts tied to the rate case and increase the value of community-owned utilities. These activities are critical to ensuring that customers know, understand and have clarity about who their water, wastewater and solid waste service provider is and the programs and services offered.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	81,447	55,000	55,000	55,000	55,000	55,000	356,447
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	56,875	64,000	64,000	64,000	64,000	64,000	376,875
<b>TOTAL</b>	<b>\$138,322</b>	<b>\$119,000</b>	<b>\$119,000</b>	<b>\$119,000</b>	<b>\$119,000</b>	<b>\$119,000</b>	<b>\$733,322</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Solid Waste Operation Fund	\$46,107	\$39,667	\$39,667	\$39,667	\$39,667	\$39,667	\$244,441
Wastewater Operation Fund	46,107	39,667	39,667	39,667	39,667	39,667	244,441
Water Operation Fund	46,107	39,667	39,667	39,667	39,667	39,667	244,441
<b>TOTAL</b>	<b>\$138,322</b>	<b>\$119,000</b>	<b>\$119,000</b>	<b>\$119,000</b>	<b>\$119,000</b>	<b>\$119,000</b>	<b>\$733,322</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 30002 / 053005	ORIGINAL APPROPRIATION DATE: Jan-05
PROJECT TITLE: GROUNDWATER MANAGEMENT PLAN	TENTATIVE COMPLETION DATE: ONGOING	

**DESCRIPTION:**

Implement and maintain an SB 1938 compliant Groundwater Management Plan required to maintain future California state grant funding eligibility and implement elements of the Groundwater Management Plan with other agencies.

Sustainable GW Management. ACT Compliance.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$50,359	\$0	\$0	\$0	\$0	\$0	\$50,359
Architectural/Engineering Services	1,368,010	175,000	225,000	225,000	225,000	0	2,218,010
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	778,173	0	0	0	0	0	778,173
Other	1,364	0	0	0	0	0	1,364
<b>TOTAL</b>	<b>\$2,197,906</b>	<b>\$175,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$0</b>	<b>\$3,047,906</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Water Construction Fund	\$1,213,698	\$0	\$0	\$0	\$0	\$0	\$1,213,698
State of California Revenue	408,450	0	0	0	0	0	408,450.00
Other Agencies Revenues	520,758	125,000	125,000	125,000	125,000	0	1,020,758.00
Water Operations Fund	55,000	50,000	100,000	100,000	100,000	0	405,000.00
<b>TOTAL</b>	<b>\$2,197,906</b>	<b>\$175,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$0</b>	<b>\$3,047,906</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 30001 / 173001	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: ADVANCED METERING INFRASTRUCTURE (AMI)	TENTATIVE COMPLETION DATE: ONGOING	

**DESCRIPTION:**

Environmental Utilities is facing increased demands to provide enhanced meter data to customers to comply with new water efficiency measures and to meet increased customer expectations. An Advanced Metering Infrastructure (AMI) system is required to offer better meter data to these customers. AMI would introduce two-way communication for meters, allowing remote reads and greater interaction between the utility and its customers. An AMI system also provides customers a detailed view of their water usage and allows them to make changes to increase the efficiency of water. Finally, an AMI system provides better system reliability in that it brings enhanced demand management and capital efficiencies. This project progresses from a business case, through a third party implementation, and finishes with the AMI system being installed and operating.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	1,000,000	6,000,000	0	0	0	7,000,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$1,000,000	\$6,000,000	\$0	\$0	\$0	\$7,000,000

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Water Operations Fund	\$0	\$690,000	\$4,140,000	\$0	\$0	\$0	\$4,830,000
Water Construction Fund	0	310,000	1,860,000	0	0	0	2,170,000
TOTAL	\$0	\$1,000,000	\$6,000,000	\$0	\$0	\$0	\$7,000,000

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 30002 / 173002	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: WELL 9 PUMP STATION PROJECT	TENTATIVE COMPLETION DATE: Jun-18	

**DESCRIPTION:**

Design and construct a pump station / top side improvements for Well 9 located within Westpark Phase 4.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	1,000,000	1,500,000	0	0	0	2,500,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Water Construction Fund	\$0	\$1,000,000	\$1,500,000	\$0	\$0	\$0	\$2,500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 30003 / 173003	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: SUNRISE AVE 24 IN WATER SYSTEM REHAB PROJECT	TENTATIVE COMPLETION DATE: Jun-17	

**DESCRIPTION:**

Rehabilitate or replace the existing 24 inch water system on Sunrise Ave between Coloma Way and Cirby Way.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Architectural/Engineering Services	0	100,000	0	0	0	0	100,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	1,000,000	0	0	0	0	1,000,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,125,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,125,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Water Rehab Fund	\$0	\$1,125,000	\$0	\$0	\$0	\$0	\$1,125,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,125,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,125,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WATER	PROJECT NUMBER: 30003 / 173004	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: WATER TREATMENT PLANT 2MG TANK REHABILITATION PROJECT	TENTATIVE COMPLETION DATE: Jun-17	

**DESCRIPTION:**

For the 2 MG steel tank located within the water treatment plant, refurbish the interior and exterior, apply a protective coating, and construct seismic stabilization components.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Architectural/Engineering Services	0	200,000	0	0	0	0	200,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	1,300,000	0	0	0	0	1,300,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,525,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,525,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Water Rehab Fund	\$0	\$1,525,000	\$0	\$0	\$0	\$0	\$1,525,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,525,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,525,000</b>

## WASTEWATER PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>TOTAL PROJECT</u>
UPGRADE SEWER LINE	C-76	31502	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$0	\$750,000
CLEAN OUT INSTALLATION	C-77	31506	50,000	50,000	50,000	50,000	50,000	0	250,000
SEWER MANHOLE UPGRADE	C-78	31507	250,000	250,000	250,000	250,000	250,000	0	1,250,000
SEWER SERVICE UPGRADE	C-79	31508	100,000	100,000	100,000	100,000	100,000	0	500,000
EMERGENCY COLLECTION SYSTEM REPAIR	C-80	31509	500,000	500,000	500,000	500,000	500,000	0	2,500,000
WASTEWATER UTILITY REHABILITATION PROGRAM SUPPORT	C-81	31510	75,000	75,000	75,000	75,000	75,000	75,000	450,000
WASTEWATER-OUTREACH	C-82	31512	70,855	63,500	0	0	0	0	134,355
WASTEWATER - TECHNOLOGY REPLACEMENT	C-83	31550	50,000	50,000	50,000	50,000	50,000	50,000	300,000
WW INTERCEPTOR INSPECTION, CONDITION AND CLEANING PH II	C-84	30503 / 163505	200,000	115,000	0	0	0	0	315,000
ROOF REHABILITATION PROJECT AT THE REGIONAL DCWWTP FACILITY	C-85	30505 / 173501	0	315,000	0	0	0	0	315,000
FOOTHILLS BLVD 42 INCH REGIONAL SEWER REHABILITATION	C-86	30505 / 173502	0	110,000	0	0	0	0	110,000
DRY CREEK WASTEWATER TREATMENT PLANT - DIGESTER 1 ROOF REHABILITATION	C-87	30505 / 173503	0	355,000	0	0	0	0	355,000
PG WWTP & DCWWP - SECONDARY CLARIFIER COATING	C-88	30503 / 173504	0	680,000	0	0	0	0	680,000
SOFTWARE APPLICATION UPGRADES	C-89	30501 / 173505	0	300,000	1,250,000	1,250,000	1,250,000	1,250,000	5,300,000
<b>TOTAL</b>			<b>\$1,445,855</b>	<b>\$3,113,500</b>	<b>\$2,425,000</b>	<b>\$2,425,000</b>	<b>\$2,425,000</b>	<b>\$1,375,000</b>	<b>\$13,209,355</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31502	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: UPGRADE SEWER LINE	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

To replace mains and laterals as found by Closed Circuit TV inspection or continuous maintenance calls. Pre-Overlay projects. This activity is funded by the sewer rates.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	150,000	150,000	150,000	150,000	150,000	0	750,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$750,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Wastewater Rehabilitation Fund	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$0	\$750,000
<b>TOTAL</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$750,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31506	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: CLEAN OUT INSTALLATION	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

To install clean outs on services that do not have access for maintenance.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	50,000	50,000	50,000	50,000	50,000	0	250,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$250,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Wastewater Rehabilitation Fund	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$250,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$250,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31507	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: SEWER MANHOLE UPGRADE	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

To rehab aging sewer manholes.

Typical annual work load is to rehab 50 sewer manholes.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$200,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	250,000	200,000	200,000	200,000	200,000	0	1,050,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$1,250,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Wastewater Rehabilitation Fund	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$1,250,000
<b>TOTAL</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$1,250,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31508	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: SEWER SERVICE UPGRADE	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

To upgrade aging sewer service laterals using trenchless technologies.  
 Typical annual work load is 50 sewer services lines.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	100,000	100,000	100,000	100,000	100,000	0	500,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$500,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Wastewater Rehabilitation Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$500,000
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$500,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31509	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: EMERGENCY COLLECTION SYSTEM REPAIR	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

Project funds are reserved for unanticipated repairs that are not included in normal operating budget. Budgeted amount funds the largest repair that could be completed with City/EU staff. Larger repairs will require contractor services which would need council approval that would be set up as a separate project. Budgeted amount allows for two failures with the highest historical cost of projects completed with City/EU staff.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	150,000	150,000	150,000	150,000	0	600,000
Construction	500,000	350,000	350,000	350,000	350,000	0	1,900,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$2,500,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Wastewater Rehabilitation Fund	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$0	\$2,500,000
<b>TOTAL</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$2,500,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31510	ORIGINAL APPROPRIATION DATE: Jul-15
PROJECT TITLE: WASTEWATER UTILITY REHABILITATION PROGRAM SUPPORT	TENTATIVE COMPLETION DATE: ANNUAL	

**DESCRIPTION:**

Support Wastewater Utility's rehabilitation program and generate projects.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$450,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$450,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Wastewater Rehabilitation Fund	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$450,000
<b>TOTAL</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$450,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31512	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: WASTEWATER-OUTREACH	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

The State Water Resources Control Board mandates that the City of Roseville implement a Sewer System Master Plan (SSMP) which includes implementation of residential outreach to discourage the habit of dumping kitchen grease down the drain which causes fatty clogs in the wastewater system and eventually creates sewer system overflows (SSOs) which can cause sewage discharges to the stormwater system.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	70,855	63,500	0	0	0	0	134,355
<b>TOTAL</b>	<b>\$70,855</b>	<b>\$63,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$134,355</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Wastewater Operations Fund	\$70,855	\$63,500	\$0	\$0	\$0	\$0	\$134,355
<b>TOTAL</b>	<b>\$70,855</b>	<b>\$63,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$134,355</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 31550	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: WASTEWATER - TECHNOLOGY REPLACEMENT	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

Annual project to replace technology equipment, including PCs, laptops, printers, projectors, plotters, phones, tablets, mobile devices, and other peripheral equipment.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$300,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Wastewater Rehabilitation Fund	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
<b>TOTAL</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$300,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30503 / 163505	ORIGINAL APPROPRIATION DATE: Jul-15
PROJECT TITLE: WW INTERCEPTOR INSPECTION, CONDITION AND CLEANING PH II		TENTATIVE COMPLETION DATE: Jun-17

**DESCRIPTION:**

Inspect and assess the condition of various wastewater interceptors/trunk mains.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$25,000						
Architectural/Engineering Services	0	\$15,000				\$0	\$40,000
Site Acquisition & Preparation	0						
Material / Equipment / Furniture	0						
Construction	175,000	100,000					275,000
Other	0						0
<b>TOTAL</b>	<b>\$200,000</b>	<b>\$115,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$315,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Wastewater Rehabilitation Fund	\$127,620	\$72,450					\$200,070
SPWA Partners	72,380	42,550					114,930
<b>TOTAL</b>	<b>\$200,000</b>	<b>\$115,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$315,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30505 / 173501	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: ROOF REHABILITATION PROJECT AT THE REGIONAL DCWWTP FACILITY	TENTATIVE COMPLETION DATE: Jun-17	

**DESCRIPTION:**

Repair and replacement of roofs on multiple buildings at the DCWWTP.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	300,000	0	0	0	0	300,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$315,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$315,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Wastewater Rehabilitation Fund SPWA Partners	\$0 0	\$199,521 115,479	\$0 0	\$0 0	\$0 0	\$0 0	\$199,521 115,479
<b>TOTAL</b>	<b>\$0</b>	<b>\$315,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$315,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30505 / 173502	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: FOOTHILLS BLVD 42 INCH REGIONAL SEWER REHABILITATION	TENTATIVE COMPLETION DATE: Jun-17	

**DESCRIPTION:**

Cleaning and repair of approximately 300 feet of the 42" sewer main.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	100,000	0	0	0	0	100,000
Other	0	0	0	0	0	0	0
TOTAL	\$0	\$110,000	\$0	\$0	\$0	\$0	\$110,000

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Wastewater Rehabilitation Fund SPWA Partners	\$0 0	\$69,674 40,326	\$0 0	\$0 0	\$0 0	\$0 0	\$69,674 40,326
TOTAL	\$0	\$110,000	\$0	\$0	\$0	\$0	\$110,000

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30505 / 173503	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: DRY CREEK WASTEWATER TREATMENT PLANT - DIGESTER 1 ROOF REHABILITATION	TENTATIVE COMPLETION DATE: Jun-17	

**DESCRIPTION:**

Design services for new digester entry, walkways, and rehabilitation of the roof.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Architectural/Engineering Services	0	45,000	0	0	0	0	45,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	300,000	0	0	0	0	300,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$355,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$355,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Wastewater Rehabilitation Fund SPWA Partners	\$0 0	\$224,857 130,143	\$0 0	\$0 0	\$0 0	\$0 0	\$224,857 130,143
<b>TOTAL</b>	<b>\$0</b>	<b>\$355,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$355,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30503 / 173504	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: PG WWTP & DCWWP - SECONDARY CLARIFIER COATING		TENTATIVE COMPLETION DATE: Jun-17

**DESCRIPTION:**

Sand blast and coat secondary clarifier mechanisms at both the Pleasant Grove and Dry Creek WWTPs.

Included in project:

Pleasant Grove: All four secondary clarifiers

Dry Creek: Secondary clarifiers 43 and 44

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$20,000	\$0	\$0	\$0	\$0	\$20,000
Architectural/Engineering Services	0	60,000	0	0	0	0	60,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	600,000	0	0	0	0	600,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$680,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$680,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Wastewater Rehabilitation Fund	\$0	\$680,000	\$0	\$0	\$0	\$0	\$680,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$680,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$680,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: WASTEWATER	PROJECT NUMBER: 30501 / 173505	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: SOFTWARE APPLICATION UPGRADES		TENTATIVE COMPLETION DATE: Jun-21

**DESCRIPTION:**

Environmental Utilities invests in software technology that requires periodic upgrade and/or replacement of various systems. The project is to ensure that funds are available when these systems require upgrade or replacement.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	300,000	1,000,000	1,000,000	1,000,000	1,000,000	4,300,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	250,000	250,000	250,000	250,000	1,000,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$5,300,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Water Operations Fund	\$0	\$100,000	\$416,667	\$416,667	\$416,667	\$416,667	\$1,766,667
Wastewater Operations Fund	0	100,000	416,667	416,667	416,667	416,667	1,766,667
Solid Waste Operations Fund	0	100,000	416,667	416,667	416,667	416,667	1,766,667
<b>TOTAL</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$5,300,000</b>

# PARK PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>TOTAL PROJECT</u>
YOUTH SPORTS COALITION ANNUAL PROJECTS	C-91	51006	\$66,000	\$66,000	\$66,000	\$66,000	\$66,000	\$66,000	\$396,000
FIDDYMENT PARCEL 50 PARK	C-92	50011 / 155001	2,000,000	20,000	0	0	0	0	2,020,000
WALTRIP JR. PARK (STONERIDGE SPECIFIC PLAN 56)	C-93	50081 / 155005	123,269	30,000	0	0	0	0	153,269
SPORTS PARK COMPLEX	C-94	50105 / 155006	5,000,000	265,000	0	0	0	0	5,265,000
FIDDYMENT PARCEL 54	C-95	50105 / 175001	0	80,000	1,000,000	0	0	0	1,080,000
WRSP THREE-PLEX BASEBALL	C-96	50105 / 175002	0	80,000	1,100,000	0	0	0	1,180,000
WESTPARK PARCEL 50A SCHOOL PARK	C-97	50011 / 175003	0	80,000	1,500,000	0	0	0	1,580,000
CIVIC PLAZA AT ROYER PARK	C-98	50001 / 175004	0	75,000	0	700,000	0	0	775,000
SAUGSTAD SKATE TRACK	C-99	50001 / 175005	0	150,000	0	0	0	0	150,000
<b>TOTAL</b>			<b>\$7,189,269</b>	<b>\$846,000</b>	<b>\$3,666,000</b>	<b>\$766,000</b>	<b>\$66,000</b>	<b>\$66,000</b>	<b>\$12,599,269</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 51006	ORIGINAL APPROPRIATION DATE: Jul-08
PROJECT TITLE: YOUTH SPORTS COALITION ANNUAL PROJECTS	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

Fees allocated to the Youth Sports Coalition shall be used for capital improvement projects. One-half of the funds shall be for general maintenance projects approved by the City of Roseville. One-half of the funds shall be for projects recommended by the Youth Sports Coalition and approved by the Parks and Recreation Commission or City Council as appropriate.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	66,000	66,000	66,000	66,000	66,000	66,000	396,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$66,000</b>	<b>\$66,000</b>	<b>\$66,000</b>	<b>\$66,000</b>	<b>\$66,000</b>	<b>\$66,000</b>	<b>\$396,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Roseville Youth Sports Coalition Fund	\$66,000	\$66,000	\$66,000	\$66,000	\$66,000	\$66,000	\$396,000
<b>TOTAL</b>	<b>\$66,000</b>	<b>\$66,000</b>	<b>\$66,000</b>	<b>\$66,000</b>	<b>\$66,000</b>	<b>\$66,000</b>	<b>\$396,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50011 / 155001	ORIGINAL APPROPRIATION DATE: Jul-14
PROJECT TITLE: FIDDYMENT PARCEL 50 PARK	TENTATIVE COMPLETION DATE: Jun-17	

**DESCRIPTION:**

Park design and construction at West Roseville school / park site, including walkway at Harrigan.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	200,000	0	0	0	0	0	200,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	1,800,000	20,000	0	0	0	0	1,820,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$2,000,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,020,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Park Development - WRSP Fund	\$2,000,000	\$20,000	\$0	\$0	\$0	\$0	\$2,020,000
<b>TOTAL</b>	<b>\$2,000,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,020,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50081 / 155005	ORIGINAL APPROPRIATION DATE: Jul-14
PROJECT TITLE: WALTRIP JR. PARK (STONERIDGE SPECIFIC PLAN 56)	TENTATIVE COMPLETION DATE: Jun-17	

DESCRIPTION:

Reimbursement to Elliott Homes.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	123,269	30,000	0	0	0	0	153,269
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$123,269</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$153,269</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Park Development-Stoneridge Fund	\$123,269	\$30,000	\$0	\$0	\$0	\$0	\$153,269
<b>TOTAL</b>	<b>\$123,269</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$153,269</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50105 / 155006	ORIGINAL APPROPRIATION DATE: Jul-14
PROJECT TITLE: SPORTS PARK COMPLEX	TENTATIVE COMPLETION DATE: Jun-18	

DESCRIPTION:

Regional bike trail (\$175,000) and children's play area (\$90,000) (City obligation to PV56 Sports Complex).

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	5,000,000	265,000	0	0	0	0	5,265,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$5,000,000</b>	<b>\$265,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,265,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
City-Wide Park Development Fund - WRSB	\$5,000,000	\$265,000	\$0	\$0	\$0	\$0	\$5,265,000
<b>TOTAL</b>	<b>\$5,000,000</b>	<b>\$265,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,265,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50105 / 175001	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: FIDDYMENT PARCEL 54	TENTATIVE COMPLETION DATE: Jun-18	

**DESCRIPTION:**

This project funds the development of the master plan and development of this 91 acre West Roseville Specific Plan City-Wide Park Site.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	80,000	0	0	0	0	80,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	1,000,000	0	0	0	1,000,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,080,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
City-Wide Park Development Fund - WRSD	\$0	\$80,000	\$1,000,000	\$0	\$0	\$0	\$1,080,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,080,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50105 / 175002	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: WRSP THREE-PLEX BASEBALL	TENTATIVE COMPLETION DATE: Jun-18	

**DESCRIPTION:**

This project funds the design and development of a three field baseball complex in West Roseville.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	80,000	0	0	0	0	80,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	1,100,000	0	0	0	1,100,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,180,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
City-Wide Park Development Fund - WRSD	\$0	\$80,000	\$1,100,000	\$0	\$0	\$0	\$1,180,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$1,100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,180,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50011 / 175003	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: WESTPARK PARCEL 50A SCHOOL PARK		TENTATIVE COMPLETION DATE: Jun-18

**DESCRIPTION:**

This project funds the design and development of this West Roseville School/Park Site.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	80,000	0	0	0	0	80,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	1,500,000	0	0	0	1,500,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,580,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Park Development - WRSP Fund	\$0	\$80,000	\$1,500,000	\$0	\$0	\$0	\$1,580,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$80,000</b>	<b>\$1,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,580,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50001 / 175004	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: CIVIC PLAZA AT ROYER PARK	TENTATIVE COMPLETION DATE: Jun-19	

**DESCRIPTION:**

This project funds the master plan and development of a plaza where the main downtown pedestrian bridge lands in Royer Park.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	75,000	0	0	0	0	75,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	700,000	0	0	700,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$775,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Park Development - Infill Fund	\$0	\$75,000	\$0	\$700,000	\$0	\$0	\$775,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$775,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: PARKS	PROJECT NUMBER: 50001 / 175005	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: SAUGSTAD SKATE TRACK	TENTATIVE COMPLETION DATE: Jun-17	

**DESCRIPTION:**

This project funds the development of a street-style skate track at Saugstad Park.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	150,000	0	0	0	0	150,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Park Development - Infill Fund	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
General CIP Rehab Fund	0	50,000	0	0	0	0	50,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>

# GOLF COURSE PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>TOTAL PROJECT</u>
DIAMOND OAKS GOLF COURSE RENOVATIONS	C-101	50503 / 065501	\$779,100	\$45,000	\$45,000	\$45,000	\$0	\$0	\$914,100
WOODCREEK GOLF COURSE	C-102	50503 / 085501	521,501	45,000	0	0	0	0	566,501
<b>TOTAL</b>			<b>\$1,300,601</b>	<b>\$90,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,480,601</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GOLF COURSE	PROJECT NUMBER: 50503 / 065501	ORIGINAL APPROPRIATION DATE: Jul-05
PROJECT TITLE: DIAMOND OAKS GOLF COURSE RENOVATIONS		TENTATIVE COMPLETION DATE: Jun-17

DESCRIPTION:

HVAC (Pro Shop) \$25,000  
Roof \$20,000

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$6,195	\$0	\$0	\$0	\$0	\$0	\$6,195
Architectural/Engineering Services	19,601	0	0	0	0	0	19,601
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	752,899	45,000	45,000	45,000	0	0	887,899
Other	405	0	0	0	0	0	405
<b>TOTAL</b>	<b>\$779,100</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$914,100</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Golf Course Improvement Fund	\$512,599	\$45,000	\$45,000	\$45,000	\$0	\$0	\$647,599
Diamond Oaks Golf Course Fund	266,501	0	\$0	\$0	\$0	0	266,501
<b>TOTAL</b>	<b>\$779,100</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$914,100</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: GOLF COURSE	PROJECT NUMBER: 50503 / 085501	ORIGINAL APPROPRIATION DATE: Jul-07
PROJECT TITLE: WOODCREEK GOLF COURSE	TENTATIVE COMPLETION DATE: Jun-17	

DESCRIPTION:  
 Restroom (Banquet) \$25,000  
 Restroom (Breezeway) \$20,000

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	0
Architectural/Engineering Services	72,000	0	0	0	0	0	72,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	449,501	45,000	0	0	0	0	494,501
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$521,501</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$566,501</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Golf Course Improvement Fund	\$255,000	\$45,000	\$0	\$0	\$0	\$0	\$300,000
Woodcreek Oaks Golf Course Fund	266,501	0	0	0	0	0	266,501
<b>TOTAL</b>	<b>\$521,501</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$566,501</b>

# ELECTRIC PROJECTS

<u>PROJECT TITLE</u>	<u>Page</u>	<u>PROJECT NUMBER</u>	<u>PRIOR YEARS</u>	<u>FY 2016-17</u>	<u>FY 2017-18</u>	<u>FY 2018-19</u>	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>TOTAL PROJECT</u>
NEW SERVICES	C-104	41011	\$0	\$3,500,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$15,500,000
12KV UPGRADE AND EXTENSION	C-105	41012	0	540,000	300,000	185,000	250,000	250,000	1,525,000
GENERAL FACILITIES	C-106	91025	100,000	100,000	100,000	100,000	100,000	100,000	600,000
REHAB RELAY REPLACEMENTS	C-107	40002 / 134004	1,060,000	450,000	230,000	345,000	230,000	0	2,315,000
CABLE REPLACEMENT	C-108	40002 / 134005	1,200,001	250,000	260,000	260,000	260,000	0	2,230,001
DOUGLAS SUBSTN REHAB/NETWORK ADDITIONS	C-109	40002 / 144001	4,347,122	2,800,000	0	0	0	0	7,147,122
REHAB FAILURE REPLACEMENTS - CNTRL SYST REHAB	C-110	40002 / 144008	600,000	2,900,000	0	0	0	0	3,500,000
REHAB COMMUNICATIONS EQUIPMENT	C-111	40002 / 144009	100,000	110,000	120,000	120,000	150,000	0	600,000
RSVL POWER PLANT 2 (RPP2) REHAB	C-112	40002 / 164004	300,000	1,220,000	2,160,000	0	0	0	3,680,000
CT GEAR REPLACEMENT	C-113	40002 / 164006	950,000	765,000	0	0	0	0	1,715,000
PARK SUBSTATION TRANSFORMER REPLACEMENT	C-114	40002 / 174001	0	1,700,000	0	0	0	0	1,700,000
CIRBY-DOUGLAS-BERRY FIBER ADDITION	C-115	40002 / 174002	0	300,000	0	0	0	0	300,000
SOUTHEAST CIRCUIT SWITCHER REPLACEMENT	C-116	40002 / 174003	0	200,000	0	0	0	0	200,000
FIBER STORAGE LOOP REBUILD	C-117	40002 / 174004	0	45,000	45,000	45,000	45,000	0	180,000
ATTEMPERATOR REDESIGN AND INSTALLATION	C-118	40002 / 174005	0	415,000	0	0	0	0	415,000
ZLD IMPROVEMENTS	C-119	40002 / 174006	0	280,000	2,500,000	2,500,000	0	0	5,280,000
LOAD MANAGEMENT PROJECT	C-120	40002 / 174101	0	5,000	5,000	0	0	0	10,000
ADVANCED METERING INFRASTRUCTURE	C-121	40002 / 174102	0	800,000	11,800,000	0	0	0	12,600,000
CUSTOMER INFORMATION SYSTEM (CIS) REPLACEMENT	C-122	40002 / 174103	0	2,000,000	0	0	0	0	2,000,000
DOWNTOWN SPECIFIC PLAN ELECTRICAL ADDITIONS	C-123	40002 / 174104	0	100,000	0	0	0	0	100,000
SIERRA VISTA SUBSTATION	C-124	40002 / 174105	0	2,500,000	5,000,000	1,400,000	0	0	8,900,000
SCADA SYSTEM / CYBER SECURITY	C-125	40002 / 174106	0	40,000	40,000	40,000	40,000	40,000	200,000
ELECTRIC VEHICLE PROGRAM	C-126	40002 / 174107	0	35,000	10,000	10,000	10,000	10,000	75,000
DISPATCH CENTER	C-127	40002 / 174108	0	500,000	500,000	3,000,000	0	0	4,000,000
COMMUNITY SOLAR PROJECT	C-128	40002 / 174109	0	275,000	0	0	0	0	275,000
<b>TOTAL</b>			<b>\$8,657,123</b>	<b>\$21,830,000</b>	<b>\$26,070,000</b>	<b>\$11,005,000</b>	<b>\$4,085,000</b>	<b>\$3,400,000</b>	<b>\$75,047,123</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 41011	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: NEW SERVICES		TENTATIVE COMPLETION DATE: ANNUAL PROJECT

**DESCRIPTION;**

Provides for extension of underground electric services to new customers and development. This is an annual capital improvement project. Installation assumptions are as follows:  
 Install service to 900 single family lots / units.  
 Install service to 400,000 square feet commercial.  
 Install 10,000 circuit feet of mainline cable.  
 Installation and upgrades of street lighting as needed.

**OVERHEAD:** Provides for extension of electric services to customers in existing overhead areas where underground services would not be practical. This typically involves ten to fifteen services per year.

<b>COST ESTIMATE</b>	<b>PRIOR YEAR</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	450,000	450,000	450,000	450,000	450,000	2,250,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	2,600,000	2,100,000	2,100,000	2,100,000	2,100,000	11,000,000
Other	0	450,000	450,000	450,000	450,000	450,000	2,250,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$3,500,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$15,500,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$0	\$3,500,000	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$15,500,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$3,500,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>\$15,500,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 41012	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: 12KV UPGRADE AND EXTENSION	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

Provides for extensions and upgrading of main lines when the work is done at City expense. Work would include increasing capacity of a line due to overloads or low voltage.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	490,000	250,000	135,000	200,000	200,000	1,275,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$540,000</b>	<b>\$300,000</b>	<b>\$185,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$1,525,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$0	\$540,000	\$300,000	\$185,000	\$250,000	\$250,000	\$1,525,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$540,000</b>	<b>\$300,000</b>	<b>\$185,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$1,525,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 91025	ORIGINAL APPROPRIATION DATE:
PROJECT TITLE: GENERAL FACILITIES	TENTATIVE COMPLETION DATE: ANNUAL PROJECT	

**DESCRIPTION:**

Rehab project for building and general rehab for the Electric Department. This includes roofing, paving, equipment, and facility rehab.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$600,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Electric Construction Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$600,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 134004	ORIGINAL APPROPRIATION DATE: Jun-12
PROJECT TITLE: REHAB RELAY REPLACEMENTS		TENTATIVE COMPLETION DATE: Jun-20

**DESCRIPTION:**

Replace 12 KV and 60 KV protective relays that have reached the end of their useful lives. This includes the 12 KV system relays that have begun to inadvertently operate (trip), line protection relays on the 60 KV system, and remaining electro-mechanical relays. There are approximately 30 relays that need to be replaced under this project including units at Southeast, Foothills, Berry St., Fiddymint, Industrial, and Pleasant Grove substations.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$588,253	\$175,000	\$90,000	\$130,000	\$90,000	\$0	\$1,073,253
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	310,010	100,000	50,000	85,000	50,000	0	595,010
Construction	136,737	0	0	0	0	0	136,737
Other	25,000	175,000	90,000	130,000	90,000	0	510,000
<b>TOTAL</b>	<b>\$1,060,000</b>	<b>\$450,000</b>	<b>\$230,000</b>	<b>\$345,000</b>	<b>\$230,000</b>	<b>\$0</b>	<b>\$2,315,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$1,060,000	\$450,000	\$230,000	\$345,000	\$230,000	\$0	\$2,315,000
<b>TOTAL</b>	<b>\$1,060,000</b>	<b>\$450,000</b>	<b>\$230,000</b>	<b>\$345,000</b>	<b>\$230,000</b>	<b>\$0</b>	<b>\$2,315,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 134005	ORIGINAL APPROPRIATION DATE: Jun-12
PROJECT TITLE: CABLE REPLACEMENT	TENTATIVE COMPLETION DATE: Jun-20	

**DESCRIPTION:**

Replace 12 kV cables that have reached the end of their service life. The instrumental factors used to determine when to replace cables are age, service history and fault records. Replacement priority is given to areas where cables are beginning to fail and show a pattern of multiple outages. In most instances, cables were installed in a particular neighborhood at the same time so this means when one section begins to fail this generally triggers a cable replacement project for all the cables in that area. Cable replacement priorities are assessed on an annual basis.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$523,113	\$75,000	\$80,000	\$80,000	\$80,000	\$0	\$838,113
Architectural/Engineering Services	5,100	0	0	0	0	0	5,100
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	220,220	100,000	100,000	100,000	100,000	0	620,220
Construction	376,568	0	0	0	0	0	376,568
Other	75,000	75,000	80,000	80,000	80,000	0	390,000
<b>TOTAL</b>	<b>\$1,200,001</b>	<b>\$250,000</b>	<b>\$260,000</b>	<b>\$260,000</b>	<b>\$260,000</b>	<b>\$0</b>	<b>\$2,230,001</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$1,200,001	\$250,000	\$260,000	\$260,000	\$260,000	\$0	\$2,230,001
<b>TOTAL</b>	<b>\$1,200,001</b>	<b>\$250,000</b>	<b>\$260,000</b>	<b>\$260,000</b>	<b>\$260,000</b>	<b>\$0</b>	<b>\$2,230,001</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 144001	ORIGINAL APPROPRIATION DATE: Jul-13
PROJECT TITLE: DOUGLAS SUBSTN REHAB/NETWORK ADDITIONS		TENTATIVE COMPLETION DATE: May-18

**DESCRIPTION:**

This project continues the rebuild of the existing Douglas substation. The remaining portion of the project includes the replacement of transformers that are well past their expected life and the replacement of 60kV circuit breakers that are reaching end-of-life and are exhibiting operating problems. This project also includes improving the connection between the Douglas substation and the 60 kV system.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$1,097,701	\$800,000	\$0	\$0	\$0	\$0	\$1,897,701
Architectural/Engineering Services	11,309	0	0	0	0	0	11,309
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	2,197,705	2,000,000	0	0	0	0	4,197,705
Construction	1,040,407	0	0	0	0	0	1,040,407
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$4,347,122</b>	<b>\$2,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,147,122</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$4,347,122	\$2,800,000	\$0	\$0	\$0	\$0	\$7,147,122
<b>TOTAL</b>	<b>\$4,347,122</b>	<b>\$2,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,147,122</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 144008	ORIGINAL APPROPRIATION DATE: Jul-13
PROJECT TITLE: REHAB FAILURE REPLACEMENTS - CNTRL SYST REHAB		TENTATIVE COMPLETION DATE: Jun-17

**DESCRIPTION:**

The Distributed Control System includes a network of multiple systems tied into the main Emerson system for monitoring and control of all Generation Division assets. They are required to monitor and control equipment at each site as well as provide data for compliance purposes. The Citech and Siemens systems are at the end of their life and require replacement. This project is to replace these units and upgrade them to the latest technology and also tie them into the Emerson system as applicable.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	9,460	1,600,000	0	0	0	0	1,609,460
Construction	590,540	1,300,000	0	0	0	0	1,890,540
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$600,000</b>	<b>\$2,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,500,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$600,000	\$2,900,000	\$0	\$0	\$0	\$0	\$3,500,000
<b>TOTAL</b>	<b>\$600,000</b>	<b>\$2,900,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,500,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 144009	ORIGINAL APPROPRIATION DATE: Jul-13
PROJECT TITLE: REHAB COMMUNICATIONS EQUIPMENT		TENTATIVE COMPLETION DATE: Jun-20

**DESCRIPTION:**

Roseville Electric has fiber optic communications to all substations -- except Douglas. This fiber optic network is used to communicate with our SCADA system, provide telephone service at the substation, provide access to the internal Roseville network (i.e. intranet and shared drives) and to provide for a redundant backup dispatch center. The backbone of this network is the G-E. JungleMUX (SONET multiplexer).

The optical cards within the existing JungleMUX are beginning to fail and replacements are no longer available. This project covers a multi-year optical card replacement program, using a new and improved version of the card. An additional benefit of this replacement / upgrade will be an increase in bandwidth by a factor of approximately 20. This will allow for future systems such as video surveillance at the substation and support for AMI.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$5,000	\$25,000	\$10,000	\$10,000	\$10,000	\$0	\$60,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	40,000	60,000	100,000	100,000	130,000	0	430,000
Construction	50,000	0	0	0	0	0	50,000
Other	5,000	25,000	10,000	10,000	10,000	0	60,000
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$110,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$600,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Electric Construction Fund	\$100,000	\$110,000	\$120,000	\$120,000	\$150,000	\$0	\$600,000
<b>TOTAL</b>	<b>\$100,000</b>	<b>\$110,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$600,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 164004	ORIGINAL APPROPRIATION DATE: Jul-15
PROJECT TITLE: RSSL POWER PLANT 2 (RPP2) REHAB	TENTATIVE COMPLETION DATE: Jun-18	

**DESCRIPTION:**

These funds are to be used for RPP2 rehabilitation following a site condition assessment. Rehabilitation may include improvements to the electric control metering and protection equipment, conversion to digital turbine controls and other recommended improvements and upgrades.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	100,000	220,000	160,000	0	0	0	480,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	200,000	0	0	0	0	0	200,000
Construction	0	1,000,000	2,000,000	0	0	0	3,000,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$300,000</b>	<b>\$1,220,000</b>	<b>\$2,160,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,680,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$300,000	\$1,220,000	\$2,160,000	\$0	\$0	\$0	\$3,680,000
<b>TOTAL</b>	<b>\$300,000</b>	<b>\$1,220,000</b>	<b>\$2,160,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,680,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 164006	ORIGINAL APPROPRIATION DATE: Feb-16
PROJECT TITLE: CT GEAR REPLACEMENT		TENTATIVE COMPLETION DATE: Jun-17

**DESCRIPTION:**

REP gear sets, which couple the gas combustion turbines (CT) to their electric generators, have shown indications of the onset of gear failure. If the gears were to fail catastrophically, extensive damage would occur to the turbine and generator, as well as incurring a prolonged outage in order to procure replacement parts and perform repairs. Replacement of the first gear set will begin in FY2015-16 with completion in FY2016-17. Replacement of the second gear set will begin in FY2016-17.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	950,000	765,000	0	0	0	0	1,715,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$950,000</b>	<b>\$765,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,715,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Electric Construction Fund	\$950,000	\$765,000	\$0	\$0	\$0	\$0	\$1,715,000
<b>TOTAL</b>	<b>\$950,000</b>	<b>\$765,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,715,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174001	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: PARK SUBSTATION TRANSFORMER REPLACEMENT		TENTATIVE COMPLETION DATE: Jun-17

**DESCRIPTION:**

Park substation is the most heavily loaded substation in the City and serves the largest concentration of commercial load, including the Galleria Mall and adjacent shopping centers.

When Park substation was initially constructed, two 46MVA transformers were installed. Using our SCADA system, transformer temperature and loading are continuously monitored for these transformers. Analysis of this SCADA temperature and loading data for the ST51 transformer at Park has shown that it consistently operates at a much higher temperature for a given load than expected. As a precaution, the allowable loading on this transformer has been limited to 32MVA; well below its specified nameplate capacity of 46MVA.

Given the importance and magnitude of the customer load served by the Park substation, and concerns about the transformer design, replacement of this transformer is planned for FY2016-17.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	1,200,000	0	0	0	0	1,200,000
Construction	0	400,000	0	0	0	0	400,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,700,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Electric Construction Fund	\$0	\$1,700,000	\$0	\$0	\$0	\$0	\$1,700,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,700,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174002	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: CIRBY-DOUGLAS-BERRY FIBER ADDITION		TENTATIVE COMPLETION DATE: Jun-18

**DESCRIPTION:**

In conjunction with the Douglas substation rehabilitation project, this project adds fiber optic communications to the substation. Currently, the SCADA communications at Douglas are transmitted to the dispatch center via a leased telephone line and a radio repeater link to Berry St. substation. Once this new fiber is installed, the leased line and associated charges will be eliminated, and the relatively unreliable radio repeater will be removed. The addition of this fiber will also enable upgrading the protection of 60 kV lines tied to the Douglas substation to our standard line protection methodology. This project will install fiber from Cirby substation to Douglas substation, and then from Douglas substation to Berry St. substation.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	50,000	0	0	0	0	50,000
Construction	0	200,000	0	0	0	0	200,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Electric Construction Fund	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174003	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: SOUTHEAST CIRCUIT SWITCHER REPLACEMENT		TENTATIVE COMPLETION DATE: Jun-17

**DESCRIPTION:**

Circuit switcher 6015 is used to protect transformer ST67 at Southeast substation. During maintenance in May 2015, the sister unit (circuit switcher 6016) was discovered to have a broken operating mechanism and had to be replaced immediately (when these units fail they cannot be repaired). Two identical devices (of the same age) have previously failed at Foothills substation and have been replaced. Given the failure of all other similar units in Roseville Electric Utility's system and given the importance of protecting transformer ST67, replacement of this switcher is planned for FY2016-17.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	50,000	0	0	0	0	50,000
Construction	0	100,000	0	0	0	0	100,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Electric Construction Fund	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174004	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: FIBER STORAGE LOOP REBUILD		TENTATIVE COMPLETION DATE: Jun-20

**DESCRIPTION:**

When Roseville Electric Utility first began installing fiber optic communications between substations, a "snowshoe" style bracket was used to create a storage loop on the fiber optic cable runs. This storage loop consists of looping the fiber back upon itself successive times over an approximately 50 foot span and using zip ties to hold the fiber in place. Over time, UV light has deteriorated the zip ties, causing the fiber optic cable to sag well below its installed height. More recent fiber optic installations have used a pole-mounted bracket for the fiber storage loops. This design does not rely upon zip ties for mechanical strength and completely eliminates the possibility of the fiber sagging (which could lead to damage). This project consists of replacing 37 snowshoe fiber optic storage loops with the pole mounted brackets.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$0	\$20,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	5,000	5,000	5,000	5,000	0	20,000
Construction	0	35,000	35,000	35,000	35,000	0	140,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$180,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$0	\$45,000	\$45,000	\$45,000	\$45,000	\$0	\$180,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$0</b>	<b>\$180,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174005	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: ATTEMPERATOR REDESIGN AND INSTALLATION	TENTATIVE COMPLETION DATE: Jun-17	

**DESCRIPTION:**

Under certain operating conditions, the attemperation system is used to reduce the high pressure main steam temperature, after the Heat Recovery Steam Generators, in order to protect the steam turbine and steam piping. The existing attemperators were not designed with adequate control properties, have resulted in capacity impacts, and pose a threat to the safe and reliable operation of all downstream components, including the highly valuable steam turbine generator.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	200,000	0	0	0	0	200,000
Construction	0	200,000	0	0	0	0	200,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$415,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$415,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$0	\$415,000	\$0	\$0	\$0	\$0	\$415,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$415,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$415,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174006	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: ZLD IMPROVEMENTS	TENTATIVE COMPLETION DATE: Jun-19	

**DESCRIPTION:**

The Zero Liquid Discharge (ZLD) Improvement project is intended to occur over multiple fiscal years, as a series of replacements and new installations designed to allow for the continued reliable operation of the ZLD system. The ZLD involves several aggressive processes that can be destructive to equipment over time. Also, since the plant was built, operating experience has evinced the need for several improvements to the existing design which will further improve reliability and ZLD effectiveness.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$80,000	\$100,000	\$100,000	\$0	\$0	\$280,000
Architectural/Engineering Services	0	200,000	0	0	0	0	200,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	1,500,000	1,500,000	0	0	3,000,000
Construction	0	0	900,000	900,000	0	0	1,800,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$280,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,280,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Electric Construction Fund	\$0	\$280,000	\$2,500,000	\$2,500,000	\$0	\$0	\$5,280,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$280,000</b>	<b>\$2,500,000</b>	<b>\$2,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,280,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174101	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: LOAD MANAGEMENT PROJECT		TENTATIVE COMPLETION DATE: Jun-18

**DESCRIPTION:**

Replaces Project 044004. Related expenditures from project inception to 3/20/16 are \$1,190,624 funded by the Electric Operations Fund.

Roseville Electric Utility owns, operates and maintains dispatchable/controlled residential electric demand response devices at participating homes. Residential air conditioning compressors represent a significant portion of the utility's load during the summer on-peak period, and the ability to quickly displace the load and maintain the load reduction is of great value. Benefits include averting brownouts and blackouts, avoiding use of more expensive supply-side resources or purchase of expensive spot market power.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	5,000	5,000	0	0	0	10,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Electric Construction Fund	\$0	\$5,000	\$5,000	\$0	\$0	\$0	\$10,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174102	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: ADVANCED METERING INFRASTRUCTURE		TENTATIVE COMPLETION DATE: Jun-19

**DESCRIPTION:**

Replaces Project 104001. Related expenditures from project inception to 3/20/16 are \$157,687 funded by the Electric Operations Fund.

Roseville Electric faces increasing demands to provide meter data to customers to comply with new regulations and to meet increased customer expectations. Many Roseville Electric Utility customers, and especially customers with electric vehicles and solar panels, are requesting pricing options such as Time of Use (TOU) rates. A modern Advanced Metering Infrastructure (AMI) system is required to offer TOU rates to these customers. AMI would introduce two-way communication for meters, allowing remote reads and greater interaction between the utility and its customers. An AMI system also provides customers a detailed view of their electricity usage and allows them to make changes to increase the efficient use of electricity. This project progresses from a business case, through a third party implementation, and finishes with the AMI system being installed and operating.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	400,000	700,000	0	0	0	1,100,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	200,000	10,000,000	0	0	0	10,200,000
Construction	0	200,000	1,100,000	0	0	0	1,300,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$11,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,600,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Electric Construction Fund	\$0	\$800,000	\$11,800,000	\$0	\$0	\$0	\$12,600,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$11,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,600,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174103	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: CUSTOMER INFORMATION SYSTEM (CIS) REPLACEMENT	TENTATIVE COMPLETION DATE: Jan-17	

**DESCRIPTION:**

Replaces Project 124005. Related expenditures from project inception to 3/20/16 are \$4,557,553 funded by the Electric Operations Fund.

The goal of this project is to successfully implement a new CIS solution. The City uses this system to provide billing and customer care for the City's utility customers. The CIS solution will provide many new features and will result in more efficient operations and an improved customer experience. The cost of this project is shared by Roseville Electric Utility and Environmental Utilities.

COST ESTIMATE	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Implementation	0	1,500,000	0	0	0	0	1,500,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000,000</b>

SOURCE OF FUNDS	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Electric Construction Fund	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174104	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: DOWNTOWN SPECIFIC PLAN ELECTRICAL ADDITIONS	TENTATIVE COMPLETION DATE: Jun-17	

**DESCRIPTION:**

Replaces Project 124006. Related expenditures from project inception to 3/20/16 are \$521,881 funded by the Electric Operations Fund.

The Downtown Specific Plan is a City project that includes the addition and/or relocation of electrical infrastructure. This CIP is to fund these additions and changes.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	100,000	0	0	0	0	100,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174105	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: SIERRA VISTA SUBSTATION		TENTATIVE COMPLETION DATE: Jun-19

**DESCRIPTION:**

Replaces Project 140002. Related expenditures from project inception to 3/20/16 are \$26,654 funded by the Electric Operations Fund.

Construct a new substation with an initial capacity of 46 MVA to supply power to new development in the Sierra Vista and Westbrook specific plans.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$100,000	\$100,000	\$100,000	\$0	\$0	\$300,000
Architectural/Engineering Services	0	400,000	400,000	300,000	0	0	1,100,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	1,000,000	3,500,000	0	0	0	4,500,000
Construction	0	1,000,000	1,000,000	1,000,000	0	0	3,000,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$2,500,000</b>	<b>\$5,000,000</b>	<b>\$1,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,900,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$0	\$2,500,000	\$5,000,000	\$1,400,000	\$0	\$0	\$8,900,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$2,500,000</b>	<b>\$5,000,000</b>	<b>\$1,400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,900,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174106	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: SCADA SYSTEM / CYBER SECURITY		TENTATIVE COMPLETION DATE: Jul-21

**DESCRIPTION:**

Replaces Project 144005. Related expenditures from project inception to 3/20/16 are \$56,008 funded by the Electric Operations Fund.

Roseville Electric Utility's SCADA system is a critical system to support the reliable operation of the distribution system. Upgrade of Windows operating system and being able to apply security patches are required by mandated security measures from NERC/WECC. Application upgrades in addition to Windows upgrades are necessary to ensure software compatibility. SCADA computer hardware also has reached its replacement cycle. Replacing hardware with software upgrades is also a standard best practice to limit support cost. Additional cyber security enhancement will be included in the upgrades.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Architectural/Engineering Services	0	20,000	20,000	20,000	20,000	20,000	100,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	10,000	10,000	10,000	10,000	10,000	50,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$200,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$200,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174108	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: DISPATCH CENTER	TENTATIVE COMPLETION DATE: Jun-19	

**DESCRIPTION:**

Replaces Project 164001, which had no previous expenditures.

Construct or redesign the Electric Dispatch Center to meet dispatching needs in the near-term and long-term future, taking advantage of current technologies in dispatch centers. There is an ongoing study to estimate the cost of the new technologies and the infrastructure necessary for proper housing and operation.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	500,000	0	0	0	0	500,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	500,000	3,000,000	0	0	3,500,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,000,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$0	\$500,000	\$500,000	\$3,000,000	\$0	\$0	\$4,000,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,000,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174107	ORIGINAL APPROPRIATION DATE: Jul-16
PROJECT TITLE: ELECTRIC VEHICLE PROGRAM	TENTATIVE COMPLETION DATE: Jun-21	

**DESCRIPTION:**

Related expenditures from project inception to 3/20/16 are \$8,514 funded by the Electric Operations Fund.

Roseville Electric Utility will initiate an Electric Vehicle (EV) integration study to determine how to integrate increasing numbers of EV within the city. As part of this study, Roseville will evaluate the need to provide the time-of-use rates and additional field equipment. This project will install remote monitoring units to track EV system performance on individual feeders.

<b>COST ESTIMATE</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	0	0	0	0	0	0
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	20,000	5,000	5,000	5,000	5,000	40,000
Construction	0	15,000	5,000	5,000	5,000	5,000	35,000
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$75,000</b>

<b>SOURCE OF FUNDS</b>	<b>PRIOR YEARS</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>TOTAL PROJECT</b>
Electric Construction Fund	\$0	\$35,000	\$10,000	\$10,000	\$10,000	\$10,000	\$75,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$75,000</b>

## CAPITAL IMPROVEMENT PROJECT BUDGET

CLASSIFICATION OF PROJECT: ELECTRIC	PROJECT NUMBER: 40002 / 174109	ORIGINAL APPROPRIATION DATE: Dec-15
PROJECT TITLE: COMMUNITY SOLAR PROJECT	TENTATIVE COMPLETION DATE: Jun-19	

**DESCRIPTION:**

Replaces Project 164005. Related expenditures from project inception to 3/20/16 are \$44,029 funded by the Electric Operations Fund.

The Electric department is advancing the evaluation of a pilot solar project to provide an alternative for solar power to Roseville residents.

This Community Solar Project will allow Roseville residents a unique option to invest in solar. In addition to providing renewable energy within the community, this project may be eligible to assist Roseville Electric Utility in meeting the state's renewable portfolio standard goals.

The first phase of the project will be a 3-4 acre area directly north of the REP, capable of generating 500-900 kW of electricity.

<b>COST ESTIMATE</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Labor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Architectural/Engineering Services	0	275,000	0	0	0	0	275,000
Site Acquisition & Preparation	0	0	0	0	0	0	0
Material / Equipment / Furniture	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
<b>TOTAL</b>	<b>\$0</b>	<b>\$275,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$275,000</b>

<b>SOURCE OF FUNDS</b>	PRIOR YEARS	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	TOTAL PROJECT
Electric Construction Fund	\$0	\$275,000	\$0	\$0	\$0	\$0	\$275,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$275,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$275,000</b>

## FY2016-17 Carry Forward Capital Improvement Projects

Project Director	Project Number	Project Name	Amount as of 03/31/16
CENTRAL SERVICES	081001	FIRE MUSEUM CONSULTING	\$ 23,427
DEVELOPMENT SERVICES	129006	PERMIT SYSTEM REPLACEMENT	\$ 289,036
DEVELOPMENT SERVICES	151002	DOWNTOWN BLDG-316 VERNON ST	\$ 19,203,383
DEVELOPMENT SERVICES	152515	HWY65-GALLERIA/STANFORD	\$ 167,696
ECONOMIC DEVELOPMENT	151001	OAK STREET PARKING GARAGE	\$ 11,553,822
ELECTRIC	134003	REHAB SUBSTATION BATTERY REPL	\$ 158,900
ELECTRIC	134006	BERRY ST CIRCUIT BR REPL-REHB	\$ 188,154
ELECTRIC	134008	60KV RESTRINGING	\$ 121,787
ELECTRIC	164003	FIDDYMENT DFR REPL	\$ 225,276
FINANCE	109003	REGIONAL ANIMAL CONTROL FAC	\$ 5,856,945
IT	143504	CIS TECHNICAL UPGRADE-EU	\$ 18,389
PARKS, RECREATION, & LIBRARIES	025003	LEONARD DUKE DAVIS PARK	\$ 30,000
PARKS, RECREATION, & LIBRARIES	035003	HARRY CRABB PARK	\$ 2,260,094
PARKS, RECREATION, & LIBRARIES	045001	CENTRAL PARK-PHASE ONE	\$ 1,789,601
PARKS, RECREATION, & LIBRARIES	055001	WM BILL HUGHES PRK-DIMND CRK	\$ 488,017
PARKS, RECREATION, & LIBRARIES	115002	NC 55B PARKSITE	\$ 121,484
PARKS, RECREATION, & LIBRARIES	155002	NC-57 NEIGHBORHOOD PARK	\$ 199,600
PARKS, RECREATION, & LIBRARIES	155007	HAMEL PARK EXPANSION	\$ 175,791
PARKS, RECREATION, & LIBRARIES	165001	STORAGE UNITS	\$ 102,000
POLICE	079006	CAD/RMS REPLACEMENT PROJECT	\$ 390,534
POLICE	149003	MDC FOR NEW VEHICLES	\$ 33,223
PUBLIC WORKS	972505	CIRBY WAY/ROSEVILLE RD	\$ 3,703,424

## FY2016-17 Carry Forward Capital Improvement Projects

Project Director	Project Number	Project Name	Amount as of 03/31/16
PUBLIC WORKS	982002	ROCKY RIDGE TO OLD AUBURN DRN	\$ 90,658
PUBLIC WORKS	982003	CONFLUENCE TO TIFFANY	\$ 104,656
PUBLIC WORKS	011005	HP REZONE FIRE STATION	\$ 1,451,593
PUBLIC WORKS	029001	PLEASANT GROVE RETENTION BASIN	\$ 482,830
PUBLIC WORKS	069001	PLEASANT GROVE CRK HYDRLC MODL	\$ 43,308
PUBLIC WORKS	072515	WASHINGTON/ANDORA WIDENING	\$ 2,153,494
PUBLIC WORKS	082001	STORM DRAIN PROJECT	\$ 1,709,099
PUBLIC WORKS	102508	INDUSTRIAL AVE BRIDGE REPLACEM	\$ 4,169,269
PUBLIC WORKS	121001	FIRE STATION 1 RELOCATION	\$ 372,096
PUBLIC WORKS	142001	MULTI-AGENCY FLOOD EMER RESP	\$ 132,049
PUBLIC WORKS	152001	EAST ST ALLEY DRAINAGE PROJ	\$ 33,746
PUBLIC WORKS	152501	BLUE OAKS-PLEASNT GR CMS PROJ	\$ 152,513
PUBLIC WORKS	152503	BRIDGE PREVENTATIVE MAINT PROJ	\$ 896,105
PUBLIC WORKS	152509	2015 RSTP ARTERIAL MICROSUR	\$ 7,161,854
PUBLIC WORKS	162501	2017 RESIDENTIAL RESURFACING	\$ 99,354
PUBLIC WORKS	162504	ATL/EUREKA I80 WB ONRAMP	\$ 589,098
PUBLIC WORKS	162505	2017 ARTERIAL ADA RAMPS	\$ 202,046
SOLID WASTE	113901	UEC-IDEASCAPE	\$ 2,082,027
TRANSIT	099007	ITS FAREBOX MDT CAMERA	\$ 127,248
TRANSIT	099011	SIERRA GARDENS TRS POINT IMP	\$ 518,941
TRANSIT	099012	LOUIS/ORLANDO TRS POINT IMP	\$ 1,173,136
TRANSIT	159004	BUS PURCHASES-4 BUSES-GILLIG	\$ 2,000,000

## FY2016-17 Carry Forward Capital Improvement Projects

Project Director	Project Number	Project Name	Amount as of 03/31/16
TRANSPORTATION	099005	FOOTHILLS BUSINESS PARK BIKETR	\$ 85,483
TRANSPORTATION	099006	BIKE PARKING PROGRAM	\$ 58,396
TRANSPORTATION	109001	OAK ST EXT-MINERS RAVINE TRAIL	\$ 95,351
TRANSPORTATION	119001	HARDING-ROYER TRAIL SEGMENT 3	\$ 1,234,257
TRANSPORTATION	129001	DOWNTOWN TRSFR STATION RECONST	\$ 123,761
TRANSPORTATION	129005	DOWNTOWN REPLACEMENT BRIDGE PR	\$ 353,420
TRANSPORTATION	159005	HARDING-ROYER TRAIL SGMNT4	\$ 192,358
TRANSPORTATION	159006	WRSP F-83 TRAIL & PR SITE	\$ 581,751
TRANSPORTATION	169001	MINERS RAV TR SHOULDER-SUNRISE	\$ 98,529
TRANSPORTATION	169002	2016 BIKE TRAIL RESURFACING	\$ 244,851
TRANSPORTATION	169004	PL GRV CRK TRAIL GAP CLOSURE	\$ 180,000
TRANSPORTATION	169005	PED/BIKE BRIDGE INSPEC/RATING	\$ 125,000
WASTEWATER	963503	RADIO TELEMTRY COMMUNICATIONS	\$ 175,905
WASTEWATER	043505	WASTEWATER SYSTEM MODEL	\$ 317,962
WASTEWATER	093501	EU SOFTWARE APPLICATION UPGRDS	\$ 3,091,068
WASTEWATER	103501	SCADA SYSTEM REPLACEMENT	\$ 3,865,726
WASTEWATER	123503	ATKINSON ST AT DRY CRK WW PIPE	\$ 310,829
WASTEWATER	133501	CIPP SEWER REHABILITATION-2013	\$ 1,880,281
WASTEWATER	133502	DRY CRK/PL GR WWTP ARC FLASH M	\$ 474,051
WASTEWATER	143501	SHADOWBROOK LIFT STN WELL REP	\$ 1,175,990
WASTEWATER	153504	DCWWTP TERTIARY FILTER PROJ	\$ 765,000
WASTEWATER	153505	DCWWTP PLC REHABILITATION PROJ	\$ 399,199

## FY2016-17 Carry Forward Capital Improvement Projects

Project Director	Project Number	Project Name	Amount as of 03/31/16
WASTEWATER	153506	VACTOR WASHOUT FACILITY	\$ 132,805
WASTEWATER	163502	WW COLLEC SYS REHAB PROJ	\$ 1,049,347
WASTEWATER	163504	WW INTERCEPTOR CLEANING PROJ	\$ 99,924
WASTEWATER	163506	WWTP CONDITION ASSESS	\$ 353,592
WASTEWATER	163508	MAXIMO/GRANITE XP INTGRT DB MG	\$ 150,000
WATER	023001	AQUIFER STORAGE/RECOVERY PROG	\$ 440,067
WATER	043001	WATER TREATMENT PLANT EXP #3	\$ 99,377
WATER	043002	WOODCREEK NORTH WELL	\$ 682,809
WATER	063001	WEST SIDE TANK/PUMP STN PROJ	\$ 13,386,805
WATER	073002	PROCESS CONTROL STANDARDS	\$ 56,230
WATER	083004	RSVL/PCWA WTR MODEL DEVELOPMNT	\$ 142,939
WATER	113002	INTEGR REG WTR MGMT PROP84WELL	\$ 327,322
WATER	113003	CONNECTION FEE ANALYSIS-STUDY	\$ 25,501
WATER	143001	INTERTIE-ZN 4 PMP BCK PMP STN	\$ 276,993
WATER	153001	SUNRISE AVE-I80 21 IN WTR COND	\$ 150,000
WATER	153002	ARC FLASH MITIGATION-REMOTE	\$ 447,007
WATER	153003	REGIONAL WTR SUPPLY RELIAB STD	\$ 643,497
WATER	163001	ATLANTIC ST 6/12 IN RR XING	\$ 300,000
WATER	163002	WATER FACILITIES COND ASSESS	\$ 300,000

# Debt Management

The indebtedness of the City as of July 1, 2016 will be:  
 The estimated debt as of June 30, 2017 will be:

**\$ 596,618,192**  
**\$ 570,618,513**

The following table details the City's debt at the beginning and the end of the fiscal year.

	Estimated Debt as of <u>July 1, 2016</u>	Principal <u>Additions</u>	Principal <u>Retirement</u>	Estimated Debt as of <u>June 30, 2017</u>
<b>Loans:</b>				
Technology Fee Replacement Fund obligation to Public Facilities Fund	\$ 295,054	\$ 0	\$ 100,000	\$ 195,054
Westpark CFD #1 Fund obligation to Water Rehabilitation Fund	671,134	0	681,872	(10,738)
Westpark CFD #1 Fund obligation to Water Construction Fund	671,134	0	681,872	(10,738)
Westpark CFD #1 Fund obligation to Pleasant Grove Drainage Basin Const. Fund	3,000,000	0	736,015	2,263,985
School-Age Child Care Fund obligation to Auto. Repl. Fund	525,000	0	20,000	505,000
Fire Facilities Tax Fund obligation to Auto. Repl. Fund	17,134	0	17,134	0
Diamond Oaks Golf Course obligation to Auto. Repl. Fund	578,690	0	29,210	549,480
Woodcreek Golf Course obligation to Auto. Repl. Fund	2,044,310	0	97,790	1,946,520
Roseville Community Development Corp. obligation to Strategic Improvement Fund	1,530,951	0	0	1,530,951
Roseville Community Development Corp. obligation to Successor RDA Agency Fund	3,469,049	0	0	3,469,049
Successor RDA Agency Fund obligation to General Fund	5,084,374	0	744,010	4,340,364
Successor RDA Agency Fund obligation to Strategic Improvement Fund	12,888,286	0	0	12,888,286
Successor RDA Agency Fund obligation to Gas Tax Fund	3,118,900	0	0	3,118,900
Successor RDA Agency Fund obligation to Automotive Replacement Fund	829,201	0	0	829,201
Water Rehabilitation Fund obligation to Water Construction Fund	1,831,990	0	243,150	1,588,840
Public Facilities Fund obligation to Auto Repl. Fund	600,216	0	0	600,216
Public Facilities Fund obligation to Strategic Improvement Fund	4,000,000	0	0	4,000,000
Downtown Benefit Fee Fund obligation to Strategic Improvement Fund	1,967,137	0	0	1,967,137
<b>Total Loans</b>	<b>\$ 43,122,560</b>	<b>\$ 0</b>	<b>\$ 3,351,054</b>	<b>\$ 39,771,507</b>
<b>Revenue Bonds:</b>				
Roseville Natural Gas Finance Authority Gas Revenue Bonds, Series 2007	\$ 148,875,000	\$ 0	\$ 9,345,000	\$ 139,530,000
Electric System Revenue Refunding Bonds, Series 2010	54,075,000	0	440,000	53,635,000
South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2011C (61.66% City Share)	31,394,189	0	2,457,151	28,937,038
South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2013 (61.66% City Share)	36,582,878	0	0	36,582,878
Electric System Revenue Refunding Bonds, Series 2013	43,750,000	0	4,345,000	39,405,000
South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2014 (61.66% City Share)	17,955,392	0	0	17,955,392
Electric System Revenue Refunding Bonds, Series 2014	16,485,000	0	0	16,485,000
<b>Total Revenue Bonds</b>	<b>\$ 349,117,459</b>	<b>\$ 0</b>	<b>\$ 16,587,151</b>	<b>\$ 332,530,308</b>
<b>Certificates of Participation:</b>				
Electric System Revenue Refunding Certificates of Participation, Series 2009	\$ 16,050,000	\$ 0	\$ 1,680,000	\$ 14,370,000
Electric System Revenue Refunding Certificates of Participation, Series 2012	90,000,000	0	0	90,000,000
Certificates of Participation, Series 2013A	9,060,013	0	831,484	8,228,529
Certificates of Participation, Series 2013B	3,538,160	0	414,990	3,123,170
Water Utility Revenue Certificates of Participation, Series 2015	39,915,000	0	2,255,000	37,660,000
Certificates of Participation, Series 2015 (316 Vernon Street Project)	14,425,000	0	215,000	14,210,000
<b>Total Certificates Of Participation</b>	<b>\$ 172,993,173</b>	<b>\$ 0</b>	<b>\$ 5,396,475</b>	<b>\$ 167,596,698</b>
<b>Tax Allocation Bonds:</b>				
Redevelopment Agency of the City of Roseville Roseville Redevelopment Project Tax Allocation Housing Bonds, Series 2006A	\$ 13,155,000	\$ 0	\$ 0	\$ 13,155,000
Redevelopment Agency of the City of Roseville Roseville Redevelopment Project Taxable Allocation Housing Bonds, Series 2006A-T	2,225,000	0	125,000	2,100,000
Redevelopment Agency of the City of Roseville Roseville Redevelopment Project Taxable Allocation Housing Bonds, Series 2006H-T	5,700,000	0	105,000	5,595,000
Successor Agency of the Redevelopment Agency of the City of Roseville Tax Allocation Refunding Bonds, Series 2014	10,305,000	0	435,000	9,870,000
<b>Total Tax Allocation Bonds</b>	<b>\$ 31,385,000</b>	<b>\$ 0</b>	<b>\$ 665,000</b>	<b>\$ 30,720,000</b>
<b>Total Indebtedness</b>	<b>\$ 596,618,192</b>	<b>\$ 0</b>	<b>\$ 25,999,680</b>	<b>\$ 570,618,513</b>

# Debt Management Details

## Loans:

### **Technology Fee Replacement Fund obligation to Public Facilities Fund**

Funding for new permit system.

*Maturity date of 7/01/2018*

### **Westpark CFD #1 Fund obligation to Water Rehabilitation Fund**

Funding for the completion of the Westpark plan area development.

*Maturity date of 07/01/2025*

### **Westpark CFD #1 Fund obligation to Water Construction Fund**

Funding for the completion of the Westpark plan area development.

*Maturity date of 07/01/2025*

### **Westpark CFD #1 Fund obligation to Pleasant Grove Drainage Basin Construction Fund**

Funding for the completion of the Westpark plan area development.

*Maturity date of 07/01/2025*

### **School-Age Child Care Fund obligation to Auto Replacement Fund**

Funding for Adventure Club school site(s)/portable(s).

*Maturity date of 7/01/2025*

### **Fire Facilities Tax Fund obligation to Auto Replacement Fund**

Funding for the payoff of the lease purchase of four new fire engines and two ladder trucks.

*Maturity date of 7/01/2016*

### **Diamond Oaks Golf Course obligation to Auto Replacement Fund**

Funding for renovations of the Diamond Oaks Golf Course.

*Maturity date of 7/01/2035*

### **Woodcreek Golf Course obligation to Auto Replacement Fund**

Funding for the construction of the Woodcreek Golf Course club house.

*Maturity date of 7/01/2036*

### **Roseville Community Development Corp. obligation to Strategic Improvement Fund**

Funding for RCDC support.

### **Roseville Community Development Corp. obligation to Successor RDA Agency Fund**

Funding for RCDC support.

*Maturity date of 7/01/2031*

### **Successor RDA Agency Fund obligation to General Fund**

Funding for Vernon Street streetscape improvements.

Funding for County school district pass-through payment.

Funding for flood control mitigation construction throughout the City's creek system.

## **Successor RDA Agency Fund obligation to Strategic Improvement Fund**

Funding for the façade and landscape renovations for the Automall wall.  
Funding for the startup of the Roseville Community Development Corporation.  
Funding for Riverside Avenue infrastructure and streetscape enhancement project. Provided funding for significant improvements.  
Funding for the acquisition of property located at 238 Vernon Street (JCPenney Building) to create a viable development site in Downtown.  
*Maturity date of 7/01/2040*

## **Successor RDA Agency Fund obligation to Gas Tax Fund**

Funding for flood control mitigation construction throughout the City's creek system.

## **Successor RDA Agency Fund obligation to Automotive Replacement Fund**

Funding for the startup of the Roseville Community Development Corporation.  
Funding for the acquisition of 120 Grant Street to support Civic Center expansion.  
Funding for exterior improvements to the Tower Theater.

## **Water Rehabilitation Fund obligation to Water Construction Fund**

Funding for water tank rehabilitation.  
*Maturity date of 7/01/2022*

## **Public Facilities Fund obligation to Automotive Replacement Fund**

Funding of design and construction for second Downtown parking garage (Vernon Street and Oak Street).  
*Maturity date of 7/01/2034*

## **Public Facilities Fund obligation to Strategic Improvement Fund**

Funding of the 316 Vernon Building Project.  
*Maturity date of 7/01/2026*

## **Downtown Benefit Fee Fund obligation to Strategic Improvement Fund**

Funding of the Oak Street parking garage.  
*Maturity date of 7/01/2027*

## **Revenue Bonds:**

### **Roseville Natural Gas Finance Authority Gas Revenue Bonds, Series 2007**

Funding the prepayment of about 46 billion cubic feet of natural gas that Merrill Lynch Commodities will supply over 20 years. The gas delivered is used in the Roseville Energy Park. The bonds are fixed rate.  
*Maturity date of 02/15/2028*

### **Electric System Revenue Refunding Bonds, Series 2010**

Refunding the 2008 Electric Series B bonds. The original issue was to finance the construction and acquisition of the Roseville Energy Park, a power generation plant that is designed to employ current technology for clean, fuel-efficient power. The bonds are fixed rate.  
*Maturity date of 02/01/2037*

### **South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2011C (61.66% City Share)**

Refunding the 2008 SPWA Series A & B bonds. The original issues were to fund the construction of the Pleasant Grove Wastewater Treatment plant and smaller related projects. The bonds are fixed rate.  
*Maturity date of 11/01/2025*

# Debt Management Details

## **South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2013 (61.66% City Share)**

Refunding the 2011 SPWA Series A & B bonds. The original issues were to fund the construction of the Pleasant Grove Wastewater Treatment plant and smaller related projects. The bond is a direct purchase agreement with US Bank.

*Maturity date of 11/01/2035*

## **Electric System Revenue Refunding Bonds, Series 2013**

Refunding of the 2004 and 2005 Electric Certificates of Participation bonds. These bonds are a fixed rate.

*Maturity date of 02/01/2029*

## **South Placer Wastewater Authority Wastewater Revenue Refunding Bonds, Series 2014 (61.66% City Share)**

Refunding of the 2011 SPWA Series D Bonds. The original issues were to fund the construction of the Pleasant Grove Wastewater Treatment plant and smaller related projects. The bonds are SIFMA index bonds.

*Maturity date of 11/1/2017*

## **Electric System Revenue Refunding Bonds, Series 2014**

Refunding of the 2004 Certificates of Participation. The original issue was to finance certain improvements to the City's electric system. The bonds are fixed rate.

*Maturity date of 02/01/2034*

## **Certificates of Participation:**

### **Electric System Revenue Refunding Certificates of Participation, Series 2004**

Financing certain improvements to the City's electric system. The capital improvements include: construction of two new substations, 60KV line extensions, overhead to underground system conversions, and substation expansion and upgrades. The bonds are fixed rate.

The 2004 bonds were partially refunded in 2014, leaving a principal amount of \$5,000.

*Maturity date of 02/01/2034*

### **Electric System Revenue Refunding Certificates of Participation, Series 2009**

Refunding the 2002 Electric Refunding bonds. The original issue was to finance the refunding of the 1997 and 1999 Electric certificates and to use a portion of the net proceeds to finance certain additions, betterments and improvements to the City's electric system. The bonds are fixed rate.

*Maturity date of 02/01/2024*

### **Electric System Revenue Refunding Certificates of Participation, Series 2012**

Refunding the 2008 Electric Series A bonds. The original issue was to finance the construction and acquisition of the Roseville Energy Park, a power generation plant that is designed to employ current technology for clean, fuel-efficient power. The bonds are variable rate (VRDBs) with weekly resets.

*Maturity date of 02/01/2035*

### **Certificates of Participation, Series 2013A**

Refunding the 2003 Public Facility bonds. The original issue was to finance the construction of the City's Corporation Yard and land. The facility consists of four main buildings totaling 146,000 square feet on an approximate 54-acre site. The bonds are fixed rate.

*Maturity date of 08/01/2025*

## **Certificates of Participation, Series 2013B**

Refunding the 2003 Golf Course bonds. The original issue was to finance the construction of the Woodcreek Oaks Golf Course club house. The bonds are fixed rate.

*Maturity date of 08/01/2023*

## **Water Utility Revenue Certificates of Participation, Series 2015**

Refunding the 2007 water bonds and use a portion of the net proceeds to finance the acquisition and/or construction of certain capital improvements and additions to the City's water utility system. The 2015 water bonds included a new money component to assist in the construction of certain capital improvements and additions to the City's water utility system.

The bonds are fixed rate.

*Maturity date of 12/01/2029*

## **Certificates of Participation, Series 2015 (316 Vernon Street Project)**

Completing the infrastructure component of the 316 Vernon Street mixed-use City building. Annual debt service payments will be covered from the lease revenues as well as contributions from the Public Facilities and Strategic Improvement Fund.

The bonds are fixed rate.

*Maturity date of 08/01/2045*

## **Tax Allocation Bonds:**

### **Redevelopment Agency of the City of Roseville Roseville Redevelopment Project Tax Allocation Housing Bonds, Series 2006A**

Completing the infrastructure component of the Riverside Streetscape and Infrastructure Project; additional funding for phase II of the Washington Blvd. pedestrian underpass; assisting in the development of a public parking garage in Historic Old Town; designing and engineering of public improvements identified in the Downtown Vision.

*Maturity date of 09/01/2040*

### **Redevelopment Agency of the City of Roseville Roseville Redevelopment Project Taxable Allocation Housing Bonds, Series 2006A-T**

Establishing a low interest rate revolving loan fund for private property improvements; acquiring property for the purpose of aggregating properties for resale; incentivizing for private projects such as fee subsidies or waivers.

*Maturity date of 09/01/2028*

### **Redevelopment Agency of the City of Roseville Roseville Redevelopment Project Taxable Allocation Housing Bonds, Series 2006H-T**

Developing and selling condominium-style housing as part of a mixed use development project (either new construction or acquisition rehabilitation); down payment assistance for the First-Time Home Buyer Program.

*Maturity date of 09/01/2040*

### **Successor Agency of the Redevelopment Agency of the City of Roseville Tax Allocation Refunding Bonds, Series 2014**

Refunding the 2002 RDA bonds. The original issue was to finance various capital improvement projects, including the renovation of the Tower Theater, the Civic Plaza Parking Garage and the streetscape projects for Riverside Avenue and Historic Old Town.

*Maturity date of 09/01/2033*

# Glossary of Budget Terms

Appropriation:	Legal authorization to make expenditures and incur obligations for specific purposes.
Basis of Accounting and Budgeting:	Basis of accounting and budgeting refers to the timing of when revenues and expenditures are recognized in the accounts and reported. In accordance with GAAP (Generally Accepted Accounting Principles), the City accounts for all governmental funds and agency funds using the modified accrual basis of accounting. Revenues are recognized when measurable and available. The City considers all revenues reported in the governmental funds to be available if the revenues are collected within 60 days after year-end. Proprietary and fiduciary funds are reported using the full accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the cash flows. In preparing the budget the same methodology is applied.
Capital Improvement Project (CIP):	Expenditures related to the acquisition, expansion or rehabilitation of an element of the City's infrastructure (physical plant such as streets, water, sewer, public buildings, and parks).
Capital Project Funds:	A fund used to account for financial resources for the acquisition or construction of major capital facilities which are separate from ongoing operating activities.
Capital Outlays:	Expenditures which result in acquisitions of or addition to fixed assets; includes expenditures for furniture, vehicles, and all types of machinery and equipment including all costs necessary to place the capital outlay item into service. In order to qualify as a capital outlay expenditure, it must: <ol style="list-style-type: none"><li>1. have an estimated useful life of more than two years;</li><li>2. have a unit cost of more than \$5,000; and</li><li>3. represent a betterment or improvement.</li></ol>
Department:	Major unit of organization in City government comprised of sub-units named divisions.
Division:	Major sub-unit of a department. Also known as organization key and ORG key.
Enterprise Funds:	A fund that provides goods or services to the public for a fee or charge that makes the entity self-supporting.
Fiscal Year:	Twelve-month period to which the operating budget applies. The twelve-month period begins on July 1st and ends on June 30th.
Fund:	Fiscal entity with revenue and expenses which are segregated for the purpose of carrying out a specific purpose or activity. The major funds are the General, Electric, Water, Wastewater, Solid Waste, Golf Course and Automotive Services Funds.
General Fund:	The chief operating fund to be used in accounting for all financial resources except those required to be accounted for in another fund.
Indirect Allocations:	The City of Roseville uses the indirect cost allocation process to allocate departmental costs from the General Fund to all funds that receive benefit from the services that the General Fund departments provide. The City uses a consulting firm which specializes in indirect cost studies to prepare the indirect cost allocation plan. The plan is based on the most current budget information available at the time the study is completed

# Glossary of Budget Terms

- typically six months prior to the adoption of a new budget. The consulting firm makes several onsite visits to interview staff from the General Fund departments that provide services to other departments. Cost allocation drivers are confirmed during the interview process and budget data is provided to the consultant. The budget data used in the study excludes reimbursed expenses. Examples of reimbursed expenditures are Capital Improvement Projects and secondary labor that is direct charged from one fund to another. The consultant provides a comprehensive study that is provided to all departments for review and comment. Staff has an opportunity to comment on the plan and to correct any errors.

Internal service funds at the City of Roseville directly charge costs of service to funds and departments receiving the service; therefore, the only fund that uses the indirect method of allocating costs is the General Fund.

Indirect cost charges appear on the fund summaries that are paying for the services and in the operating revenues section of the General Fund. The purpose is to ensure that the General Fund is reimbursed for the services that it is providing throughout the City.

**Internal Service Funds:** Funds established to finance and account for services and supplies furnished by a designated department to other departments within the City of Roseville or to other governmental units. Examples of Internal Service Funds at the City of Roseville include the Automotive Replacement Fund and the Automotive Services Fund. Costs from these funds are directly charged to those funds and departments receiving the benefits of the services provided.

**Materials, Supplies, and Services:** Materials and supplies are expendable items having a unit cost of less than \$5,000 or which by their nature can be consumed during the course of the fiscal year. Examples are stationary, pencils, printed forms and small tools that are not of a capital nature. Services may be performed by outside firms, individuals, or City departments and may include consulting services, telephone service, advertising, office equipment maintenance, insurance, and utilities (including those utilities provided by City departments).

**Organization Key:** Major sub-unit of a department. Also known as ORG Key and Division.

**Performance Objectives:** Desired levels of accomplishment expressed in quantified terms over a given time period by a program manager. They may relate to high-level goals of the department to which the program is assigned, as well as to the City's overall goals and objectives as defined by the City Council.

**Performance Measures:** Indicators which are used to assess how well objectives have been accomplished. Performance measures are grouped into these categories:

1. Work volume measures that indicate the level of work to be performed with the resources requested (Ex. tons of solid waste collected);
2. Efficiency and effectiveness measures that provide information on the level of productivity, and that show how effectively or how well objectives are met (Ex. man-hours per ton of solid waste collected and number of customer complaints).

**Performance Target:** Numerical value that specifies a level of performance to be achieved within the financial resources requested in the budget, and during the fiscal year. A target can represent either a desired objective to be achieved or a forecast of work volume.

# Glossary of Budget Terms

Permanent Funds:	A fund used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support or benefit the government or its citizens.
Program:	A group of related functions or activities designed to achieve one or more common objectives. In the City's program structure, a program is synonymous with a division.
Program / Performance Budget:	Budget which contains specific and measurable objectives and specifies the work volume to be accomplished and the efficiency and effectiveness levels to be achieved for a given program. Such a budget also is used to allocate resources to the functions or activities that comprise a program rather than to specific items of cost.
Resources / Management System:	A method of improving organizational performance, planning and decision-making, and resource allocation. This is accomplished by providing an ongoing system of community goal formulation, citizen participation, public opinion surveys, management-by-objectives, program/performance budgeting, performance monitoring, and evaluation of City services to arrive at a comprehensive budget tied to specific results for the fiscal year.
Reimbursed Expenditures:	Accounting adjustments credit a budget expenditure thus serving to reduce the total expenditures of a program. Reimbursements generally result from expenditures chargeable to other programs, such as, work performed by one department or division for another.
Revenue:	Income, including transfers and excluding proceeds from the sale of bonds and notes, for the fiscal year. The major categories of revenue include local taxes, state shared revenues, charges for current services, public utility sales, federal revenue sharing, and licenses and permits.
Salaries, Wages, and Benefits:	Compensation paid to employees of the City, and the employee benefits costs, such as the City's contributions for retirement, deferred compensation, group insurance, uniform allowance, and workers' compensation insurance. Also included is compensation paid to elected officials as provided by the City Charter. It does not include fees for professional and other services obtained on a contractual basis.
Self-Insurance Funds:	A fund used to report any activity that provides goods or services to other funds, or to the City itself, on a cost-reimbursement basis.
Special District Funds:	Funds used to account for specific public improvements such as streets, sewers, storm drains, sidewalks or other amenities funded by special assessments against benefited properties.
Special Revenue Funds:	A fund that is used to account for the proceeds of a specific revenue source, other than major capital projects, that is legally restricted to be spent for specified purposes.
Trust Funds/Private Purpose Trust Funds:	A fund used to report any trust arrangement under which principal and income benefit specific individuals or organizations.

# Glossary of Common Acronyms

AB	Assembly Bill
ABA	Annual Budget Authority
AC	Adventure Club
ACA	Affordable Care Act
ACH	Automated Clearing House
ADA	Americans with Disabilities Act
AI	Analysis of Impediments to Fair Housing Choice
AKA	Also Known As
AMI	Advanced Metering Infrastructure
APWA	American Public Works Association
ARB IRWMP	American River Basin Integrated Regional Water Management Plan
ARIOS	American River Instrumentation Optimization Study
ARF	Auto Replacement Fund
ARRA	American Recovery and Reinvestment Act
ASA	Amateur Softball Association
ASE	Automotive Service Excellence
ASES	After School Education and Safety
ASFPM	Association of State Floodplain Managers
ASPIRE	Analytically Solving Problems in Roseville
ASR	Aquifer Storage and Recovery
AVE	Avenue
AVL	Automatic Vehicle Location
B&P	Bike and Pedestrian
BEGIN	Building Equity and Growth in Neighborhoods Program
BID	Business Improvement District
BLVD	Boulevard
BMP	Best Management Practice
BPMP	Bridge Preventative Maintenance Program
BRT	Bus Rapid Transit
BRWTP	Barton Road Water Treatment Plant
BTA	Bicycle Transportation Account
CAD	Computer Aided Drafting (Engineering), Computer Aided Dispatch (Police)
CAFR	Comprehensive Annual Financial Report
CAL	California
CalACT	California Association for Coordinated Transportation
CALED	California Association for Local Economic Development
CalPERS	California Public Employee Retirement System
CARB	California Air Resources Board
CASP	Certified Access Specialist Program
CBT	Citizens Benefit Trust
CCTV	Closed Circuit Television
CDBG	Community Development Block Grant
CDG	Center for Digital Government
CEMS	Continuous Emissions Monitoring System
CEQA	California Environmental Quality Act
CFD	Community Facilities District (AKA Mello Roos)
CHP	California Highway Patrol
CINT	Crisis Incident Negotiations Team
CIP	Capital Improvement Project
CIPP	Cured in Place Pipe
CIS	Customer Information System
CMAQ	Congestion Mitigation and Air Quality Improvement Program

# Glossary of Common Acronyms

CMS	Changeable Message Signs
CMUA	California Municipal Utilities Association
CNG	Compressed Natural Gas
COP	Certificate of Participation
COPS	Citizens' Option for Public Safety
COR	City of Roseville
CR	Central Roseville
CRS	Community Rating System
CRV	California Redemption Value
CSMFO	California Society of Municipal Finance Officers
CSR	Customer Service Representative
CT	Combustion Turbine
CTSA	Consolidated Transportation Services Agency
CUPA	Certified Unified Program Agency
DAR	Dial-A-Ride
DCWWTP	Dry Creek Waste Water Treatment Plant
DFR	Digital Fault Recorder
DOC	Department Operations Center
DOHS	Department of Homeland Security
DPU	Distribution Protection Unit
DSD	Development Services Department
DTSP	Downtown Specific Plan
DUI	Driving Under the Influence
DVR	Digital Video Recorder
DWR	Department of Water Resources
EAF	Equivalent Availability Factor
EAM	Enterprise Asset Management
EDAC	Error Detection and Correction
EDAC	Economic Advisory Committee
EECB	Energy Efficiency Community Block Grant
EFOR	Equivalent Forced Outage Rate
EIR	Environmental Impact Report
EMD	Emergency Medical Dispatch
EMS	Emergency Medical Services
EMT	Emergency Medical Technician
EMT - D	Emergency Medical Dispatch Defibrillation Program
EMV	Europay, MasterCard, Visa
EOC	Emergency Operations Center
EOD	Explosive Ordinance Disposal
EPA	Environmental Protection Agency
EPR	Extended Producer Responsibility
EPS	Expanded Polystyrene (Packing Foam)
ERAF	Educational Revenue Augmentation Fund
ERP	Enterprise Resource Planning
EU	Environmental Utilities
EV	Electric Vehicle
FEMA	Federal Emergency Management Agency
FERC	Federal Energy Regulatory Commission
FPPC	California Fair Political Practices Commission
FSS	Family-Self-Sufficiency
FTA	Federal Transit Administration
FTC	Fire Training Center

# Glossary of Common Acronyms

FTE	Full-Time Equivalent
FTHB	First Time Home Buyers
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GF	General Fund
GFOA	Governmental Finance Officers Association
GHG	Greenhouse Gas
GIS	Geographic Information System
GO165	General Order 165
GPS	Global Positioning System
HA	Housing Authority
HAZMAT	Hazardous Materials
HBRRP	Highway Bridge Rail Replacement Program
HCV	Housing Choice Voucher
HOME	Home Investment Partnership Program
HRIS	Human Resources Information System
HRN	Highland Reserve North
HRNSP	Highland Reserve North Specific Plan
HRSG	Heat Recovery Steam Generator
HSA	Health Savings Account
HSIP	Highway Safety Improvement Program
HUD	Housing and Urban Development
HUT	Highway Users Tax
HVAC	Heating, Ventilation, and Air Conditioning
IBEW	International Brotherhood of Electric Workers
ICMA	International City/County Management Association
IFAS	Integrated Financial and Administrative Solution
ISO	International Organization for Standardization
ISF	Internal Service Fund
IGP	Industrial General Permit
IAS	International Accreditation Services
IT	Information Technology
ITIL	Information Technology Infrastructure Library
ITS	Intelligent Transportation System
IVR	Interactive Voice Response
JPA	Joint Powers Authority
KA	Kilo-Amps
kV	Kilovolts
kWh	Kilowatt Hours
KY4A	Future Interconnection Transformers
L&M	Low and Moderate Income Housing
LED	Light Emitting Diode
LLD	Landscape and Lighting District
LTF	Local Transportation Fund
LTF	Long Term Financing
LTSA	Long Term Service Agreement
MAIFI	Momentary Average Interruption Frequency Index
MFD	Municipal Facilities District
MFD	Multi Family Dwelling
MFP	Multi- Functional Printer
MG	Millions of Gallons

# Glossary of Common Acronyms

MGD	Millions of Gallons per Day
MHMP	Multi-Hazard Mitigation Plan
MHz	Megahertz
MISAC	Municipal Information Systems Association of California
MOU	Memoranda of Understanding
MS4	Municipal Separate Storm Systems
MSIP	Mike Shellito Indoor Pool
MVA	Megavolt Amperes
MW	Mega Watts
N/A	Not Applicable
N-1	Loss of any Single Element
NC	North Central
NCPA	Northern California Power Agency
NCRSP	North Central Roseville Specific Plan
NERC	North American Electric Reliability Corporation
NERSP	North East Roseville Specific Plan
NFPA	National Fluid Power Association
NIMS	National Incident Management System
NPDES	National Pollution Discharge Elimination System
NR	North Roseville
NRSP	North Roseville Specific Plan
NWRSP	North West Roseville Specific Plan
O&M	Operations and Maintenance
OC&L	Organizational Culture & Leadership
OPA	Operational Performance Audits
OPEB	Other Post-Employment Benefits
PA&C	Public Affairs & Communications
PASS	Prequalified Architectural Submittal System
PBID	Property and Business Improvement District
PC	Personal Computer
PCCP	Placer County Conservation Plan
PCTPA	Placer County Transportation Planning Agency
PCWA	Placer County Water Agency
PDA	Personal Digital Assistant
PEAIP	Program Effectiveness Assessment and Improvement Plan
PEG	Public-Educational-Government-Access Television
PERs	Public Employees' Retirement System
PGWWTP	Pleasant Grove Wastewater Treatment Plant
PKWY	Parkway
PLC	Programmable Logic Controllers
POST	Police Officer Standardized Training
POTW	Publicly Owned Treatment Works
PPA	Power Purchase Agreements
PQI	Pavement Quality Index
PRSA	Public Relations Society of America
PRSCG	Placer Regional Stormwater Coordination Group
PTSMIA	Public Transportation Modernization, Improvement, and Service Enhancement Account
PUC	Public Utilities Commission
PV	Photovoltaic
RAC	Roseville Aquatics Center
RCDC	Roseville Community Development Corporation
RCONA	Roseville Coalition of Neighborhood Associations

# Glossary of Common Acronyms

RDA	Redevelopment Agency
RE	Roseville Electric
REACH	Roseville Employees Annual Charitable Hearts
REP	Roseville Energy Park
RFA	Roseville Financing Authority
RFF	Roseville Fire Fighters
RFFA	Roseville Fire Fighters Association
RFID	Radio Frequency Identification
RFP	Request for Proposals
RFQ	Request for Quotes
RMS	Records Management System
ROPS	Recognized Obligation Payment Schedules
RP3	Reliable Public Power Provider
RPA	Roseville Police Association
RPOA	Roseville Police Officers Association
RPP2	Roseville Power Plant 2
RSC	Roseville Sports Center
RSTP	Regional Surface Transportation Program
RTMA	Roseville Traffic Monitoring System
RTU	Remote Terminal Unit
RUEC	Roseville Utility Exploration Center
RUFF	Roseville Urban Forestry Foundation
RW	Roseville West
RWA	Regional Water Authority
RWQCB	Regional Water Quality Control Board
SACOG	Sacramento Area Council of Governments
SACTO	Sacramento Area Commerce and Trade Organization
SAIDI	System Average Interruption Duration Index
SAIFI	System Average Interruption Frequency Index
SB	Senate Bill
SCADA	Supervisory Control and Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SCIP	Statewide Community Infrastructure Program
SD	Service District
SERSP	Southeast Roseville Specific Plan
SF6	Sulfur Hexafluoride Insulating Gas in Circuit Breakers
SIC	Signal Interconnect
SIFMA	Securities Industrial & Financial Markets Association
SIRE	Store, Index, Retrieve, Exchange Software Program
SMARTs	Storm Water Multiple Application & Report Tracking System
SPARTA	South Placer Regional Transportation Authority
SPCA	Society for the Prevention of Cruelty to Animals
SPMUD	South Placer Municipal Utility District
SPWA	South Placer Wastewater Authority
SRSP	South Roseville Specific Plan
SSMP	Sewer System Master Plan
SSO	Sewer System Overflows
SSTP	Sanitary Sewage Treatment Plant
STA	State Transportation Account
STG	Steam Turbine Generator
SVSP	Sierra Vista Specific Plan
SWAT	Special Weapons and Tactics

# Glossary of Common Acronyms

SWB	Salaries, Wages and Benefits
SWPPP	Storm Water Pollution Prevention Plan
SWRCB	California State Water Resources Control Board
TAG	Threat Analysis Group
TAZ	Traffic Analysis Zone
TBD	To Be Determined
TDA	Transportation Development Act
TEA21	Transportation Equity Acts for the 21st Century
TMF	Traffic Mitigation Fees
TOC	Traffic Operations Center
TOU	Time of Use
TRA	Tax Rate Area
TSM	Transportation Systems Management
TSSDRA	Transit System Safety, Security and Disaster Response Account
UEC	Utility Exploration Center
UIR	Utility Impact Reimbursement
US	United States
USBR	United States Bureau of Reclamation
USGA	United States Golf Association
UST	United States Treasury
VASH	Veterans Affairs Supportive Housing Program
VHF	Very High Frequency
VLF	Vehicle License Fee
VOC	Voice of Customer
VRDB	Variable Rate Debt Bond

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## FY2016-17 New Positions

Fund	Division	Department	FTE	Classification
100 - General Fund	03311 - Purchasing	Central Services	1.00	Senior Buyer
100 - General Fund	03331 - Building Maintenance	Central Services	1.00	Asst Building Maintenance Worker
100 - General Fund	05011 - Payroll	Finance	1.00	Payroll Clerk
100 - General Fund	05531 - Patrol	Police	1.00	Police Officer
100 - General Fund	08530 - Aquatics	Parks, Recreation and Library	1.00	Pool Manager
100 - General Fund	08555 - Parks Maintenance	Parks, Recreation and Library	1.00	Sr. Parks Maintenance Worker
100 - General Fund	08810 - Building Inspection	Development Services	1.00	Bldg Plans Examiner
100 - General Fund	08815 - Code Enforcement	Development Services	1.00	Code Enforcement Inspector
			<u>8.00</u>	
285 - Housing	08120 - Housing	Economic Development Department	1.00	Housing Manager
285 - Housing	08120 - Housing	Economic Development Department	-1.00	Office Assistant
285 - Housing	08120 - Housing	Economic Development Department	-1.00	Housing Analyst II
			<u>-1.00</u>	
480 - Water	08400 - Water Administration	Environmental Utilities	1.00	Marketing and Communications Analyst
480 - Water	08400 - Water Administration	Environmental Utilities	0.25	Administrative Analyst II
480 - Water	08400 - Water Administration	Environmental Utilities	1.00	Data Management Specialist II
			<u>2.25</u>	
490 - Electric	08616 - Generation	Electric	1.00	Power Plant Mechanic
			<u>1.00</u>	

# BUDGET FY2016-17 VEHICLE REQUESTS

	Division Requesting Vehicle	Fund	Description and Garage Code	Total Requested Budget	Fleet Addition	
<b><u>CENTRAL SERVICES DEPARTMENT</u></b>						
1	03331	Building Maint	100	3/4 T shortbed pickup/ #39	\$25,200	n
<b><u>FINANCE DEPARTMENT</u></b>						
2	05041	Removed	----	-----		
<b><u>POLICE DEPARTMENT</u></b>						
3	05540	Police	100	Pursuit SUV / #38	\$65,000	n
4	05540	Police	100	Pursuit SUV / #38	\$65,000	n
5	05540	Police	100	Van / #62	\$27,125	n
6	05540	Police	100	F150 supercab 4x2 / #39	\$31,125	n
7	05540	Police	100	Motorcycle-Traffic/patrol / #81	\$35,000	n
8	05540	Police	100	Motorcycle-Traffic/patrol / #81	\$35,000	n
9	05540	Police	100	Motorcycle-Traffic/patrol / #81	\$35,000	n
10	05540	Police	100	Motorcycle-Traffic/patrol / #81	\$35,000	n
11	05540	Police	100	Motorcycle-Traffic/patrol / #81	\$35,000	n
12	05540	Removed	----	-----		

# BUDGET FY2016-17 VEHICLE REQUESTS

	<b>Division Requesting Vehicle</b>	<b>Fund</b>	<b>Description and Garage Code</b>	<b>Total Requested Budget</b>	<b>Fleet Addition</b>	
13	05540	Removed	----	-----		
14	05540	Removed	----	-----		
15	05540	Police	100	Motorcycle-Traffic/patrol / #81	\$35,000	n
16	<b>05540</b>	<b>Police</b>	<b>100</b>	<b>F150 / #39</b>	<b>\$27,125</b>	<b>YES</b>
17	<b>05540</b>	<b>Police</b>	<b>100</b>	<b>F150 / #39</b>	<b>\$27,125</b>	<b>YES</b>
18	<b>05540</b>	<b>Police</b>	<b>100</b>	<b>F150 / #39</b>	<b>\$27,125</b>	<b>YES</b>
19	05540	Removed	----	-----		

# BUDGET FY2016-17 VEHICLE REQUESTS

	<b>Division Requesting Vehicle</b>	<b>Fund</b>	<b>Description and Garage Code</b>	<b>Total Requested Budget</b>	<b>Fleet Addition</b>	
<b><u>FIRE DEPARTMENT</u></b>						
20	06025	Logistics	100	Fire Truck 100' Ladder / #16	\$1,300,000	n
<b><u>PUBLIC WORKS DEPARTMENT</u></b>						
<b>PW - Traffic Signals</b>						
21	08335	Traffic Signals	225	Forklift / #18	\$35,000	n
<b>PW - Street Maintenance</b>						
22	08340	Streets - Admin	100	1/2 T. Pickup / #39	\$26,075	n
23	08343	Streets - Paving	100	SDI Pesticide Sprayer / #49	\$21,000	n
24	08343	Streets - Paving	100	Cat Loader 924K / #T6	\$167,000	n
25	08343	Streets - Paving	100	3/4 T. PU Utility Body / #39	\$38,000	n
26	08344	Streets - Signs	100	1 T Truck w/Utility bed / #70	\$46,525	n
27	08348	Streets - Paving	460	Street Sweeper / #53	\$252,050	n
28	08348	Streets - Paving	460	Street Sweeper / #53	\$252,050	n

# BUDGET FY2016-17 VEHICLE REQUESTS

	Division Requesting Vehicle	Fund	Description and Garage Code	Total Requested Budget	Fleet Addition	
<b><u>ENVIRONMENTAL UTILITIES DEPARTMENT</u></b>						
<b>EU - SOLID WASTE</b>						
29	08411	SW - Residential	460	Trailer mounted Pressure Washer / #86	\$15,000	YES
30	08411	SW - Residential	460	ASL Sideloader CNG / #28	\$342,000	n
31	08411	SW - Residential	460	ASL Sideloader CNG / #28	\$342,000	n
32	08412	SW - Commrcl	460	Rearloader / #27	\$252,000	n
33	08412	SW - Commrcl	460	Pickup crew cab / #39	\$36,000	n

# BUDGET FY2016-17 VEHICLE REQUESTS

	Division Requesting Vehicle	Fund	Description and Garage Code	Total Requested Budget	Fleet Addition	
<b>EU - WASTEWATER</b>						
34	08424	EU - Maintenance	470	Utility xcab w/utility bed/#70	\$80,000 n	
35	08424	EU - Maintenance	470	Transit Cargo Van / #62	\$45,000 n	
36	<b>08432</b>	<b>WW Collection</b>	<b>470</b>	<b>John Deere Tractor Loader w/Box Scraper / #3</b>	<b>\$123,000</b> <table border="1"><tr><td>YES</td></tr></table>	YES
YES						
37	<b>08432</b>	<b>WW Collection</b>	<b>470</b>	<b>Pickup F150 / #39</b>	<b>\$24,250</b> <table border="1"><tr><td>YES</td></tr></table>	YES
YES						
<b>EU - WATER</b>						
38	08431	Wtr Distribution	480	F250 extra cab w/utility body/#70	\$45,000 n	
39	<b>08431</b>	<b>Wtr Distribution</b>	<b>480</b>	<b>F250 extra cab w/utility body/#70</b>	<b>\$45,000</b> <table border="1"><tr><td>YES</td></tr></table>	YES
YES						
40	<b>08431</b>	<b>Wtr Distribution</b>	<b>480</b>	<b>F250 extra cab w/utility body/#70</b>	<b>\$45,000</b> <table border="1"><tr><td>YES</td></tr></table>	YES
YES						
<b><u>PARKS, RECREATION &amp; LIBRARIES DEPARTMENT</u></b>						
41	08520	Parks-Maidu CC/Sports Court	100	Event Trailer / #57	\$15,000 n	
42	08551	Open Space	100	Chipper / #5	\$77,000 n	

## BUDGET FY2016-17 VEHICLE REQUESTS

Division Requesting Vehicle	Fund	Description and Garage Code	Total Requested Budget	Fleet Addition	
43 08551	100	Open Space	1/2 T PU, 4x4 / #39	\$34,100	n
44 <b>08555</b>	<b>100</b>	<b>Park Maint</b>	<b>Trailer / #57</b>	<b>\$10,000</b>	<b>YES</b>
45 08555	100	Park Maint	Toro Aerator / #2	\$7,500	n
46 08555	100	Park Maint	Toro Aerator / #2	\$7,500	n
47 08555	100	Park Maint	Utility Cart / #10	\$11,000	n
48 08555	100	Park Maint	Aerway Aerator / #2	\$10,000	n
49 08555	100	Park Maint	Turf Mower / #35	\$21,000	n
50 08555	100	Park Maint	Spray Rig / #10	\$57,000	n
51 08555	100	Park Maint	Infield Groomer / #54	\$27,000	n

### ELECTRIC DEPARTMENT

52 08614	490	Const & Maint	F250 with utility shell / #39	\$45,400	n
53 08614	490	Const & Maint	Line Truck (digger derrick) / #30	\$436,000	n
54 08614	490	Const & Maint	Bucket Truck / #01	\$140,000	n
55 08616	100	Power Sply	3/4 T Pickup (10,000 GVW) / #39	\$37,500	n

# BUDGET FY2016-17 VEHICLE REQUESTS

	Division Requesting Vehicle	Fund	Description and Garage Code	Total Requested Budget	Fleet Addition
<b><u>DEVELOPMENT SERVICES DEPARTMENT</u></b>					
56	08820	Engineering	100	Pickup / #39	\$35,275 n

## VEHICLES FOR NEW EMPLOYEE & POSITION RECLASS REQUESTS

57	03331	Removed	----	-----	
58	03331	Removed	----	-----	
59	05540	Removed	----	-----	
60	<b>05540</b>	<b>Police</b>	<b>100</b>	<b>Police Pursuit SUV / #38</b>	<b>\$65,000</b> <input type="checkbox"/> YES
61	06025	Removed	----	-----	
62	06025	Removed	----	-----	
63	<b>08551</b>	<b>Open Space</b>	<b>100</b>	<b>3/4 T Pickup, ext cab, 4x4/#39</b>	<b>\$38,500</b> <input type="checkbox"/> YES
64	08555	Removed	----	-----	
65	<b>08412</b>	<b>EU SW- Commrcl</b>	<b>460</b>	<b>Frontloader / #26</b>	<b>\$308,000</b> <input type="checkbox"/> YES
66	<b>08616</b>	<b>ELE - Power Supply</b>	<b>490</b>	<b>3/4 T Pickup / #39</b>	<b>\$37,500</b> <input type="checkbox"/> YES

# BUDGET FY2016-17 VEHICLE REQUESTS

	Division Requesting Vehicle	Fund	Description and Garage Code	Total Requested Budget	Fleet Addition	
67	08815	DSD - Code Enfrmnt	100	Mini Pickup / #39	\$23,500	YES
<b>TOTAL VEHICLE REQUESTS</b>				<b>\$5,480,550</b>		

## FY2016-17 Out-of-State Travel

Department	Org Key	Org Key Title	# of Staff	Location	Description	Amount
<b>CITY COUNCIL</b>	01000	CITY COUNCIL	1	Washington, D.C.	Legislative Advocacy Trip (30%)	1,050
	01000	CITY COUNCIL	2	St. Paul, MN	Sac Metro Study Mission	7,000
	01000	CITY COUNCIL	3	Washington, D.C.	Sac Metro Cap to Cap	11,400
						<b><u>\$19,450</u></b>
<b>CITY MANAGER</b>	01500	CITY MANAGER-ADMIN	1	Washington, D.C.	Legislative Advocacy Trip DC	600
	01500	CITY MANAGER-ADMIN	1	St. Paul, MN	Sac Metro Chamb Study Mission	3,500
	01500	CITY MANAGER-ADMIN	1	Washington, D.C.	Cap 2 Cap	3,750
	01520	PUBLIC AFFAIRS/COMMUNICATIONS	1	Washington, D.C.	Sac Metro Cap to Cap	0
	01520	PUBLIC AFFAIRS/COMMUNICATIONS	1	Omaha,NE	Neighborhood USA conf. 2017	1,550
	01520	PUBLIC AFFAIRS/COMMUNICATIONS	1	Washington, D.C.	Legislative Advocacy Gov Relat	2,000
	01520	PUBLIC AFFAIRS/COMMUNICATIONS	1	St. Paul, MN	Sac Metro Study Mission	3,500
	01520	PUBLIC AFFAIRS/COMMUNICATIONS	1	Washington, D.C.	Sac Metro Cap to Cap	3,500
						<b><u>\$18,400</u></b>
<b>ECONOMIC DEVELOPMENT</b>	08110	HOUSING ADMIN	2	TBD	NAN MCKAY-SUPERVISOR & MGMT	3,380
	08120	HOUSING AUTHORITY-H/A	0	TBD	NAN MCKAY EXECUTIVE MGMT TRNG	2,600
	08120	HOUSING AUTHORITY-H/A	0	TBD	NAN MCKAY HCV SPECIALIST	2,600
	08120	HOUSING AUTHORITY-H/A	2	TBD	NAN MCKAY-FSS TRAINING	3,380
	08120	HOUSING AUTHORITY-H/A	2	TBD	HAPPY USER TRAINING-2017	3,400
	08123	ECONOMIC DEVELOPMENT	1	St. Paul, MN	Study Mission	3,500
	08150	SUCCESSOR AGENCY-RDA-ADMIN	1	Denver, CO	GFOA ANNUAL CONFERENCE - 2017	1,800
	08150	SUCCESSOR AGENCY-RDA-ADMIN	1	TBD	NAN MCKAY FINANCIAL MGMT	1,980
						<b><u>\$22,640</u></b>
<b>FINANCE</b>	05010	BUDGET	1	Chicago, IL	GFOA Budget academy	5,000
	05011	PAYROLL	1	Denver, CO	GFOA	2,500
	05011	PAYROLL	1	Orlando, FL	Workforce Conference	2,800
	05041	UTIL BILLING & SRV-FIELD SRV	1	TBD	CS Week	3,000
	05041	UTIL BILLING & SRV-FIELD SRV	1	TBD	Harris Annual Conference	3,000
	05041	UTIL BILLING & SRV-FIELD SRV	2	Orlando, FL	Itron conference/Training	6,000
	05042	UTIL BILLING & SRV - BILLING	3	TBD	CS Week	9,000
	05042	UTIL BILLING & SRV - BILLING	3	TBD	Harris Annual Conference	9,000
	05050	GEN ACCT - ADMINISTRATION	2	TBD	GFOA Conference	4,000
						<b><u>\$44,300</u></b>

## FY2016-17 Out-of-State Travel

Department	Org Key	Org Key Title	# of Staff	Location	Description	Amount
<b>INFORMATION TECHNOLOGY</b>	03120	IT STRATEGIC PLAN/DIGITAL COMM	1	TBD	BS - Annual CLETS Training	1,100
	03120	IT STRATEGIC PLAN/DIGITAL COMM	1	Seattle, WA	DC-SharePoint Conference (OS)	3,000
	03120	IT STRATEGIC PLAN/DIGITAL COMM	1	TBD	DC-Data Center Technologies	3,000
	03120	IT STRATEGIC PLAN/DIGITAL COMM	1	Chicago, IL	GISA - URSC Leadership Academy	3,000
	03120	IT STRATEGIC PLAN/DIGITAL COMM	1	TBD	PAC - eGovernment Training	3,000
	03120	IT STRATEGIC PLAN/DIGITAL COMM	1	TBD	CS - HDI Conference	3,000
	03120	IT STRATEGIC PLAN/DIGITAL COMM	1	TBD	ES-Harris (Cayenta) Conference	3,000
	03120	IT STRATEGIC PLAN/DIGITAL COMM	1	TBD	ES - IBM Interconnect 2017	3,000
	03120	IT STRATEGIC PLAN/DIGITAL COMM	1	East Coast, TBD	NI- APCO Conference	4,000
	03120	IT STRATEGIC PLAN/DIGITAL COMM	1	Florida	ES - Gartner Bus. Integ&Analyt	4,000
	03120	IT STRATEGIC PLAN/DIGITAL COMM	1	Florida	PAC - Gartner Symposium	4,000
	03120	IT STRATEGIC PLAN/DIGITAL COMM	1	TBD	ES - Gartner Ent Info & MS Dat	4,000
	03120	IT STRATEGIC PLAN/DIGITAL COMM	2	TBD	BS - Annual New World Con (OS)	5,000
<b>POLICE</b>	05511	RECORDS-PROPERTY	3	TBD	New World Users Conference	2,000
	05513	POLICE COMMUNICATIONS	2	TBD	New World Users Conference	2,200
	05532	INVESTIGATIONS	2	TBD	Computer Forensic Classes	3,000
	05532	INVESTIGATIONS	0	TBD	Case Investigations as needed	2,500
						<b><u>\$9,700</u></b>
<b>FIRE</b>	06000	FIRE - ADMINISTRATION	3	Toronto, Canada	Metro Fire Planners Conf	0
	06000	FIRE - ADMINISTRATION	20	TBD	Attendance to Meetings	1
	06000	FIRE - ADMINISTRATION	20	TBD	US&R Deployments	1
	06000	FIRE - ADMINISTRATION	2	Texas	FRI Conference	3,000
	06011	FIRE PREVENTION	1	Tennessee	Sprinkler Training	0
	06011	FIRE PREVENTION	2	Massachusettes	NFPA Conference	4,000
	06021	FIRE OPERATIONS	10	TBD	Strike_ USAR and Command	1
	06022	FIRE TRAINING	2	Indiana	Training Officer Conference	2,600
	06025	FIRE LOGISTICS	1	TBD	New World Conference	4,500
						<b><u>\$14,103</u></b>
<b>PARKS &amp; RECREATION</b>	08500	PARKS & REC - ADMINISTRATION	1	TBD	NRPA Conf - Bus Admin	2,000
	08500	PARKS & REC - ADMINISTRATION	1	TBD	NRPA Conf - Director	2,500
	08550	PARK OPERATIONS - ADMIN	1	TBD	STMA National Conference	2,600
	08551	OPEN SPACE/TREE MAINTENANCE	1	TBD	ISA Conference	0
	91003	NATIVE TREE PROJECTS	0	TBD	Urban Forestry Conference	0
	91003	NATIVE TREE PROJECTS	1	TBD	Urban Forestry Partners Conf.	1,750
	91003	NATIVE TREE PROJECTS	1	TBD	ISA Conference	1,750
	91004	NON-NATIVE TREE PROJECTS	0	TBD	ISA Conference	1,750
	91004	NON-NATIVE TREE PROJECTS	0	TBD	Urban Forestry Partners Conf.	1,750
						<b><u>\$14,100</u></b>

## FY2016-17 Out-of-State Travel

Department	Org Key	Org Key Title	# of Staff	Location	Description	Amount
<b>PUBLIC WORKS</b>	08320	PUBLIC WORKS-ENGINEERING	1	TBD	FP MANAGEMENT CLASS AT E.M.I	600
	08340	STREETS - ADMINISTRATION	1	Nashville, TN	National Pavement Preservation	3,000
	08350	TRANSPORTATION-ADMIN	1	Atlanta, GA	National Transit Institute	1,900
	08350	TRANSPORTATION-ADMIN	1	Seattle, WA	National Transit Institute	1,950
	08350	TRANSPORTATION-ADMIN	1	Maryland	National Transit Institute	2,500
	08350	TRANSPORTATION-ADMIN	1	TBD	Financial Analyst	2,700
	21510	STREETS-RESURFACING-HWY USERS	1	Albuquerque, NM	ITE Conference Speaker	250
						<b>\$12,900</b>
<b>ENVIRONMENTAL UTILITIES</b>	08400	ENV UTIL - ADMINISTRATION	1	Washington, D.C.	DC Drought Conditions Lobby	0
	08400	ENV UTIL - ADMINISTRATION	2	Washington, D.C.	Director - Cap to Cap	8,000
	08400	ENV UTIL - ADMINISTRATION	4	Washington, D.C.	R3 Lobby Trip (Mayor's Trip)	11,900
	08402	ENV UTIL - ASSET MANAGEMENT	1	TBD	Principal Engineer	2,400
	08402	ENV UTIL - ASSET MANAGEMENT	3	TBD	PE/PM Coordinator/Admin Tech	6,750
	08405	ENV UTIL-ENGINEERING	1	New Orleans, LA	CIP - Training	1,000
	08405	ENV UTIL-ENGINEERING	1	Seattle, WA or Denver, CO	Safety - Conference	2,500
	08405	ENV UTIL-ENGINEERING	1	New Orleans, LA	CIP - Training	2,000
	08405	ENV UTIL-ENGINEERING	1	Seattle, WA or Denver, CO	Safety - Travel	2,000
	08420	WASTEWATER - ADMINISTRATION	3	New Orleans, LA	WEFTEC	8,925
	08424	ENVIRONMENTAL UTIL-MAINTENANCE	2	TBD	TRAVEL/MEETINGS	4,100
	08424	ENVIRONMENTAL UTIL-MAINTENANCE	2	Orlando, FL	Travel/Meetings	4,350
	08424	ENVIRONMENTAL UTIL-MAINTENANCE	2	New Orleans, LA	TRAVEL/MEETINGS	7,200
	08426	ENVIRONMENTAL TREATMENT LAB	1	New Orleans, LA	Travel/ Meetings	3,500
	08427	PLEASANT GROVE WWTP	1	New Orleans, LA	Travel/Meetings - Chief Oprtr	3,450
	08430	WATER - ADMINISTRATION	1	TBD	Water Utility Manager	3,000
	08430	WATER - ADMINISTRATION	1	TBD	Assistant EU Director	3,000
	08432	WASTEWATER COLLECTION	1	New Orleans, LA	WEF & CWEA TRAVEL & LODGING	3,250
	08527	UTIL EXPLORATION CENTER	1	Madison, WI	NAAEE - Interp Svs Supervisor	2,450
						<b>\$79,775</b>
<b>ELECTRIC</b>	08600	ELECTRIC - ADMINISTRATION	1	TBD	Financial Planning	1,600
	08600	ELECTRIC - ADMINISTRATION	1	TBD	Electric Load Analysis	2,000
	08600	ELECTRIC - ADMINISTRATION	1	Seattle, WA	Advanced Utility Accounting	2,000
	08600	ELECTRIC - ADMINISTRATION	1	TBD	Forecasters Forum	2,100
	08600	ELECTRIC - ADMINISTRATION	1	Whitefish, MT	NWPPA Conference	2,400
	08600	ELECTRIC - ADMINISTRATION	1	TBD	Electric Operations Training	2,500
	08600	ELECTRIC - ADMINISTRATION	2	TBD	Intro to Electric Ops	2,500
	08600	ELECTRIC - ADMINISTRATION	1	TBD	Load Reseach Training	2,600
	08600	ELECTRIC - ADMINISTRATION	1	Nashville, TN	APPA Conference	2,800
	08600	ELECTRIC - ADMINISTRATION	2	TBD	AMI Training	3,000
	08600	ELECTRIC - ADMINISTRATION	1	Houston, TX	ICS Security training	3,150
	08600	ELECTRIC - ADMINISTRATION	2	Pittsburgh, PA	Control System Management	3,600
	08600	ELECTRIC - ADMINISTRATION	2	Atlanta, GA	Utility Analytics Week	4,900

## FY2016-17 Out-of-State Travel

Department	Org Key	Org Key Title	# of Staff	Location	Description	Amount
	08600	ELECTRIC - ADMINISTRATION	3	TBD	Smart Grid Training	7,500
	08600	ELECTRIC - ADMINISTRATION	1	TBD	Power Mgmt Services Site Visit	1,000
	08600	ELECTRIC - ADMINISTRATION	1	TBD	Legislative/Regulatory Meeting	1,200
	08600	ELECTRIC - ADMINISTRATION	1	Missoula, MT	NWPPA Board Meeting	1,500
	08600	ELECTRIC - ADMINISTRATION	1	Ontario, Canada	SCADA User Conference	1,600
	08600	ELECTRIC - ADMINISTRATION	2	TBD	Technology Review Travel	2,000
	08600	ELECTRIC - ADMINISTRATION	1	Chicago, IL	WLRA Conference Fall	2,000
	08600	ELECTRIC - ADMINISTRATION	2	Salt Lake City, UT	WECC CIP Compliance Meeting	2,800
	08600	ELECTRIC - ADMINISTRATION	2	TBD	AMI/MDM/Smart Grid Conference	4,000
	08600	ELECTRIC - ADMINISTRATION	2	Orlando, FL	APPA Annual National Conferenc	5,000
	08600	ELECTRIC - ADMINISTRATION	2	Washington, D.C.	Legislative Rally	5,000
	08600	ELECTRIC - ADMINISTRATION	3	Washington, D.C.	Federal Policy Conference	7,500
	08605	ELEC REGULATORY/LEGISLATIVE	1	TBD	Electric Compliance Training	3,000
	08605	ELEC REGULATORY/LEGISLATIVE	2	TBD	WECC CUG/CIPUG (1 of 2)	2,800
	08605	ELEC REGULATORY/LEGISLATIVE	2	TBD	WECC CUG/CIPUG (2 of 2)	2,800
	08605	ELEC REGULATORY/LEGISLATIVE	2	Washington, D.C.	APPA Legislative Rally	5,000
	08611	ELECTRIC ENGINEERING	1	Corpus Christi, TX	Power System Protection	2,500
	08611	ELECTRIC ENGINEERING	1	Wisconsin	60kV Transformer Acceptance	2,000
	08611	ELECTRIC ENGINEERING	1	TBD	Western Underground Committee	2,500
	08611	ELECTRIC ENGINEERING	1	TBD	Operations Conference	2,500
	08611	ELECTRIC ENGINEERING	2	Fort Collins, CO	Link Conference	5,000
	08611	ELECTRIC ENGINEERING	3	TBD	Advanced Distribution Tech.	8,000
	08614	ELECT CONST & MAINTENANCE	2	TBD	Dsp SCADA Workshop/Training	2,500
	08614	ELECT CONST & MAINTENANCE	1	Oklahoma	Sub RTS Advance Developer Trng	3,000
	08614	ELECT CONST & MAINTENANCE	1	Massachusettes	Sub Doble Training	3,000
	08614	ELECT CONST & MAINTENANCE	2	Spokane, WA	Meter ITRON Software Training	4,500
	08614	ELECT CONST & MAINTENANCE	3	Seattle, WA	Meter Electric School	7,500
	08614	ELECT CONST & MAINTENANCE	1	TBD	Sub NERC/WECC Compliance Grp	1,400
	08614	ELECT CONST & MAINTENANCE	1	Washington	Metering EUSERC Committee Mtg	3,000
	08614	ELECT CONST & MAINTENANCE	2	TBD	Dsp Survalent Users Group	6,000
	08614	ELECT CONST & MAINTENANCE	8	TBD	Dist APPA Lineworker Rodeo	10,000
	08616	ELECTRIC POWER PLANT		TBD	TRAINING FOR NEW PSTN	4,500
	08616	ELECTRIC POWER PLANT	2	Connecticut	Effective HRSG Operation	7,100
	08616	ELECTRIC POWER PLANT	1	Florida	Electrical Protection	8,000
	08616	ELECTRIC POWER PLANT	1	TBD	Electrical Maint. Training	10,000
	08616	ELECTRIC POWER PLANT	3	Dallas, TX	GE Frame 5 Training	15,000
	08616	ELECTRIC POWER PLANT	2	Detroit, MI	Maximo Users Group	5,000
	08616	ELECTRIC POWER PLANT	2	TBD	PowerGen Conference	7,000
	08616	ELECTRIC POWER PLANT	2	TBD	Comb. Turbine Tech Forum	7,500
	08616	ELECTRIC POWER PLANT	3	TBD	Combined Cycle Users Conf.	9,000
	08616	ELECTRIC POWER PLANT	4	Alpharetta, GA	Control System Testing	9,000
	08616	ELECTRIC POWER PLANT	3	TBD	Siemens US Users Grp	13,500
	08621	POWER SUPPLY	1	TBD	NAPCO Conference	1,500
	08621	POWER SUPPLY	1	TBD	IECA Conference	1,800
	08621	POWER SUPPLY	1	TBD	Bus. Analytics Forecasting/Pla	2,500

## FY2016-17 Out-of-State Travel

Department	Org Key	Org Key Title	# of Staff	Location	Description	Amount
	08621	POWER SUPPLY	1	TBD	Trading Workshop	2,500
	08621	POWER SUPPLY	1	TBD	Power Generation	2,750
	08621	POWER SUPPLY	1	TBD	Issues in Electric Industry	3,750
	08621	POWER SUPPLY	2	TBD	Energy Trading for non-traders	4,000
	08621	POWER SUPPLY	2	TBD	NWPPA Enterprise Risk Mgt #2	5,000
	08621	POWER SUPPLY	2	TBD	Utility Analytics Conference	5,000
	08621	POWER SUPPLY	1	TBD	Energy Risk USA Conference	6,000
	08621	POWER SUPPLY	1	TBD	PMS Real Time Site	1,000
	08621	POWER SUPPLY	1	TBD	PMS Annual Meeting	1,700
	08621	POWER SUPPLY	3	TBD	WSPP Meetings	2,000
	08621	POWER SUPPLY	2	Denver, CO	LDC Natural Gas Forum	2,000
	08621	POWER SUPPLY	2	TBD	WECC Annual Meeting	2,500
	08621	POWER SUPPLY	2	TBD	WECC CUG	2,800
	08621	POWER SUPPLY	4	TBD	Power Mgmt Services	8,000
	08623	RETAIL SERVICES/PUB BENEFITS	1	TBD	NWPPA Training	3,000
	08623	RETAIL SERVICES/PUB BENEFITS	1	TBD	AESP National Conference Expo	3,200
	08623	RETAIL SERVICES/PUB BENEFITS	1	TBD	APPA Customer Connections	4,500
	08623	RETAIL SERVICES/PUB BENEFITS	1	Orlando, FL	APPA National Conference	4,500
	08623	RETAIL SERVICES/PUB BENEFITS	2	Denver, CO	E Source Forum	8,000
	08623	RETAIL SERVICES/PUB BENEFITS	2	TBD	SEPA	5,000
						<b><u>\$331,850</u></b>
<b>Grand Total Out-of-State Travel</b>						<b><u>\$610,318</u></b>